

**BIRMINGHAM CITY COMMISSION AGENDA
AGENDA FOR PUBLIC HEARINGS ON
2020-2021 RECOMMENDED BUDGET
JUNE 6, 2020
MUNICIPAL BUILDING, 151 MARTIN STREET
BIRMINGHAM, MI 48009
8:30 A.M.**

VIRTUAL MEETING

PLEASE NOTE THAT THIS IS A TENTATIVE SCHEDULE AND AS SUCH THE LENGTH OF THE PRESENTATIONS AND DURATION OF THE MEETING MAY CHANGE AS CIRCUMSTANCES WARRANT. THE MEETING MAY END EARLIER THAN SCHEDULED, OR BE EXTENDED.

I. CALL TO ORDER AND PLEDGE OF ALLEGIANCE

Pierre Boutros, Mayor

II. ROLL CALL

Alexandria Bingham, City Clerk Designee

III. PUBLIC HEARING – 2020-2021 RECOMMENDED BUDGET

Budget Page #

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Tentative Break

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IV, ADJOURN

NOTICE: Individuals requiring accommodations, such as mobility, visual, hearing, interpreter or other assistance, for effective participation in this meeting should contact the City Clerk's Office at (248) 530-1880 (voice), or (248) 644-5115 (TDD) at least one day in advance to request mobility, visual, hearing or other assistance.

Las personas que requieren alojamiento, tales como servicios de interpretación, la participación efectiva en esta reunión deben ponerse en contacto con la Oficina del Secretario Municipal al [\(248\) 530-1880](tel:248-530-1880) por lo menos el día antes de la reunión pública. (Title VI of the Civil Rights Act of 1964).

CITY OF BIRMINGHAM

RECOMMENDED 2020-2021 BUDGET

City Commission

Pierre Boutros, Mayor
Therese Longe, Mayor Pro Tem
Clinton Baller, Commissioner
Rackeline J. Hoff, Commissioner
Brad Host, Commissioner
Mark Nickita, Commissioner
Stuart Lee Sherman, Commissioner

City Manager

Joseph A. Valentine

Director of Finance/Treasurer

Mark Gerber



***City of Birmingham, Michigan
2020-2021 Recommended Budget***

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COMMUNITY PROFILE

In 1933, the incorporation of Birmingham from a Village was completed and the City established itself as a Home Rule City in order to address its needs in becoming a more progressive community. The City is located approximately 20 miles north of downtown Detroit and is in the southeastern portion of Oakland County, one of the wealthiest counties in the country. The City of Birmingham has a thriving retail shopping district with a historic downtown dating back to the 1830s. Birmingham offers a variety of urban experiences from historic buildings to modern retail and entertainment developments. This demonstrates the City's commitment to engaging in progressive and forward planning that actively recognizes the importance of honoring the City's past. A close but welcoming community, the City maintains its small-town feel while offering the recreational and cultural advantages of a prosperous urban area.





- According to the 2010 U.S. Census, Birmingham currently has a population of 20,103 with the Southeast Michigan Council of Governments (SEMCOG) projecting growth to a population of 22,261 by 2040.

- The average selling price of a single-family home was \$677,450 in 2019, an increase from the prior year.

- A pedestrian-friendly downtown with 1,500,000

square feet of retail space and 2,200,000 square feet of office space, and over 300 retail and service businesses.

- Twenty-two parks with 230 acres cover more than 10 percent of the City's total acreage, and the school district also provides recreational facilities.

- Birmingham was ranked 8th Safest Cities to Live in Michigan for 2019 by BackgroundChecks.org.

- Birmingham Police Department is one of the first in the State to have a therapy dog.

- Birmingham was ranked 45th Best Suburb in America (2019) by Niche.

- Birmingham was ranked 6th Best Suburb in Michigan (2020) by Niche.

- Birmingham was ranked 1st Best Place to Live in Michigan by HomeSnacks (2020).

- Birmingham has the 7th Best School District in Michigan (2020) by Niche.

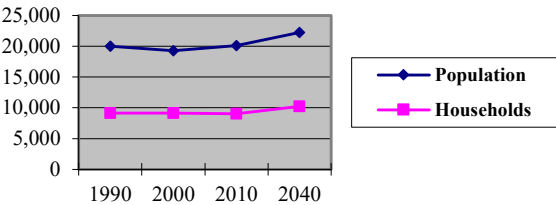
- Birmingham was ranked 1st for Suburbs with the Best Public Schools in Michigan (2020) by Niche.



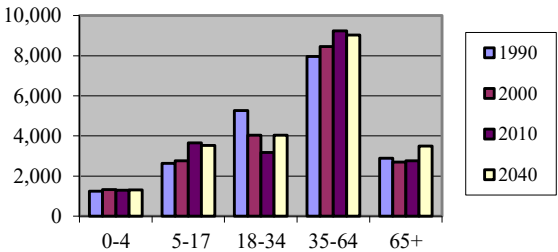
City of Birmingham, Michigan

Demographics

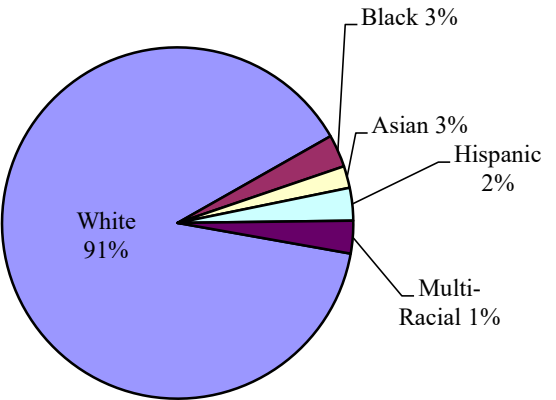
Population and Household Projections (2)



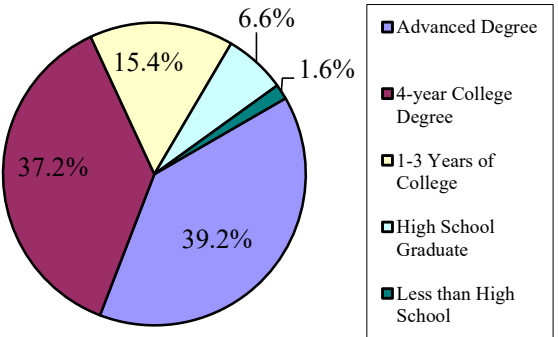
Population by Age (2)



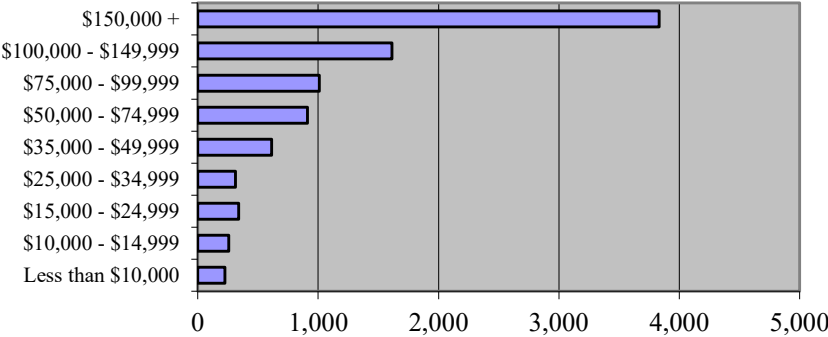
Population by Race (1)



Educational Attainment of People Over 25 Years of Age (5)



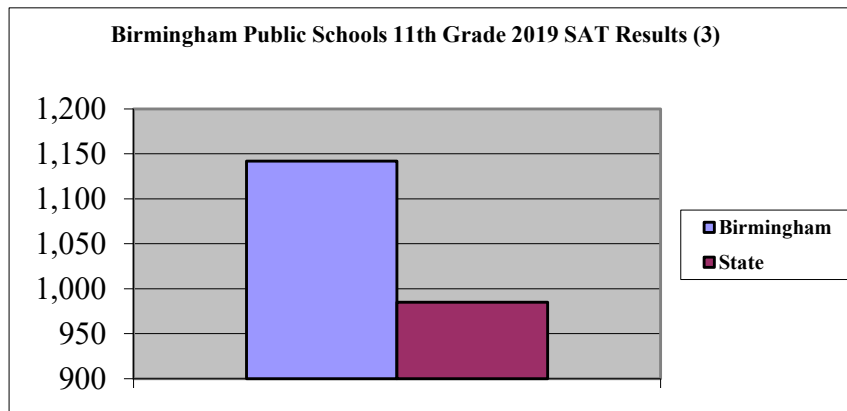
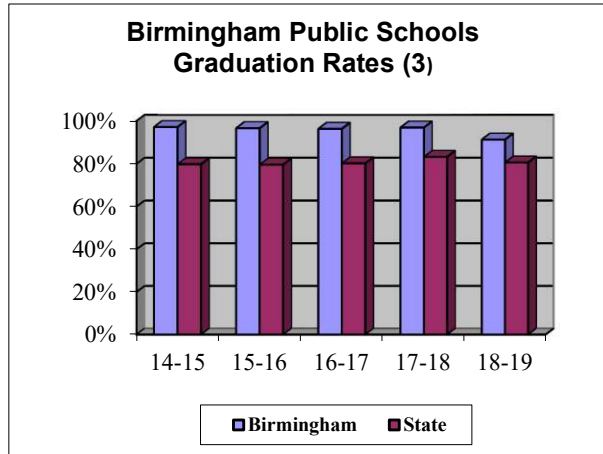
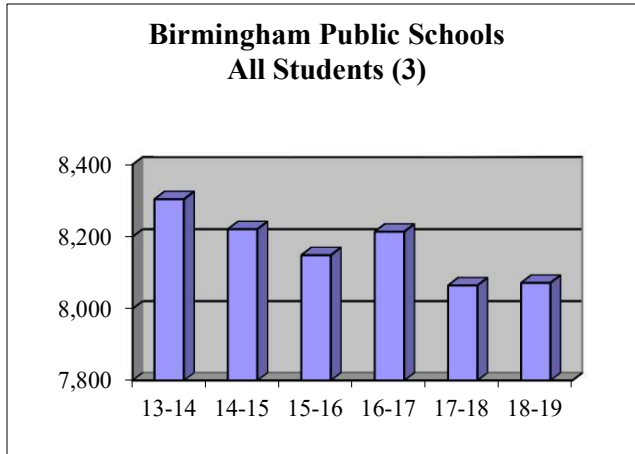
Households by Income Range (5)



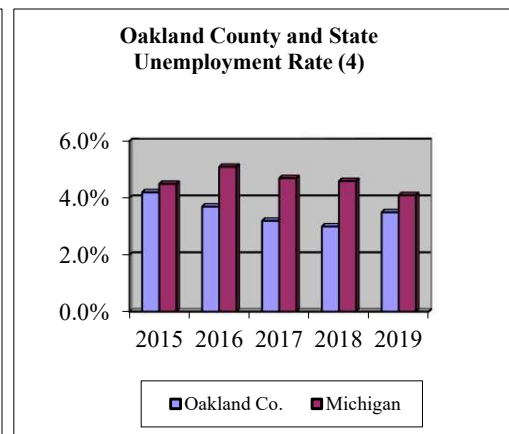
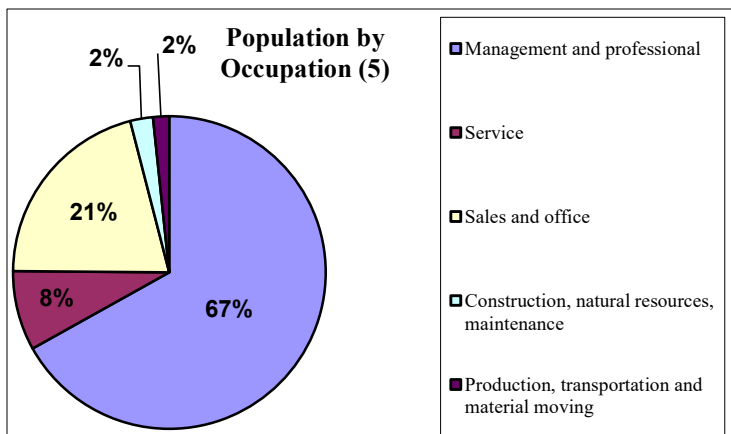
Median
Household
Income (5)
\$117,670

City of Birmingham, Michigan

Education (6)



Labor



Sources: (1) 2010 U.S. Census; (2) Southeast Michigan Council of Governments (SEMCOG); (3) Michigan Department of Education, Center for Educational Performance & Information; (4) Michigan Department of Technology, Management, and Budget, Office of Labor Market Information; (5) U.S. Census Bureau 2010-2014 American Community Survey; (6) Birmingham Public Schools serves students in several communities. City of Birmingham residents represent approximately 31% of the student body.

CITIZENS' GUIDE

The purpose of this section is to explain the format and provide an outline of the content in the 2020-2021 budget document. Hopefully this will serve as an aid for budget review.

Budget Document

The budget document consists of the following sections:

1. The “Introduction” section includes a: Community Profile; Citizens’ Guide to the Budget Document; and a City Organization Chart.
2. The “Budget Overview” section includes the: City Manager’s budget message; City Goals and Budget Guidelines, Budget Calendar; Fund Structure of Budget; Largest Revenue Sources; Combined Statement of Revenue, Expenditures and Changes in Fund Balance; Combined Statement of Revenues, Expenses and Changes in Net Assets; Long-Range Planning Processes; and Financial Policies.
3. The “Personnel” section of the budget provides information pertaining to the City’s work force and comparative information for the prior, current, proposed budget and subsequent planning fiscal years.
4. The “General Fund” section is the first fund presented in the document. It presents the operating budgets for the departments and activities funded by the General Fund. These presentations include department organizational charts, summaries, goals and objectives, and performance measures.
5. “Special Revenue Funds” include the: Major Street Fund; Local Street Fund; Community Development Block Grant Fund; Solid-Waste Disposal Fund; and the Law and Drug Enforcement Fund.
6. The “Debt Administration” section provides an overview of the City’s long-term debt obligation.
7. The “Permanent Fund” section presents the budget for the Greenwood Cemetery Perpetual Care Fund.
8. The “Enterprise Funds” section includes such activities as water and sewer utilities, the Automobile Parking System (APS) and the golf courses.
9. The “Internal Service Fund” section presents the budget for the Computer Equipment Fund.
10. The “Component Units” section presents the operating budgets for the Baldwin Public Library, Principal Shopping District (PSD), the Brownfield Redevelopment Authority Fund and the Corridor Improvement Authority.

11. The “Capital Improvements” section provides a listing of capital-improvement projects for the current year, the upcoming year and subsequent five years. The projects in this section are categorized by fund and include all projects with a cost greater than \$25,000.
12. A “Supplemental Information” section has been included to provide additional information pertaining to the City that may be of use or interest to the reader of the budget document. A glossary of financial and budget terms and an index have been provided for reference.

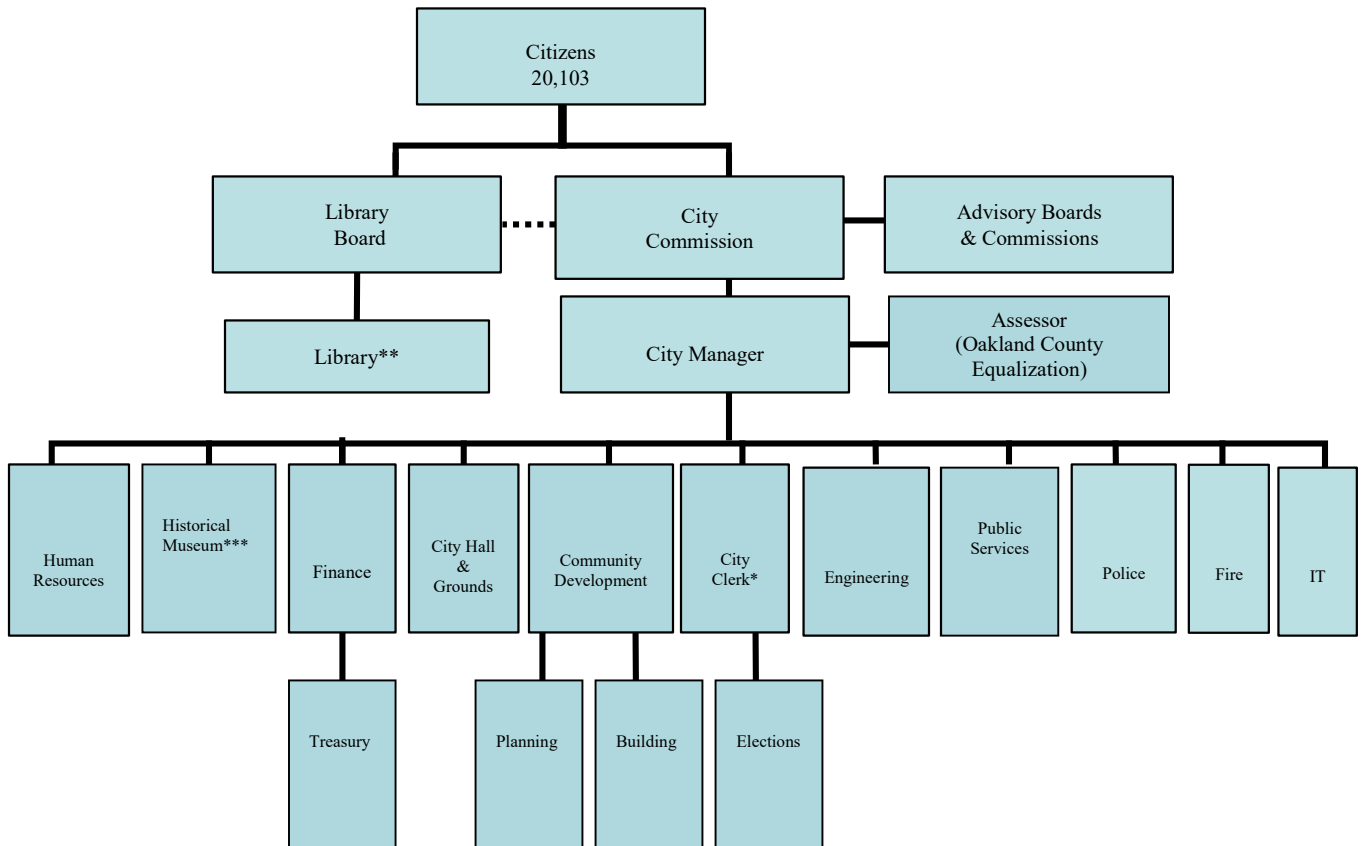
The budget document has been set up to provide information to all interested parties regarding the amount, type and nature of services provided. It specifically identifies personnel costs and the amounts of supplies, other charges and capital items that are associated with an activity’s performance of its various tasks.

In accordance with the State’s Budgeting Act, the budget contains: expenditure and revenue data for the most recently completed fiscal year, or actual information; the current year’s budgeted revenues and expenditures, along with projected revenues and expenditures for the end of the current fiscal year; and requested and recommended amounts required to conduct the City’s operations in the ensuing fiscal year. This format is used for the line-item budgets and many of the summaries contained throughout the document. In addition, a second budgeted year has been added for planning purposes.

The budget document is set up so that it ties into the Comprehensive Annual Financial Report of the City as closely as possible. This will enable the reader to integrate the two documents for a better understanding of the financial affairs of the City as a whole. The budget has been prepared in accordance with provisions of the State Constitution, the Uniform Budgeting & Accounting Act and the City Charter.

Birmingham

2020-2021 Organization Chart



* Appointed by the City Commission; reports to the City Manager.

** The City shall provide a tax levy of not less than $\frac{1}{2}$ mill and not more than $1\frac{3}{4}$ mills.

*** Birmingham Historical Museum is a non-departmental activity that reports to the City Manager.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Birmingham

Michigan

For the Fiscal Year Beginning

July 1, 2019

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Birmingham, Michigan for its annual budget for the fiscal year beginning July 1, 2019.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

June 6, 2020

To the Honorable Mayor and City Commission Members:

With this letter, I am pleased to submit the recommended 2020-2021 fiscal year budget for the City of Birmingham. This year's recommended budget presents some structural enhancements as well as some unique challenges with the uncertainty of the current environment. In anticipation of future economic constraints and a looming recession, we have expanded to a three-year budget document to better identify and respond to any potential challenges.

This budget process was initiated in November of 2019 and finalized in February of 2020 with the new three-year format. In March of 2020, we experienced the onset of the COVID-19 virus in Michigan and economic assumptions have and will continue to change since the development of this recommended budget. In proceeding with the adoption of the recommended 2020-2021 fiscal year budget, it is important to note that the budget is a guide and not a mandate for the coming fiscal year. Changes in revenue projections and expenditures are expected to occur as a result of the effects of navigating through a COVID-19 environment. To best manage this new environment, we will present the recommended three-year budget to the Commission in accordance with the requirements of the City Charter for adoption in June and subsequently plan for a follow up budget meeting in December to update the budget based on current conditions at that time. A subsequent budget meeting in December 2020 will afford us the opportunity to better assess the impacts of COVID-19 in the 2019-2020 fiscal year as we review the audit and also adjust as needed for the remainder of the 2020-2021 fiscal year. These are unique times and exhibiting a posture that will allow us to remain nimble, but responsible will be the determinant of our future success.

The budget is the result of many months of effort and provides a long-term perspective and commitment to provide the best possible services to residents at the lowest cost. This budget represents a continued proactive and creative approach to allow the City to build on its past while continuing to provide for its future.

Budget Goals

In preparation for this budget, it's important for the City to focus its approach around a set of core budgetary goals which has helped the City become one of the premiere locations to live in Oakland County. Those core budgetary goals are:

- Avoid increasing taxes and fees which burden City residents and businesses

- Provide high quality, dependable public services that residents and businesses expect in order to enjoy a City that is safe and clean. This includes effective fire and police protection, advanced life-support services, safe and efficient water and sewer systems and refuse pickup including curbside recycling and composting
- Retain stable and essential services while minimizing involuntary employee separations
- Employ a combination of cost reductions, prudent use of reserves and revenue enhancements to balance the budget
- Evaluate fees and charges to responsibly recover the cost of providing services
- Continue to invest in technology that results in productivity improvements
- Increase collaboration and service sharing to eliminate duplications in service delivery and reduce cost
- Support social, cultural, and recreational programs and services that enhance the lives of our residents
- Work with our business community to collectively meet the needs of and provide assistance to new and existing businesses in the community

The recommended budget which follows accomplishes these goals.

Budget Overview

The total recommended budget for fiscal year 2020-2021 for all funds, including component units, is \$86,132,740. Overall this represents a decrease of \$10,221,319, or 11%, from the prior year's amended budget as explained further in this letter:

	Amended <u>2019-2020 Budget</u>	Recommended <u>2020-2021 Budget</u>	Planned <u>2021-2022 Budget</u>	Planned <u>2022-2023 Budget</u>
General Fund	\$ 40,231,523	\$ 38,277,660	\$ 39,437,630	\$ 40,519,440
Special Revenue Funds	12,628,718	8,466,230	9,389,920	12,854,570
Debt Service Fund	1,610,300	1,549,250	1,477,600	1,411,800
Capital Projects Fund	2,064,727	2,745,000	25,000	525,000
Permanent Fund	20,000	20,000	-	-
Enterprise Fund	30,828,871	28,302,080	26,463,390	28,326,880
Internal Service Fund	1,047,520	1,183,920	1,014,310	994,060
Component Units	7,922,400	5,588,600	5,832,730	6,214,640
Citywide Total	<u>\$ 96,354,059</u>	<u>\$ 86,132,740</u>	<u>\$ 83,640,580</u>	<u>\$ 90,846,390</u>

Budget Highlights

The following are the highlights of the recommended 2020-2021 budget:

Property Taxes:

- Sixth consecutive year decrease in the overall property tax levy;
- Third consecutive year decrease in the operating levy;

- Maintains at least a .3 mill difference between the operating levy and the Headlee maximum;

Fiscal Responsibility:

- Maintains a stable General Fund balance;
- Keeps General Fund balance in the upper range of fund balance policy;
- Reduces unfunded retiree health care liability by contributing approximately \$1M above actuarial requirements;

Public Safety/Health:

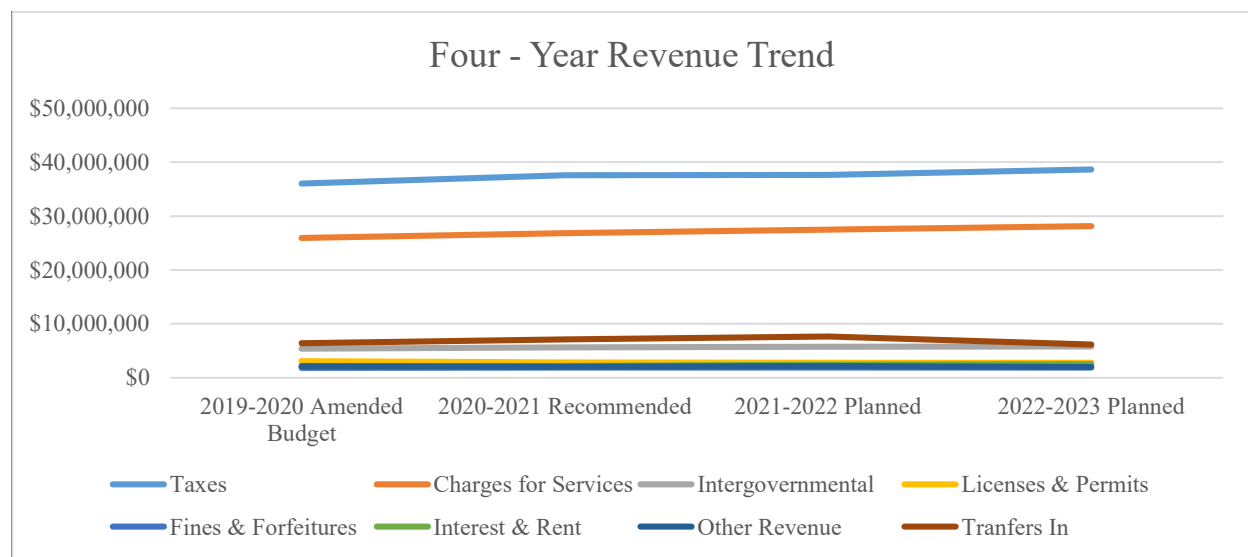
- Strengthens emergency response by adding a firefighter/paramedic position;
- Provides \$800,000 in lead water service line abatement;

Capital Improvement:

- \$3.7 million in street, sidewalk, and streetlight improvements including \$550,000 for unimproved street improvements;
- \$1.8 million in sewer improvements including \$500,000 in rear yard sewer lining;
- \$1.4 million in water main and tower improvements;
- \$2.3 million in ice arena and fire station building repairs;
- \$.8 million in vehicle and equipment replacement.

Revenue Comparisons

The total recommended revenue budget for 2020-2021 is \$85,769,440, which is an increase of \$3.1M, or 3.8%, from the 2019-2020 amended budget. Planning amounts of \$87,423,190 and \$87,747,630 for fiscal years 2021-2022 and 2022-2023, respectively, have also been included. Major revenue categories and trends are broken down as follows:



The increase of approximately \$3.1M for 2020-2021 is the result of an increase in Taxes of \$1.6M, Charges for Services of \$.8M and Transfers In of \$.7M.

Property Taxes include taxes for general operations of the City, refuse collection, library operations and City debt. Property Taxes make up approximately 44% of the total revenue budget. Property Taxes are estimated to increase \$1.6M, or 4.4%, in 2020-2021, due to an increase in taxable value of 5.5%. In 2021-2022, property taxes are planned to be roughly the same as the prior year as a result of a reduction in debt service costs. In 2022-2023, property taxes are planned to increase approximately 3% due to an increase in the taxable value.

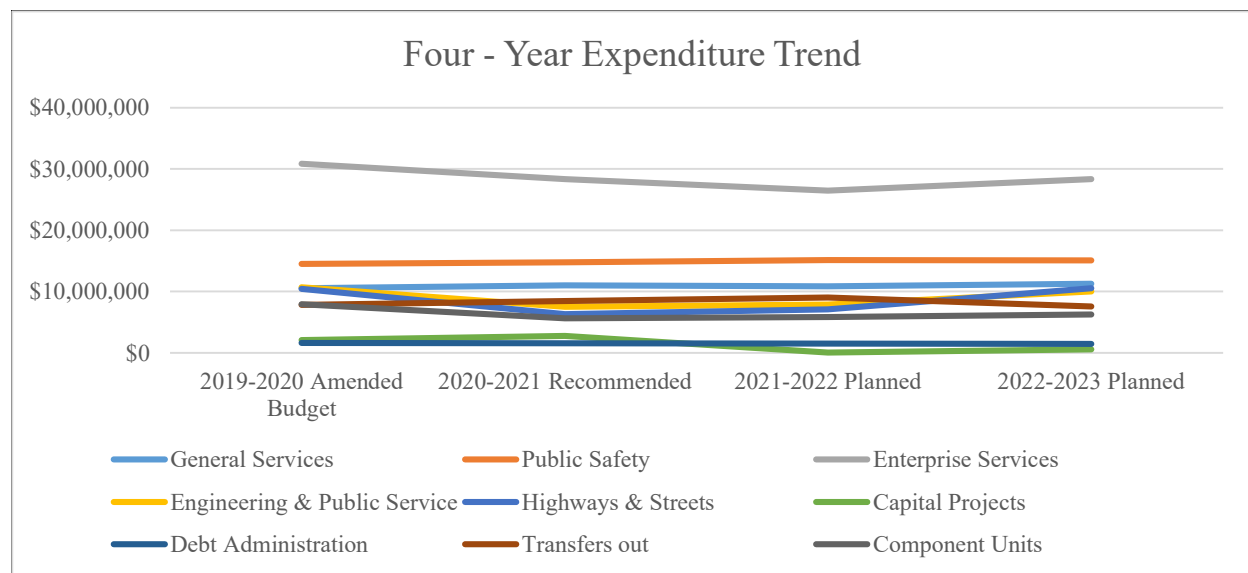
Charges for Services include water and sewer utility fees, automobile parking fees, recreational fees, and General Fund charges to other funds for personnel costs. Charges for Services represent approximately 31% of the total revenue budget. Charges for services are estimated to increase approximately \$900,000, or 3.3%, in 2020-2021 as a result of an increase in water and sewer rates of \$400,000 and an increase in automobile parking fees of \$500,000. For the years after 2020-2021, Charges for Services continue to increase 2-3% per year as a result of normal annual water and sewer rate increases and charges to other funds for personnel costs.

Transfers In represents money received from another fund. The City uses Transfers In primarily to provide financing for major infrastructure improvements. The increase of approximately \$700,000 in 2020-2021 is mainly the result of an increase in transfers to the Local Street Fund.

For additional detail on the City's major revenues, please see the Major Revenue Sources page located later in this section. Revenue detail is also provided with each fund summary.

Expenditure Comparisons

The total recommended expenditure budget for 2020-2021 is \$86,132,740, which is a decrease of \$10.3M, or 11% from the 2019-2020 amended budget. Planning amounts of \$83,640,580 and \$90,846,390 for fiscal years 2021-2022 and 2022-2023, respectively have also been included. Major expenditure categories and trends are broken down as follows:



The two major sources of expenditures for the City are Enterprises Services and Public Safety. Enterprise Services refers to the automobile parking system, water and sewer utility system, and golf courses and represents approximately 33% of the total expenditure budget. Public Safety which includes police, dispatch, and fire departments represents 17% of the total expenditure budget

The decrease of approximately \$10.3M for 2020-2021 is a result of a decrease in: Highway & Streets of \$4.1M, Engineering & Public Services of \$3.2M, Enterprise Services of \$2.6M, and Component Units of \$2.3M. This was partially offset by an increase in Capital Projects of \$.7M and Transfers Out of \$.6M.

The decrease in Highway & Streets, Engineering & Public Services, and Enterprise Services is mainly the result of a decrease in capital costs associated with the Maple Road and Quarton Lake projects budgeted in 2019-2020. The decrease in Component Units is the result of construction of the new youth services area at the Baldwin Public Library budgeted in 2019-2020. The increase in Capital Projects is mainly the result of the refrigeration repair at the ice arena. The increase in Transfers Out is mainly the result of transfers to the Local Street fund for capital improvements.

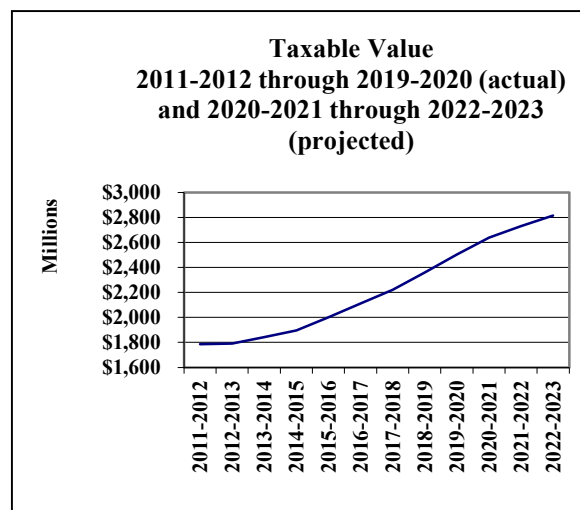
Issues Affecting Budget

Economy

The City has enjoyed a long period of sustained growth as a result of a strong local economy with low unemployment in the region and automotive sales at the top end of historic sales. The City has experienced annual taxable value growth of 5%-6% for the past four years.

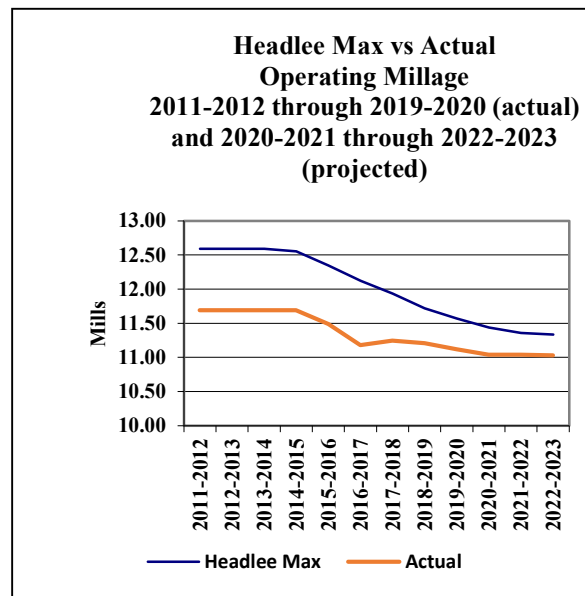
At the time of this letter, however, there is a threat to the economy from the Coronavirus (COVID-19) which the World Health Organization (WHO) has labelled a world-wide pandemic. It is unknown at this time what the short-term effects on the economy will be. To account for the possibility of a downturn in the economy, projections of future taxable value growth are below what has been seen in recent years.

The City is projecting taxable value growth of 5.5% in 2020-2021, 3.5% in 2021-2022, and 3.0% in 2022-2023. This is one of the reasons why the City has opted to include 2 additional planning years in the budget so as to adjust for these kind of contingencies.



Legislative

The Headlee Amendment and Proposal A limit the amount of taxes the City can levy. In previous years, the City has been able to levy an operating millage well under the City's maximum. As the graph on the right illustrates, the "gap" being the maximum millage the City can levy and what the City is actually levying is shrinking. The "gap" in millage rates is important to the City because: 1) it provides a contingency for emergency funding; and 2) is one of the primary factors in determining the City's bond rating (currently at AAA). The only way the State legislature has provided for lifting the maximum, is by the vote of the citizens through a Headlee override. At this moment, the City is not requesting an override, but still must proactively manage the "gap". The tax levies used in the preparation of the recommended budget provide for at least a .3 mill "gap" between the maximum and actual millage rates. This equates to an approximate \$1,037,000 savings to taxpayers in 2020-2021 compared to levying at the maximum millage rate and provides future emergency funding, if needed. The continuous downward pressure of the Headlee max will be an on-going concern in future years. More discussion regarding the Headlee Amendment and Proposal A can be found later in this section.



In June 2018, the State of Michigan adopted the Lead and Copper Rule (LCR). The goal of the updated LCR is to protect public health by reducing lead and copper levels in drinking water. The rule requires water utilities to make an inventory of all water service connections, tell customers if they have a lead service line, and fully replace all lead service lines over the next 20 years. There is no funding from the State for this mandate. The City has taken an inventory of the water service connections and have determined that the number of lines to replace is over 700. The City is in the process of collecting samples from all the lead service lines to determine the levels at those locations. Early estimated cost to replace all of the lines is between \$4.5M to \$5.5M. This is not a cost that the Water Fund can absorb with the fund's current reserves. To address this, the recommended budget and future planning years include an increase in the property taxes allocated to the Water Fund from the operating levy from \$1M to \$1.5M. This will allow the City to fund approximately \$800,000 in lead service line replacements in 2020-2021 and \$900,000 in 2021-2022 and 2022-2023. Funding at this rate for future years will allow the City to complete all lead replacements well before the State mandated deadline.

Capital Improvements

In January 2017, a leak was discovered in the ice arena's refrigerant system under the concrete floor. A temporary repair was made to seal the leak, but a more permanent repair is necessary to keep the ice arena operational for future years. The estimated cost to replace the refrigeration system is approximately \$2M. These funds have been included in the 2020-2021 recommended budget in the Capital Projects Fund. It is anticipated that work for this project will begin in the Spring of 2021.

In September of 2017, the City Commission created an Ad Hoc Unimproved Street Study Committee. The committee was charged with finding a long-term plan on how to best proceed in addressing unimproved streets in the City. Currently, the City has approximately 26 miles of unimproved streets. It is estimated that the cost of improving all those streets including the water and sewer systems will cost over \$100M. While the committee has not formalized their recommendations to the City Commission, funding of \$1.4M (including water and sewer) has been provided in the recommended 2020-2021 budget to improve Lakeview Avenue. Additionally, \$1.3M has been planned for 2021-2022 and 2022-2023 to address additional streets based on the final approved recommendation.

Legacy Costs

Pension contributions are projected to increase by approximately \$350,000, or 15%, to \$2.7M for fiscal year 2020-2021 and remain at approximately the same levels for 2021-2022 and 2022-2023. The increase is the result of actual investment performance being less than actuarially assumed. Retiree health care contributions are projected to remain approximately the same for 2020-2021 through 2022-2023 at \$2.9 million. At these amounts, the City is contributing approximately \$1 million more per year than the actuarially calculated contribution based on the valuation that was performed at June 30, 2018. As of June 30, 2019, the pension fund was 84% funded and the retiree health care fund was 68% funded as of June 30, 2018. The City has managed these costs by closing both systems and providing new employees with defined contribution retirement and retiree health savings plans.

Personnel

The City, through proactive management, has moved swiftly to address the fiscal stresses facing it. During the economic downturn, the City reduced full-time staffing levels by 32%. As the economy has improved, the City has maintained a policy of only replacing those positions which need to be replaced. As a result, 28 full-time positions have been added since fiscal year 2012-2013. As part of a strategic planning process, the 2020-2021 recommended budget proposes to increase the number of full-time employees by 1 (excluding the Baldwin Public Library). This would bring the total number of full-time staff to 159 (excluding the Baldwin Public Library) which is 84% of the full-time staff the City employed in fiscal year 1999-2000. The budget recommends the following full-time changes in 2020-2021: remove a transitional city engineer, add a firefighter, add a transitional fire marshal position, and add a transitional city clerk. In 2021-2022, a full-time firefighter and a parks & recreation operator position is anticipated to be added while eliminating a transitional fire marshal and deputy treasurer position. In 2022-2023, a firefighter position is anticipated to be added.

Impact on Average Homeowner:

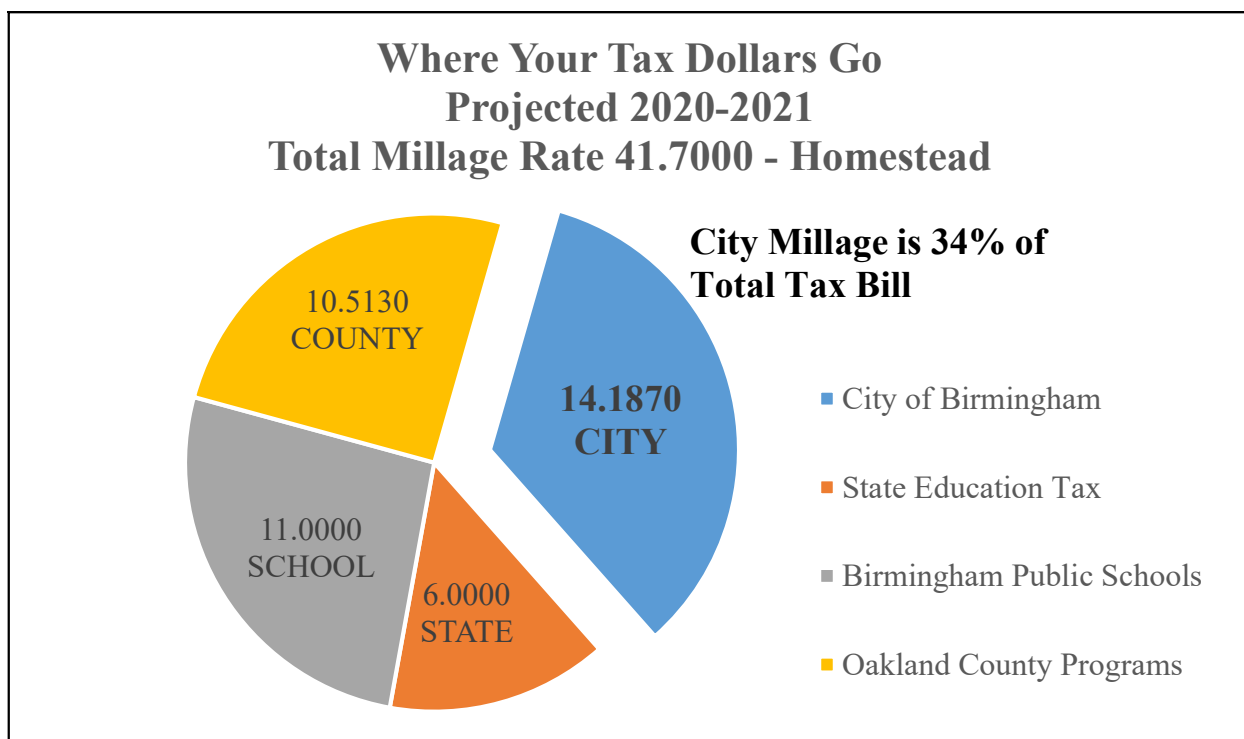
Property Taxes:

In an ongoing effort to effectively manage the City's tax rate, the fiscal year 2020-2021 recommended budget will reduce the City's overall tax levy for the sixth consecutive year. As indicated below, the City's total proposed tax levy of 14.1870 mills represents a decrease of .1714 mills from the prior year's total levy of 14.3584 mills. The City's operating levy is proposed to decrease to 11.0433 from the prior year's levy of 11.1206 mills. Included in the City's operating levy for 2020-2021 are .0689 mills for the North Arm Drain; .1515 mills for the George W. Kuhn Drain debt requirements; .5716 mills for the Water Fund; and 1.9055 mills for street improvements. The refuse levy is proposed to remain the same, while the debt service levy is proposed to decrease as a result of higher taxable

values. The levy for the library is proposed to decrease as a result of limitations placed by state law (Headlee Amendment). The portion of the library levy above 1.1000 mills will be used to fund the renovations to the Youth Services portion of the library that started in 2019-2020.

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Recommended</u>	<u>Planned</u>	<u>Planned</u>
City Operating Levy	11.1843	11.2481	11.2099	11.1206	11.0433	11.0433	11.0335
Library Levy	1.4100	1.4100	1.3891	1.3714	1.3554	1.3250	1.3024
Refuse Levy	0.8687	0.8252	0.8036	0.7803	0.7803	0.8012	0.7985
Debt Levy	<u>1.2984</u>	<u>1.1906</u>	<u>1.1116</u>	<u>1.0861</u>	<u>1.0080</u>	<u>0.5398</u>	<u>0.5005</u>
Total	<u>14.7614</u>	<u>14.6739</u>	<u>14.5142</u>	<u>14.3584</u>	<u>14.1870</u>	<u>13.7093</u>	<u>13.6349</u>

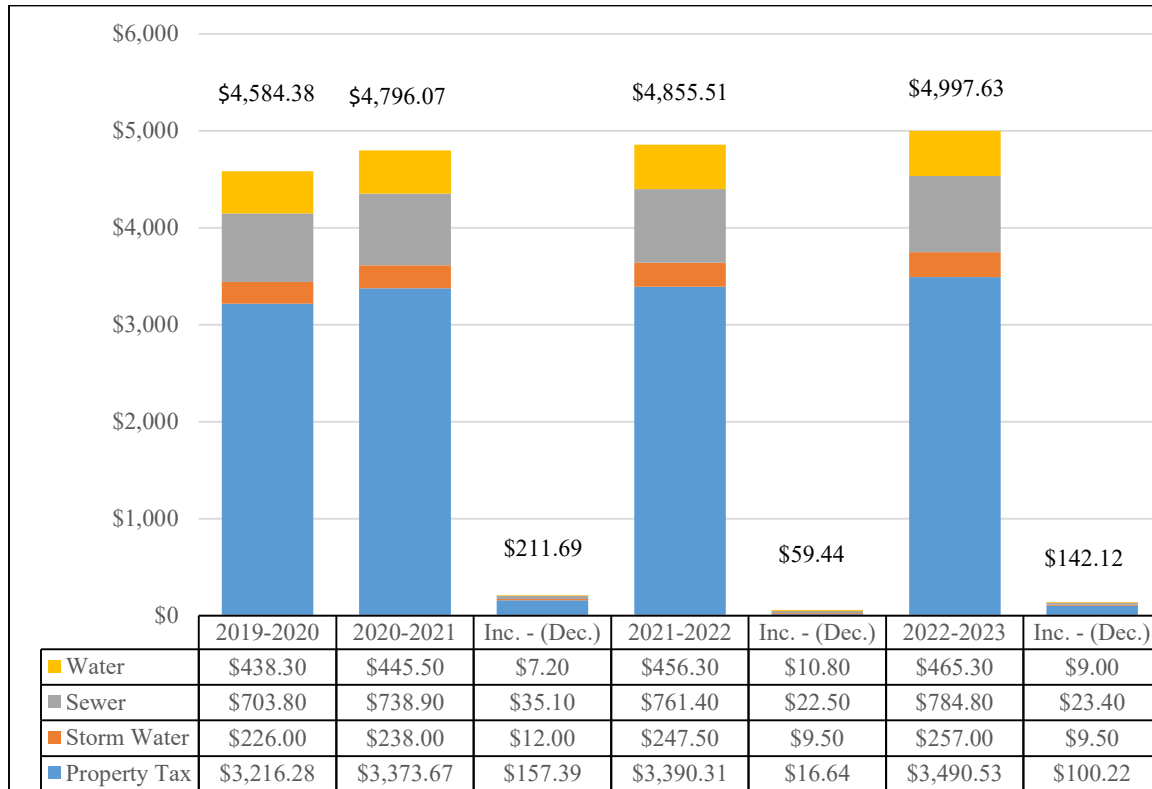
The City collects taxes for many governmental entities. As indicated below, the City retains approximately 34% of every property tax dollar paid by taxpayers:



Water and Sewer Rates

Combined water and sewer rates are proposed to increase from \$12.69 to \$13.16, or 3.7%. Water rates are proposed to increase 2% as a result of higher contractual services related to the new mandated cross-connection program. Sewer rates are proposed to increase 5% as a result of higher sanitary sewage disposal costs of 6%. For more detail, please see the Water Fund and Sewer Fund summaries located in the Enterprise Funds section of this document.

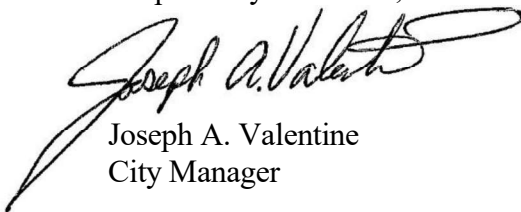
**Average Cost to Residential Homeowner
Combined Property Tax and Water and Sewer Bills
2020-2021 and 2022-2023**



Assumes an average taxable value (TV) of \$224,000 for 2019-2020, \$237,800 for 2020-2021, 247,300 for 2021-2022, and 256,000 for 2022-2023. Water and sewer based upon average consumption of 90,000 gallons.

Conclusion: The budget is more than just a fiscal plan. It is a blueprint and conveys the vision for the City's future. The City employs policies and practices designed to ensure its continuing ability to provide quality services despite economic or budgetary challenges. This year's budget addresses both current and future community needs while balancing service demands with conservative financial management. I look forward to working with the City Commission and staff in the implementation of this year's budget. Each and every individual who contributed to the process and production of this document has my deepest appreciation.

Respectfully submitted,


Joseph A. Valentine
City Manager



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

CITY GOALS AND BUDGET GUIDELINES

Long Term: Overall Municipal Goals

The City Commission held goal-setting sessions with administrative staff and a facilitator in January and February 2016. The resulting five primary goals are deemed essential to implementing the Commission's vision for the community. The five goals are designed to have broad application. The goals are achieved through measurable objectives with a focus on accomplishment and end product developed by each department. Departmental goals and measurable objectives tie into and support the following five primary goals for the City:



1. Provide sound leadership and responsible governance to maintain financial stability.
 - a. Continue to utilize public resources in an effective, efficient manner adapting to current and future economic trends and conditions.
 - b. Balance community needs and desires with available resources.
2. Be innovative and responsive in how services are provided to the community.
 - a. Seek new and collaborative approaches to improve the effectiveness and efficiency of service delivery within an environment of competing community interests.
 - b. Continue to provide the highest levels of customer service in an economically sustainable manner.
3. Support the vitality of both the residential and business communities that depend upon each other for success.
 - a. Continue to encourage and recognize citizen involvement for the common good.
 - b. Support continued private investment throughout the City.
4. Cultivate a safe, healthy, and dynamic City.
 - a. Foster an innovative and inclusive environment that attracts all people to live, work, shop and play.
 - b. Maintain a vibrant and walkable community.
5. Continue to be proactive with infrastructure maintenance programs and reinvestment in cost-effective improvements to roads, sewers, water mains, parking, parks and public facilities.

Short Term Factors and Budget Guidelines

The objectives of this budget are to preserve the current level of services with little or no growth in revenues while making progress towards and implementing the City's long-range plans. Other significant assumptions include:

- ***Conservative, but realistic, projection of revenues and expenditures.*** Conservative projections help ensure that adequate resources will be available to meet budgeted obligations. There is a built-in conservative emphasis.
- ***Low inflation.*** General price levels are expected to increase by approximately 1.5%. However, because the five-year financial forecast projected a decrease in revenues, excluding property tax revenue, of approximately 0.4% for fiscal year 2020-2021 and forward, departments were requested to maintain expenditures at prior funding levels or attempt to reduce their operating costs where possible.
- ***Increase in property tax revenues.*** An increase in taxable value of 5.5%, 3.5% and 3.0% has been assumed for the next three years, respectively. This resulted in an increase in operating property tax revenues for fiscal year 2020-2021 of approximately \$1.3 million, for fiscal year 2021-2022 of approximately \$1 million and for fiscal year 2022-2023 of approximately \$.8 million, excluding debt-service payments for other drain projects and water fund capital improvements.
- ***Maintain target fund balances to preserve financial integrity.*** This budget maintains the City's targeted fund balance position. Unassigned fund balance in the General Fund for fiscal years 2020-2021, 2021-2022 and 2022-2023 are projected to be 39%, 38% and 37%, of operating expenditures respectively. This is at the upper range of the targeted 17 percent to 40 percent of the operating budget established by the City Commission. This is prudent given recent economic uncertainty, and state legislative action, which has negatively impacted City revenues sources.
- ***Annual review of all significant fees.*** Major fees are reviewed annually and adjusted as needed. Frequent, but moderate, increases are preferable to infrequent, but large, rate increases.
- ***Wage adjustments.*** Wages have been budgeted to remain the same as the prior year except for adjustments included in settled union contracts for fiscal year 2020-2021, 2021-2022 and 2022-2023. The budget will be amended later for the effects of negotiated contracts or adjustments approved by the City Commission.
- ***Employee benefits.*** The cost of employee benefits is projected to increase in 2020-2021 by approximately \$21,410, or 0.2%. The primary reason for the increase is due to an increase in defined contribution retirement costs of \$34,830 and defined benefit retirement employer contributions of \$343,490 based on actuarially determined rates, which was offset by a reduction in hospitalization costs of \$366,110. Employee benefits are projected to increase in 2021-2022 by approximately \$132,880, or 1.3%. The primary reason for the increase is an increase in hospitalization costs of \$69,380, defined contribution retirement costs of \$48,980 and retiree health savings contributions of \$7,350. Employee benefits are projected to increase in 2022-2023 by approximately \$68,390, or 0.1%. The primary reason for the increase is an increase in hospitalization costs of \$63,420.
- ***State-Shared Revenues.*** In fiscal year 2019-2020, it is projected that State-levied shared taxes will provide the City with about \$4.1 million in revenue in the form of revenue-sharing payments, gas and weight taxes, and reimbursements for personal property tax exemptions.

General
assumptions
About
economic
conditions

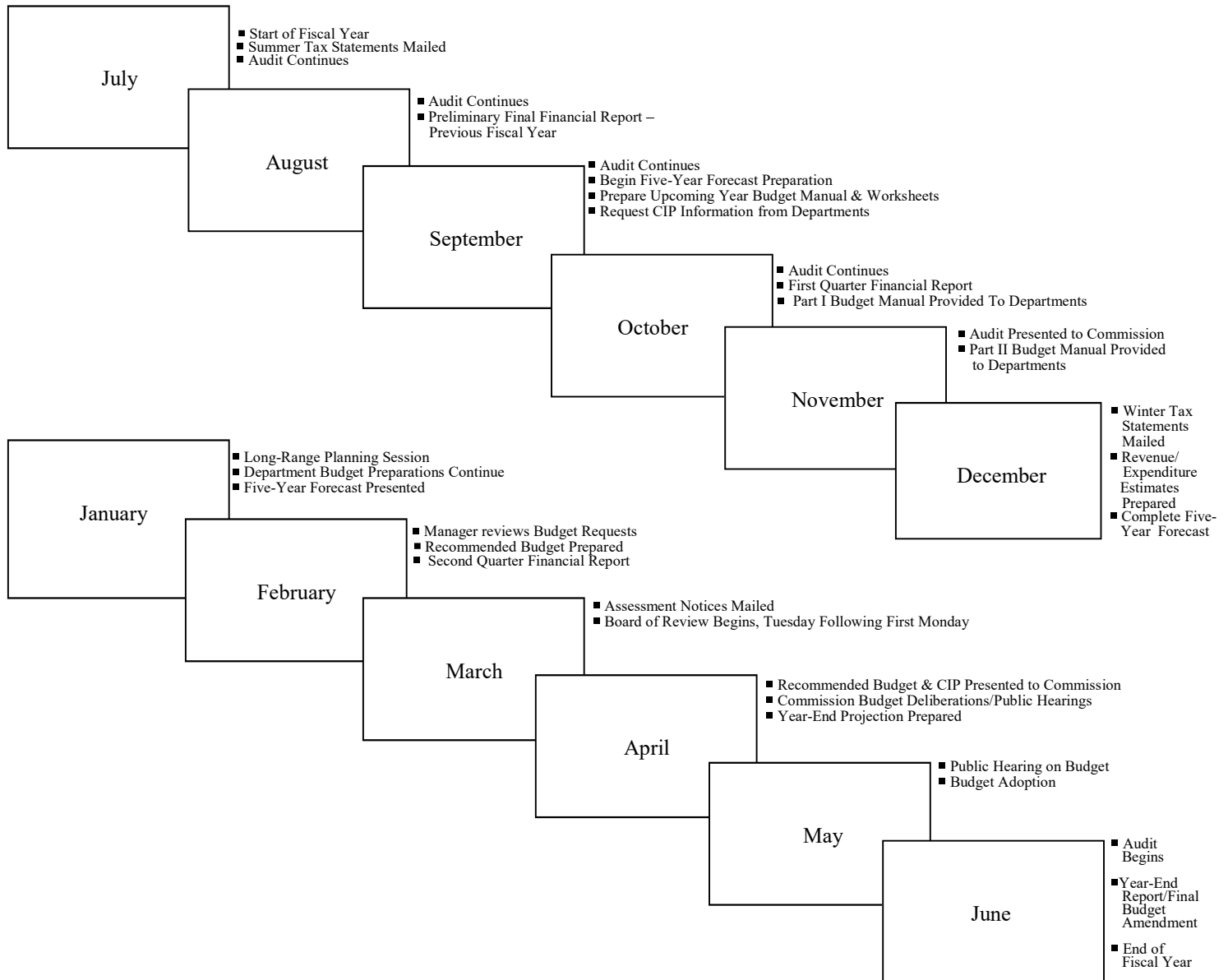
- **Staffing Level.** Staffing levels have been recommended to increase overall by one full-time position in fiscal year 2020-2021. The Baldwin Public Library is projected to increase its full-time staff by two position in 2020-2021. The overall City personnel count is projected to increase by a half position in fiscal year 2021-2022 and one position in 2022-2023.
- **Capital Improvements.** Budgeted capital improvements are consistent with the six-year capital improvements program.

Based on the above budget assumptions and an informal needs assessment, the following is a list of priorities used for budget development:

- Maintain high service levels and quality-of-life amenities
- Provide a well-maintained community
- Continue efforts to assure Birmingham remains a community of choice to live, work and play
- Continue to encourage private sector development and investment
- Participate in regional development projects
- Provide a safe community
- Continue support of the business community
- Provide for sufficient infrastructure
- Focus on technology to improve efficiency of service delivery
- Continue implementation of City's long-range plans
- Improve cost recovery from direct user charges
- Maintain a competitive salary and benefit program

2020-2021,
2021 -2022
and
2022-2023
Priorities

The Budget Process - Financial Calendar



Budget Calendar

On or before the first Monday in May, the City Manager presents the proposed budget to the City Commission in a public forum. The City Commission, after reviewing the proposed budget and receiving public comments, may direct staff to revise the budget. The budget and proposed capital improvements program are made available to the public at budget hearings, in the City Clerk's office and on the City's website.

On or before the second Monday in June, the City Commission adopts the budget by an affirmative vote of a majority of its seven members. Upon final adoption, the budget becomes the authority for the various agencies and departments to expend funds, subject to controls established by the City Charter and State law.

Budget Basis

The budgets of general government type funds (the General, Major and Local Streets, Community Development Block Grant, Solid Waste, Law and Drug Enforcement, Debt-Service, Greenwood Cemetery Perpetual Care and Capital Projects Funds) and the component units (Library, Principal Shopping District, Brownfield Redevelopment Authority Fund and Corridor Improvement Authority) are prepared on a modified accrual basis. Briefly, this means that obligations of the City (for example, outstanding purchase orders) are budgeted as expenditures, but revenues are recognized only when they are measurable and available.

The Proprietary Funds (Water/Sewer, Golf Courses, Automobile Parking and Computer Equipment) also recognize expenditures as encumbrances when a commitment is made (e.g., through a purchase order). Revenues, on the other hand, are recognized when they are obligated to the City (for example, water user fees are recognized as revenue when service is provided).

In all cases, encumbrances lapse when goods and services are not received by year-end.

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases this conforms to the way the City prepares its budget. Exceptions are as follows:

- a. Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP) as opposed to being expended when paid (Budget basis).
- b. Budgetary revenues and expenditures include items classified as "other financing sources" and "other financing uses" under the GAAP bases of accounting.
- c. Capital outlays within the Proprietary Funds are recorded as assets on a GAAP basis and expended on a Budget basis.
- d. Loans between funds are recorded as assets and liabilities on a GAAP basis and as contributions and transfers out on a Budget basis.
- e. Fund balance appropriations and transfers are budgeted as either revenue or expenditure to balance the budget.

Budgetary Control

The City adopts its budget for the General Fund and Special Revenue Funds by budgetary center, which is in accordance with the State's legal requirement and is the level of detail at which, by law, expenditures may not exceed appropriations. The legal level of budgetary control for the Debt-Service Funds, Permanent

Funds, Capital Projects Fund, Enterprise Fund, Equipment Fund and Component Units, is the fund level; that is, expenditures may not exceed budgeted appropriations at the fund level.

Budget Amendment Process

The budget can be amended during the fiscal year by an appropriation adjustment. Appropriations are considered with respect to total expenditures authorized for a department or activity within each fund.

The City Manager is authorized to transfer budgeted amounts within budgetary centers. This is accomplished by the use of an internal budget-adjustment form signed and approved by the requesting Department Head, reviewed and approved by the Finance Director, and then approved by the City Manager. Any revisions that alter the total expenditures of any budgetary center must be approved by the City Commission.

At any meeting after the passage of the appropriations resolution, the City Commission may amend such resolution so as to authorize the transfer of unused balances appropriated for one purpose to another. A formal budget-amendment request is prepared by the Finance Director and submitted to the City Manager for approval, prior to submission to the City Commission.

Constitutional Tax Limitations

In 1978, the voters of Michigan approved Proposal E (the Headlee Constitutional Amendment). Under the Headlee Amendment, the City cannot collect operating millage on the increase in taxable value derived from existing property which exceeds the Headlee inflation factor (1.9% for 2020-2021). This limit is established by reducing the maximum authorized tax rate by the proportion by which the percentage increase in the total taxable value of existing property in any year exceeds the rate of inflation during the prior year. The Headlee amendment limitation may be waived only by a vote of the electorate and does not apply to voter-approved debt levies. For fiscal year 2020-2021, it is projected that the Charter maximum for the operating levy will be reduced from 20 mills to 11.4364 mills, which is a reduction from last year's Headlee maximum levy of 11.5707.

Following is the Headlee tax limitation formula for the City's operating levy:

<u>\$2,497,255,420</u>	-	<u>\$11,573,438</u>	x	<u>1.019</u>	=	<u>\$2,532,909,940</u>
(2019 Taxable Value)	-	(Losses)	x	(Headlee CPI*)	=	Ceiling
<u>\$2,638,284,320</u>	-	<u>\$75,634,670</u>	=	<u>\$2,562,649,650</u>		
(2020 Taxable Value)	-	(Additions)	=	(2020 Adjusted)		
<u>\$2,532,909,940</u>	÷	<u>\$2,562,649,650</u>	=	<u>.9884</u>		
(Ceiling)	÷	(2020 Adjusted)	=	(Millage-Reduction Fraction)		
<u>11.5707</u>	x	<u>.9884</u>	=	<u>11.4364</u>		
(Headlee Maximum)	x	(Reduction Fraction)	=	(Headlee Maximum)		
2019				2020		

*Consumer Price Index

Truth in Taxation Rollback

In February 1982, a law was approved that required certain procedures to be followed in levying property taxes. This law, referred to as the “Truth in Taxation” Act, requires that the City’s operating-millage rate actually levied in the prior year be rolled back in proportion to the current year’s average increase in the taxable value (TV), unless otherwise approved by the City Commission. The rolled-back millage rate is called the “base tax rate.” Three bills were signed into law during 1995 that changed the “Truth in Taxation” process. The required hearing can now be part of the budget hearing as long as certain requirements are met.

Following are the “Truth in Taxation” Act calculations:

1) 2019-20 mills levied for operating purposes	x	$\frac{2019 \text{ TV} - \text{losses}}{2020 \text{ TV} - \text{additions}}$	=	Base tax rate	13.2723	x	$\frac{\$2,497,255,420 - \$11,573,438 = \$2,485,681,982}{\$2,638,284,320 - \$75,634,670 = \$2,562,649,650}$	=	12.8737
2) Base tax rate	x	$\frac{2020 \text{ TV}}{1,000}$	=	Base operating revenue	12.8737	x	$\frac{\$2,638,284,320}{1,000} = \$33,964,481$		
3) Operating property tax revenue 2020-2021 budget			=		\$34,769,860				
4) Subtract base operating revenue (step 2) from 2020-2021 operating tax revenue (step 3)					\$34,769,860				
Estimated additional (reduced) property taxes					<u>(33,964,481)</u>				
					\$805,378				
5) <u>Additional (reduced) levy</u> (2019 TV / 1,000)			=		$\frac{\$805,378}{\$2,638,284,320/1,000}$	=	0.3053	Increase in millage	
6) <u>Additional (reduced) millage</u> Base tax rate			=		$\frac{0.3431}{12.8737}$	=	2.4%	Percentage increase	

TV= Taxable Value

(Base tax rate includes general operating, Refuse, Library, George W. Kuhn Drain debt levy, North Arm Drain debt levy.)

Property Tax Reform

On March 15, 1994, voters of the State of Michigan approved Proposal A. For taxes levied in 1995 and each year thereafter, assessment increases are limited to 5% or the rate of inflation, whichever is lower. This measure seriously inhibits the ability of many municipalities to recover from a downturn in the economy. While there is no limitation on downward adjustments to property-tax assessments in a weak economy, the ability to recover in better times is artificially limited. The taxable value of a parcel of property is adjusted to trace market value only at the time of sale. In addition, the Headlee calculation is no longer allowed to “roll up” to offset sub-inflationary assessment increases.



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

FUND STRUCTURE OF BUDGET

The accounts of the City of Birmingham are organized on the basis of funds. Funds are established to segregate specific activities or objectives of a government in accordance with special regulations, restrictions or limitations. All funds established by a government must be classified in one of eleven “fund types” for financial reporting purposes.

<u>Fund Type/Fund Sub-Type/Fund Name</u>	<u>Budget Adopted</u>	<u>Major Fund</u>
GOVERNMENTAL FUNDS		
GENERAL FUND	✓	✓
SPECIAL REVENUE FUNDS		
Major Street Fund	✓	
Local Street Fund	✓	
Solid Waste Fund	✓	
Community Development Block Grant Fund	✓	
Law & Drug Enforcement Fund	✓	
DEBT SERVICE FUND		
Parks & Recreation Bonds Fund	✓	
CAPITAL PROJECT FUND	✓	
PERMANENT FUND		
Greenwood Cemetery Perpetual Care Fund	✓	
PROPRIETARY FUNDS		
ENTERPRISE FUNDS		
Automobile Parking System Fund	✓	✓
Water Fund	✓	
Sewer Fund	✓	✓
Lincoln Hills Golf Course Fund	✓	
Springdale Golf Course Fund	✓	
INTERNAL SERVICE FUNDS		
Equipment Funds		
Information Technology Equip. Fund	✓	
Automobile & Vehicle Equip. Fund		
Fire Vehicle Equipment Fund		
Personnel Services Fund		
Risk Management Fund		
FIDUCIARY FUNDS		
TRUST FUNDS		
Pension Trust Fund		
Retiree Health Care Fund		
AGENCY FUND		
COMPONENT UNITS		
Baldwin Public Library Fund	✓	
Principal Shopping District Fund	✓	
Brownfield Redevelopment Authority Fund	✓	
Corridor Improvement Authority Fund	✓	

Major funds represent the significant activities of the City and basically include any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10% of the revenues or expenditures of the appropriated budget. The breakdown of the City's fund structure is as follows:

Major Governmental Funds

The General Fund is a major fund of the City and is used to account for the resources devoted to funding services traditionally associated with local government. It has some limited interaction with a majority of the other funds.

Major Proprietary Funds

Account for the acquisition, operation and maintenance of government facilities and services that are entirely self-supported by user charges and operate similarly to a private business. The Sewer Fund, which provides sewer utility services to the City's approximately 8,500 customers and the Automobile Parking System Fund, which provides parking to the Central Business District are the City's only major proprietary funds.

Non-major Special Revenue Funds

Used to account for the proceeds of revenue sources (other than trusts or major capital projects) which are legally restricted to expenditures for specific purposes. These funds include: Major Street Fund, Local Street Fund, Solid Waste Fund, Community Development Block Grant Fund and Law & Drug Enforcement Fund.

Non-major Debt Service Fund

This fund is used to account for the accumulation of resources for repayment of general long-term debt, interest and related costs. This fund includes the Parks & Recreation Bonds (attributable to park land and facilities acquisitions and recreational improvements).

Non-major Capital Projects Fund

This fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities.

Non-major Permanent Fund

This fund is used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for purposes that support the City's programs – that is, for the benefit of the City or its citizenry. This fund includes the Greenwood Cemetery Perpetual Care Fund.

Non-major Proprietary Funds

Account for the acquisition, operation and maintenance of government facilities and services that are entirely self-supported by user charges and operate similarly to a private business. The City of Birmingham incorporates both Enterprise Funds (Water Fund, Lincoln Hills Golf Course Fund, and Springdale Golf Course Fund) and an Internal Service Fund (Information Technology Fund) Fund into its budget processes.

Non-major Component Unit Funds

These funds are used to account for the proceeds of revenue sources (other than trusts or major capital projects) which are legally restricted to expenditures for specific purposes and are legally controlled by a separate governing board.

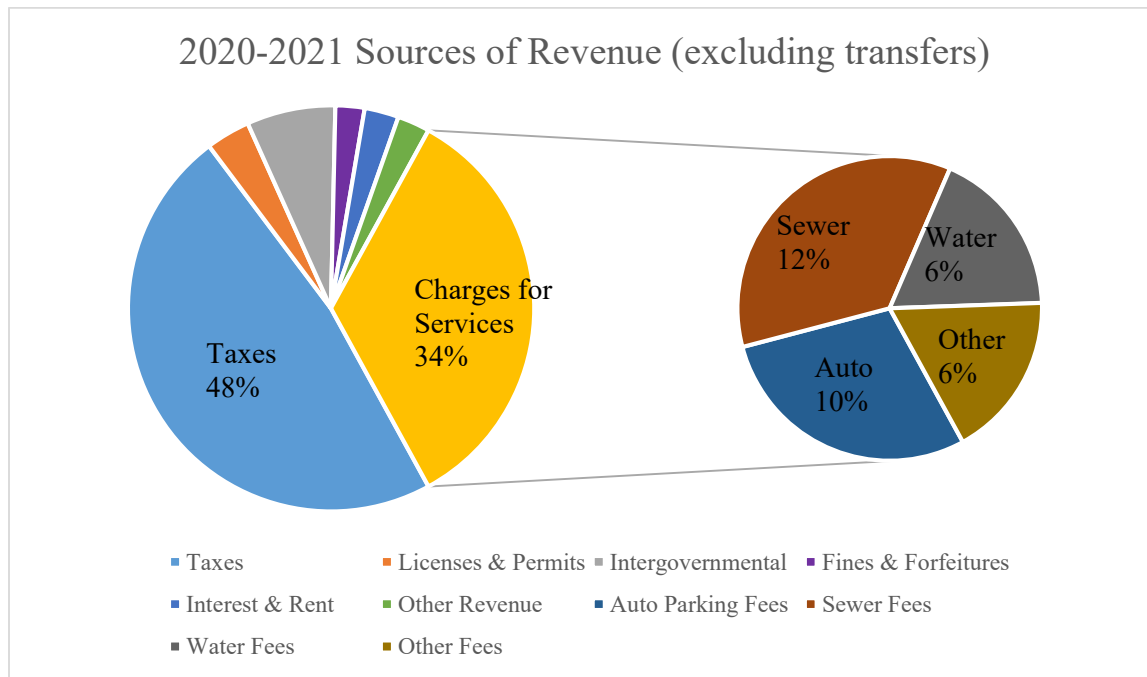
Annual budgets are legally adopted for the General Fund and Special Revenue Funds as required by the State's Uniform Budgeting Act. In addition, although not required by law, budgets are prepared and approved for the City's Debt-Service Funds, Permanent Funds, Capital Projects Fund, Enterprise Funds, and Information Technology Internal Service Fund, and component units. These budgets are prepared for financial-management and project-control purposes. While no budget is prepared for the Auto and Vehicle Equipment Internal Service Fund, information regarding scheduled vehicle replacements has been included in the Capital Improvements section of the budget document. Fiduciary fund types and the following Internal Service Funds have not been included in the City's budget document: Personal Services Fund, Fire Equipment Fund, and Risk Management Fund.

FUNDS/DEPARTMENT RELATIONSHIP

Function/Department	Operating Funds - Budgeted							
	Major Funds			Non-Major Funds				
	General Fund	Sewer Fund	Automobile Parking Fund	Special Revenue Funds	Permanent Fund	Enterprise Funds	Internal Service Fund	Component Units
General Government								
Commission	✓							
City Manager	✓		✓					
City Hall and Library Maintenance	✓							
Finance and Treasury	✓	✓	✓	✓		✓		
Assessing	✓							
City Clerk and Elections	✓							
Legal	✓							
Human Resources	✓							
Birmingham Historical Museum	✓							
48th District Court	✓							
Public Safety								
Police	✓		✓	✓				
Fire	✓							
Engineering and Public Services								
Engineering	✓	✓	✓	✓		✓		
Streets, Alleys, and Sidewalks	✓			✓				
City Property Maintenance	✓		✓		✓			
Parks	✓							
Ice Arena	✓							
Golf Courses						✓		
Refuse Collection				✓				
Water						✓		
Sewer		✓						
Community Development								
Planning	✓							
Building Inspection	✓							
Information Technology								
Information Technology							✓	
Component Units								
Principal Shopping District								✓
Baldwin Public Library								✓
Brownfield Redevelopment Authority								✓
Corridor Improvement Authority								✓

LARGEST SOURCES OF REVENUE

(excluding fund transfers)



Property Taxes

Property taxes comprise 48% of all 2020-2021 budgeted revenue, excluding transfers. Property taxes are budgeted in the General Fund, Solid Waste Fund, Debt Service Fund, Water Fund, Sewer Fund, Baldwin Library Fund, and the Brownfield Redevelopment Authority Fund. Property taxes are used for the general operations of the city and library and for the payment of city debt. Property tax revenue is proposed to increase from the 2019-2020 budget by approximately 4.4% as a result of an increase in taxable value. For the 2020-2021 recommended budget, the Oakland County Assessing Department has certified an increase of 5.5% in taxable value for the City.

Charges for Services

Sewage Disposal Fees – Charges for services in the Sewer Fund comprise 12% of the total 2020-2021 budgeted revenue, excluding transfers. Sewage disposal fees include charges for the disposal of sewage and connection and inspection fees. Charges for services in the fund are proposed to increase by approximately 4% from the previous year. The increase is mainly the result of an increase in sanitary and storm water disposal charges. Sewage disposal rates are estimated based on the net total cost of the system divided by the number of estimated units of water sold. The number of units of water sold is based on a five-year historical average. See the Sewage Disposal Fund Summary for more information.

Automobile Parking Fees – Charges for services in the Automobile Parking System comprise 10% of the total 2020-2021 budgeted revenue, excluding transfers. These fees include monthly permits, transient parking fees, on-street meter collections, and parking-related charges. Parking fees for 2020-2021 are estimated based on the current year revenue projections. Parking fee revenue is expected to increase from the prior budget due to potentially taking a parking structure off-line for reconstruction in 2019-2020. See the Automobile Parking System Fund Summary for more information.

Water Fees – Charges for services in the Water Fund comprise 6% of the total 2020-2021 budgeted revenue, excluding transfers. Water fees include water use charge, meter repair and base charge, and connection and inspection fees. Total fees are proposed to increase .8% from the prior year. Water use rates are estimated based on the net cost of the system divided by the number of estimated units of water sold. The number of units of water sold is based on a five-year historical average. See the Water-Supply System Receiving Fund Summary for more information.

CITY OF BIRMINGHAM, MICHIGAN
COMBINED STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE/NET POSITION
ALL FUND TYPES
FIVE YEAR COMPARISON

	-----TOTAL ALL FUNDS-----				
	ACTUAL 2018-2019	PROJECTED 2019-2020	RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
REVENUES					
TAXES	\$ 34,493,478	\$ 36,006,410	\$ 37,563,080	\$ 37,632,140	\$ 38,639,760
LICENSES & PERMITS	3,147,702	2,845,230	2,774,960	2,725,250	2,715,660
INTERGOVERNMENTAL	6,468,942	5,665,790	5,576,960	5,696,740	5,755,800
CHARGES FOR SERVICES	25,728,456	26,588,170	26,793,500	27,421,060	28,118,520
FINES & FORFEITURES	1,774,480	1,768,810	1,824,110	1,848,710	1,873,800
INTEREST & RENT	2,813,591	2,203,280	2,149,170	2,356,240	2,531,160
OTHER REVENUES	2,627,020	1,905,540	2,037,660	2,143,050	1,987,930
OPERATING TRANSFERS IN	7,487,300	6,856,890	7,050,000	7,600,000	6,125,000
TOTAL REVENUES	\$ 84,540,969	\$ 83,840,120	\$ 85,769,440	\$ 87,423,190	\$ 87,747,630
EXPENDITURES					
MAJOR FUNDS:					
PERSONNEL SERVICES	\$ 20,114,684	\$ 21,951,440	\$ 22,576,380	\$ 23,088,770	\$ 23,552,070
SUPPLIES	874,589	912,070	1,156,400	1,117,300	1,106,980
OTHER CHARGES	19,011,163	19,787,920	20,262,820	20,418,540	20,823,510
CAPITAL OUTLAY	5,215,325	8,370,280	5,765,900	3,620,150	7,991,130
OPERATING TRANSFERS OUT	8,969,955	7,799,880	8,413,550	8,992,820	7,547,680
DEBT SERVICE	137,449	93,540	48,630	26,850	17,910
NON-MAJOR FUNDS:					
PERSONNEL SERVICES	5,503,212	6,247,380	6,358,480	6,469,460	6,558,080
SUPPLIES	655,432	863,940	992,910	922,390	930,090
OTHER CHARGES	9,823,773	10,291,670	10,927,360	11,375,590	11,668,850
CAPITAL OUTLAY	6,327,066	15,480,220	7,981,060	6,031,110	9,138,290
OPERATING TRANSFERS OUT	179,400	200,000	100,000	100,000	100,000
DEBT SERVICE	1,637,080	1,610,300	1,549,250	1,477,600	1,411,800
TOTAL EXPENDITURES	\$ 78,449,128	\$ 93,608,640	\$ 86,132,740	\$ 83,640,580	\$ 90,846,390
REVENUES OVER (UNDER) EXPENDITURES	\$ 6,091,841	\$ (9,768,520)	\$ (363,300)	\$ 3,782,610	\$ (3,098,760)
RECLASSIFICATION OF CAPITAL OUTLAY	\$ 4,355,198	\$ 8,139,490	\$ 6,548,620	\$ 4,307,970	\$ 5,755,120
INCREASE (DECREASE) IN FUND BALANCE / NET POSITION	\$ 10,447,039	\$ (1,629,030)	\$ 6,185,320	\$ 8,090,580	\$ 2,656,360
FUND BALANCE / NET POSITION, BEGINNING OF YEAR	\$ 132,654,917	\$ 143,101,956	\$ 141,472,926	\$ 147,658,246	\$ 155,748,826
FUND BALANCE / NET POSITION, END OF YEAR	\$ 143,101,956	\$ 141,472,926	\$ 147,658,246	\$ 155,748,826	\$ 158,405,186

NOTE:

- Special assessments revenue is included in Other Revenues.

CITY OF BIRMINGHAM, MICHIGAN
COMBINED STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE
MAJOR FUNDS
FIVE YEAR COMPARISON

	-----GENERAL FUND-----					-----SEWAGE DISPOSAL FUND-----				
	ACTUAL	PROJECTED	RECOMMEND	PLANNED	PLANNED	ACTUAL	PROJECTED	RECOMMEND	PLANNED	PLANNED
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
REVENUES										
TAXES	\$ 25,074,208	\$ 26,114,630	\$ 26,948,810	\$ 28,131,330	\$ 29,041,280	\$ 1,630,670	\$ 1,691,790	\$ 1,694,380	\$ 397,670	\$ 318,120
LICENSES & PERMITS	3,147,702	2,845,230	2,774,960	2,725,250	2,715,660	-	-	-	-	-
INTERGOVERNMENTAL	2,341,212	2,175,980	2,165,630	2,217,840	2,218,770	781,221	283,460	3,530	3,530	3,530
CHARGES FOR SERVICES	3,116,844	3,417,570	3,322,020	3,360,700	3,400,410	8,645,440	9,144,950	9,560,110	9,875,610	10,200,950
FINES & FORFEITURES	1,725,867	1,731,600	1,799,110	1,823,710	1,848,800	-	-	-	-	-
INTEREST & RENT	869,227	658,490	647,690	711,310	712,790	127,705	68,630	68,630	68,630	68,630
OTHER REVENUES	359,197	386,670	571,730	414,850	481,730	133,907	390	-	-	-
OPERATING TRANSFERS IN	179,400	200,000	100,000	100,000	100,000	775,000	-	-	-	-
TOTAL REVENUES	\$ 36,813,657	\$ 37,530,170	\$ 38,329,950	\$ 39,484,990	\$ 40,519,440	\$ 12,093,943	\$ 11,189,220	\$ 11,326,650	\$ 10,345,440	\$ 10,591,230
EXPENDITURES/EXPENSES										
PERSONNEL SERVICES	\$ 19,381,790	\$ 20,722,690	\$ 21,344,530	\$ 21,850,350	\$ 22,305,480	\$ 371,792	\$ 514,580	\$ 512,840	\$ 511,510	\$ 512,990
SUPPLIES	771,411	791,360	1,031,290	985,250	972,920	46,060	66,000	68,500	72,500	72,500
OTHER CHARGES	5,564,140	6,536,760	6,701,190	6,653,210	6,750,530	8,745,887	9,176,970	9,144,400	9,457,230	9,781,090
CAPITAL OUTLAY	2,236,357	3,662,940	787,100	956,000	2,942,830	2,139,757	3,165,000	1,805,000	1,795,000	1,585,000
OPERATING TRANSFERS OUT	8,969,955	7,799,880	8,413,550	8,992,820	7,547,680	-	-	-	-	-
DEBT SERVICE	-	-	-	-	-	137,449	93,540	48,630	26,850	17,910
TOTAL EXPENDITURES/EXPENSES	\$ 36,923,653	\$ 39,513,630	\$ 38,277,660	\$ 39,437,630	\$ 40,519,440	\$ 11,440,945	\$ 13,016,090	\$ 11,579,370	\$ 11,863,090	\$ 11,969,490
REVENUES OVER (UNDER)										
EXPENDITURES/EXPENSES BEFORE										
CAPITAL OUTLAY RECLASSIFICATION	\$ (109,996)	\$ (1,983,460)	\$ 52,290	\$ 47,360	\$ -	\$ 652,998	\$ (1,826,870)	\$ (252,720)	\$ (1,517,650)	\$ (1,378,260)
RECLASSIFICATION OF CAPITAL OUTLAY						\$ 2,021,656	\$ 3,165,000	\$ 1,805,000	\$ 1,795,000	\$ 1,585,000
INCREASE (DECREASE) IN FUND										
BALANCE/NET POSITION	\$ (109,996)	\$ (1,983,460)	\$ 52,290	\$ 47,360	\$ -	\$ 2,674,654	\$ 1,338,130	\$ 1,552,280	\$ 277,350	\$ 206,740
FUND BALANCE/NET POSITION -										
BEGINNING OF YEAR	\$ 17,306,655	\$ 17,196,659	\$ 15,213,199	\$ 15,265,489	\$ 15,312,849	\$ 44,598,475	\$ 47,273,129	\$ 48,611,259	\$ 50,163,539	\$ 50,440,889
FUND BALANCE/NET POSITION -										
END OF YEAR	\$ 17,196,659	\$ 15,213,199	\$ 15,265,489	\$ 15,312,849	\$ 15,312,849	\$ 47,273,129	\$ 48,611,259	\$ 50,163,539	\$ 50,440,889	\$ 50,647,629

NOTES:

Special assessments revenue is included in Other Revenues.

Capital outlay within the proprietary funds are recorded as assets on a GAAP basis and expended on a budget basis.

CITY OF BIRMINGHAM, MICHIGAN
COMBINED STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE
MAJOR FUNDS
FIVE YEAR COMPARISON

-----AUTOMOBILE PARKING SYSTEM FUND-----					-----TOTAL MAJOR FUNDS-----				
ACTUAL 2018-2019	PROJECTED 2019-2020	RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023	ACTUAL 2018-2019	PROJECTED 2019-2020	RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,704,878	\$ 27,806,420	\$ 28,643,190	\$ 28,529,000	\$ 29,359,400
-	-	-	-	-	3,147,702	2,845,230	2,774,960	2,725,250	2,715,660
-	-	-	-	-	3,122,433	2,459,440	2,169,160	2,221,370	2,222,300
8,128,647	7,755,770	7,746,940	7,909,880	8,108,760	19,890,931	20,318,290	20,597,880	21,084,290	21,624,540
-	-	-	-	-	1,725,867	1,731,600	1,799,110	1,823,710	1,848,800
538,376	386,510	340,550	404,030	540,300	1,535,308	1,113,630	1,056,870	1,183,970	1,321,720
-	-	-	-	-	493,104	387,060	571,730	414,850	481,730
-	-	-	-	-	954,400	200,000	100,000	100,000	100,000
\$ 8,667,023	\$ 8,142,280	\$ 8,087,490	\$ 8,313,910	\$ 8,649,060	\$ 57,574,623	\$ 56,861,670	\$ 57,712,900	\$ 58,082,440	\$ 59,674,150
\$ 361,102	\$ 714,170	\$ 719,010	\$ 726,910	\$ 733,600	\$ 20,114,684	\$ 21,951,440	\$ 22,576,380	\$ 23,088,770	\$ 23,552,070
57,118	54,710	56,610	59,550	61,560	874,589	912,070	1,156,400	1,117,300	1,106,980
4,701,136	4,074,190	4,417,230	4,308,100	4,291,890	19,011,163	19,787,920	20,231,630	20,356,640	20,737,930
839,211	1,542,340	3,173,800	869,150	3,463,300	5,215,325	8,370,280	5,765,900	3,620,150	7,991,130
-	-	-	-	-	8,969,955	7,799,880	8,413,550	8,992,820	7,547,680
-	-	-	-	-	137,449	93,540	48,630	26,850	17,910
\$ 5,958,567	\$ 6,385,410	\$ 8,366,650	\$ 5,963,710	\$ 8,550,350	\$ 54,323,165	\$ 58,915,130	\$ 58,192,490	\$ 57,202,530	\$ 60,953,700
\$ 2,708,456	\$ 1,756,870	\$ (279,160)	\$ 2,350,200	\$ 98,710	\$ 3,251,458	\$ (2,053,460)	\$ (479,590)	\$ 879,910	\$ (1,279,550)
\$ 805,729	\$ 1,542,340	\$ 3,173,800	\$ 869,150	\$ 3,463,300	2,827,385	\$ 4,707,340	\$ 4,978,800	\$ 2,664,150	\$ 5,048,300
\$ 3,514,185	\$ 3,299,210	\$ 2,894,640	\$ 3,219,350	\$ 3,562,010	\$ 6,078,843	\$ 2,653,880	\$ 4,499,210	\$ 3,544,060	\$ 3,768,750
\$ 34,707,688	\$ 38,221,873	\$ 41,521,083	\$ 44,415,723	\$ 47,635,073	\$ 96,612,818	\$ 102,691,661	\$ 105,345,541	\$ 109,844,751	\$ 113,388,811
\$ 38,221,873	\$ 41,521,083	\$ 44,415,723	\$ 47,635,073	\$ 51,197,083	\$ 102,691,661	\$ 105,345,541	\$ 109,844,751	\$ 113,388,811	\$ 117,157,561

CITY OF BIRMINGHAM, MICHIGAN
COMBINED STATEMENT OF REVENUES, EXPENSES
AND CHANGES IN NET POSITION
NON-MAJOR FUNDS
FIVE YEAR COMPARISONS

	-----OTHER GOVERNMENTAL FUNDS-----				
	ACTUAL 2018-2019	PROJECTED 2019-2020	RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
REVENUES					
TAXES	\$ 7,036,294	\$ 7,199,990	\$ 7,419,890	\$ 7,603,140	\$ 7,780,360
INTERGOVERNMENTAL	3,344,862	3,204,280	3,405,730	3,473,300	3,531,430
CHARGES FOR SERVICES	219,011	290,800	164,800	164,300	213,800
FINES & FORFEITURES	48,613	37,210	25,000	25,000	25,000
INTEREST & RENT	434,163	265,640	232,570	266,850	252,440
OTHER REVENUES	2,081,224	1,514,980	1,462,430	1,724,700	1,502,700
OPERATING TRANSFERS IN	6,532,900	6,156,890	6,950,000	7,500,000	6,025,000
TOTAL REVENUES	\$ 19,697,067	\$ 18,669,790	\$ 19,660,420	\$ 20,757,290	\$ 19,330,730
EXPENDITURES/EXPENSES					
PERSONNEL SERVICES	\$ 4,104,845	\$ 4,437,750	\$ 4,546,190	\$ 4,648,720	\$ 4,732,980
SUPPLIES	286,796	391,400	444,900	439,400	445,900
OTHER CHARGES	5,693,945	5,703,310	5,417,500	5,772,240	5,983,860
CAPITAL OUTLAY	4,667,906	12,048,070	6,411,240	4,387,290	8,431,470
OPERATING TRANSFERS OUT	79,400	-	-	-	-
DEBT SERVICE	1,637,080	1,610,300	1,549,250	1,477,600	1,411,800
TOTAL EXPENSES	\$ 16,469,972	\$ 24,190,830	\$ 18,369,080	\$ 16,725,250	\$ 21,006,010
REVENUES OVER (UNDER) EXPENDITURES/EXPENSES					
BEFORE CAPITAL OUTLAY RECLASSIFICATION	\$ 3,227,095	\$ (5,521,040)	\$ 1,291,340	\$ 4,032,040	\$ (1,675,280)
RECLASSIFICATION OF CAPITAL OUTLAY	\$ -	\$ -	\$ -	\$ -	\$ -
INCREASE (DECREASE) IN FUND BALANCE/NET POSITION	\$ 3,227,095	\$ (5,521,040)	\$ 1,291,340	\$ 4,032,040	\$ (1,675,280)
FUND BALANCE/NET POSITION - BEGINNING OF YEAR	\$ 9,132,227	\$ 12,359,322	\$ 6,838,282	\$ 8,129,622	\$ 12,161,662
FUND BALANCE/NET POSITION - END OF YEAR	\$ 12,359,322	\$ 6,838,282	\$ 8,129,622	\$ 12,161,662	\$ 10,486,382

NOTE:

Other governmental funds include special revenue funds, debt service fund, capital projects fund, permanent fund and component units.

Enterprise/internal service funds include water-supply system fund, golf course funds and computer equipment fund.

Capital outlay within the proprietary funds are recorded as assets on a GAAP basis and expended on a budget basis.

CITY OF BIRMINGHAM, MICHIGAN
COMBINED STATEMENT OF REVENUES, EXPENSES
AND CHANGES IN NET POSITION
NON-MAJOR FUNDS
FIVE YEAR COMPARISONS

----ENTERPRISE/INTERNAL SERVICES FUNDS----					-----TOTAL NON-MAJOR FUNDS-----				
ACTUAL 2018-2019	PROJECTED 2019-2020	RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023	ACTUAL 2018-2019	PROJECTED 2019-2020	RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
\$ 752,306	\$ 1,000,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 7,788,600	\$ 8,199,990	\$ 8,919,890	\$ 9,103,140	\$ 9,280,360
1,647	2,070	2,070	2,070	2,070	3,346,509	3,206,350	3,407,800	3,475,370	3,533,500
5,618,514	5,979,080	5,999,630	6,110,570	6,194,600	5,837,525	6,269,880	6,164,430	6,274,870	6,408,400
-	-	-	-	-	48,613	37,210	25,000	25,000	25,000
844,120	824,010	859,730	905,420	957,000	1,278,283	1,089,650	1,092,300	1,172,270	1,209,440
52,692	3,500	3,500	3,500	3,500	2,133,916	1,518,480	1,465,930	1,728,200	1,506,200
-	500,000	-	-	-	6,532,900	6,656,890	6,950,000	7,500,000	6,025,000
\$ 7,269,279	\$ 8,308,660	\$ 8,364,930	\$ 8,521,560	\$ 8,657,170	\$ 26,966,346	\$ 26,978,450	\$ 28,025,350	\$ 29,278,850	\$ 27,987,900
\$ 1,398,367	\$ 1,809,630	\$ 1,812,290	\$ 1,820,740	\$ 1,825,100	\$ 5,503,212	\$ 6,247,380	\$ 6,358,480	\$ 6,469,460	\$ 6,558,080
368,636	472,540	548,010	482,990	484,190	655,432	863,940	992,910	922,390	930,090
4,129,828	4,588,360	5,509,860	5,603,350	5,684,990	9,823,773	10,291,670	10,927,360	11,375,590	11,668,850
1,659,160	3,432,150	1,569,820	1,643,820	706,820	6,327,066	15,480,220	7,981,060	6,031,110	9,138,290
100,000	200,000	100,000	100,000	100,000	179,400	200,000	100,000	100,000	100,000
-	-	-	-	-	1,637,080	1,610,300	1,549,250	1,477,600	1,411,800
\$ 7,655,991	\$ 10,502,680	\$ 9,539,980	\$ 9,650,900	\$ 8,801,100	\$ 24,125,963	\$ 34,693,510	\$ 27,909,060	\$ 26,376,150	\$ 29,807,110
\$ (386,712)	\$ (2,194,020)	\$ (1,175,050)	\$ (1,129,340)	\$ (143,930)	\$ 2,840,383	\$ (7,715,060)	\$ 116,290	\$ 2,902,700	\$ (1,819,210)
\$ 1,527,813	\$ 3,432,150	\$ 1,569,820	\$ 1,643,820	\$ 706,820	\$ 1,527,813	\$ 3,432,150	\$ 1,569,820	\$ 1,643,820	\$ 706,820
\$ 1,141,101	\$ 1,238,130	\$ 394,770	\$ 514,480	\$ 562,890	\$ 4,368,196	\$ (4,282,910)	\$ 1,686,110	\$ 4,546,520	\$ (1,112,390)
\$ 26,909,872	\$ 28,050,973	\$ 29,289,103	\$ 29,683,873	\$ 30,198,353	\$ 36,042,099	\$ 40,410,295	\$ 36,127,385	\$ 37,813,495	\$ 42,360,015
\$ 28,050,973	\$ 29,289,103	\$ 29,683,873	\$ 30,198,353	\$ 30,761,243	\$ 40,410,295	\$ 36,127,385	\$ 37,813,495	\$ 42,360,015	\$ 41,247,625

Long-Range Planning Processes

Following is a summary of long-range planning processes developed and used by the City to match financial resources with long-term objectives and service delivery:

	Type of planning process	Description of process	Budget impacts
Five-Year Forecast	Long-range (current budget plus four years) operating plan to facilitate financial planning	Finance Department staff working with consultant to determine key forecast assumptions to project major revenue sources and expenditures. Funds included are General Fund and Major and Local Street Funds. Forecast also includes water and sewer rate projections. Presented to public and City Commission at long-range planning session in January.	Provides financial framework to evaluate financial condition of City and rational bases for devising fiscal strategy. Provides for budget stability, planning, direction and decision making. (Long-Term Municipal Goal 1) See trends at the end of this section.
Capital Projects Plan	Six-year plan includes project listing by plan year	Departments submit to City Manager for consideration/ revision. Manager submits to City Commission for approval.	Provides for predictable funding level from year to year to allow adequate planning for funding, debt-service requirements, and impact of operating costs. See Capital Improvements section of budget document for operational impacts. (Long-Term Municipal Goals 1 and 5)
Building Maintenance	Six-year plan by facility and maintenance activity or project	Building Maintenance Supervisor prioritizes other departments' or activities' requests for projects along with known maintenance requirements and submits to City Manager. Manager submits recommendation to City Commission for approval.	Provides for a stable annual level of expenditure to ensure continued maintenance of City facilities. Integrates with various departmental budgets and six-year capital improvements program. (Long-Term Municipal Goals 1a,1b and 5)

	Type of planning process	Description of process	Budget impacts
Parks & Recreation Master Plan	Five-year master plan that guides future parks and recreation development	Overall review/assessment of parks and recreation facilities and inventory within the community. Public process including hosting workshop, public hearing and Parks Board review prior to submittal to City Commission and adoption.	Master plan used by staff and Commission for planning, budgeting purposes and decision making. Meets state requirements for use in securing grant funds. (Long-Term Municipal Goals 1a,1b,3a,4a and 4b)
2016 Plan	20-year master plan for downtown Birmingham that guides future development of both public spaces and private property. New plan currently under development.	Overall review of existing conditions conducted. Extensive involvement by City staff and public in charrettes and public meetings. A new master plan is in the process of review and approval.	2016 master plan used by staff and Commission for planning, decision making and budget purposes. Meets state requirements for use in securing grant funds. (Long-Term Municipal Goals 3a,3b,4a and 4b)
Vehicle/ Equipment Replacement	Three- to five-year plan to replace certain vehicles, fire department and contractor-type equipment	Public Services and Fire Department provide requests to City Manager. Manager submits to City Commission for approval of purchases.	Allows for the funding of replacements annually to insure that the condition of the fleet and equipment is at an optimum level, reducing fleet maintenance and operational costs. See Vehicle Replacement Plan in the Capital Improvement section of the budget document. (Long-Term Municipal Goal 1a)

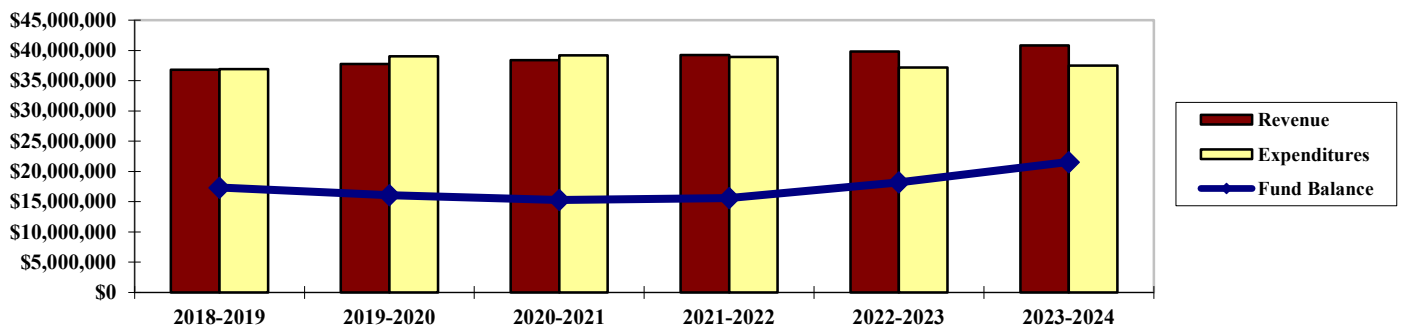
	Type of planning process	Description of process	Budget impacts
Information Systems Plan	Multi-year plan to purchase or replace certain computer and attendant equipment	Finance and Information Technology Department (Computers/Copiers) maintain inventory and recommend replacements/maintenance that comply with established criteria. Subject to Commission approval.	Allows for the funding of replacements, maintenance, help desk support and network infrastructure replacement annually. Replacement decisions are determined considering changing software technology, economic issues, maintenance costs and downtime. Identifies cost of technology by employee. (Long-Term Municipal Goals 1a and 2a)
Street Improvement Program	Internal five-year plan to maintain and improve City street system	Engineering Department develops a street maintenance and improvement program based on priorities and established criteria.	Long-term planning for street infrastructure needs that integrates with six-year capital planning process.(Long-Term Municipal Goals 1a,1b and 5)
Water Improvement Program	Ongoing program for water-main replacement and improvements	Based on completed reliability and water loss study, continued improvements to the system are planned.	Long-term planning for water-main replacement and improvements. Integrates with six-year capital planning process. (Long-Term Municipal Goals 1a, 1b and 5)
Sewer Improvement Program	Ongoing program for sewer improvements coupled with street projects	Engineering Department develops program based on existing condition and capacity needs. Continued improvements to the system are planned coupled with street projects.	Provides for planning and more efficient use of funds in coordinating sewer improvements with street projects. Integrates with six-year capital improvements program. (Long-Term Municipal Goals 1a,1b and 5)

	Type of planning process	Description of process	Budget impacts
Backyard Sewer and Water System Plan	Eight-year capital improvement program	Based on input from Ad Hoc Committee, Engineering Department and engineering consultant. Development of report and recommendation to City Commission.	Multi-year plan to abandon or rehabilitate all public sewers and water mains located in backyards by 2020. Integrates with six-year capital improvement program. (Long-Term Municipal Goals 1a,1b and 5)
Eton Road Corridor Plan	Twenty-year master plan for former industrial area at the east end of Birmingham that guides future development of both public spaces and private property	Overall review of existing conditions conducted, extensive public involvement, design workshops. Continued implementation over the last decade, with full implementation to be complete by 2018.	Master plan used by staff and Commission for planning, decision making and budgeting purposes. Plan meets state requirements to secure grant funds. (Long-Term Municipal Goals 2a,3a,3b,4a and 4b)
Triangle District Urban Design Plan	Twenty-year master plan for former underutilized commercial area immediately east of downtown Birmingham that guides future development of both public spaces and private property	Overall review of existing conditions conducted, extensive public meetings, design workshops, three-day charrette. Implementation commenced immediately. Corridor Improvement Authority was established to provide funding for public parking to spur development.	Master plan used by staff and Commission for planning, decision making and budgeting purposes. Plan meets state requirements to secure grant funds. (Long-Term Municipal Goals 2a, 3a, 3b,4a and 4b)

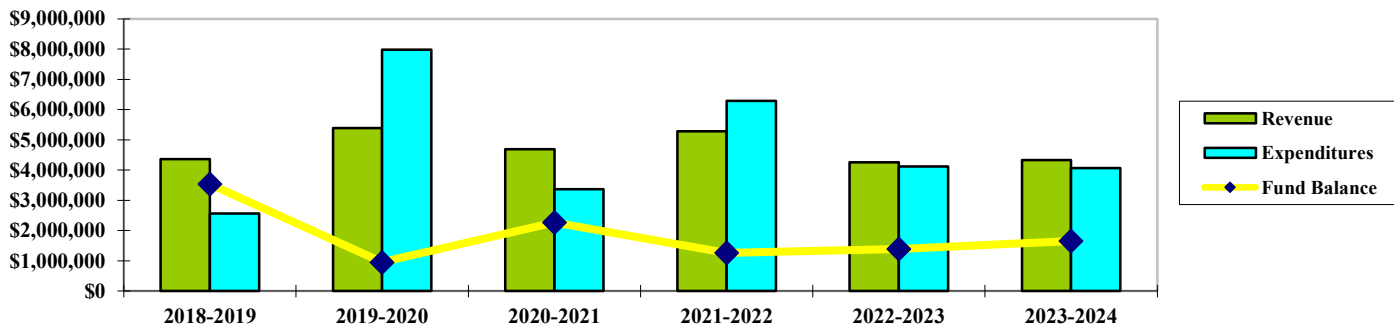
Five Year Operating Forecast

Below is summarized information from the City's five year forecast which was presented to the City Commission in January 2020. The forecast consists of five significant funds: General Fund, Major Street Fund, Local Street Fund, Water Fund, and the Sewer Fund. The forecast is prepared to give the City Commission a preview of the City's financial position prior to reviewing the recommended budget. Significant changes between the five year forecast and the recommended budget are noted in each fund's summary.

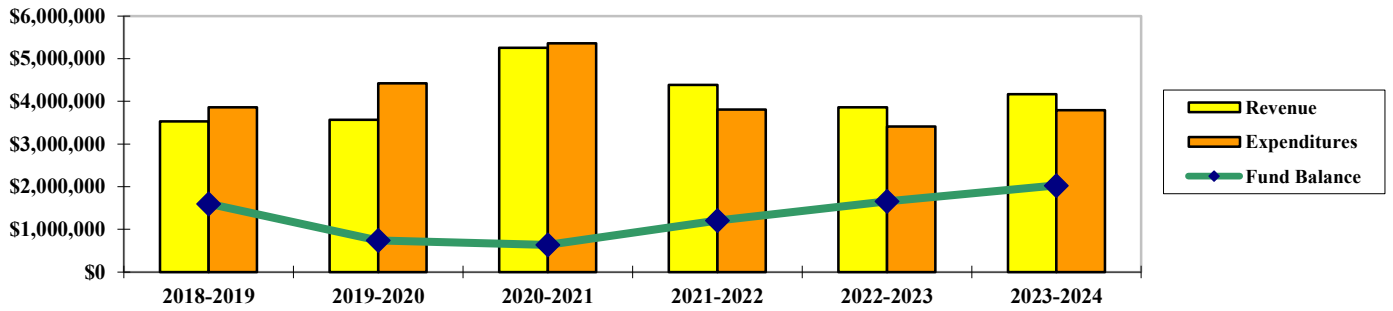
General Fund- Fund Balance



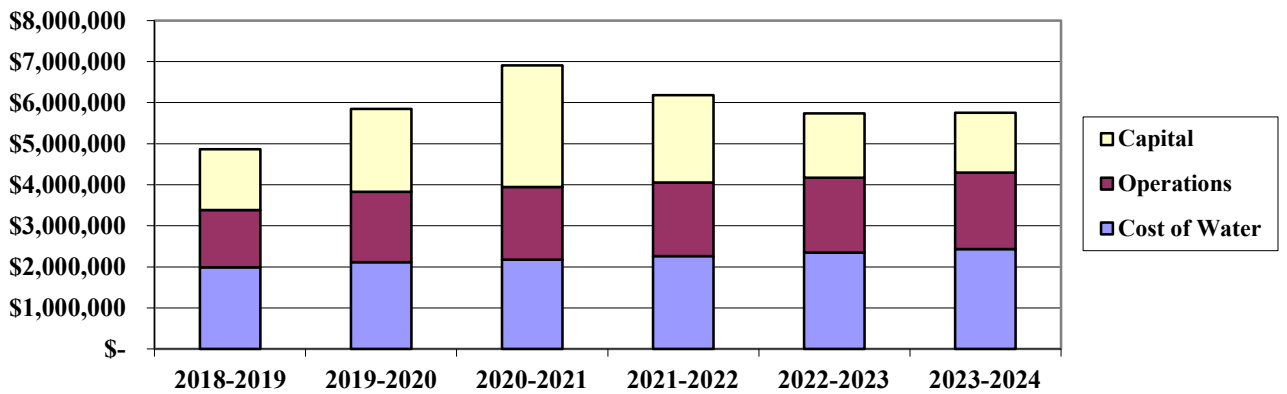
Major Streets – Fund Balance



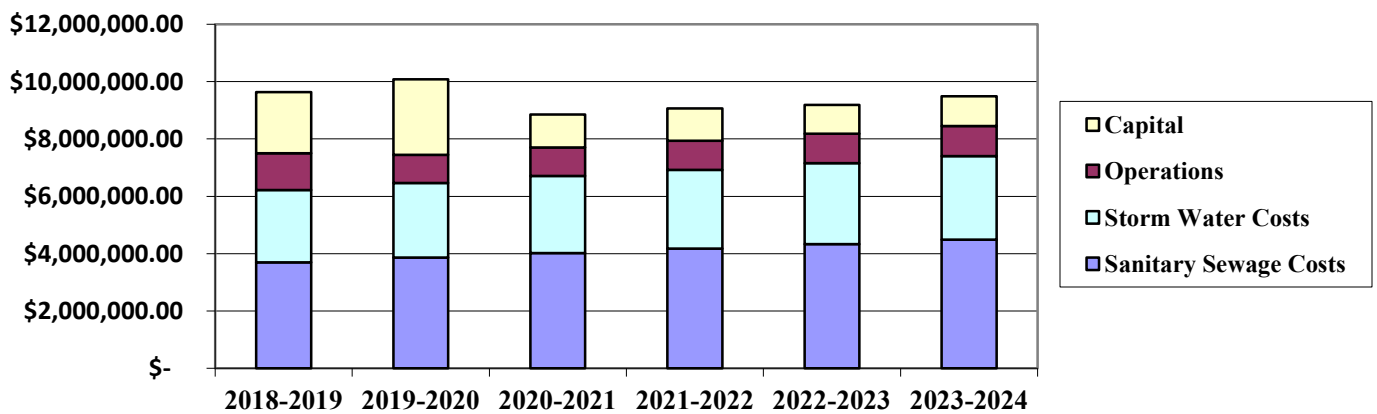
Local Streets – Fund Balance



Water Fund – Total Costs



Sewer Fund – Total Costs



FINANCIAL POLICIES

The City of Birmingham's financial policies, compiled below, set forth basic tenets for overall fiscal management of the City. Operating independently of changing circumstances and conditions, these policies provide a fiscal framework for the decision-making process of the City and the Administration.

These policies provide guidelines for evaluating both current activities and proposals for future programs. Most of the policies represent long-standing principles, traditions and practices which have guided the City in the past and have maintained its fiscal stability.

Operating Budget Policies

- The City will maintain a budgetary control system to ensure adherence to the budget; will prepare monthly reports comparing actual revenues and expenditures to budgeted amounts; and amend the budget from time to time throughout the year as required by State law.
- The City will monitor departmental expenditures monthly.
- The City will integrate performance-measurement and productivity indicators into the budget.
- The City will continue its efforts to reduce major cost factors, such as costs for hospitalization and other insurance coverage.
- The City will avoid, except in an extreme emergency, budgetary practices or procedures that balance current-period expenditures at the expense of future years' revenues.
- The City will budget for adequate levels of funding for the retirement system and retirees' medical insurance.
- The City will develop and maintain accounting and budgetary control systems to safeguard the assets held in public trust.
- The City shall adopt a balanced budget as required by State law in which total estimated expenditures/expenses, including an accrued deficit in the budget, shall not exceed the total estimated revenues, including an available unappropriated surplus.

Revenue Policies

- The City will make every attempt to maintain a diversified and stable revenue base to shelter it from short- or long-term fluctuations in any one revenue source.
- The City will project its annual revenues by an objective and thorough analytical process.

- The City will maintain sound property-appraisal procedures and practices to reflect current values.
- The City will avoid the use of one-time revenues to fund ongoing expenditures.
- The City will not rely on the use or collection of any major revenue source it considers unpredictable or unlikely to be collected.
- The City will follow a policy of collecting all revenues due the City.
- The City will review and establish fees and charges to keep pace with the cost of providing services.

Fund Balance Policy

- The City will maintain the unassigned fund balance of the General Fund at an amount not less than two months (17%) of the general fund operating expenditures and not more than the equivalent of (40%) of the general operating budget.

Accounting, Auditing and Financial Reporting Policies

- An independent audit will be performed annually.
- The City will produce comprehensive annual financial reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the publication “Governmental Auditing, Accounting and Financial Reporting” (GAAFR).

Investment Policies

- The City will make a cash-flow analysis of all funds regularly. Disbursement, collection and deposit of all funds will be scheduled to ensure maximum investment capabilities.
- When permitted by law, the City will pool cash from several different funds for investment purposes to maximize potential earnings.
- The City will analyze market conditions and potential investments to maximize its yield, while maintaining the integrity and safety of its principal.
- The City’s accounting system will provide regular information concerning its cash position and investment performance.

Debt Policies

- The City will confine long-term borrowing to capital improvements or projects that cannot be financed from current revenues and, where the issuance of long-term debt is required, it will pay back the bonds within a period not to exceed the expected useful life of the projects.
- The City will keep the average maturity of general-obligation bonds at or below twenty years, i.e., below the expected useful life of most capital improvements.
- When possible, the City will use special-assessment or other self-supporting bonds.
- The City will not incur long-term debt to support current-fiscal-year expenditures.
- The City will maintain a sound relationship with all bond-rating agencies, and will keep them informed about its current financial condition. The City will continue the practice of full disclosure as it pertains to all financial reports and bond prospectuses.

Capital Improvement Budget Policies

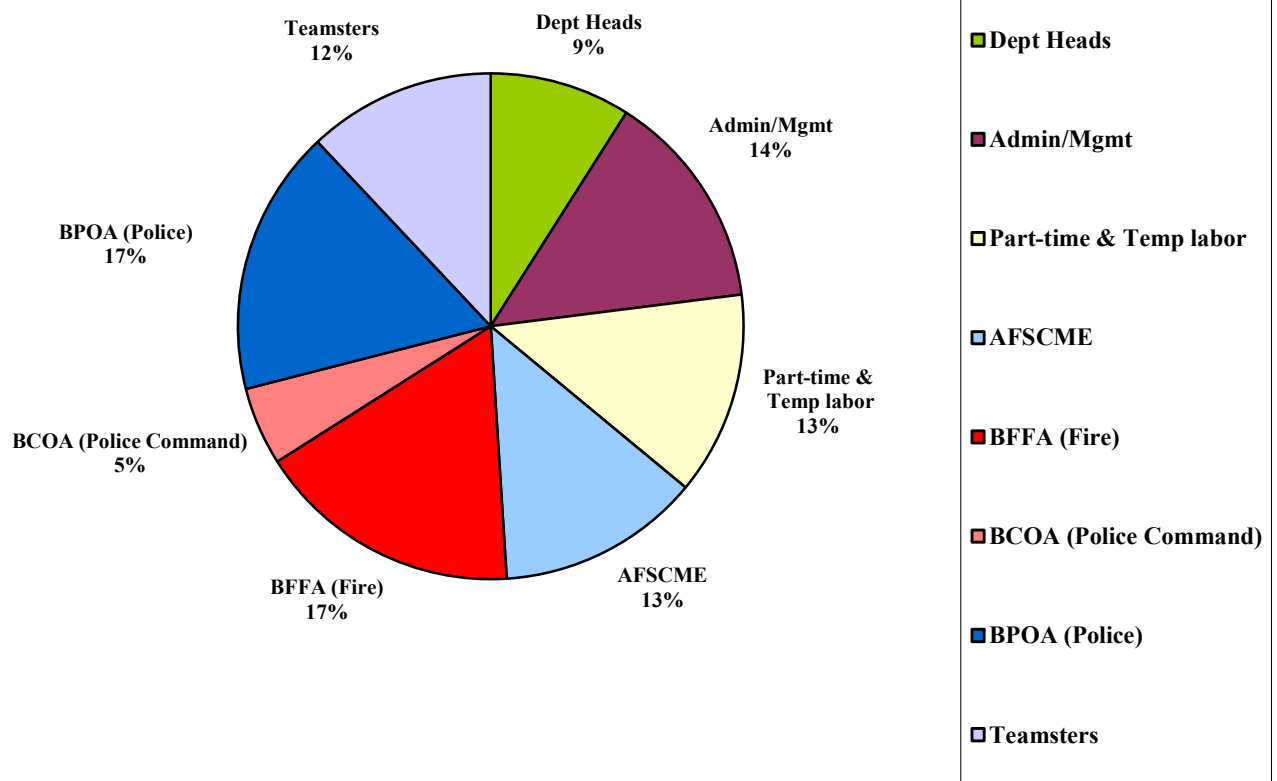
- The City will make all capital improvements in accordance with an adopted capital-improvements program.
- The City will maintain a six-year plan for capital improvements, with proposed funding sources, updated annually.
- The City will coordinate the development of the capital-improvements program with the annual operating budget. Future operating costs associated with new capital improvements will be projected and included in the operating-budget forecasts.
- The City will use intergovernmental assistance to finance only those capital improvements consistent with the adopted capital-improvements plan and City priorities, and for which operating and maintenance costs have been included in operating-budget forecasts.
- The City will attempt to maintain all its assets at a level adequate to protect the City's capital investments and to minimize future maintenance and replacement costs.
- Capital investments will be made to foster Birmingham's goal of investing in the City's infrastructure to support urban living.

PERSONNEL

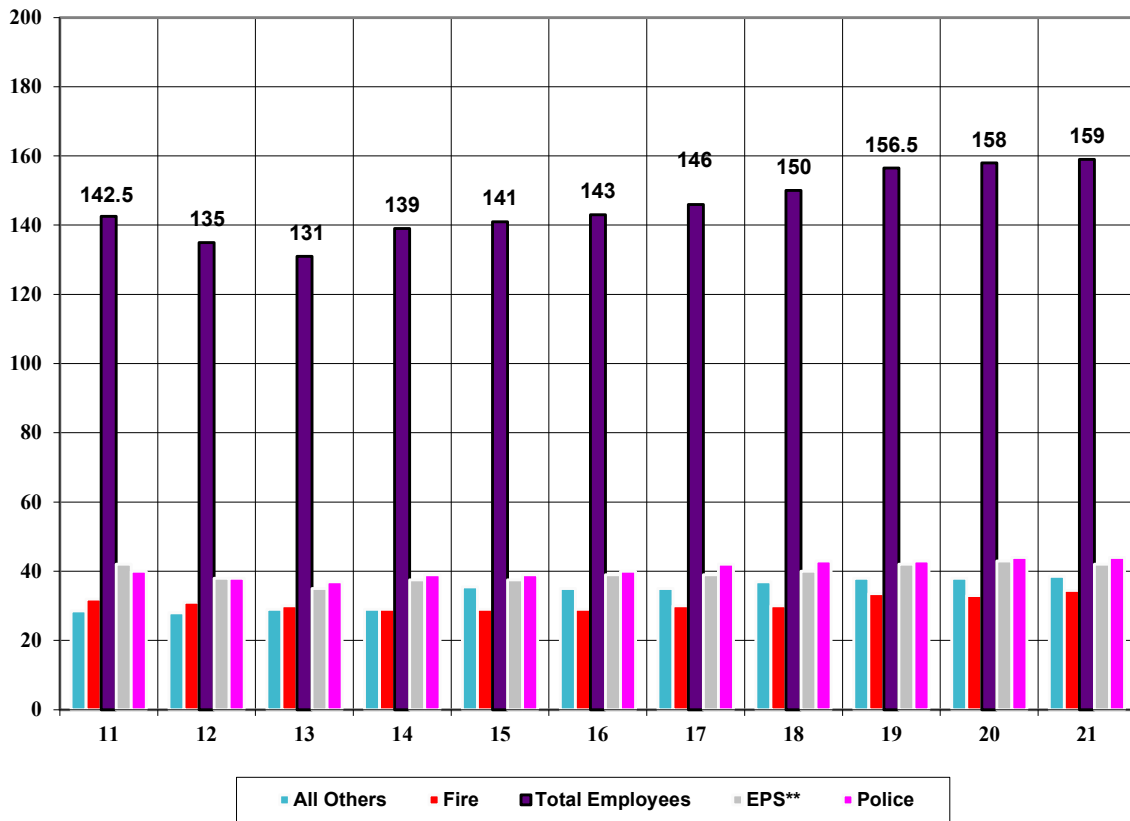
For fiscal year 2020-2021, 2021-2022, and 2022-2023 budgets, the City Manager has recommended 159 full-time staff positions and 104 part-time employees (159.5 full-time in 2021-2022 and 160.5 full-time in 2022-2023). Of the full-time positions, 152 are budgeted within the General Fund, 4 in the Equipment Funds, 1 in the Birmingham Shopping District Fund, and 2 in the Golf Course Funds. In addition, there are 20 full-time positions and 73 part-time positions at the Baldwin Public Library.

Below is a chart outlining the percentage of wages by unit (not including the Library):

Percentage of Wages by Unit



City of Birmingham Full -Time Employees*



*Does not include Baldwin Public Library

**Engineering & Public Services

Full-Time Employees: New Items

Fiscal Year 2018-2019

- Clerk's Department added a part-time clerical position.
- Birmingham Shopping District added a part-time seasonal assistant position.
- Treasury Department, Fire Department, City Maintenance Department and the Engineering Department added half-time positions for transitional purposes.
- Police Department added a part-time parking meter maintenance position.
- Fire Department added three full-time firefighter positions.
- Planning Department added a part-time planning intern position.
- Department of Public Services added a full-time fleet mechanic position and reallocated three other positions based on staffing needs.

These changes result in 156.5 full-time positions and 109 part-time positions, which is an increase of six and a half full-time positions and four part-time positions from the prior fiscal year.

Fiscal Year 2019-2020

- The Museum eliminated their part-time seasonal staff position and increased the hours of an existing part-time position.
- Police Department added a police officer position and renamed a sergeant to a police officer position.
- Fire Department eliminated the half-time transitional position.
- Planning Department's vacant senior planner position was renamed as a city planner position.
- Engineering Department added a full-time public works inspector position and eliminated a part-time public works inspector position.
- Department of Public Services eliminated a vacant full-time parks & forestry coordinator position and added a full-time sewer, water & streets operator position.
- Birmingham Shopping District added two additional seasonal assistant positions and redistributed hours to keep overall seasonal hours the same.

These changes result in 158 full-time positions and 109 part-time positions which is an increase of 1.5 full-time positions. The number of full-time positions is 83% of the level the City had in fiscal year 2000-2001, which was at the peak of employment levels.

Fiscal Year 2020-2021

- Engineering Department eliminated one vacant full-time assistant city engineer position and one vacant full-time technician position. The department added one full-time construction engineer position.
- Clerk Department and Fire Department added half-time positions for transitional purposes.
- Human Resources Department eliminated their part-time consultant position.

- Museum added a part-time seasonal staff position, eliminated a part-time position, and increased the hours of one existing part-time position.
- Fire Department added one full-time firefighter position.
- Building Department eliminated two vacant part-time clerical positions.
- Department of Public Services renamed a full-time traffic sign maintenance position to an operator parks, forestry, and arena position.
- Birmingham Shopping District eliminated two vacant seasonal assistant positions.

These changes result in 159 full-time positions and 104 part-time positions for the 2020-2021 fiscal year which is an increase of 1 full-time position and a decrease of 5 part-time positions from the prior fiscal year.

Fiscal Year 2021-2022

- Treasury Department, Clerk Department, and the Fire Department eliminated their half-time transitional positions.
- Fire Department added one full-time firefighter position.
- Department of Public Services added a full-time parks, forestry, and arena operator position.

These changes result in 159.5 full-time positions and 104 part-time positions for 2021-2022.

Fiscal Year 2022-2023

- Fire Department added one full-time firefighter position.

This results in 160.5 full-time positions and 104 part-time positions for 2022-2023.

PERSONNEL SUMMARY

2020-2021 BUDGETED POSITION PAY	ACTIVITY/POSITION	APPROVED 2018-2019		APPROVED 2019-2020		RECOMMENDED 2020-2021		PLANNED 2021-2022		PLANNED 2022-2023	
		FULL TIME	PART TIME	FULL TIME	PART TIME	FULL TIME	PART TIME	FULL TIME	PART TIME	FULL TIME	PART TIME
	MANAGER'S OFFICE										
\$134,487	City Manager	1		1		1		1		1	
\$113,300	Assistant City Manager	1		1		1		1		1	
\$67,838	Communications Director	1		1		1		1		1	
\$26,368	Assistant to City Manager (shared with Human Resources)	.5		.5		.5		.5		.5	
		3.5	0	3.5	0	3.5	0	3.5	0	3.5	0
	CLERK										
\$79,870	City Clerk (including transition position)	1		1		1.5		1		1	
\$62,230	Deputy Clerk	1		1		1		1		1	
\$0	Clerical Assistant		3		0		0		0		0
\$22,932	Administrative Transcriptionist				1		1		1		1
\$20,040	Office and Elections Coordinator				2		2		2		2
\$5,858	Clerical		1		1		1		1		1
		2	4	2	4	2.5	4	2	4	2	4
	HUMAN RESOURCES DEPARTMENT										
\$91,828	Human Resources Manager	1		1		1		1		1	
\$61,216	Human Resources Generalist	1		1		1		1		1	
\$26,368	Assistant to City Manager (shared with Manager's office)	.5		.5		.5		.5		.5	
\$0	Human Resources Consultant		1		1		0		0		0
\$17,472	Human Resources Assistant		1		1		1		1		1
		2.5	2	2.5	2	2.5	1	2.5	1	2.5	1
	FINANCE AND TREASURY DEPARTMENT										
\$117,464	Director of Finance/Treasurer	1		1		1		1		1	
\$98,913	Assistant Finance Director	1		1		1		1		1	
\$71,033	Deputy Treasurer (including transition position)	1.5		1.5		1.5		1		1	
\$79,206	Senior Accountant	1		1		1		1		1	
\$53,338	Finance Assistant/Accountant	1		1		1		1		1	
\$58,575	Finance Assistant Administrative/Accounting Administrator	1		1		1		1		1	
\$61,357	Payroll Coordinator	1		1		1		1		1	
\$30,189	Part-time Purchasing Assistant/Accounts Payable Clerk		1		1		1		1		1
\$48,759	Utility Billing Designee	1		1		1		1		1	
\$52,312	Senior Clerk/Cashier	1		1		1		1		1	
\$48,755	Clerk Typist B	1		1		1		1		1	
\$52,312	Secretary	1		1		1		1		1	
\$14,560	Treasury Clerical		1		1		1		1		1
\$30,221	Treasury Consultant		1		1		1		1		1
		11.5	3	11.5	3	11.5	3	11.0	3	11.0	3

PERSONNEL SUMMARY

2020-2021 BUDGETED POSITION PAY	ACTIVITY/POSITION	APPROVED 2018-2019		APPROVED 2019-2020		RECOMMENDED 2020-2021		PLANNED 2021-2022		PLANNED 2022-2023	
		FULL TIME	PART TIME	FULL TIME	PART TIME	FULL TIME	PART TIME	FULL TIME	PART TIME	FULL TIME	PART TIME
\$75,715 \$58,238	CITY HALL & GROUNDS										
	Building Maintenance Supervisor (including transition position)	1.5		1.5		1.5		1.5		1.5	
	Building Maintenance	1		1		1		1		1	
		2.5	0	2.5	0	2.5	0	2.5	0	2.5	0
	HISTORICAL MUSEUM										
\$64,809	Museum Director		1		1		1		1		1
\$25,639	Museum Assistant		3		3		2		2		2
\$1,920	Museum Seasonal Staff		1		0		1		1		1
		0	5	0	4	0	4	0	4	0	4
	POLICE										
\$117,464	Police Chief	1		1		1		1		1	
\$95,181	Commander	3		3		3		3		3	
\$88,130	Lieutenant	4		4		4		4		4	
\$79,539	Sergeant	7		6		6		6		6	
\$70,882	Police Officer	17		19		19		19		19	
\$51,667	Police Dispatcher	8		8		8		8		8	
\$34,882	Part-time Police Dispatcher		4		4		4		4		4
\$81,548	Staff & Services Coordinator	1		1		1		1		1	
\$32,760	Parking Meter Maintenance		3		3		3		3		3
\$36,065	Parking Enforcement Assistant	1	5	1	5	1	5	1	5	1	5
\$40,769	Clerk Typist	1	3	1	3	1	3	1	3	1	3
\$7,057	Crossing Guard		12		12		12		12		12
		43	27	44	27	44	27	44	27	44	27
	FIRE										
\$109,267	Fire Chief	1		1		1		1		1	
\$93,699	Assistant Fire Chief	1.5		1		1		1		1	
\$91,828	Fire Marshal (including transition position)	1		1		1.5		1		1	
\$86,315	Fire Captain	3		3		3		3		3	
\$82,603	Fire Lieutenant	6		7		7		7		7	
\$70,065	Firefighter/AEMT	21		20		21		22		23	
		33.5	0	33	0	34.5	0	35	0	36	0

PERSONNEL SUMMARY

2020-2021 BUDGETED POSITION PAY	ACTIVITY/POSITION	APPROVED 2018-2019		APPROVED 2019-2020		RECOMMENDED 2020-2021		PLANNED 2021-2022		PLANNED 2022-2023	
		FULL TIME	PART TIME	FULL TIME	PART TIME	FULL TIME	PART TIME	FULL TIME	PART TIME	FULL TIME	PART TIME
	<u>COMMUNITY DEVELOPMENT</u>										
	BUILDING INSPECTION										
\$110,657	Building Official	1		1		1		1		1	
\$85,394	Assistant Building Official	2		2		2		2		2	
\$71,604	Building Inspector	2		2		2		2		2	
\$73,528	Plumbing/Heating Inspector	1		1		1		1		1	
\$74,568	Electrical Inspector	1		1		1		1		1	
\$34,611	Part-time Building Inspector		1		1		1		1		1
\$6,592	Substitute Inspectors		2		2		2		2		2
\$35,984	Code Enforcement Officer		3		3		3		3		3
\$62,920	Development Coordinator	1		1		1		1		1	
\$52,998	Office Coordinator	1		1		1		1		1	
\$43,368	Clerical	2		2		2		2		2	
\$0	Part-time Clerical		2		2		0		0		0
		11	8	11	8	11	6	11	6	11	6
	PLANNING										
\$112,154	Planning Director	1		1		1		1		1	
\$0	Senior Planner	1		0		0		0		0	
\$70,933	City Planner/GIS Technician	1		2		2		2		2	
\$23,722	City Planner		1		1		1		1		1
\$21,840	Planning Intern		1		1		1		1		1
\$20,306	Planning Clerical		2		2		2		2		2
		3	4	3	4	3	4	3	4	3	4
	ENGINEERING										
\$113,152	City Engineer	1		1		1		1		1	
\$98,913	Assistant City Engineer	2		2		1		1		1	
\$67,000	Construction Engineer					1		1		1	
\$84,673	Senior Engineering Technician	1		1		0		0		0	
\$66,966	Public Works Inspector	1		2		2		2		2	
\$44,070	Public Works Inspector - Part-time		3		2		2		2		2
\$15,600	Engineering Intern		1		1		1		1		1
		5	4	6	3	5	3	5	3	5	3

PERSONNEL SUMMARY

2020-2021 BUDGETED POSITION PAY	ACTIVITY/POSITION	APPROVED 2018-2019		APPROVED 2019-2020		RECOMMENDED 2020-2021		PLANNED 2021-2022		PLANNED 2022-2023	
		FULL TIME	PART TIME	FULL TIME	PART TIME	FULL TIME	PART TIME	FULL TIME	PART TIME	FULL TIME	PART TIME
	DEPARTMENT OF PUBLIC SERVICES										
\$108,930	Director of Public Services	1		1		1		1		1	
\$69,888	Public Works Manager	1		1		1		1		1	
\$75,969	Parks & Recreation Manager	1		1		1		1		1	
\$61,880	Recreation Coordinator	1		1		1		1		1	
\$52,312	Secretary	1		1		1		1		1	
\$16,501	Part-time Clerical		3		3		3		3		3
\$18,000	DPS Intern		1		1		1		1		1
\$31,736	Public Relations Specialist (shared with Birmingham Shopping District)		.5		.5		.5		.5		.5
\$71,137	Foreman-Streets/Water/Sewer	1		1		1		1		1	
\$65,312	Foreman-Parks/Forestry/Arena	1		1		1		1		1	
\$65,748	Assistant Foreman-Parks/Forestry/Arena	1		1		1		1		1	
\$65,748	Assistant Foreman-Streets/Water/Sewer	2		2		2		2		2	
\$59,872	Parks & Forestry Coordinator	2		1		1		1		1	
\$59,087	Specialist-Streets/Water/Sewer	3		3		3		3		3	
\$58,195	Technician-Streets/Water/Sewer	4		4		4		4		4	
\$57,251	Technician-Parks/Forestry/Arena	2		2		2		2		2	
\$51,714	Operator-Streets/Water/Sewer	5		6		6		6		6	
\$50,600	Operator-Parks//Forestry/Arena	5		5		6		7		7	
\$0	Traffic Sign Maintenance	1		1		0		0		0	
\$16,250	Temporary Laborer		16		16		16		16		16
		32	20.5	32	20.5	32	20.5	33	20.5	33	20.5
	GENERAL FUND TOTAL	<u>149.5</u>	<u>78</u>	<u>151.0</u>	<u>76</u>	<u>152.0</u>	<u>73</u>	<u>152.5</u>	<u>73</u>	<u>153.5</u>	<u>73</u>
	INFORMATION TECHNOLOGY										
\$68,342	IT Technician	1		1		1		1		1	
\$16,640	IT Technician Assistant		2		2		2		2		2
		1	2	1	2	1	2	1	2	1	2
	DPS-GARAGE										
\$56,682	Fleet Mechanics - State Certified	3		3		3		3		3	
		3	0	3	0	3	0	3	0	3	0
	EQUIPMENT FUND TOTAL	<u>4</u>	<u>2</u>	<u>4</u>	<u>2</u>	<u>4</u>	<u>2</u>	<u>4</u>	<u>2</u>	<u>4</u>	<u>2</u>

PERSONNEL SUMMARY

2020-2021 BUDGETED POSITION PAY	ACTIVITY/POSITION	APPROVED 2018-2019		APPROVED 2019-2020		RECOMMENDED 2020-2021		PLANNED 2021-2022		PLANNED 2022-2023	
		FULL TIME	PART TIME	FULL TIME	PART TIME	FULL TIME	PART TIME	FULL TIME	PART TIME	FULL TIME	PART TIME
	BIRMINGHAM SHOPPING DISTRICT										
\$109,129	BSD Director	1		1		1		1		1	
\$52,639	BSD Special Event Specialist		1		1		1		1		1
\$44,557	BSD Office Specialist		1		1		1		1		1
\$32,690	Public Relations Specialist (shared with Dept of Public Services)		.5		.5		.5		.5		.5
\$23,210	BSD Special Event Assistant		1		1		1		1		1
\$5,356	BSD Seasonal Assistant		1		3		1		1		1
	BIRMINGHAM SHOPPING DISTRICT FUND TOTAL	<u>1</u>	<u>4.5</u>	<u>1</u>	<u>6.5</u>	<u>1</u>	<u>4.5</u>	<u>1</u>	<u>4.5</u>	<u>1</u>	<u>4.5</u>
	GOLF COURSES										
\$73,539	Golf Manager	1		1		1		1		1	
\$65,943	Grounds Superintendent	1		1		1		1		1	
\$15,600	Golf Teaching Pro Instructor Part-time		1		1		1		1		1
\$11,104	Temporary Labor Golf Courses		24		24		24		24		24
	GOLF COURSES TOTAL	<u>2</u>	<u>25</u>	<u>2</u>	<u>25</u>	<u>2</u>	<u>25</u>	<u>2</u>	<u>25</u>	<u>2</u>	<u>25</u>
	GRAND TOTAL (NOT INCLUDING LIBRARY)	<u>156.5</u>	<u>109</u>	<u>158</u>	<u>109</u>	<u>159</u>	<u>104</u>	<u>159.5</u>	<u>104</u>	<u>160.5</u>	<u>104</u>
	LIBRARY										
\$93,995	Library Director	1		1		1		1		1	
\$78,561	Library Associate Director	1		1		1		1		1	
\$59,374	Library Department Head/Coordinator	5		5		5		5		5	
\$52,104	Technology Trainer	1		1		1		1		1	
\$39,247	Librarian/Administrative Assistant		1		1	1		1		1	
\$42,286	Bookkeeper	1		1		1		1		1	
\$25,532	Paraprofessional	1	4	1	6	1	7	1	7	1	7
\$38,486	Librarian	6	6	7	6	8	5	8	5	8	5
\$20,211	Library Assistant II/III	1	3	1	3	1	5	1	5	1	5
\$9,931	Library Assistant I		17		15		17		17		17
\$5,951	Library Page		9		8		10		10		10
\$2,674	Substitute Librarian		24		24		25		25		25
\$12,671	Library Maintenance Assistant		3		3		4		4		4
	LIBRARY FUND TOTAL	<u>17</u>	<u>67</u>	<u>18</u>	<u>66</u>	<u>20</u>	<u>73</u>	<u>20</u>	<u>73</u>	<u>20</u>	<u>73</u>
	GRAND TOTAL CITY	<u>173.5</u>	<u>176</u>	<u>176</u>	<u>175</u>	<u>179</u>	<u>177</u>	<u>179.5</u>	<u>177</u>	<u>180.5</u>	<u>177</u>



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

GENERAL FUND

The General Fund is the City's major operating fund. All revenues which, by law or for administrative control, are not in separate funds are deposited in the General Fund. The General Fund is used to provide: police and fire services; planning, engineering and building inspection; recreation and leisure programs; and overall City administration, including management, finance and treasury, clerk's office, human resources, and property maintenance.

This section presents budget results and financial comparisons for the General Fund. This includes:

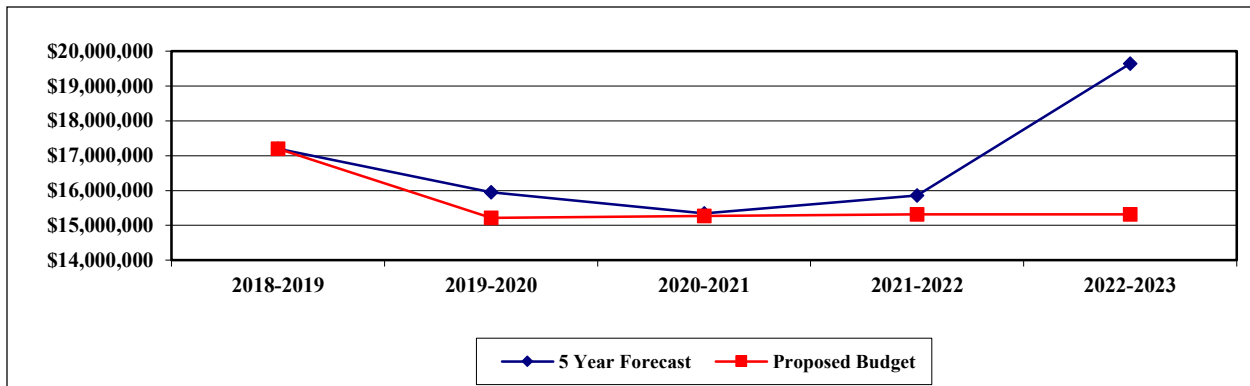
1. General Fund Overview – Includes a summary of Revenues, Expenditures and Changes in Fund Balance, a comparison of recommended budget fund balance to the 5 year forecast, and a comparison of recommended budget fund balance to the City's fund balance policy.
2. General Fund Revenues – Includes an overview, assumptions for major revenue sources, and revenue comparisons.
3. General Fund Expenditures – Includes an overview and summary and detail expenditure comparisons. Detail expenditure explanations can be found in the individual department budgets following this section.

General Fund Overview

Below is an overview of the budget for the General Fund. Details and assumptions concerning revenue and expenditures can be found later in this section.

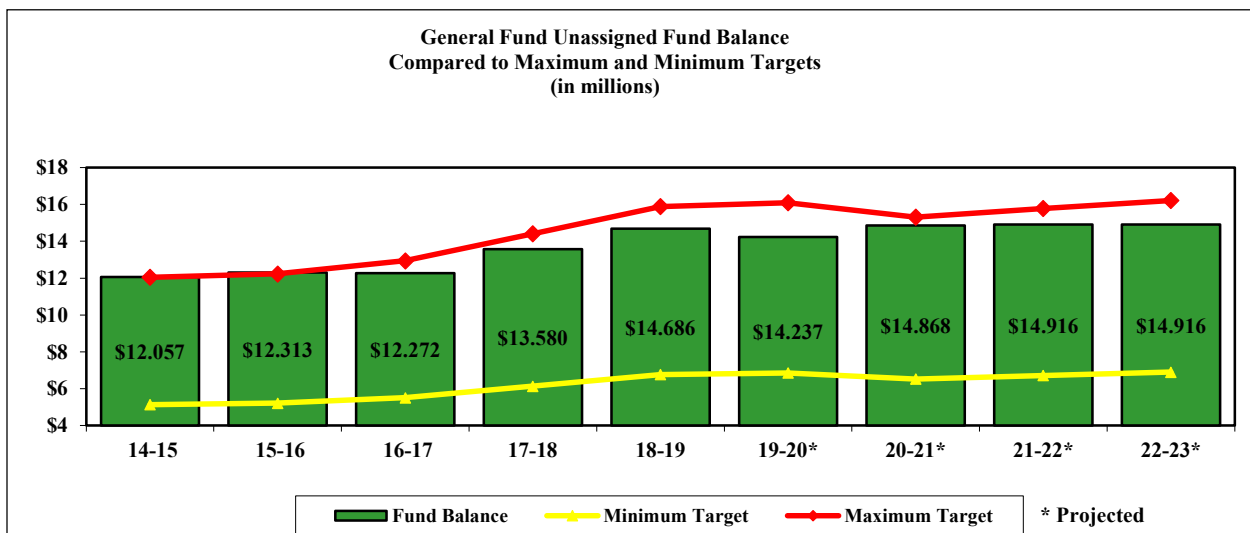
City of Birmingham, Michigan						
Statement of Revenues, Expenditures and Changes in Fund Balance						
General Fund						
<u>Description</u>	<u>Actual 2018-2019</u>	<u>Budget 2019-2020</u>	<u>Projected 2019-2020</u>	<u>Recommended 2020-2021</u>	<u>Planned 2021-2022</u>	<u>Planned 2022-2023</u>
Revenues	\$36,813,657	\$37,756,720	\$37,530,170	\$ 38,329,950	\$ 39,484,990	\$40,519,440
Expenditures	(36,923,653)	(40,231,523)	(39,513,630)	(38,277,660)	(39,437,630)	(40,519,440)
Revenues over (under)						
Expenditures	(109,996)	(2,474,803)	(1,983,460)	52,290	47,360	-
Beginning Fund Balance	<u>17,306,655</u>	<u>17,196,659</u>	<u>17,196,659</u>	<u>15,213,199</u>	<u>15,265,489</u>	<u>15,312,849</u>
Ending Fund Balance	<u>\$17,196,659</u>	<u>\$14,721,856</u>	<u>\$15,213,199</u>	<u>\$ 15,265,489</u>	<u>\$ 15,312,849</u>	<u>\$15,312,849</u>

The recommended budget increases fund balance slightly from the 2019-2020 projected fund balance. Below is a comparison of the recommended budget ending fund balance as compared to the 5 year forecast as presented at the Long Range Planning Meeting in January 2020:



The 2020-2021 recommended budget's fund balance is comparable to the 5 year forecast model. The 2021-2022 planning amount drops below the forecasted amount and then significantly drops below the forecast in 2022-2023. The reason for the significant difference by 2022-2023 is as follows: 1) \$500,000 in property taxes is proposed to be reallocated from the General Fund to the Water Fund for FY 2020-2021 through FY 2022-2023 (for a total of \$1.5M) to fund lead service line abatement; 2) Maple Road reconstruction costs in FY 2019-2020 were higher than anticipated (\$1.5M); and 3) South Old Woodward Avenue reconstruction (proposed to be moved to FY 2022-2023) is expected to be \$1M more for the sidewalks than forecasted. Accumulated, these 3 changes resulted in a change in fund balance of \$4M between the forecast and this budget document at 2022-2023.

The City's fund balance policy states that unassigned fund balance should be maintained between 17% and 40% of the total General Fund expenditure budget. Unassigned fund balance is different than total fund balance (above) because total fund balance includes funds which are restricted or assigned and cannot be used for general operating purposes. The recommended 2020-2021 budget maintains unassigned balance near 39% which is within the City's fund balance policy as shown below.



General Fund Revenues

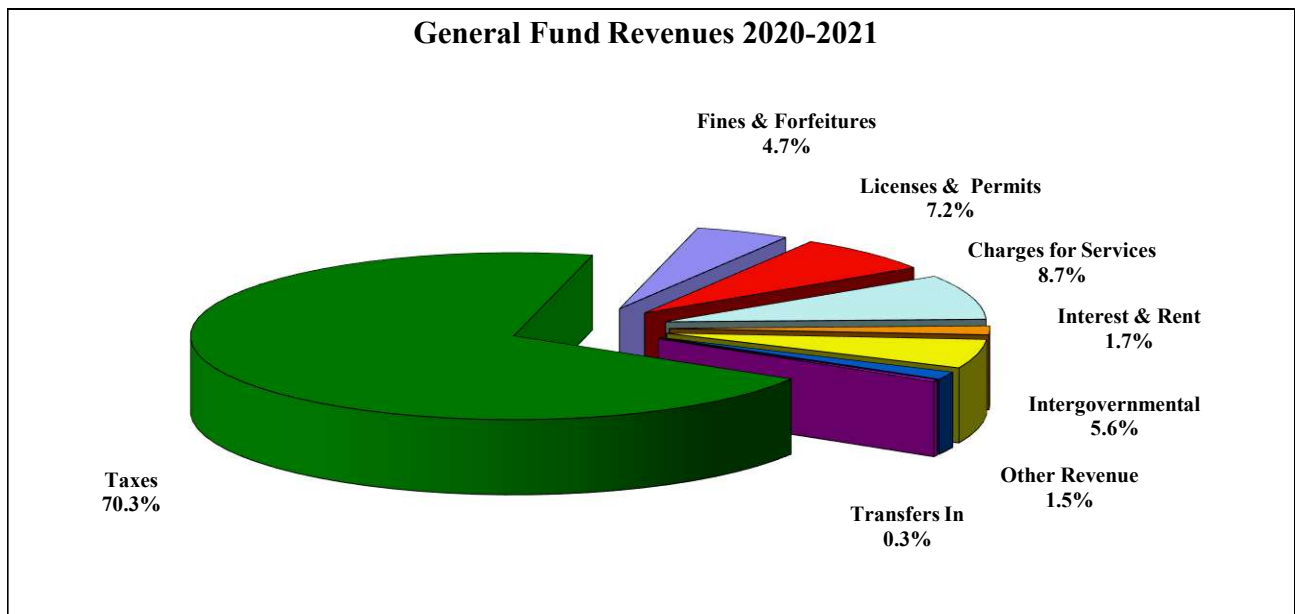
Revenue Overview

General Fund revenues include all City operations, with the exception of City water, sewer, solid-waste disposal, golf course operations, parking system, street construction and maintenance programs directly funded from grants, debt administration, component units such as the Library and Principal Shopping District, and internal service programs such as computer and automobile equipment management.

Total 2020-2021 General Fund revenue is recommended to increase by \$573,230, or 1.5%, over 2019-2020 (less Draw from Fund Balance). A significant portion of the increase is the result of higher property tax revenue.

Description	Actual 2018-2019	Budget 2019-2020	Recommended 2020-2021	Planned 2021-2022	Planned 2022-2023
Draw Fund Balance	\$0	\$2,544,512	\$0	\$0	\$0
Taxes	25,074,208	26,114,630	26,948,810	28,131,330	29,041,280
Licenses and Permits	3,147,702	3,053,720	2,774,960	2,725,250	2,715,660
Intergovernmental	2,341,212	2,157,650	2,165,630	2,217,840	2,218,770
Charges for Services	3,116,844	3,414,670	3,322,020	3,360,700	3,400,410
Fines and Forfeitures	1,725,867	1,776,140	1,799,110	1,823,710	1,848,800
Interest and Rent	869,227	621,090	647,690	711,310	712,790
Other Revenue	359,197	418,820	570,730	414,850	481,730
Transfers In	179,400	200,000	100,000	100,000	100,000
General Fund Total	\$36,813,657	\$40,301,232	\$38,329,950	\$39,484,990	\$40,519,440

The graph below represents the different revenue categories and percentage allocation in the General Fund:



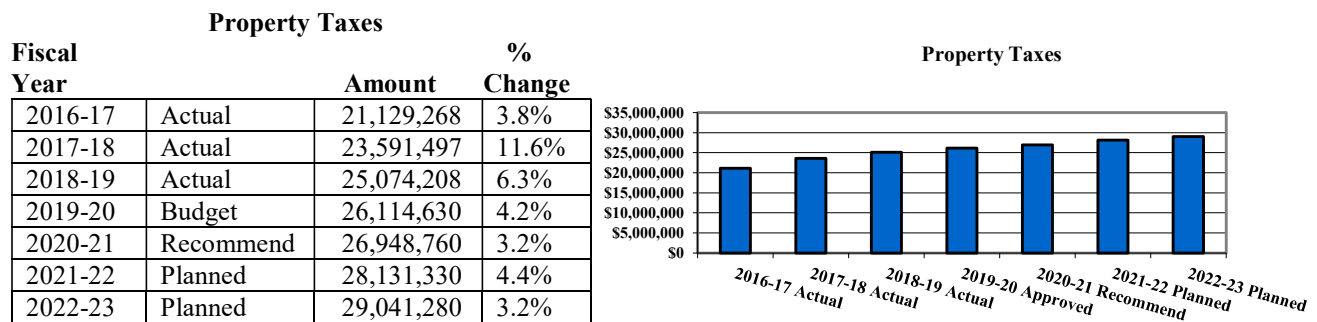
Revenue Definitions and Assumptions:

TAXES

This revenue source is based on taxable valuation of industrial, commercial, and residential real and personal property. Taxes are collected by the City Treasurer and are due on August 31, with the final collection date of February 28, before they are added to the county tax rolls.

For fiscal year 2020-2021, the City's property tax revenue represents 70.3% of General Fund revenues. Property tax revenues are projected to increase by approximately 3.2% from the prior fiscal year's budget. The increase is a result of an increase in taxable value as explained below. The City's recommended operating millage of 11.0433 mills, excluding refuse, library, and debt allocation for the Debt-Service Fund, is recommended to decrease from the prior year's operating millage. The operating millage provides funding for General Fund City operations, debt-service payments for the George W. Kuhn Drain bonds and the North Arm Drain bonds, water main replacement, and a significant contribution to the street funds.

The 2020 taxable value is greater than the prior year based on the Headlee inflationary adjustment and investment in the residential and commercial real estate market. In 2018 and 2019, there was an increase of 6.3% and 5.8%, respectively, in taxable value. For fiscal years 2020-2021, 2021-2022, and 2022-2023, taxable values are expected to increase by 5.6%, 3.5%, and 3.0%, respectively, as a result of an anticipated recession due to the coronavirus.



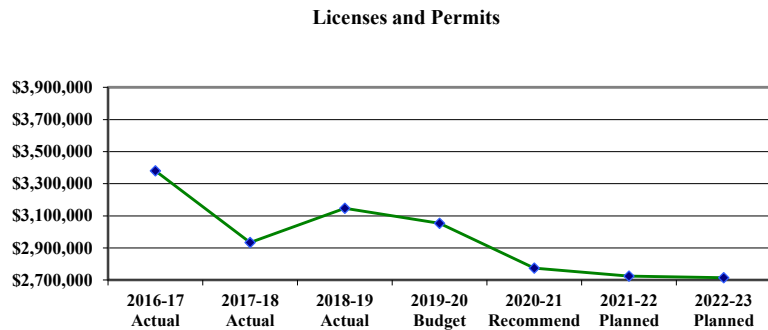
LICENSES AND PERMITS

Licenses and Permits include rental housing fees, telecommunications permit, cable franchise fees, and fees received primarily for new construction and building improvements to property. These fees represent electrical, building and plumbing permits, in addition to landlord licenses, board review fees, and associated inspection fees. This revenue category represents 7.2% of total budgeted General Fund revenues for fiscal year 2020-2021.

Revenues generated from licenses and permits are projected to decrease by \$278,760, or 9.1%, from the prior fiscal year's budget. This is primarily attributable to an anticipated decrease in building permit revenue of \$332,350, or 14.7%, as reinvestment in the City slows down.

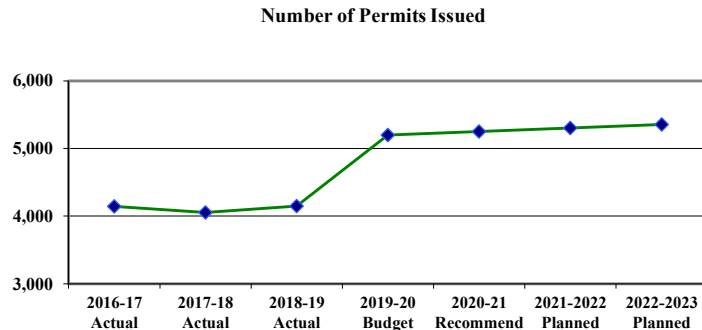
Licenses and Permits

Fiscal Year		Amount	% Change
2016-17	Actual	\$3,380,396	-2.3%
2017-18	Actual	2,933,593	-13.2%
2018-19	Actual	3,147,702	7.3%
2019-20	Budget	3,053,720	-3.0%
2020-21	Recommend	2,774,960	-9.1%
2021-22	Planned	2,725,250	-1.8%
2022-23	Planned	2,715,660	-0.4%



Number of Permits Issued

Fiscal Year		Amount	% Change
2016-17	Actual	4,144	-1.8%
2017-18	Actual	4,056	-2.1%
2018-19	Actual	4,151	2.3%
2019-20	Budget	5,198	25.2%
2020-21	Recommend	5,250	1.0%
2021-22	Planned	5,303	1.0%
2022-23	Planned	5,356	1.0%



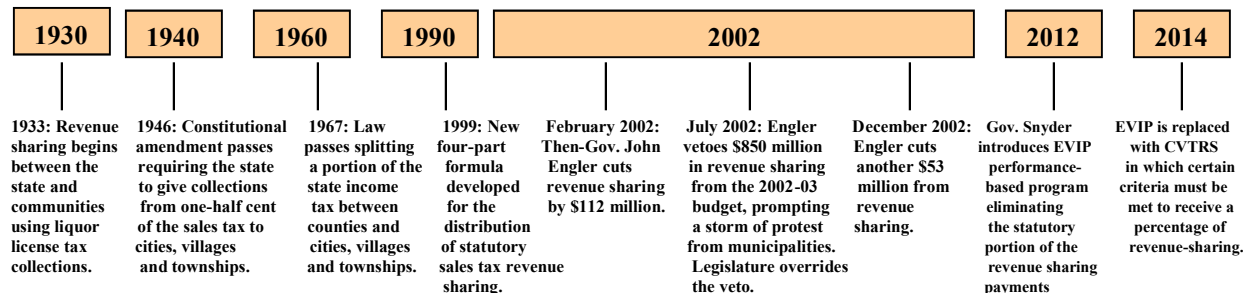
INTERGOVERNMENTAL REVENUE

This source of revenue represents grants and shared revenues received from federal, state or county governments and represents 5.7% of General Fund revenues for fiscal year 2020-2021. This source also includes state sales tax, Liquor Control Commission payments, police liaison revenue, and Public Act 302 police-training funds. Federal grant funding is received from the Emergency Management Assistance Program. State-shared revenue is the largest category within intergovernmental revenues.

Intergovernmental revenues received from federal, state and county governments are projected to increase by \$7,980, or 0.4%, from the prior fiscal year's budget.

Revenue Sharing Time Line

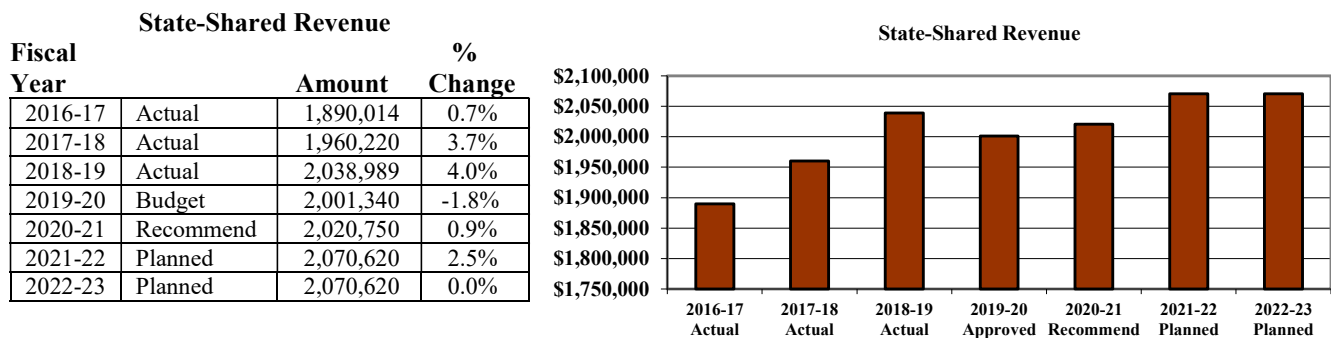
Revenue sharing has a long history in Michigan and constitutes a hefty percentage of many municipal budgets.



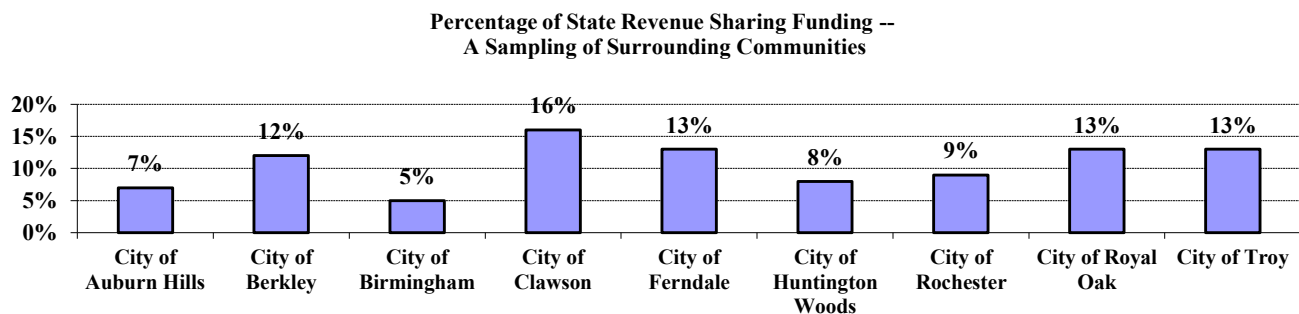
Source: Detroit Free Press dated 3/03/03 and then updated annually by City staff

The state-shared sales, liquor tax, and LCSA revenues represent 93% of the intergovernmental revenue source for the City of Birmingham. Revenue-sharing projections for fiscal year 2020-2021 are based upon estimates available from the Michigan Department of Treasury Office of Revenue and Tax Analysis and reflect the impact of recent legislation.

The State Revenue Sharing program distributes sales tax collected by the State of Michigan to local governments as unrestricted revenues authorized by the State Revenue Sharing Act, Public Act 140 of 1971. Funding consists of two major components: “constitutional” state sales tax and a program called “City, Village, and Township Revenue Sharing” (CVTRS). The “constitutional” sales tax depends on the level of state sales tax collections and is distributed on a per capita basis. The CVTRS payment is distributed based on meeting certain criteria established by the State. The City anticipates meeting all of the criteria. Therefore, the City’s budget includes the CVTRS payment in its revenue sharing projections. The state-shared revenue portion of the intergovernmental revenue category is shown in the following charts:



The following chart is a representative sampling of surrounding Oakland County communities and the percent of their general operations funded by state revenue sharing in comparison to the City of Birmingham.

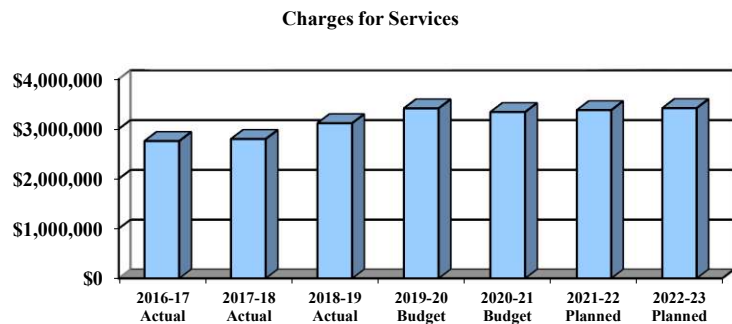


CHARGES FOR SERVICES

This revenue category accounts for the various fees charged for City services and recreational programs. This source represents 8.7% of General Fund revenues.

In 2020-2021, charges for services are expected to decrease overall by 2.7%, or \$92,650, from the prior fiscal year's budget. A portion of this decrease is due to interdepartmental service charges as personnel changes result in lower charge-out rates leading to a decrease in labor cost to the Major Street Fund, Local Street Fund, the Sewage Fund, the Water Fund, Golf Course Funds, and the Automobile Parking System Fund.

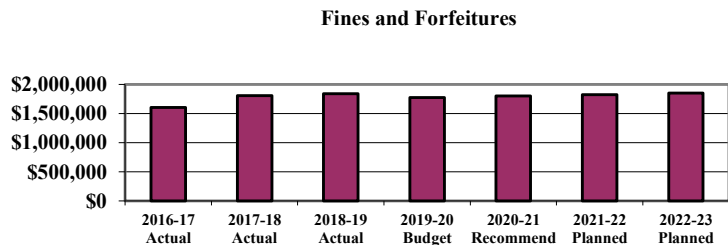
Charges for Services			
Fiscal Year		Amount	% Change
2016-17	Actual	2,758,347	-1.1%
2017-18	Actual	2,799,808	1.5%
2018-19	Actual	3,116,844	11.3%
2019-20	Budget	3,414,670	9.6%
2020-21	Recommend	3,322,020	-2.7%
2021-22	Planned	3,360,700	1.2%
2022-23	Planned	3,400,410	1.2%



FINES AND FORFEITURES

This revenue source represents 4.7% of General Fund revenues and is primarily the City's share of fines and fees collected by the 48th District Court. In addition, fines received from parking violations and false alarm charges are recorded under this category. For 2020-2021, total fines and forfeitures are estimated to increase by \$22,970, or 1.3%, from the 2019-2020 fiscal year budget primarily as a result of an expected increase in district court revenue.

Fines and Forfeitures			
Fiscal Year		Amount	% Change
2016-17	Actual	1,603,223	8.7%
2017-18	Actual	1,809,466	12.9%
2018-19	Actual	1,725,867	-4.6%
2019-20	Budget	1,776,140	2.9%
2020-21	Recommend	1,799,110	1.3%
2021-22	Planned	1,823,710	1.4%
2022-23	Planned	1,848,800	1.4%

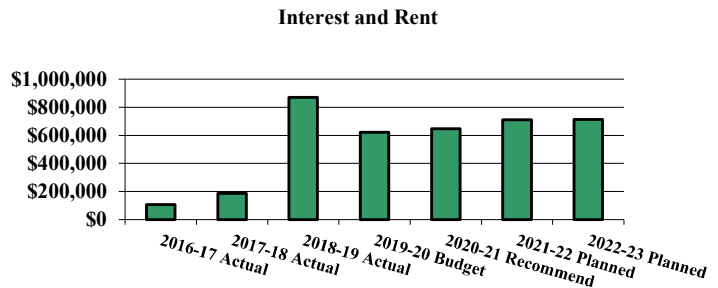


INTEREST AND RENT

The majority of this revenue source represents investment income generated from the City's general-investment portfolio allocated to the General Fund. Interest and rent represents 1.7% of General Fund revenues.

For 2020-2021, total interest and rent is estimated to increase by \$26,600, or 4.3%, from the 2019-2020 fiscal year budget as a result of an increase in the rate of return on investments.

Interest and Rent			
Fiscal Year		Amount	% Change
2016-17	Actual	108,480	-50.5%
2017-18	Actual	188,082	73.4%
2018-19	Actual	869,227	362.2%
2019-20	Budget	621,090	-28.6%
2020-21	Recommend	647,690	4.3%
2021-22	Planned	711,310	9.8%
2022-23	Planned	712,790	0.2%



OTHER REVENUE

This category represents 1.5% of General Fund revenues and includes revenue which cannot be classified in other categories. Examples of such revenues include special assessment revenue, City auction revenue, police miscellaneous fees, penalties on invoices, and one-time revenue sources. Other revenue is estimated to increase by \$152,910 from the prior fiscal year's budget due to anticipated sidewalk special assessment revenue.

TRANSFERS IN

The transfer in from Lincoln Hills Golf Course of \$100,000 represents a partial repayment of a series of loans from the General Fund to the golf course for clubhouse renovation and deficits incurred during the economic downturn. In 2021-2022 and 2022-2023, the transfer from Lincoln Hills Golf Course is planned to be \$100,000.

DRAW FROM FUND BALANCE

The City, under state law, is required to adopt a balanced budget, in which total estimated expenditures including any accrued deficit will not exceed estimated revenues including a draw from fund balance. The draw from fund balance represents the available prior year's ending fund balance needed to balance the budget when expenditures exceed revenues. For fiscal year 2020-2021, the City's budgeted expenditures are less than budgeted revenues, and therefore, a draw from fund balance is not necessary. For fiscal years 2021-2022 and 2022-23, there is no planned use of fund balance.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
GENERAL FUND REVENUE SUMMARY
BY ACCOUNT

ACCT.		2018-2019 ACTUAL		2019-2020 BUDGET		2020-2021 RECOMMEND		2021-2022 PLANNED		2022-2023 PLANNED	
NUM.	DESCRIPTION	\$	%	\$	%	\$	%	\$	%	\$	%
USE OF FUND BALANCE											
400.0000	APPROP FUND BAL/RET EARN	0	0.00%	2,544,512	6.31%	0	0.00%	0	0.00%	0	0.00%
USE OF FUND BALANCE											
		0	0.00%	2,544,512	6.31%	0	0.00%	0	0.00%	0	0.00%
TAXES											
402.0001	PROPERTY TAXES	24,969,718	67.83%	26,065,630	64.68%	26,899,810	70.18%	28,082,330	71.12%	28,992,280	71.55%
402.0002	FEE IN LIEU OF TAXES	15,498	0.04%	19,000	0.05%	19,000	0.05%	19,000	0.05%	19,000	0.05%
402.0004	PROVISION FOR TAX LOSS	(23,668)	-0.06%	(100,000)	-0.25%	(100,000)	-0.26%	(100,000)	-0.25%	(100,000)	-0.25%
402.0005	PENALTIES & INTEREST	112,660	0.31%	130,000	0.32%	130,000	0.34%	130,000	0.33%	130,000	0.32%
TAXES		25,074,208	68.11%	26,114,630	64.80%	26,948,810	70.31%	28,131,330	71.25%	29,041,280	71.67%
LICENSES AND PERMITS											
451.0000	BUSINESS LICEN & PERMITS	62,937	0.17%	62,320	0.15%	62,230	0.16%	62,170	0.16%	62,200	0.15%
452.0000	RENTAL HOUSING FEES	173,750	0.47%	167,020	0.41%	194,950	0.51%	196,900	0.50%	198,860	0.49%
476.0000	BUILDING PERMITS	2,361,287	6.41%	2,268,450	5.63%	1,936,100	5.05%	1,878,020	4.76%	1,859,240	4.59%
479.0001	PLANNING REVIEW FEES	5,925	0.02%	6,500	0.02%	4,200	0.01%	4,200	0.01%	4,200	0.01%
479.0002	PLANNING BOARD REVIEW FEE	13,750	0.04%	20,000	0.05%	41,660	0.11%	41,660	0.11%	41,660	0.10%
479.0004	BOARD ZONING APPL/RVW FEE	9,700	0.03%	11,150	0.03%	12,070	0.03%	12,190	0.03%	13,030	0.03%
479.0005	HDC REVIEW FEES	2,200	0.01%	5,000	0.01%	5,200	0.01%	5,200	0.01%	5,200	0.01%
479.0008	DRB REVIEW FEE	7,852	0.02%	10,000	0.02%	6,600	0.02%	6,600	0.02%	6,600	0.02%
479.0009	ADMINISTRATIVE APPROVAL	20,929	0.06%	15,000	0.04%	12,000	0.03%	12,000	0.03%	11,000	0.03%
479.0010	BOARD ZONING/HOUSING/TRADES APPEALS	6,200	0.02%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
479.0011	ENGINEERING PERMITS/FEES	62,608	0.17%	65,000	0.16%	70,000	0.18%	70,000	0.18%	70,000	0.17%
481.0000	CABLE FRANCHISE FEES	348,869	0.95%	365,400	0.91%	370,880	0.97%	376,440	0.95%	382,090	0.94%
483.0000	DOG & CAT LICENSES	6,285	0.02%	5,600	0.01%	6,000	0.02%	6,000	0.02%	6,000	0.01%
489.0000	TELECOMMUNICATIONS PERMIT	65,410	0.18%	52,280	0.13%	53,070	0.14%	53,870	0.14%	55,580	0.14%
LICENSES AND PERMITS		3,147,702	8.55%	3,053,720	7.58%	2,774,960	7.24%	2,725,250	6.90%	2,715,660	6.70%
INTERGOVERNMENTAL											
502.0000	EMERGENCY MGMT ASSISTANCE	21,781	0.06%	21,800	0.05%	29,000	0.08%	30,000	0.08%	31,000	0.08%
503.0000	FEDERAL GRANTS	20,263	0.06%	17,860	0.04%	14,000	0.04%	14,000	0.04%	14,000	0.03%
542.0000	STATE ACT 302 GRANT	5,335	0.01%	6,130	0.02%	5,800	0.02%	5,800	0.01%	5,800	0.01%
549.0000	STATE SHARED LIQUOR TAX	41,432	0.11%	40,000	0.10%	40,000	0.10%	40,000	0.10%	40,000	0.10%
558.0000	ELECTION REIMBURSEMENT	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
568.0000	ACT 32 DISPATCH TRAINING	11,547	0.03%	10,260	0.03%	11,500	0.03%	11,000	0.03%	11,000	0.03%
569.0000	LOCAL COMMUNITY STABILIZATION AUTHORITY	54,648	0.15%	54,650	0.14%	54,090	0.14%	54,090	0.14%	54,090	0.13%
574.0001	CONSTITUTIONAL SALES TAX	1,736,943	4.72%	1,697,640	4.21%	1,736,940	4.53%	1,765,830	4.47%	1,765,830	4.36%
574.0002	STATUTORY SALES TAX	205,966	0.56%	209,050	0.52%	189,720	0.49%	210,700	0.53%	210,700	0.52%
581.0004	DNA AND SEX OFFENDER REGISTRATION	450	0.00%	100	0.00%	100	0.00%	100	0.00%	100	0.00%
581.0007	CLEMIS REPORT SHARED REVENUE	5,229	0.01%	6,100	0.02%	6,000	0.02%	6,000	0.02%	6,000	0.01%
583.0001	POLICE LIAISON	66,748	0.18%	94,060	0.23%	78,480	0.20%	80,320	0.20%	80,250	0.20%
588.0000	CABLE BOARD GRANT	170,870	0.46%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
599.0000	LOCAL GRANTS	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
INTERGOVERNMENTAL		2,341,212	6.36%	2,157,650	5.35%	2,165,630	5.65%	2,217,840	5.62%	2,218,770	5.48%
CHARGES FOR SERVICES											
607.0000	LAND ACCESS FEES	32	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
608.0000	PRIVATE TREE CODE ENFORCEMENT	358	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
609.0000	POLICE BOND POST FEE	70	0.00%	300	0.00%	120	0.00%	120	0.00%	120	0.00%
610.0000	PASSPORT APPLICATION FEE	12,145	0.03%	21,900	0.05%	12,000	0.03%	12,000	0.03%	12,000	0.03%
614.0000	APPLICATION FEE SPEC EVNT	2,970	0.01%	3,500	0.01%	3,500	0.01%	3,500	0.01%	3,500	0.01%
617.0002	LEISURE ACTIVITY PASS	18,865	0.05%	19,000	0.05%	0	0.00%	0	0.00%	0	0.00%
618.0001	MUSEUM ENDOWMENT INCOME	35,924	0.10%	37,000	0.09%	38,000	0.10%	38,000	0.10%	38,000	0.09%
618.0002	MUSEUM MISCELLAN INCOME	1,791	0.00%	2,000	0.00%	2,000	0.01%	2,200	0.01%	2,200	0.01%
618.0003	MUSEUM ADMISSIONS	3,685	0.01%	3,750	0.01%	3,850	0.01%	4,000	0.01%	4,000	0.01%
626.0001	CEMETERY FOUNDATIONS	0	0.00%	0	0.00%	6,800	0.02%	6,800	0.02%	6,800	0.02%
626.0002	GRAVE OPENINGS	0	0.00%	11,200	0.03%	24,500	0.06%	24,500	0.06%	24,500	0.06%
626.0003	WEED CUTTING	27,107	0.07%	20,000	0.05%	25,000	0.07%	25,000	0.06%	25,000	0.06%
626.0004	SIDEWALK CONSTRUCTION	24,685	0.07%	35,000	0.09%	25,000	0.07%	25,000	0.06%	25,000	0.06%
626.0005	SNOW REMOVAL ENFORCEMENT	2,095	0.01%	6,000	0.01%	7,000	0.02%	7,000	0.02%	9,000	0.02%

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
GENERAL FUND REVENUE SUMMARY
BY ACCOUNT

ACCT.		2018-2019 ACTUAL		2019-2020 BUDGET		2020-2021 RECOMMEND		2021-2022 PLANNED		2022-2023 PLANNED	
NUM.	DESCRIPTION	\$	%	\$	%	\$	%	\$	%	\$	%
627.0002	BEVERLY HILLS DISPATCH SERVICES	334,310	0.91%	383,580	0.95%	352,340	0.92%	360,850	0.91%	369,870	0.91%
629.0001	POLICE PBT CHARGE	3,610	0.01%	5,200	0.01%	4,500	0.01%	4,500	0.01%	4,500	0.01%
629.0002	POLICE COST RECOVERY - FILMS	0	0.00%	0	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
629.0003	BACKGROUND INVESTIGATION-LIQUOR LICENSES	6,000	0.02%	3,000	0.01%	4,500	0.01%	3,000	0.01%	3,000	0.01%
631.0001	FIRE DEPT EMS TRANSPORTS	373,437	1.01%	400,000	0.99%	453,000	1.18%	467,000	1.18%	481,000	1.19%
634.0002	EPS SPECIAL EVENT FEES	50,135	0.14%	55,000	0.14%	55,000	0.14%	55,000	0.14%	55,000	0.14%
634.0003	POLICE SPECIAL EVENT FEES	18,313	0.05%	22,500	0.06%	22,500	0.06%	22,500	0.06%	22,500	0.06%
634.0004	FIRE SPECIAL EVENT FEES	8,283	0.02%	9,000	0.02%	9,000	0.02%	9,000	0.02%	9,000	0.02%
634.0005	COMM DEV SPECIAL EVENT	4,662	0.01%	4,720	0.01%	4,180	0.01%	4,110	0.01%	4,110	0.01%
635.0000	FIBERT OPTIC CONNECTION FEES	15,100	0.04%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
639.0001	CLASSES	112,739	0.31%	103,000	0.26%	120,000	0.31%	125,000	0.32%	125,000	0.31%
641.0202	CHARGES TO MAJOR STREET	150,864	0.41%	218,330	0.54%	191,880	0.50%	192,320	0.49%	192,780	0.48%
641.0203	CHARGES TO LOCAL STREETS	194,690	0.53%	214,650	0.53%	188,530	0.49%	188,960	0.48%	189,420	0.47%
641.0248	CHARGES TO CDBG FUND	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
641.0271	CHARGES TO BALDWIN PUBLIC LIBRARY	104,890	0.28%	104,890	0.26%	104,890	0.27%	104,890	0.27%	104,890	0.26%
641.0401	CHARGES TO CAPITAL PROJECTS FUND	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
641.0584	CHARGES TO SPRINGDALE GOLF COURSE	17,810	0.05%	18,840	0.05%	19,190	0.05%	18,080	0.05%	18,090	0.04%
641.0585	CHARGES TO AUTO PARKING SYSTEM	294,846	0.80%	278,880	0.69%	236,100	0.62%	236,190	0.60%	236,690	0.58%
641.0590	CHARGES TO SEWAGE DISPOSAL SYSTEM	377,329	1.02%	406,870	1.01%	396,400	1.03%	391,140	0.99%	391,850	0.97%
641.0591	CHARGES TO WATER SUPPLY SYSTEM	284,289	0.77%	337,230	0.84%	325,460	0.85%	321,370	0.81%	321,910	0.79%
641.0597	CHARGES TO LINCOLN HILL GOLF COURSE	17,810	0.05%	18,840	0.05%	19,190	0.05%	18,080	0.05%	18,090	0.04%
645.0001	MUSEUM - GIFT SHOP	589	0.00%	200	0.00%	0	0.00%	0	0.00%	0	0.00%
646.0001	ADULT OPEN SKATE FEES	15,536	0.04%	16,000	0.04%	18,000	0.05%	20,000	0.05%	20,000	0.05%
646.0002	CHILDREN OPEN SKATE FEES	16,697	0.05%	16,000	0.04%	17,000	0.04%	18,000	0.05%	18,000	0.04%
646.0003	MAIN ARENA RENTAL	391,621	1.06%	410,000	1.02%	410,000	1.07%	420,000	1.06%	430,000	1.06%
646.0004	STUDIO ARENA RENTAL	12,063	0.03%	15,000	0.04%	14,000	0.04%	17,000	0.04%	17,000	0.04%
646.0005	SHOW & ADMISSIONS	38,796	0.11%	39,000	0.10%	39,000	0.10%	40,000	0.10%	41,000	0.10%
646.0006	SKATE RENTAL	7,732	0.02%	9,000	0.02%	9,000	0.02%	9,000	0.02%	9,000	0.02%
646.0007	CONCESSION SALES	32,637	0.09%	45,000	0.11%	40,000	0.10%	45,000	0.11%	45,000	0.11%
646.0008	COIN LOCKERS	310	0.00%	500	0.00%	300	0.00%	300	0.00%	300	0.00%
646.0010	VENDING	500	0.00%	1,400	0.00%	600	0.00%	600	0.00%	600	0.00%
646.0011	ADVERTISING	3,234	0.01%	6,500	0.02%	6,700	0.02%	6,700	0.02%	6,700	0.02%
646.0012	PRO SHOP LEASE FEES	2,000	0.01%	4,000	0.01%	4,000	0.01%	4,000	0.01%	5,000	0.01%
654.0001	TENNIS CLUB RENTAL	66,045	0.18%	67,190	0.17%	67,190	0.18%	67,190	0.17%	67,190	0.17%
654.0004	IN THE PARK CONCERT DONAT	9,730	0.03%	8,000	0.02%	8,000	0.02%	8,000	0.02%	8,000	0.02%
654.0005	SHELTER RENTAL	5,573	0.02%	7,300	0.02%	7,300	0.02%	8,000	0.02%	8,000	0.02%
654.0006	FIELD/PARK USE FEES	4,437	0.01%	9,500	0.02%	9,500	0.02%	9,500	0.02%	9,500	0.02%
654.0016	DOG PARK PASS	9,500	0.03%	15,000	0.04%	15,000	0.04%	15,000	0.04%	15,000	0.04%
654.0017	SHAIN PARK RENTAL	1,000	0.00%	900	0.00%	1,000	0.00%	1,300	0.00%	1,300	0.00%
CHARGES FOR SERVICES		3,116,844	8.47%	3,414,670	8.47%	3,322,020	8.67%	3,360,700	8.51%	3,400,410	8.39%
FINES AND FORFEITURES											
656.0000	PARKING FINES	542,354	1.47%	525,000	1.30%	525,000	1.37%	525,000	1.33%	525,000	1.30%
657.0000	48TH DISTRICT COURT	1,150,281	3.12%	1,218,000	3.02%	1,242,360	3.24%	1,267,210	3.21%	1,292,550	3.19%
658.0000	CIVIL REIMBURSEMENT - RESTITUTION	19,732	0.05%	19,500	0.05%	19,500	0.05%	19,500	0.05%	19,500	0.05%
659.0000	FALSE ALARM CHARGES	5,700	0.02%	6,140	0.02%	5,250	0.01%	5,000	0.01%	4,750	0.01%
661.0000	IMPOUND FEES	7,800	0.02%	7,500	0.02%	7,000	0.02%	7,000	0.02%	7,000	0.02%
FINES AND FORFEITURES		1,725,867	4.69%	1,776,140	4.41%	1,799,110	4.69%	1,823,710	4.62%	1,848,800	4.56%
INTEREST AND RENT											
664.0000	INVESTMENT INCOME	802,348	2.18%	562,590	1.40%	500,000	1.30%	514,000	1.30%	534,000	1.32%
666.0001	SPECIAL ASSESSMENT INTEREST	2,372	0.01%	1,000	0.00%	88,500	0.23%	137,250	0.35%	117,850	0.29%
667.0000	LEASE PAYMENTS	63,007	0.17%	56,000	0.14%	57,690	0.15%	58,560	0.15%	59,440	0.15%
669.0000	PISTOL RANGE RENT INCOME	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%
INTEREST AND RENT		869,227	2.36%	621,090	1.54%	647,690	1.69%	711,310	1.80%	712,790	1.76%
OTHER REVENUE											
672.0101	FUTURE SPECIAL ASSESSMENT REVENUE	0	0.00%	120,000	0.30%	315,000	0.82%	158,120	0.40%	225,000	0.56%
672.0809	REAR YARD SIDEWALK NORTH OLD WOODWARD	294	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
672.0843	RAIL DISTRICT SIDEWALKS	0	0.00%	5,000	0.01%	2,700	0.01%	2,700	0.01%	2,700	0.01%

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
GENERAL FUND REVENUE SUMMARY
BY ACCOUNT

ACCT.		2018-2019 ACTUAL		2019-2020 BUDGET		2020-2021 RECOMMEND		2021-2022 PLANNED		2022-2023 PLANNED	
NUM.	DESCRIPTION	\$	%	\$	%	\$	%	\$	%	\$	%
672.0846	GRAEFIELD RD. SIDEWALK ASSESSMENT	459	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
672.0849	PIERCE & MERRILL SIDEWALK ASSESSMENT	9,504	0.03%	10,000	0.02%	7,130	0.02%	7,130	0.02%	7,130	0.02%
672.0864	HAMILTON PAVING - N.OLD WDWRD TO WDWRD	0	0.00%	26,250	0.07%	26,250	0.07%	26,250	0.07%	26,250	0.06%
672.0874	HAMILTON STREETSCAPE SIDEWALKS	0	0.00%	9,400	0.02%	9,400	0.02%	9,400	0.02%	9,400	0.02%
672.0881	OLD WOODWARD STREETSCAPE SIDEWALKS	312,933	0.85%	198,520	0.49%	161,100	0.42%	161,100	0.41%	161,100	0.40%
676.0000	TREASURER'S CERTIFICATE	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
676.0001	CONTRIBUTION FROM PRIVATE SOURCE	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
677.0001	SUNDRY & MISCELLANEOUS	6,206	0.02%	20,000	0.05%	20,000	0.05%	20,000	0.05%	20,000	0.05%
677.0002	EPS MISCELLANEOUS	2,026	0.01%	3,000	0.01%	2,000	0.01%	2,000	0.01%	2,000	0.00%
677.0003	POLICE MISCELLANEOUS	26,675	0.07%	26,500	0.07%	26,500	0.07%	26,500	0.07%	26,500	0.07%
677.0004	FIRE MISCELLANEOUS	590	0.00%	0	0.00%	1,500	0.00%	1,500	0.00%	1,500	0.00%
678.0000	CABLE BOARD SURPLUS	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
679.0001	DPS VENDING/COFFEE	187	0.00%	150	0.00%	150	0.00%	150	0.00%	150	0.00%
681.0000	BUILDING DEPARTMENT	175	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
682.0000	PENALTIES ON INVOICE	168	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
683.0000	SUSPENSE ACCOUNT	(20)	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
OTHER REVENUE		359,197	0.98%	418,820	1.04%	571,730	1.49%	414,850	1.05%	481,730	1.19%
TRANSFERS IN											
699.0243	TRANSFER FROM BROWNFIELD	79,400	0.22%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
699.0597	TRANSFER FROM LINCOLN HILLS GOLF COURSE	100,000	0.27%	200,000	0.50%	100,000	0.26%	100,000	0.25%	100,000	0.25%
		179,400	0.49%	200,000	0.50%	100,000	0.26%	100,000	0.25%	100,000	0.25%
GENERAL FUND TOTAL		36,813,657	100.00%	40,301,232	100.00%	38,329,950	100.00%	39,484,990	100.00%	40,519,440	100.00%

General Fund Expenditures

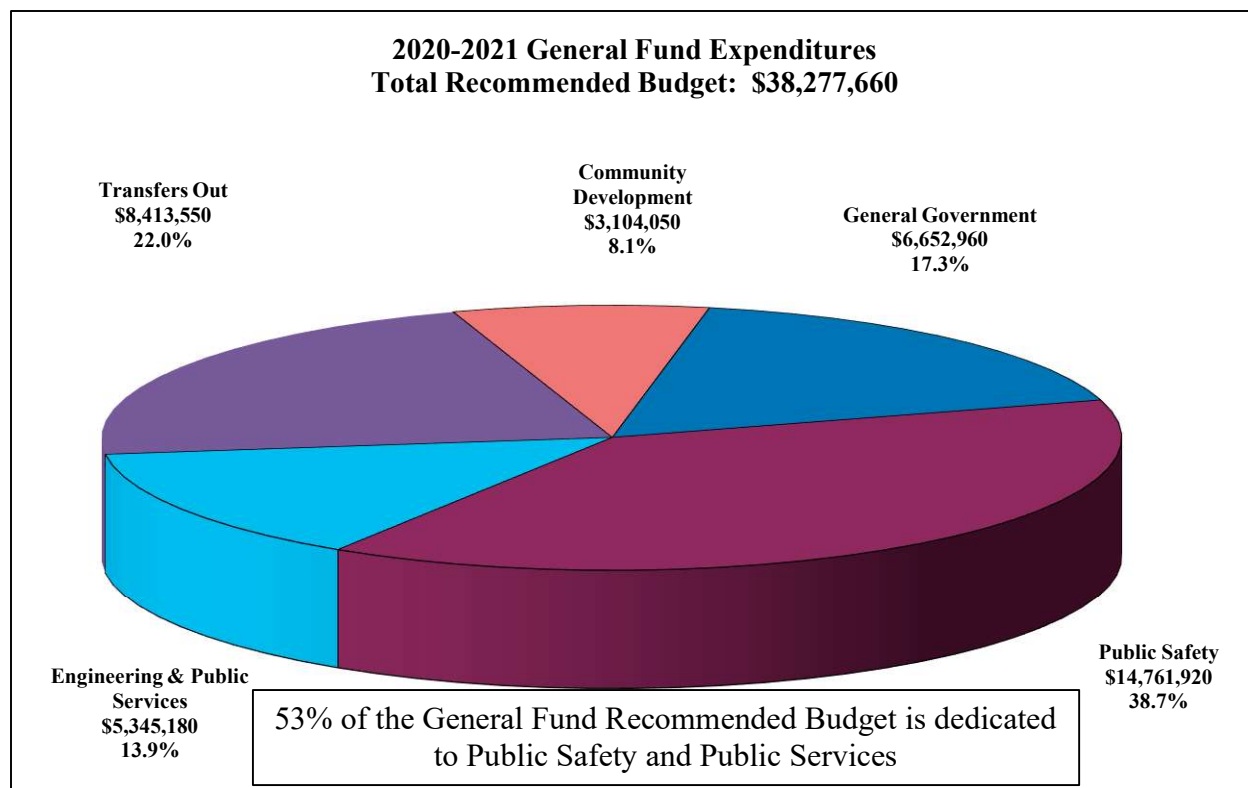
Expenditure Overview

General Fund expenditures are budgeted on a budgetary center basis (or functional basis). The different budgetary centers include: General Government which includes the City's administrative services such as city commission, city manager, accounting and treasury functions, legal, human resources, assessing, city clerk, city hall maintenance, and the museum; Public Safety which includes police, dispatch and fire departments; Community Development which includes planning and building departments; Engineering and Public Services which includes engineering, public service administration, parks, ice arena, city property maintenance, and community activities; and Transfers Out which include transfers to other funds and expenditures related to the City's share of the 48th District Court.

Below is a summary of those costs for the recommended budget:

General Fund Expenditures by Budgetary Center						
	Actual	Budget	Projected	Manager	Planned	Planned
	<u>2018-2019</u>	<u>2019-2020</u>	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>
General Government	\$ 5,303,209	\$ 6,081,847	\$ 5,990,530	\$ 6,652,960	\$ 6,702,330	\$ 7,114,410
Public Safety	13,408,527	14,410,218	14,232,760	14,761,920	15,001,320	15,085,460
Engineering & Public Services	6,247,697	8,593,744	8,222,830	5,345,180	5,658,190	7,680,310
Community Development	2,994,265	3,345,835	3,267,630	3,104,050	3,082,970	3,091,580
Transfers Out	<u>8,969,955</u>	<u>7,799,879</u>	<u>7,799,880</u>	<u>8,413,550</u>	<u>8,992,820</u>	<u>7,547,680</u>
Total	<u>\$36,923,653</u>	<u>\$40,231,523</u>	<u>\$39,513,630</u>	<u>\$ 38,277,660</u>	<u>\$ 39,437,630</u>	<u>\$40,519,440</u>

The recommended budget is proposed to decrease \$2M, or 4.9%, from the 2019-2020 amended budget. The decrease is mainly attributable to a decrease in Engineering & Public Services of \$3.3M which was partially offset by an increase in Transfers Out of \$.6M and an increase in General Government of \$.6M. Engineering & Public Services decreased as a result of sidewalk (\$2.8M) and alley improvements (\$.4M) budgeted in 2019-2020. Transfers Out increased due to higher transfers to the Local Street Fund and Capital Projects Fund of \$1M each and lower transfers to the Major Street Fund of \$.7M and Water Fund of \$.5M. General Government increased mainly as a result of the wage adjustment expense account (\$290,000), repairs at the Allen House (\$70,000), legal retainer (\$50,000), and communication costs (\$50,000). These details will be discussed in depth in the individual department budgets.



Another way to look at expenditures is by object which includes: Personnel Services, Supplies, Other Charges, Capital Outlay, and Transfers Out. Below is a summary of the recommended budget by object:

General Fund Expenditures by Object						
	Actual	Budget	Projected	Manager	Planned	Planned
	<u>2018-2019</u>	<u>2019-2020</u>	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>
Personnel Services	\$19,381,790	\$21,120,404	\$20,722,690	\$ 21,344,530	\$ 21,850,350	\$22,305,480
Supplies	771,411	802,719	791,360	1,031,290	985,250	972,920
Other Charges	5,564,140	6,295,571	6,536,760	6,701,190	6,653,210	6,750,530
Capital Outlay	2,236,357	4,212,950	3,662,940	787,100	956,000	2,942,830
Transfers Out	<u>8,969,955</u>	<u>7,799,879</u>	<u>7,799,880</u>	<u>8,413,550</u>	<u>8,992,820</u>	<u>7,547,680</u>
Total	<u>\$36,923,653</u>	<u>\$40,231,523</u>	<u>\$39,513,630</u>	<u>\$ 38,277,660</u>	<u>\$ 39,437,630</u>	<u>\$40,519,440</u>

Personnel Services is recommended to slightly increase \$.2M, or 1.1%, as a result of a decrease in health care costs of approximately \$380,000 charged to the fund.

Supplies are recommended to increase \$.2M, or 28.5%, primarily the result of reclassifying fire equipment that was budgeted in capital outlay in the prior year to supplies (\$85,500),

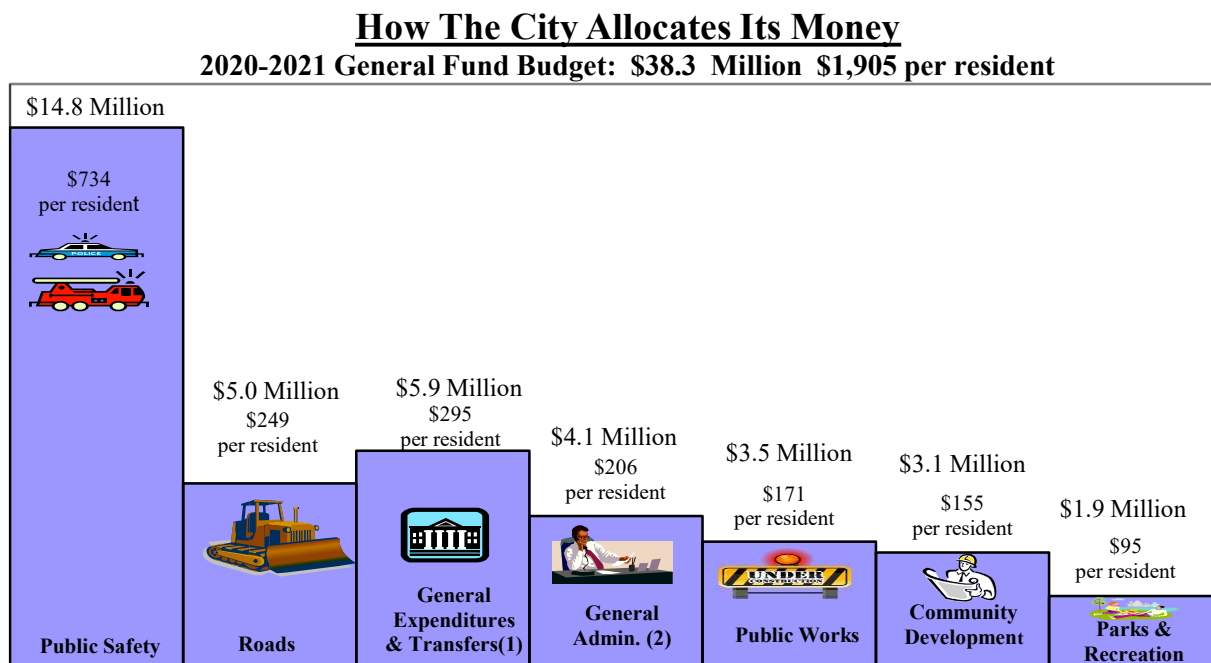
reclassifying park benches and trash cans that was previously recorded in the Capital Projects Fund to the General Fund (\$40,000), and an increase in ammunition expense (\$44,000).

Other Charges is recommended to increase \$.4M, or 6.4%, due to an increase in contracted building inspection costs (\$110,000), contracted site plan evaluations (\$100,000), window restoration at the Allen House (\$60,000), communication consultants (\$50,000), and legal retainer (\$50,000)

Capital Outlay is recommended to decrease \$3.4M, or 81.3%, as a result of sidewalk improvements (\$2.7M) and alleys (.4M) budgeted in 2019-2020.

Transfers Out is recommended to increase \$.6M, or 7.8%, which is attributable to higher transfers to the Local Street Fund and Capital Projects Fund of \$1M each and lower transfers to the Major Street Fund of \$.7M and Water Fund of \$.5M.

Below is a graph of how the General Fund is allocated on a per resident basis:



(1) Includes maintenance of City Hall/Library, operations of Birmingham Historical Museum, General Administration expenditures such as property and liability insurance and City streetlights, 48th District Court expenditures, transfers to other funds excluding roads. (2) Includes expenditures for City Commission, City Manager, Elections, Legal, Assessing, Clerk, Human Resources, Finance and Treasury.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
GENERAL FUND
EXPENDITURES BY BUDGETARY CENTER

		MANAGER				
DEPT.		ACTIVITY	BUDGET	RECOMMEND	PLANNED	PLANNED
NUMBER	DESCRIPTION	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
<u>GENERAL GOVERNMENT</u>						
101.000	COMMISSION	\$ 52,241	\$ 75,450	\$ 76,240	\$ 78,380	\$ 80,660
170.000	MANAGER'S OFFICE	555,838	597,980	641,140	640,150	642,620
191.000	FINANCE	835,421	894,780	924,580	893,800	896,290
215.000	CLERK	344,442	392,296	491,860	457,000	459,510
253.000	TREASURY	659,353	757,930	761,870	710,790	712,900
257.000	ASSESSING	207,738	220,540	227,000	233,650	240,500
262.000	ELECTIONS	34,496	47,770	76,900	49,900	49,900
265.001	CITY HALL AND GROUNDS	513,058	620,190	640,430	622,270	637,620
265.002	CITY PROP MAINT - LIBRARY	36,577	56,400	37,400	37,400	37,400
266.000	LEGAL	477,740	472,500	523,500	523,500	523,500
270.000	HUMAN RESOURCES	335,542	446,180	413,020	416,520	419,250
274.000	PENSION ADMINISTRATION	-	-	-	-	-
299.000	GENERAL ADMINISTRATION	1,040,012	1,217,175	1,507,690	1,804,450	2,144,300
804.001	HUNTER HOUSE	13,686	41,540	15,680	30,900	15,900
804.002	ALLEN HOUSE	197,064	241,116	315,650	203,620	254,060
	GENERAL GOVERNMENT TOTAL	5,303,208	6,081,847	6,652,960	6,702,330	7,114,410
<u>PUBLIC SAFETY</u>						
301.000	POLICE	6,490,294	6,985,070	7,080,690	7,099,420	7,133,240
301.001	DISPATCH	986,648	1,086,675	1,065,920	1,068,340	1,117,300
336.000	FIRE	5,922,405	6,328,173	6,604,010	6,822,260	6,823,620
337.000	EMERGENCY PREPAREDNESS	9,180	10,300	11,300	11,300	11,300
	PUBLIC SAFETY TOTAL	13,408,527	14,410,218	14,761,920	15,001,320	15,085,460
<u>ENGINEERING AND PUBLIC SERVICES</u>						
441.001	ENGINEERING	867,584	1,003,839	1,026,810	1,071,450	1,046,530
441.002	PUBLIC SERVICES - GENERAL	294,114	344,596	387,230	380,710	388,360
441.003	PROPERTY MAINTENANCE	911,791	1,149,179	1,071,660	1,090,670	1,097,150
441.004	COMMUNITY ACTIVITIES	317,270	305,714	311,400	318,880	320,020
441.007	WEED/SNOW ENFORCEMENT	29,011	56,316	47,140	47,470	47,600
444.001	SIDEWALKS	2,059,063	3,331,487	560,470	560,630	2,460,740
444.002	ALLEYS	83,986	435,360	25,000	275,000	425,000
444.003	FIBER OPTIC SYSTEMS	2,759	144,683	5,000	5,000	5,000
751.000	PARKS	1,045,279	1,136,080	1,199,680	1,189,110	1,167,730
752.000	ICE SPORTS ARENA	636,840	686,490	710,790	719,270	722,180
	ENGINEERING AND PUBLIC SERVICES TOTAL	6,247,697	8,593,744	5,345,180	5,658,190	7,680,310
<u>COMMUNITY DEVELOPMENT</u>						
371.000	BUILDING	2,259,260	2,599,827	2,491,370	2,481,450	2,487,400
721.000	PLANNING	735,005	746,008	612,680	601,520	604,180
	COMMUNITY DEVELOPMENT TOTAL	2,994,265	3,345,835	3,104,050	3,082,970	3,091,580
<u>TRANSFER OUT</u>						
136.000	48TH DISTRICT COURT	1,219,055	1,642,987	1,463,550	1,492,820	1,522,680
999.000	TRANSFERS OUT	7,750,900	6,156,892	6,950,000	7,500,000	6,025,000

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
GENERAL FUND
EXPENDITURES BY BUDGETARY CENTER

DEPT. NUMBER	DESCRIPTION	ACTIVITY	BUDGET	MANAGER		
		2018-2019	2019-2020	RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
	TRANSFER OUT TOTAL	<u>8,969,955</u>	<u>7,799,879</u>	<u>8,413,550</u>	<u>8,992,820</u>	<u>7,547,680</u>
	GENERAL FUND TOTAL	<u>\$ 36,923,652</u>	<u>\$ 40,231,523</u>	<u>\$ 38,277,660</u>	<u>\$ 39,437,630</u>	<u>\$ 40,519,440</u>

Totals may be off by a few dollars due to rounding.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
GENERAL FUND
EXPENDITURES BY BUDGETARY CENTER AND OBJECT

DESCRIPTION	MANAGER				
	ACTIVITY 2018-2019	BUDGET 2019-2020	RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
<u>GENERAL GOVERNMENT</u>					
PERSONNEL SERVICES	\$ 2,922,588	\$ 3,356,990	\$ 3,667,300	\$ 3,862,520	\$ 4,192,460
SUPPLIES	108,046	128,365	142,340	128,860	129,460
OTHER CHARGES	2,272,575	2,563,286	2,796,820	2,710,950	2,757,490
CAPITAL OUTLAY	-	33,206	46,500	-	35,000
GENERAL GOVERNMENT TOTAL	5,303,209	6,081,847	6,652,960	6,702,330	7,114,410
<u>PUBLIC SAFETY</u>					
PERSONNEL SERVICES	12,066,937	12,903,270	12,989,070	13,237,560	13,382,050
SUPPLIES	377,643	379,658	532,760	503,480	492,890
OTHER CHARGES	886,452	969,220	1,024,490	1,079,280	1,127,690
CAPITAL OUTLAY	77,495	158,070	215,600	181,000	82,830
PUBLIC SAFETY TOTAL	13,408,527	14,410,218	14,761,920	15,001,320	15,085,460
<u>ENGINEERING AND PUBLIC SERVICES</u>					
PERSONNEL SERVICES	2,504,489	2,778,454	2,650,640	2,719,780	2,698,230
SUPPLIES	263,805	258,706	324,690	324,330	321,990
OTHER CHARGES	1,375,421	1,713,185	1,844,850	1,839,080	1,835,090
CAPITAL OUTLAY	2,103,982	3,843,399	525,000	775,000	2,825,000
ENGINEERING AND PUBLIC SERVICES TOTAL	6,247,697	8,593,744	5,345,180	5,658,190	7,680,310
<u>COMMUNITY DEVELOPMENT</u>					
PERSONNEL SERVICES	1,887,776	2,081,690	2,037,520	2,030,490	2,032,740
SUPPLIES	21,917	35,990	31,500	28,580	28,580
OTHER CHARGES	1,029,692	1,049,880	1,035,030	1,023,900	1,030,260
CAPITAL OUTLAY	54,880	178,275	-	-	-
COMMUNITY DEVELOPMENT TOTAL	2,994,265	3,345,835	3,104,050	3,082,970	3,091,580
<u>TRANSFER OUT</u>					
TRANSFERS OUT	8,969,955	7,799,879	8,413,550	8,992,820	7,547,680
TRANSFER OUT TOTAL	8,969,955	7,799,879	8,413,550	8,992,820	7,547,680
<u>TOTAL EXPENDITURES BY OBJECT</u>					
PERSONNEL SERVICES	19,381,790	21,120,404	21,344,530	21,850,350	22,305,480
SUPPLIES	771,411	802,719	1,031,290	985,250	972,920
OTHER CHARGES	5,564,140	6,295,571	6,701,190	6,653,210	6,750,530
CAPITAL OUTLAY	2,236,357	4,212,950	787,100	956,000	2,942,830
TRANSFERS OUT	8,969,955	7,799,879	8,413,550	8,992,820	7,547,680
	\$ 36,923,653	\$ 40,231,523	\$ 38,277,660	\$ 39,437,630	\$ 40,519,440

Totals may be off by a few dollars due to rounding.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
GENERAL FUND EXPENDITURE SUMMARY
BY ACCOUNT

ACCT.		2018-2019 ACTUAL		2019-2020 BUDGET		2020-2021 RECOMMEND		2021-2022 PLANNED		2022-2023 PLANNED	
NUM.	DESCRIPTION	\$	%	\$	%	\$	%	\$	%	\$	%
PERSONNEL SERVICES											
702.00	SALARIES & WAGES DIRECT	\$ 11,448,463	31.01%	\$ 12,118,599	30.12%	\$ 12,140,710	31.72%	\$ 12,233,050	31.02%	\$ 12,303,730	30.37%
703.00	ADMINSTRATION COST	126,040	0.34%	150,070	0.37%	146,240	0.38%	148,160	0.38%	150,050	0.37%
706.00	LABOR BURDEN	7,807,290	21.14%	8,817,094	21.92%	8,765,770	22.90%	8,887,620	22.54%	8,949,630	22.09%
709.00	WAGE ADJUSTMENT EXPENSE	-	0.00%	34,640	0.09%	291,810	0.76%	581,520	1.47%	902,070	2.23%
	PERSONNEL SERVICES	19,381,793	52.49%	21,120,403	52.50%	21,344,530	55.76%	21,850,350	55.40%	22,305,480	55.05%
SUPPLIES											
727.00	POSTAGE	42,341	0.11%	50,000	0.12%	50,000	0.13%	50,000	0.13%	50,000	0.12%
728.00	PUBLICATIONS	13,166	0.04%	16,088	0.04%	16,620	0.04%	13,650	0.03%	13,720	0.03%
729.00	OPERATING SUPPLIES	406,723	1.10%	411,337	1.02%	463,270	1.21%	468,570	1.19%	474,040	1.17%
730.00	PRISONER ROOM & BOARD	10,090	0.03%	10,000	0.02%	10,400	0.03%	10,820	0.03%	11,250	0.03%
731.00	LEIN/CLEMIS EXPENSE	34,400	0.09%	47,640	0.12%	49,160	0.13%	71,570	0.18%	52,160	0.13%
732.00	TOWING SERVICES	1,119	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
733.00	PHOTOGRAPHIC EXPENSES	4,307	0.01%	5,100	0.01%	3,000	0.01%	3,500	0.01%	3,000	0.01%
734.00	AMMUNITION & WEAPONS	33,256	0.09%	26,510	0.07%	70,530	0.18%	32,120	0.08%	33,400	0.08%
735.00	BUILDING SUPPLIES	15,279	0.04%	16,000	0.04%	16,750	0.04%	17,000	0.04%	17,250	0.04%
736.00	APPARATUS SUPPLIES	9,669	0.03%	12,000	0.03%	12,000	0.03%	12,000	0.03%	12,000	0.03%
738.00	PUBLIC FIRE EDUCATION	4,193	0.01%	8,633	0.02%	10,200	0.03%	9,000	0.02%	9,000	0.02%
739.00	K9/THERAPY DOG	1,791	0.00%	3,500	0.01%	3,500	0.01%	3,500	0.01%	3,500	0.01%
740.00	FOOD & BEVERAGE	26,857	0.07%	30,000	0.07%	30,000	0.08%	30,000	0.08%	30,000	0.07%
741.00	MEDICAL SUPPLIES	39,247	0.11%	33,000	0.08%	36,000	0.09%	38,000	0.10%	39,000	0.10%
743.00	UNIFORM ALLOWANCE	90,834	0.25%	85,911	0.21%	100,610	0.26%	89,120	0.23%	105,950	0.26%
744.00	CLEANING ALLOWANCE	13,050	0.04%	15,700	0.04%	16,200	0.04%	16,400	0.04%	16,600	0.04%
745.00	FOOD ALLOWANCE	21,286	0.06%	25,500	0.06%	26,350	0.07%	27,200	0.07%	28,050	0.07%
752.00	COLLECTION CARE SUPPLIES	3,803	0.01%	4,800	0.01%	4,800	0.01%	4,800	0.01%	4,800	0.01%
799.00	EQUIPMENT UNDER \$5,000	-	0.00%	-	0.00%	110,900	0.29%	87,000	0.22%	68,200	0.17%
	SUPPLIES	771,411	2.09%	802,719	2.00%	1,031,290	2.69%	985,250	2.50%	972,920	2.40%
OTHER CHARGES											
801.01	ATTORNEY RETAINER	170,525	0.46%	179,000	0.44%	216,000	0.56%	216,000	0.55%	216,000	0.53%
801.02	LEGAL SERVICES	327,630	0.89%	321,500	0.80%	324,500	0.85%	324,500	0.82%	324,500	0.80%
801.03	LABOR NEGOTIATIONS	-	0.00%	-	0.00%	11,000	0.03%	11,000	0.03%	11,000	0.03%
802.01	AUDIT	31,867	0.09%	32,660	0.08%	34,110	0.09%	34,910	0.09%	35,720	0.09%
802.02	INVESTMENT MANAGEMENT	370,958	1.00%	372,600	0.93%	365,000	0.95%	367,150	0.93%	368,200	0.91%
802.03	INVESTMENT CUSTODIAL	51,441	0.14%	51,750	0.13%	50,700	0.13%	51,000	0.13%	51,150	0.13%
802.04	ACTUARY	34,750	0.09%	36,000	0.09%	36,500	0.10%	37,000	0.09%	37,500	0.09%
802.05	INVESTMENT PERFORMANCE	26,440	0.07%	26,000	0.06%	28,000	0.07%	28,000	0.07%	28,000	0.07%
802.06	INVESTMENT CONSULTANT	67,155	0.18%	67,100	0.17%	65,700	0.17%	66,150	0.17%	66,500	0.16%
802.07	GFOA REVIEW FEES	930	0.00%	990	0.00%	990	0.00%	990	0.00%	990	0.00%
804.01	ENGINEERING CONSULTANTS	-	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
811.00	OTHER CONTRACTUAL SERVICE	1,726,003	4.67%	2,072,605	5.15%	2,229,160	5.82%	2,097,380	5.32%	2,119,440	5.23%
815.01	ELECTION WORKERS	23,696	0.06%	27,000	0.07%	35,000	0.09%	29,000	0.07%	29,000	0.07%
815.02	CODIFICATION	4,645	0.01%	10,000	0.02%	10,000	0.03%	10,000	0.03%	10,000	0.02%
816.01	JANITORIAL CONTRACT	33,816	0.09%	45,940	0.11%	47,240	0.12%	47,240	0.12%	47,240	0.12%
816.02	WINDOW CONTRACT	1,750	0.00%	4,750	0.01%	4,750	0.01%	4,750	0.01%	4,750	0.01%
818.01	INSTRUCTORS	49,364	0.13%	45,000	0.11%	45,000	0.12%	45,000	0.11%	45,000	0.11%
818.03	IN THE PARK PROGRAM	17,054	0.05%	24,000	0.06%	25,000	0.07%	25,000	0.06%	25,000	0.06%
819.00	FORESTRY SERVICES	16,554	0.04%	20,121	0.05%	23,500	0.06%	24,000	0.06%	25,000	0.06%
820.01	BOARD OF REVIEW	3,734	0.01%	4,800	0.01%	4,800	0.01%	4,800	0.01%	4,800	0.01%
820.02	OAKLAND COUNTY CONTRACT	210,553	0.57%	227,000	0.56%	233,460	0.61%	240,110	0.61%	246,960	0.61%
821.01	PHYSICAL EXAMINATIONS	20,490	0.06%	13,300	0.03%	13,280	0.03%	14,030	0.04%	12,880	0.03%
821.02	RECRUITMENT TESTING & EXM	16,935	0.05%	3,850	0.01%	5,780	0.02%	7,170	0.02%	5,080	0.01%
824.01	COLLECTION AGENCY FEES	710	0.00%	7,000	0.02%	5,000	0.01%	5,000	0.01%	5,000	0.01%
825.01	DOWNTOWN ACTION PLAN	8,010	0.02%	20,000	0.05%	30,000	0.08%	30,000	0.08%	30,000	0.07%
851.00	TELEPHONE	94,387	0.26%	101,170	0.25%	108,050	0.28%	105,390	0.27%	105,740	0.26%
861.00	TRANSPORTATION	1,363	0.00%	4,390	0.01%	4,500	0.01%	4,500	0.01%	4,500	0.01%

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
GENERAL FUND EXPENDITURE SUMMARY
BY ACCOUNT

ACCT.		2018-2019 ACTUAL		2019-2020 BUDGET		2020-2021 RECOMMEND		2021-2022 PLANNED		2022-2023 PLANNED	
NUM.	DESCRIPTION	\$	%	\$	%	\$	%	\$	%	\$	%
901.00	PRINTING & PUBLISHING	95,789	0.26%	108,220	0.27%	117,200	0.31%	114,940	0.29%	117,700	0.29%
905.01	CELEBRATE BIRMINGHAM	6,829	0.02%	9,500	0.02%	9,500	0.02%	9,500	0.02%	9,500	0.02%
905.02	SISTER CITY PROGRAM	206	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
905.03	MEMORIAL DAY CELEBRATION	435	0.00%	500	0.00%	500	0.00%	500	0.00%	500	0.00%
920.00	ELECTRIC UTILITY	229,679	0.62%	258,200	0.64%	262,700	0.69%	263,800	0.67%	265,800	0.66%
921.00	GAS UTILITY CHARGES	78,034	0.21%	87,950	0.22%	90,750	0.24%	92,050	0.23%	92,050	0.23%
922.00	WATER UTILITY	195,322	0.53%	200,350	0.50%	211,470	0.55%	212,220	0.54%	213,970	0.53%
923.00	STREET LIGHTING UTILITY	448,919	1.22%	572,460	1.42%	581,050	1.52%	589,770	1.50%	598,620	1.48%
930.02	ELEVATOR MAINTENANCE	6,516	0.02%	7,700	0.02%	7,700	0.02%	7,700	0.02%	7,700	0.02%
930.03	ICE SHOW EXPENSE/ICE ARENA MAINTENANCE	43,058	0.12%	39,800	0.10%	40,000	0.10%	40,000	0.10%	40,000	0.10%
930.04	HVAC MAINTENANCE	14,057	0.04%	14,500	0.04%	15,500	0.04%	15,500	0.04%	15,500	0.04%
930.05	BUILDING MAINTENANCE	45,952	0.12%	48,900	0.12%	101,000	0.26%	87,000	0.22%	64,500	0.16%
930.06	GENERATOR MAINTENANCE	4,666	0.01%	3,000	0.01%	3,500	0.01%	3,500	0.01%	4,000	0.01%
933.01	FIRE APPARATUS MAINTENANC	33,189	0.09%	33,500	0.08%	33,500	0.09%	33,500	0.08%	33,500	0.08%
933.02	EQUIPMENT MAINTENANCE	71,618	0.19%	65,695	0.16%	77,560	0.20%	78,940	0.20%	96,790	0.24%
933.04	RADIO & VEHICLE MAINT.	37,278	0.10%	66,790	0.17%	52,990	0.14%	70,350	0.18%	60,280	0.15%
933.08	PISTOL RANGE/ETON EVIDENCE BLDG. MAINT.	10,524	0.03%	14,000	0.03%	14,000	0.04%	14,000	0.04%	14,000	0.03%
935.01	PROPERTY MAINT/VIOLATIONS	-	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%	1,000	0.00%
935.03	QUARTON LAKE MAINTENANCE	7,400	0.02%	3,600	0.01%	3,600	0.01%	3,600	0.01%	3,600	0.01%
941.00	EQUIPMENT RENTAL OR LEASE	643,629	1.74%	663,490	1.65%	689,850	1.80%	711,950	1.81%	735,050	1.81%
942.00	COMPUTER EQUIPMENT RENTAL	575,730	1.56%	615,920	1.53%	659,040	1.72%	705,180	1.79%	754,550	1.86%
955.01	TRAINING	43,326	0.12%	73,250	0.18%	73,490	0.19%	74,500	0.19%	74,480	0.18%
955.02	EDUC/TRAINING ACT 302	6,282	0.02%	6,230	0.02%	5,800	0.02%	5,800	0.01%	5,800	0.01%
955.03	MEMBERSHIP & DUES	36,789	0.10%	46,780	0.12%	49,080	0.13%	50,940	0.13%	49,380	0.12%
955.04	CONFERENCES & WORKSHOPS	52,124	0.14%	66,430	0.17%	67,960	0.18%	68,630	0.17%	69,840	0.17%
955.05	DISPATCH TRAINING ACT 32	10,124	0.03%	9,000	0.02%	9,000	0.02%	9,000	0.02%	9,000	0.02%
956.01	EMPLOYEE ACTIVITY	2,954	0.01%	3,000	0.01%	3,000	0.01%	3,000	0.01%	3,000	0.01%
956.02	EMPLOYEE PARKING	59,085	0.16%	57,600	0.14%	57,600	0.15%	57,600	0.15%	57,600	0.14%
957.02	OTHER CASUALTY INSURANCE	11,326	0.03%	11,500	0.03%	11,300	0.03%	11,200	0.03%	11,100	0.03%
957.04	LIAB INSURANCE PREMIUMS	289,280	0.78%	289,280	0.72%	289,280	0.76%	289,280	0.73%	289,280	0.71%
962.00	MISCELLANEOUS	463	0.00%	5,300	0.01%	5,300	0.01%	5,300	0.01%	5,300	0.01%
964.00	RETIREMENT EXPENSE CREDIT	(653,282)	-1.77%	(657,830)	-1.64%	(655,310)	-1.71%	(660,450)	-1.67%	(664,260)	-1.64%
965.00	DIRECT CREDIT	<u>(153,928)</u>	<u>-0.42%</u>	<u>(150,070)</u>	<u>-0.37%</u>	<u>(146,240)</u>	<u>-0.38%</u>	<u>(148,160)</u>	<u>-0.38%</u>	<u>(150,050)</u>	<u>-0.37%</u>
	OTHER CHARGES	5,564,133	15.07%	6,295,571	15.65%	6,701,190	17.51%	6,653,210	16.87%	6,750,530	16.66%
CAPITAL OUTLAY											
971.01	MACHINERY & EQUIPMENT	97,425	0.26%	164,784	0.41%	152,100	0.40%	181,000	0.46%	82,830	0.20%
972.00	FURNITURE	37,903	0.10%	181,496	0.45%	-	0.00%	-	0.00%	-	0.00%
977.00	BUILDINGS	-	0.00%	24,500	0.06%	110,000	0.29%	-	0.00%	35,000	0.09%
981.01	PUBLIC IMPROVEMENTS	539,080	1.46%	1,380,042	3.43%	525,000	1.37%	775,000	1.97%	2,425,000	5.98%
985.74	OLD WOODWARD AVE SIDEWALKS	1,524,465	4.13%	5,001	0.01%	-	0.00%	-	0.00%	-	0.00%
985.76	MAPLE ROAD SIDEWALKS	-	0.00%	2,282,919	5.67%	-	0.00%	-	0.00%	-	0.00%
985.77	PIERCE ALLEY	20,723	0.06%	-	0.00%	-	0.00%	-	0.00%	400,000	0.99%
985.78	PARK STREET STREETSCAPE	2,484	0.01%	132,590	0.33%	-	0.00%	-	0.00%	-	0.00%
985.79	MAPLE ROAD STREETSCAPE	<u>14,278</u>	<u>0.04%</u>	<u>41,618</u>	<u>0.10%</u>	<u>-</u>	<u>0.00%</u>	<u>-</u>	<u>0.00%</u>	<u>-</u>	<u>0.00%</u>
	CAPITAL OUTLAY	2,236,358	6.06%	4,212,950	10.47%	787,100	2.06%	956,000	2.42%	2,942,830	7.26%
TRANSFERS OUT											
999.02	TRANSFER TO MAJOR STREETS	2,579,900	6.99%	2,746,000	6.83%	2,000,000	5.22%	5,000,000	12.68%	2,500,000	6.17%
999.05	TRANSFER TO SEWAGE DISPOSAL	775,000	2.10%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
999.05	TRANSFER TO WATER FUND	-	0.00%	500,000	1.24%	-	0.00%	-	0.00%	-	0.00%
999.20	TRANSFER TO LOCAL STREETS	2,500,000	6.77%	2,000,000	4.97%	3,000,000	7.84%	2,500,000	6.34%	3,000,000	7.40%
999.40	TRANSFER TO CAPITAL PROJECTS	1,453,000	3.94%	910,892	2.26%	1,950,000	5.09%	-	0.00%	525,000	1.30%
999.73	TRANSFER TO RETIREE HEALTH	443,000	1.20%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
999.99	48TH DISTRICT COURT	<u>1,219,055</u>	<u>3.30%</u>	<u>1,642,987</u>	<u>4.08%</u>	<u>1,463,550</u>	<u>3.82%</u>	<u>1,492,820</u>	<u>3.79%</u>	<u>1,522,680</u>	<u>3.76%</u>
	TRANSFERS OUT	<u>8,969,955</u>	<u>24.29%</u>	<u>7,799,879</u>	<u>19.39%</u>	<u>8,413,550</u>	<u>21.98%</u>	<u>8,992,820</u>	<u>22.80%</u>	<u>7,547,680</u>	<u>18.63%</u>

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
GENERAL FUND EXPENDITURE SUMMARY
BY ACCOUNT

ACCT.		2018-2019 ACTUAL		2019-2020 BUDGET		2020-2021 RECOMMEND		2021-2022 PLANNED		2022-2023 PLANNED	
NUM.	DESCRIPTION	\$	%	\$	%	\$	%	\$	%	\$	%
GENERAL FUND TOTAL		\$ 36,923,650	100.00%	\$ 40,231,522	100.00%	\$ 38,277,660	100.00%	\$ 39,437,630	100.00%	\$ 40,519,440	100.00%

Totals may be off by a few dollars due to rounding.

DEPARTMENT SUMMARY

City Commission

The City Commission serves as the City's legislative body, consisting of seven Commissioners, one of whom serves as Mayor. The Commissioners represent the citizens of Birmingham and formulate and enable policy as the legislative and policy-making body of the municipal government. They are elected at large for four-year terms at non-partisan elections held in November of each odd-numbered year. The Mayor and Mayor Pro-Tem are elected from among their fellow Commissioners for a one-year term. The City Commission operates as a Home Rule Charter City, with a Council-Manager form of government.

As the City's legislative body, the City Commission is empowered to pass ordinances and adopt resolutions as it deems necessary to carry out the responsibilities of the City, consistent with the City Charter and state law. The City Commission also acts on recommendations from the various City boards and commissions.

The City Commission appoints the City Manager, who is responsible to the City Commission for carrying out the day-to-day operations of the City, consistent with policy set by the City Commission. The City Commission also appoints the City Clerk; however, the City Clerk reports to, and takes direction from, the City Manager.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
COMMISSION

101-101.000-

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	1,070	1,400	1,400	1,400	1,400	1,400
706.00	LABOR BURDEN	83	220	220	220	220	220
PERSONNEL SERVICES		1,153	1,620	1,620	1,620	1,620	1,620
SUPPLIES							
729.00	OPERATING SUPPLIES	904	1,900	1,900	1,500	1,500	1,500
SUPPLIES		904	1,900	1,900	1,500	1,500	1,500
OTHER CHARGES							
861.00	TRANSPORTATION	-	100	100	100	100	100
901.00	PRINTING & PUBLISHING	15,238	15,500	15,500	15,500	15,500	15,500
933.02	EQUIPMENT MAINTENANCE	-	750	-	-	-	-
942.00	COMPUTER EQUIPMENT RENTAL	19,460	28,520	28,520	30,520	32,660	34,940
955.03	MEMBERSHIP & DUES	10,764	15,060	15,000	15,000	15,000	15,000
955.04	CONFERENCES & WORKSHOPS	4,432	7,000	7,000	7,000	7,000	7,000
962.00	MISCELLANEOUS	290	5,000	5,000	5,000	5,000	5,000
OTHER CHARGES		50,184	71,930	71,120	73,120	75,260	77,540
COMMISSION TOTAL		52,241	75,450	74,640	76,240	78,380	80,660

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **942.00 Computer Equipment Rental** – The increase of \$2,000 reflects an overall 7.0% increase in rental charges.

Significant Notes to 2021-2022 Planned Amounts

1. **942.00 Computer Equipment Rental** –The increase of \$2,140 reflects an overall 7.0% increase in rental charges.

Significant Notes to 2022-2023 Planned Amounts

1. **942.00 Computer Equipment Rental** – The increase of \$2,280 reflects an overall 7.0% increase in rental charges.

Performance Goals, Objectives and Measures

GOAL: To represent the citizens of Birmingham and formulate and enact policy as the legislative and policy-making body of the municipal government. *(Long-Term Municipal Goals 1, 2, 4)*

OBJECTIVE: To formulate policy in response to current and anticipated needs within political, administrative and fiscal constraints.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
City Commission meetings	24	24	24	24	24
Strategic planning sessions and workshops	4	4	4	4	4
Ordinances adopted	53	50	35	35	35

GOAL: To exercise fiscal stewardship. *(Long-Term Municipal Goals 1a, 1b, 2b)*

OBJECTIVE: To maintain the City's strong financial position.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Years meeting General Fund balance policy	37	38	39	40	41
Years earning AAA bond rating	17	18	19	20	21

GOAL: To continue traditional citizen involvement in governance. *(Long-Term Municipal Goals 3a, 3b)*

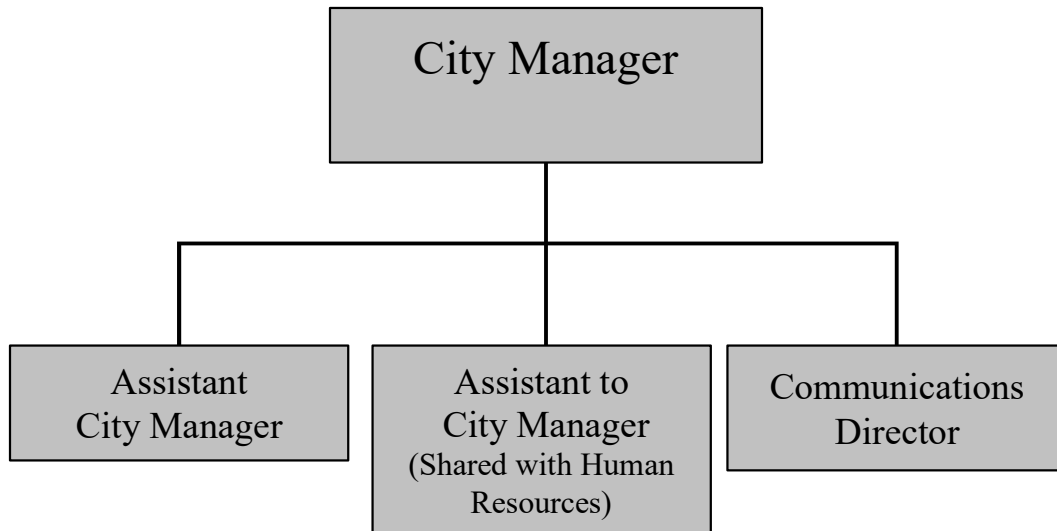
OBJECTIVE: To encourage citizen interest and participation on City boards and committees.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Number of advisory boards and committees	31	30	30	30	30
Number of appointed board and committee members serving	168	170	175	175	175

DEPARTMENT SUMMARY

City Manager



The City Manager is the Chief Administrative Officer of the City, appointed by the City Commission. The Manager is responsible for directing the administration of the City government. The Manager's Office coordinates the activities of all City departments. The Manager appoints all department heads, with the exception of the City Clerk. The Manager is responsible for the preparation of the annual budget and a long-range capital-improvements program. The Manager is responsible for implementing the policies adopted by the City Commission and is responsible for the City's public-relations program. The Assistant to the City Manager position is shared with the Human Resources Department.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
MANAGER'S OFFICE

101-170.000-

				MANAGER			
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	342,751	349,220	309,510	343,490	343,490	344,390
706.00	LABOR BURDEN	196,072	214,940	198,190	213,390	211,120	211,310
PERSONNEL SERVICES		538,823	564,160	507,700	556,880	554,610	555,700
SUPPLIES							
728.00	PUBLICATIONS	-	40	40	40	40	40
729.00	OPERATING SUPPLIES	1,387	2,050	1,290	1,290	1,290	1,290
SUPPLIES		1,387	2,090	1,330	1,330	1,330	1,330
OTHER CHARGES							
811.00	OTHER CONTRACTUAL SERVICE	-	-	53,230	50,000	50,000	50,000
851.00	TELEPHONE	1,822	2,100	2,100	2,100	2,100	2,100
861.00	TRANSPORTATION	160	2,000	2,000	2,000	2,000	2,000
942.00	COMPUTER EQUIPMENT RENTAL	10,650	17,130	17,130	18,330	19,610	20,990
955.03	MEMBERSHIP & DUES	1,272	3,500	3,500	3,500	3,500	3,500
955.04	CONFERENCES & WORKSHOPS	1,724	7,000	7,000	7,000	7,000	7,000
OTHER CHARGES		15,628	31,730	84,960	82,930	84,210	85,590
MANAGER'S OFFICE TOTAL							
		555,838	597,980	593,990	641,140	640,150	642,620

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **811.00 Other Contractual Service** – The budget of \$50,000 is for communication services.
2. **942.00 Computer Equipment Rental** – The increase of \$1,200 reflects an overall 7.0% increase in rental charges.

Significant Notes to 2021-2022 Planned Amounts

1. **942.00 Computer Equipment Rental** – The increase of 1,280 reflects an overall 7.0% increase in rental charges.

Significant Notes to 2022-2023 Planned Amounts

1. **942.00 Computer Equipment Rental** – The increase of 1,380 reflects an overall 7.0% increase in rental charges.

Performance Goals, Objectives and Measures

GOAL: To implement City Commission policies and priorities effectively. *(Long-Term Municipal Goals 1b, 2, 3b, 4, 5)*

OBJECTIVE: To strengthen service delivery to City residents and assure reliable methods of communicating with and responding to the community.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
City Commission meetings, strategic planning sessions and workshops	27	27	30	27	27
Newsletters published	3 + calendar	3 + calendar	3 + calendar	3 + calendar	3 + calendar
e-Newsletters published	12	12	12	12	12
e-Newsletter subscriber count	1,998	2,050	2,100	2,150	2,200
Twitter Followers	3,330	3,500	3,600	3,700	3,800
Twitter Tweets	2,294	2,300	2,350	2,500	2,500

GOAL: To provide effective management and leadership to the operating departments to ensure the achievement of City goals efficiently and responsibly. *(Long-Term Municipal Goals 1, 2a, 3b)*

OBJECTIVE: To assure that services are provided in the most efficient, cost-effective and timely manner during the year.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Staff meetings held	38	38	38	38	38

Performance Goals, Objectives and Measures

GOAL: To maintain a strong fiscal position for the City through efficient use of public funds. *(Long-Term Municipal Goals 1a, 1b, 2b)*

OBJECTIVE: To 1) exercise stewardship; and 2) establish excellence as the standard for delivery of services.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Years meeting General Fund balance policy	37	38	39	40	41
Years earning AAA bond rating	17	18	19	20	21

GOAL: To maintain effective communication among the City and Federal, State, County, School District and other local governments. *(Long-Term Municipal Goals 1b, 2a, 3b)*

OBJECTIVE: To preserve the City's existing revenue base and local authority through regular meetings with appropriate parties.

MEASURES

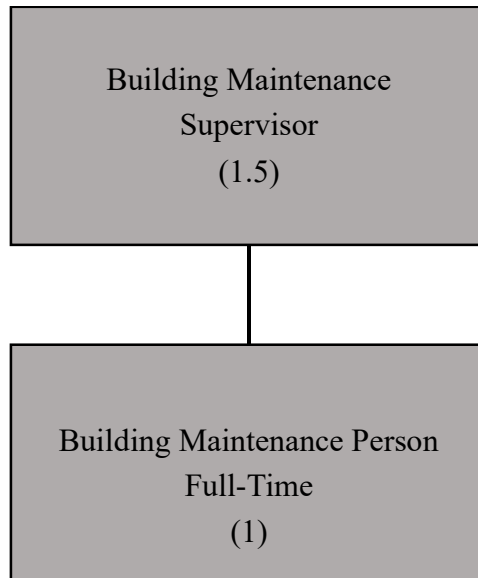
	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Meetings with Federal & State legislators	3	3	3	3	3
Meetings with other local government officials regarding regional issues	12	12	12	12	12
Contacts with Michigan Municipal League (MML) legislative staff regarding proposed legislation	8	8	8	8	8



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

DEPARTMENT SUMMARY

City Hall and Grounds



The City Hall and Grounds department provides for the maintenance of City Hall and City Buildings. Under the direction of the City Manager's Office, a Building Maintenance Supervisor manages daily operations that include the services of a maintenance person assigned to City Hall.

Services Provided by City Hall and Grounds

- This department is responsible for the maintenance of the building's physical plant, infrastructure, and all repairs at City Hall and City owned facilities.
- Manage the heating, ventilation, and air-conditioning (HVAC) systems for all city facilities including; controls monitoring and operation for City Hall and Baldwin Public Library, testing and certification, performing all scheduled maintenance, seasonal start up/shut down procedures, filter replacement, chemical treatment, and all emergency repairs.
- Oversee contractual services for janitorial maintenance for City Hall, Department of Public Services, and the Birmingham Historical Museum.
- Scheduling and monitoring the contract services for the window cleaning for all City Facilities, Parking Structures, and Bus Stops.

- Coordinate the contracted elevator and lift maintenance for all applicable City Facilities and Parking Structures.
- Building repairs and facilities management.
- Maintain Fire Suppression Systems in all city facilities.
- Monitor and maintain Fire Alarm Systems in all city facilities.
- Plumbing maintenance and repairs.
- Manage and maintain Electrical and Lighting in all city facilities including repairs and improvement projects.
- Emergency Generator monitoring and maintenance for City Hall.
- Assist all departments with planning and project management for office renovations.
- Monitor, address, and rectify building complaints for all city facilities.
- Generate RFP for equipment and/or services as necessary.
- Deliveries for the City Commission, Boards, and various departments.
- Handle Postal Service logistics as directed by the City Clerk.
- Assist City Clerk office with various operational functions during elections.
- Provide all City Departments with service as needed for daily operations.

New projects

- Adams Fire Station - New HVAC design and monitoring replacement – Capital Improvement budget
- Adams Fire Station - Generator replacement – Fire Department budget
- Adams Fire Station - Roof replacement – Fire Department budget
- City Hall - Replace the fire alarm system.
- City Hall - Replace carpeting in Finance Department.
- City Hall - Restoration of the historical exterior windows.
- Birmingham Historical Museum - Window restoration – Museum budget.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
CITY HALL AND GROUNDS

101-265.001-

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	137,613	174,080	174,080	170,100	170,100	171,100
706.00	LABOR BURDEN	114,128	156,370	156,370	154,580	153,170	153,330
PERSONNEL SERVICES		251,741	330,450	330,450	324,680	323,270	324,430
SUPPLIES							
729.00	OPERATING SUPPLIES	18,935	20,000	20,000	20,000	20,000	20,000
743.00	UNIFORM ALLOWANCE	465	1,000	1,000	1,000	1,000	1,000
799.00	EQUIPMENT UNDER \$5,000	0	0	0	9,400	0	0
SUPPLIES		19,400	21,000	21,000	30,400	21,000	21,000
OTHER CHARGES							
811.00	OTHER CONTRACTUAL SERVICE	74,268	65,000	62,000	66,000	62,000	66,000
816.01	JANITORIAL CONTRACT	32,252	43,840	43,840	44,840	44,840	44,840
816.02	WINDOW CONTRACT	1,750	4,750	4,750	4,750	4,750	4,750
851.00	TELEPHONE	1,653	2,000	2,000	2,000	2,000	2,000
920.00	ELECTRIC UTILITY	68,838	79,000	79,000	79,000	79,000	79,000
921.00	GAS UTILITY CHARGES	8,546	13,000	13,000	13,000	13,000	13,000
922.00	WATER UTILITY	12,036	11,000	11,000	11,000	11,000	11,000
930.02	ELEVATOR MAINTENANCE	2,813	3,800	3,800	3,800	3,800	3,800
930.04	HVAC MAINTENANCE	6,324	8,000	8,000	8,000	8,000	8,000
930.05	BUILDING MAINTENANCE	10,171	12,000	12,000	30,000	26,000	0
930.06	GENERATOR MAINTENANCE	4,666	3,000	3,000	3,500	3,500	4,000
933.02	EQUIPMENT MAINTENANCE	1,856	4,000	4,000	4,000	4,000	4,000
941.00	EQUIPMENT RENTAL OR LEASE	6,000	6,000	6,000	6,000	6,000	6,000
942.00	COMPUTER EQUIPMENT RENTAL	10,650	8,650	8,650	9,260	9,910	10,600
955.03	MEMBERSHIP & DUES	95	100	100	100	100	100
955.04	CONFERENCES & WORKSHOPS	0	100	100	100	100	100
OTHER CHARGES		241,918	264,240	261,240	285,350	278,000	257,190
CAPITAL OUTLAY							
977.00	BUILDINGS	0	4,500	4,500	0	0	35,000
CAPITAL OUTLAY		0	4,500	4,500	0	0	35,000
CITY HALL AND GROUNDS TOTAL							
		513,059	620,190	617,190	640,430	622,270	637,620

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **799.00 Equipment Under \$5,000** – The budget of \$9,400 represents the cost of new carpet in the finance department and miscellaneous plumbing supplies.
2. **930.05 Building Maintenance** – The budget of \$30,000 represents the cost to replace and paint the exterior windows at City Hall.
3. **942.00 Computer Equipment Rental** – The increase of \$610 reflects an overall 7.0% increase in rental charges.

Significant Notes to 2021-2022 Planned Amounts

1. **930.05 Building Maintenance** – The budget of \$26,000 is for polishing all hallways and stairs at City Hall.
2. **942.00 Computer Equipment Rental** – The increase of \$650 reflects an overall 7.0% increase in rental charges.

Significant Notes to 2022-2023 Planned Amounts

1. **942.00 Computer Equipment Rental** – The increase of \$690 reflects an overall 7.0% increase in rental charges.
2. **977.00 Buildings** – The budget of \$35,000 is for replacing the ceiling air handler for the ADA entrance to City Hall.

Performance Goals, Objectives and Measures

GOAL: To continue maintenance programs for the inspection and repair of the existing HVAC systems, fire alarms, fire sprinkler systems and elevator equipment. *(Long-Term Municipal Goals 1a, 5)*

OBJECTIVE: To minimize unscheduled downtime, costlier repairs and comply with state regulations.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Number of compliance inspections and planned maintenance service calls for HVAC Systems	5	5	5	5	5
Number of compliance inspections and planned maintenance service calls for fire alarm and sprinkler systems	4	4	4	4	4
Number of compliance inspection and planned maintenance service calls for elevator equipment	12	12	12	12	12

GOAL: To expand the City's recycling programs. *(Long-Term Municipal Goal 1a)*

OBJECTIVE: To 1) educate staff on sustainable alternatives; and 2) increase participation.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Percentage of purchased paper, cardboard, and plastic bottles recycled	92%	92%	93%	93%	93%

GOAL: Improving the energy efficiency of the Municipal Building. *(Long-Term Municipal Goals 1a, 5)*

OBJECTIVE: To reduce consumption and costs associated with electricity, natural gas, and water/sewer utilities.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Percentage of the Municipal Building with energy-efficient components installed	96%	96%	96%	96%	96%
Electricity used at Municipal Building (kWh per degree day)*	80.00	80.00	81.00	81.00	81.00
Natural gas used at Municipal Building (Mcf per degree day)*	0.1780	0.1720	0.1750	0.1750	0.1720
Cost savings from alternative purchasing program for natural gas	\$15,000	\$15,000	\$15,000	\$15,000	TBD

*Degree day is a quantitative index demonstrated to reflect demand for energy to heat or cool houses and businesses. A mean daily temperature (average of the daily maximum and minimum temperatures) of 65 degrees Fahrenheit is the base for both heating and cooling degree computations. Heating degree days are summations of negative differences between the mean daily temperature and the 65 degrees Fahrenheit base; cooling degree days are summations of positive differences from the same base. (Source: National Weather Service www.cpc.ncep.noaa.gov)



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

DEPARTMENT SUMMARY

City Property Maintenance - Library

The Library Maintenance activity provides for the annual maintenance of the Library's heating, ventilation and air-conditioning systems. Structural repairs and improvements are provided for under the provisions of the Birmingham City Charter.

The Baldwin Library consists of the original (1930s) building of approximately 14,000 square feet, an addition (1960s) of approximately 4,000 square feet, and an addition (1981) of approximately 19,000 square feet, for a total gross area of approximately 37,000 square feet.

Input with respect to infrastructure improvements, mechanical improvements and preventative-maintenance needs is received from the Library's staff, City Hall maintenance and contractors.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
CITY PROPERTY MAINTENANCE - LIBRARY

101-265.002-

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
SUPPLIES							
729.00	OPERATING SUPPLIES	3,581	3,000	3,000	4,000	4,000	4,000
	SUPPLIES	3,581	3,000	3,000	4,000	4,000	4,000
OTHER CHARGES							
811.00	OTHER CONTRACTUAL SERVICE	14,392	16,000	16,000	16,000	16,000	16,000
930.02	ELEVATOR MAINTENANCE	3,224	3,400	3,400	3,400	3,400	3,400
930.04	HVAC MAINTENANCE	7,733	6,000	6,100	6,000	6,000	6,000
930.05	BUILDING MAINTENANCE	5,858	6,000	6,000	6,000	6,000	6,000
933.02	EQUIPMENT MAINTENANCE	1,789	2,000	2,000	2,000	2,000	2,000
	OTHER CHARGES	32,996	33,400	33,500	33,400	33,400	33,400
CAPITAL OUTLAY							
977.00	BUILDINGS	0	20,000	20,000	0	0	0
	CAPITAL OUTLAY	0	20,000	20,000	0	0	0
CITY PROP MAINT - LIBRARY TOTAL							
		36,577	56,400	56,500	37,400	37,400	37,400

Performance Goals, Objectives and Measures

GOAL: To continue maintenance programs for the inspection and repair of the existing HVAC systems, fire alarms, fire sprinkler systems and elevator equipment. *(Long-Term Municipal Goals 1a, 5)*

OBJECTIVE: To minimize unscheduled downtime, costlier repairs and comply with state regulations.

MEASURES

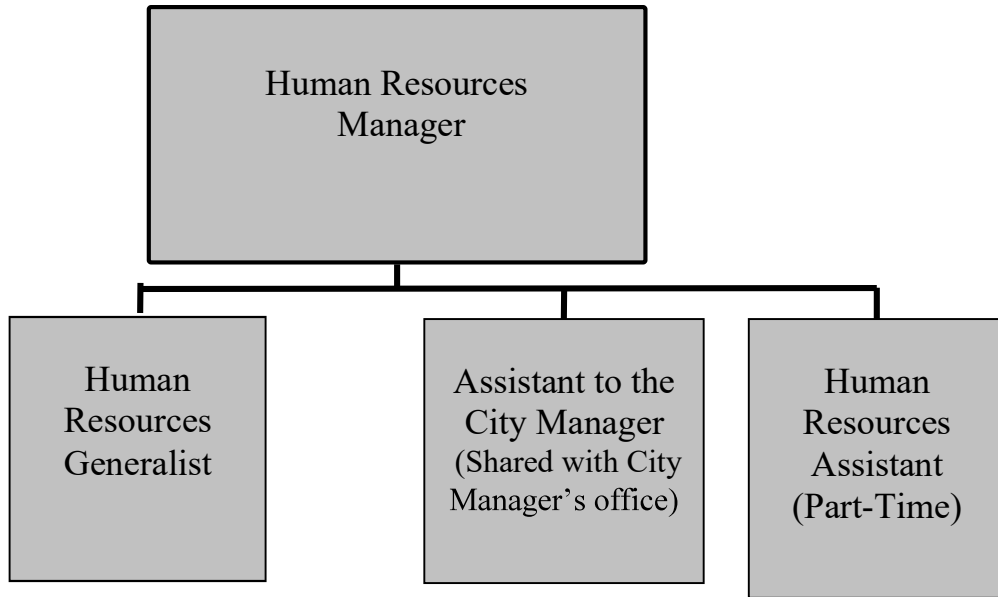
	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Number of compliance inspections and planned maintenance service calls for HVAC systems	3	4	4	4	4
Number of compliance inspections and planned maintenance service calls for fire alarm and sprinkler systems	3	3	4	4	4
Number of compliance inspections and planned maintenance service calls for elevator equipment	12	12	12	12	12



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

DEPARTMENT SUMMARY

Human Resources



The Human Resources Department is responsible for a variety of employment and labor related functions and provides centralized personnel services covering all City departments and employees.

Services Provided by Human Resources

- Employee Recruitment and Selection
- Negotiation and Administration of Five Collective Bargaining Agreements
- Labor Relations and Employment Law Compliance
- Wage and Salary Administration for Active and Retired Employees
- Group Benefits Administration for Active and Retired Employees
- Maintenance of Personnel Files and Employee Records
- Employee Recognition and Engagement
- Performance Management

The City has five labor unions and a management employee group that comprises over 300 full-time and part-time positions along with a variety of temporary and seasonal positions. In addition,

the Human Resources Department provides personnel services and support for employees working for the Baldwin Public Library.

The HR Manager directs staff activities and oversees the HR related activities for the City, and is assigned special projects by the City Manager.

The Assistant to the City Manager is shared with the City Manager's Office.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
HUMAN RESOURCES

101-270.000-

				MANAGER			
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	173,223	233,970	184,810	197,400	197,400	198,300
706.00	LABOR BURDEN	57,532	104,610	90,130	101,620	101,990	105,450
PERSONNEL SERVICES		230,755	338,580	274,940	299,020	299,390	303,750
SUPPLIES							
729.00	OPERATING SUPPLIES	3,439	3,300	3,300	3,300	3,300	3,860
SUPPLIES		3,439	3,300	3,300	3,300	3,300	3,860
OTHER CHARGES							
801.01	ATTORNEY RETAINER	12,270	14,000	14,000	0	0	0
801.02	LEGAL SERVICES	4,016	11,000	11,000	14,000	14,000	14,000
801.03	LABOR NEGOTIATIONS	0	0	0	11,000	11,000	11,000
811.00	OTHER CONTRACTUAL SERVICE	11,277	14,850	17,470	17,460	17,460	17,460
821.01	PHYSICAL EXAMINATIONS	17,850	10,800	9,690	11,250	12,000	10,850
821.02	RECRUITMENT TESTING & EXM	16,935	3,850	3,540	5,780	7,170	5,080
861.00	TRANSPORTATION	472	490	600	600	600	600
901.00	PRINTING & PUBLISHING	4,928	19,070	15,000	19,040	19,040	19,040
933.02	EQUIPMENT MAINTENANCE	0	60	0	60	60	60
942.00	COMPUTER EQUIPMENT RENTAL	22,070	13,150	13,150	14,070	15,060	16,110
955.01	TRAINING	9,403	15,000	5,000	15,340	15,340	15,340
955.03	MEMBERSHIP & DUES	1,214	780	810	910	910	910
955.04	CONFERENCES & WORKSHOPS	914	1,250	760	1,190	1,190	1,190
OTHER CHARGES		101,349	104,300	91,020	110,700	113,830	111,640
HUMAN RESOURCES TOTAL		335,543	446,180	369,260	413,020	416,520	419,250

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **702.00 Salaries and Wages Direct** – The decrease of \$36,570, or 15.6%, reflects the elimination of the consultant position.
2. **801.01 Attorney Retainer** – This item is now budgeted in **801.02 Legal Services**.
3. **801.03 Labor Negotiations** – This account now reflects what was previously budgeted in **801.02 Legal Services** in order to more accurately describe the contracted service.
4. **811.00 Other Contractual Services** – The increase of \$2,610, or 17.6%, represents the cost associated to new hire application services.
5. **821.02 Recruitment Testing & Exam** – The increase of \$1,930, or 50.1%, relates to the Empco Fire Captain Written exam.
6. **942.00 Computer Equipment Rental** – The increase of \$920 reflects an overall 7.0% increase in rental charges.

Significant Notes to 2021-2022 Planned Amounts

1. **821.01 Physical Examinations** – The increase of \$750, or 6.7%, represents the cost of new hire physical and drug testing.
2. **821.02 Recruitment Testing and Exams** – The increase of \$1,390, or 24.1%, is the cost associated to exams for police officers.
3. **942.00 Computer Equipment Rental** – The increase of \$990 reflects an overall 7.0% increase of rental charges.

Significant Notes to 2022-2023 Planned Amounts

1. **821.01 Physical Examinations** – The decrease of \$1,150, or 9.6%, is the reduction in physical examinations for new hires from the prior year.
2. **821.02 Recruitment Testing & Exam** – The decrease of \$2,090, or 29.2%, shows the return to normal budget amounts.
3. **924.00 Computer Equipment Rental** – The increase of \$1,050 reflects an overall 7.0% increase in rental charges.

Performance Goals, Objectives and Measures

GOAL: To achieve cordial labor relations with responsible economics. *(Long-Term Municipal Goals 1a, 2b)*

OBJECTIVE: To negotiate fiscally responsible collective bargaining agreements.

<u>MEASURES</u>	Actual FY 2018-2019	Projected 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Number of settled collective bargaining agreements	5	3	4	3	3

GOAL: To achieve cordial labor relations with responsible economics. *(Long-Term Municipal Goals 1a, 2b)*

OBJECTIVE: To negotiate collective bargaining agreements.

<u>MEASURES</u>	Actual FY 2018-2019	Projected 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Police (BPOA)	Agreement in place.	Contract expired 6/30/19. Negotiations in progress.	Agreement in place.	Possible contract expiration 6/30/22. Begin Negotiations.	Agreement in place.
Fire (BFFA)	Agreement in place.	Contract expires 6/30/20. Begin negotiations.	Agreement in place.	Agreement in place	Possible contract expiration 6/30/23. Begin Negotiations.
Police Command (BCOA)	Agreement in place.	Agreement in place.	Agreement in place.	Possible contract expiration 6/30/22. Begin Negotiations.	Agreement in place.
Teamsters Local 214 (DPS)	Agreement in place.	Agreement in place.	Contract expires 6/30/21. Begin negotiations.	Agreement in place.	Agreement in place.
AFSCME Local 998 (Clerical/Technical)	Agreement in place.	Contract expires 6/30/20. Begin negotiations.	Agreement in place.	Agreement in place.	Possible contract expiration 6/30/23. Begin Negotiations.

GOAL: To enhance the skill sets of city employees. *(Long-Term Municipal Goal 2b)*

OBJECTIVE: To promote continuing education through the City's Education Assistance program.

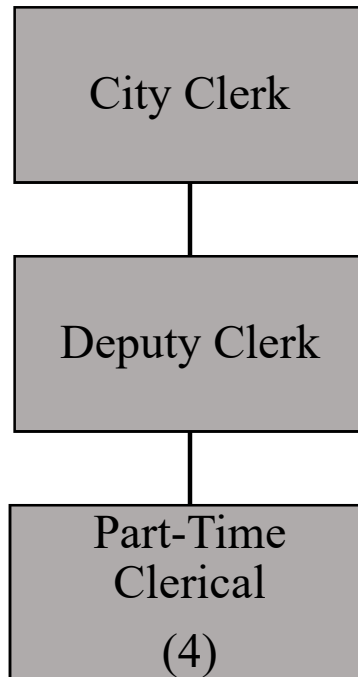
<u>MEASURES</u>	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Percentage of employees who successfully completed enrolled courses	100%	100%	100%	100%	100%
Number of employees participating in Educational Assistance Program	6	5	5	5	5



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

DEPARTMENT SUMMARY

City Clerk



The City Clerk is appointed by the City Commission and is under the general direction of the City Manager. Duties of the office are defined by the City Charter, state and federal law, as well as City ordinances and policies. As the official custodian of City records, the City Clerk is entrusted with maintaining all books, bonds, records, papers and documents constituting the official record of the City, as well as the city seal.

Services Provided

- Serves as Clerk of the Commission and is responsible for keeping a public record of all proceedings of the Commission, including the certification of all ordinances and resolutions.
- Prepares the agenda packets and minutes for Commission meetings and provides notice as required by law for public hearings.
- Coordination of the appointment process and maintenance of membership data for city boards and committees.
- Administrative support to the Greenwood Cemetery Advisory Board, the Board of Ethics and the Museum Board.
- Michigan's Freedom of Information Act (FOIA) requests are processed by the City Clerk, who is the FOIA Coordinator for the city.

- Administers permits for new businesses, special events, child care facilities, hotels, valet services, outdoor dining spaces, estate sales, vendors/peddlers/solicitors, and pets.
- Passport Acceptance Agency for new passports and for renewal of passports for minors.
- Produces the annual Celebrate Birmingham Parade and the party in Shain Park afterward. Celebrate Birmingham is held the Sunday following Mother's Day each year.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
CLERK

101-215.000-

				MANAGER			
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	205,897	214,800	222,600	261,540	238,360	238,360
706.00	LABOR BURDEN	92,605	98,400	98,760	134,990	121,550	122,480
PERSONNEL SERVICES		298,502	313,200	321,360	396,530	359,910	360,840
SUPPLIES							
729.00	OPERATING SUPPLIES	2,429	2,500	2,500	2,500	2,500	2,500
SUPPLIES		2,429	2,500	2,500	2,500	2,500	2,500
OTHER CHARGES							
811.00	OTHER CONTRACTUAL SERVICE	0	22,800	26,600	45,600	45,600	45,600
815.02	CODIFICATION	4,645	10,000	10,000	10,000	10,000	10,000
861.00	TRANSPORTATION	0	400	400	400	400	400
901.00	PRINTING & PUBLISHING	6,309	5,000	5,000	5,000	5,000	5,000
933.02	EQUIPMENT MAINTENANCE	8,589	7,500	8,500	8,500	8,500	8,500
942.00	COMPUTER EQUIPMENT RENTAL	23,400	19,740	19,740	21,120	22,600	24,180
955.01	TRAINING	89	240	0	0	240	240
955.03	MEMBERSHIP & DUES	480	610	610	610	650	650
955.04	CONFERENCES & WORKSHOPS	0	1,600	1,600	1,600	1,600	1,600
OTHER CHARGES		43,512	67,890	72,450	92,830	94,590	96,170
CAPITAL OUTLAY							
972.00	FURNITURE	0	8,706	9,030	0	0	0
CAPITAL OUTLAY		0	8,706	9,030	0	0	0
CLERK TOTAL		344,443	392,296	405,340	491,860	457,000	459,510

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **702.00 Salaries & Wages Direct** – The increase of \$46,740, or 21.8%, is the result of a temporary transitional position to assist with the transition of the new City Clerk and an increase in overtime.
2. **706.00 Labor Burden** – The increase of \$36,590, or 37.2%, is the result of an increase in benefit costs associated with the transitional City Clerk position.
3. **811.00 Other Contractual Services** – The increase of 22,800, or 100.0%, is due to the increase in costs for cemetery management services.
4. **933.02 Equipment Maintenance** – The increase of \$1,000, or 13.3%, reflects the rise in costs for election training.
5. **942.00 Computer Equipment Rental** – The increase of \$1,380 reflects an overall 7.0% increase in rental charges.

Significant Notes to 2021-2022 Planned Amounts

1. **702.00 Salaries and Wages Direct** – The decrease of \$23,180, or 8.9%, is associated with the elimination of the transitional City Clerk position from the prior year.
2. **706.00 Labor Burden** – The decrease of \$13,440, or 10.0%, is the result of a decrease in benefit costs associated with the transitional City Clerk position from the prior year.
3. **942.00 Computer Equipment Rental** – The increase of \$1,480 reflects an overall 7.0% increase in rental charges.

Significant Notes to 2022-2023 Planned Amounts

1. **942.00 Computer Equipment Rental** – The increase of \$1,580 reflects an overall 7.0% increase in rental charges.

Performance Goals, Objectives and Measures

GOAL: To positively impact service delivery. *(Long-Term Municipal Goal 2)*

OBJECTIVE: To provide tools and training to enhance staff's ability to deliver efficient and knowledgeable customer service.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Passports processed	438	286	625	625	725
FOIA requests answered within five days	578	540	540	540	540
Business licenses issued	234	235	235	235	235
Animal licenses issued	662	641	641	641	641

GOAL: To effectively promote and maintain citizen involvement on city boards and committees. *(Long-Term Municipal Goals 3a)*

OBJECTIVE: To increase recruitment efforts and improve retention of members

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Applications received	54	65	75	75	75
New members appointed	21	24	15	15	15
Reappointments	31	25	35	35	35
Resignations	7	7	10	10	8



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

DEPARTMENT SUMMARY

Elections

The Clerk's Office conducts all federal, state and local elections and maintains voter registration records.

Michigan's Election Law (MCL 168.1-168.992) regulates the conduct of elections in the state.

Services Provided

- Hiring and training Election Inspectors for nine precincts, an Absent Voter Counting Board, and a Receiving Board
- Testing the function of tabulation equipment and software
- Issuing and receiving Absent Voter Ballots
- Enforcing federal and state law related to the processing of voters
- Maintaining state certification as an Election Official.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
ELECTIONS

101-262.000-

				MANAGER			
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
SUPPLIES							
729.00	OPERATING SUPPLIES	8,052	18,530	18,530	23,000	18,500	18,500
	SUPPLIES	8,052	18,530	18,530	23,000	18,500	18,500
OTHER CHARGES							
815.01	ELECTION WORKERS	23,696	27,000	29,000	35,000	29,000	29,000
861.00	TRANSPORTATION	271	200	350	200	200	200
901.00	PRINTING & PUBLISHING	342	900	900	900	900	900
921.00	GAS UTILITY CHARGES	450	0	0	0	0	0
933.02	EQUIPMENT MAINTENANCE	1,062	440	600	600	600	600
941.00	EQUIPMENT RENTAL OR LEASE	623	700	700	700	700	700
	OTHER CHARGES	26,444	29,240	31,550	37,400	31,400	31,400
CAPITAL OUTLAY							
971.01	MACHINERY & EQUIPMENT	0	0	2,750	16,500	0	0
	CAPITAL OUTLAY	0	0	2,750	16,500	0	0
ELECTIONS TOTAL							
		34,496	47,770	52,830	76,900	49,900	49,900

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **729.00 Operating Supplies** – The increase of \$4,470, or 24.1%, relates to a rise in associated costs for a high volume of absentee voter ballots.
2. **971.01 Machinery & Equipment** – The budget of \$16,500 reflects the cost for three election scanners.

Significant Notes to 2021-2022 Planned Amounts

1. **729.00 Operating Supplies** – The decrease of \$4,500, or 19.6%, represents a return to normal budget levels.
2. **815.01 Election Workers** - The decrease of \$6,000, or 17.1%, reflects the return to a normal budget amount.

Performance Goals, Objectives and Measures

GOAL: To ensure all processes with regard to polling places, voting equipment, and all other administrative duties are properly performed so that voters receive an equal, efficient and accurate voting experience. *(Long-Term Municipal Goals 2a,2b)*

OBJECTIVE: To continue training and research to be aware of all changes in election laws and directives administered by the State of Michigan.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Number of training classes for Clerk's office staff through the Bureau of Elections	4	4	4	4	4
Elections conducted					
August			Presidential		
November	State Primary	Local	Primary	Local	State Primary
February	State General	Presidential	Primary		State General
Percent of voter turnout					
August	38%		25%		38%
November	70%	10%	80%	10%	70%
February		50%			

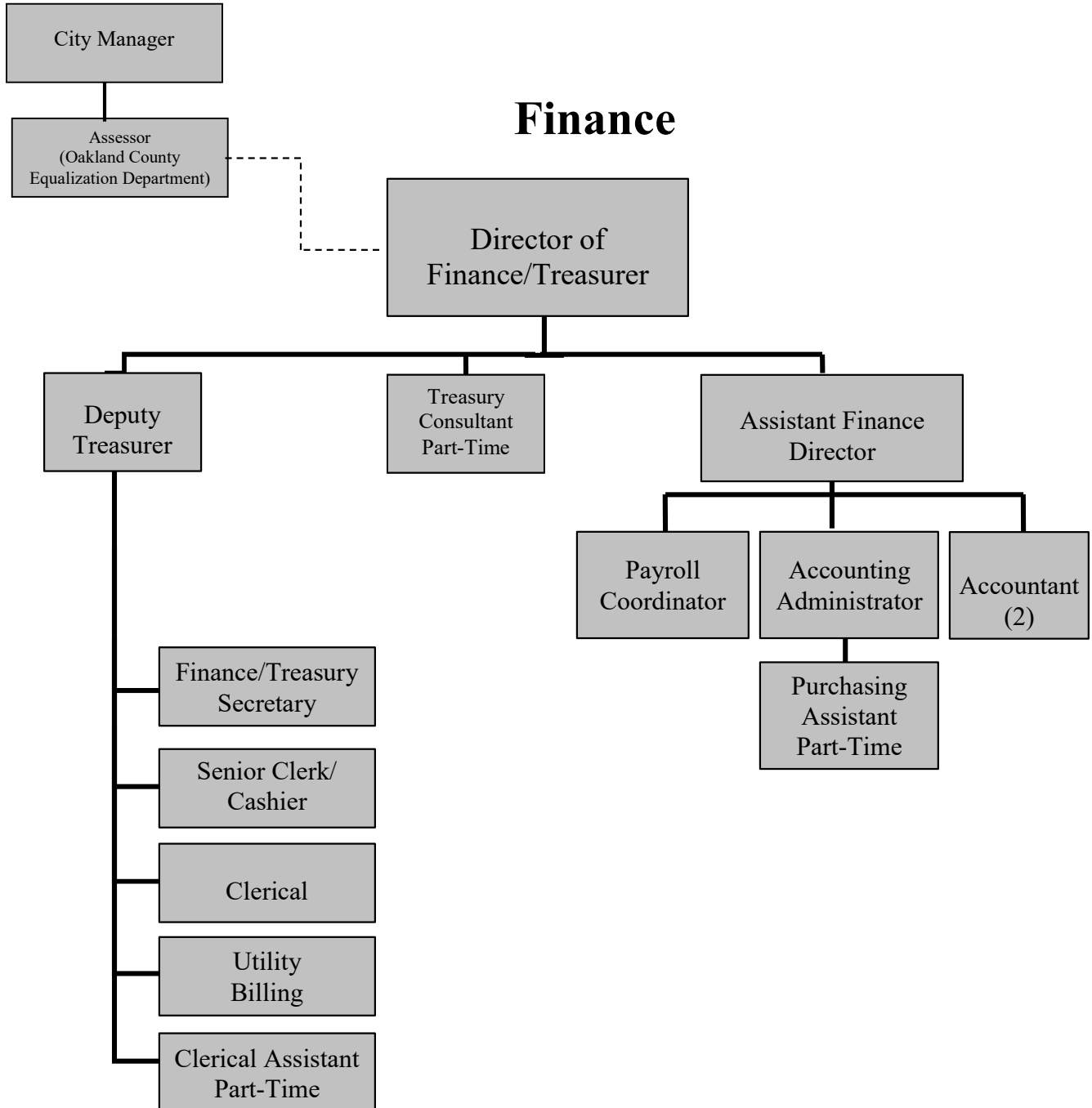
GOAL: To increase the effectiveness of post close-of-polls processing. *(Long-Term Municipal Goals 1a,2)*

OBJECTIVE: To reduce the time spent by Precinct Inspectors and Receiving Board members to perform close-of-polls duties and complete audit process with Receiving Board.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Time all post close-of-polls duties completed					
August	11:00PM		10:30 PM		10:30 PM
November	1:30 AM	10:30 PM	11:00 PM	10:30 PM	11:00 PM
February		11:00 PM			

DEPARTMENT SUMMARY



The primary responsibility of the Finance Department is to maintain the City's financial records in accordance with the City Charter, state law and generally accepted accounting principles (GAAP). This Department includes the activities of finance and treasury. These activities are responsible for: accounting; budgeting; cash management and investments; billing and collection; debt and pension system administration; and purchasing.

Services Provided by Finance

- Annual budget document prepared and published based on information submitted from all City departments, budget amendments are made as needed.
- Periodic financial and budget reports are prepared and submitted to the City Commission.
- Five year forecast document prepared and published based on information submitted from all City departments.
- Debt Administration.
- Purchasing Activities, including but not limited to purchase orders and invoice payment preparation.
- Accounting systems established for new funds, grants, projects, or other needs.
- Detailed records of all property and equipment are kept and reconciled with an annual physical inventory.
- Approximately 150 support schedules prepared in conjunction with the City's annual audit.
- A comprehensive annual financial report prepared in conjunction with the annual audit.
- Payroll processing for all City employees.

Services Provided by Treasury

- Collection of City, county, school and state education taxes.
- Process parking violation notices, payments and collections.
- Oversee investment activities
- Prepares annual tax settlement
- Collects City receivables
- Conducts daily banking
- Process bills for snow, weed, utility and miscellaneous City invoices
- Serves as Secretary and Treasurer to the Retirement Board and the Retiree Health Care Fund Investment Committee.
- Administers the Birmingham Employees' Retirement System.
- Special Assessment rolls and billings
- Notification and forms for property transfer affidavits
- Maintenance of property identification and sidwell numbers for the City's system and internal use.
- Provide the county with the building permit, name, address and legal description information on all real and personal property parcels for file maintenance purposes by Oakland County. Additionally, this activity provides assistance to residents reviewing their property data on-line from terminals that have been provided.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
FINANCE

101-191.000-

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	472,104	506,020	506,020	502,120	503,980	503,980
706.00	LABOR BURDEN	322,209	368,410	368,410	374,570	370,000	370,340
PERSONNEL SERVICES		794,313	874,430	874,430	876,690	873,980	874,320
SUPPLIES							
728.00	PUBLICATIONS	1,012	950	1,060	1,060	1,060	1,100
729.00	OPERATING SUPPLIES	6,579	5,200	5,200	5,200	5,200	5,200
SUPPLIES		7,591	6,150	6,260	6,260	6,260	6,300
OTHER CHARGES							
802.07	GFOA REVIEW FEES	930	990	960	990	990	990
811.00	OTHER CONTRACTUAL SERVICE	1,157	2,150	2,150	2,150	2,150	2,150
861.00	TRANSPORTATION	119	550	550	550	550	550
901.00	PRINTING & PUBLISHING	6,916	5,300	4,800	4,800	4,800	4,800
942.00	COMPUTER EQUIPMENT RENTAL	54,250	35,520	35,520	38,010	40,670	43,520
955.01	TRAINING	0	200	200	200	200	200
955.03	MEMBERSHIP & DUES	1,015	1,030	1,030	1,030	1,030	1,030
955.04	CONFERENCES & WORKSHOPS	299	600	600	630	630	640
965.00	DIRECT CREDIT	(31,170)	(32,140)	(32,140)	(36,730)	(37,460)	(38,210)
OTHER CHARGES		33,516	14,200	13,670	11,630	13,560	15,670
CAPITAL OUTLAY							
971.01	MACHINERY & EQUIPMENT	0	0	0	30,000	0	0
		0	0	0	30,000	0	0
FINANCE TOTAL		835,420	894,780	894,360	924,580	893,800	896,290

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **942.00 Computer Equipment Rental** – The increase of \$2,490 reflects an overall 7.0% increase in the equipment rental charges.
2. **965.00 Direct Credit** – This account represents the portion of the Treasurer's salary charged to the retirement system.
3. **971.01 Machinery & Equipment** – The amount of \$30,000 is associated to the creation of the Assistant Finance Director's office and new furniture for the Finance Department.

Significant Notes to 2021-2022 Planned Amounts

1. **942.00 Computer Equipment Rental** – The increase of \$2,660 reflects an overall 7.0% increase in the equipment rental charges.

Significant Notes to 2022-2023 Planned Amounts

1. **942.00 Computer Equipment Rental** – The increase of \$2,850 reflects an overall 7.0% increase in the equipment rental charges.

Performance Goals, Objectives and Measures

GOAL: To develop and maintain automated accounting and financial-reporting systems, procedures and practices that utilize up-to-date technology and enhance performance and operating efficiency. *(Long-Term Municipal Goals 1a,2a)*

OBJECTIVE: To: 1) provide a high level of service to both internal and external users; 2) streamline processes to eliminate duplication of efforts and redundancy; 3) maintain adequate internal controls; 4) improve access to mission critical information.

MEASURES

	Actual FY 2018-2019	Projected 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Financial reports available on City website	34	36	40	44	48
Implement automated emails of monthly financial statements to departments heads.	75%	80%	100%	100%	100%

GOAL: To safeguard the expenditure of public funds, adhering to federal, state and City regulations. *(Long-Term Municipal Goal 1a)*

OBJECTIVE: To: 1) ensure the timely and accurate issuance of vendor and payroll disbursements; 2) maintain adequate internal controls; and 3) comply with procurement requirements and all state and federal withholding requirements

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Number of purchase orders, including blanket purchase orders, issued	306	310	310	310	310
Number of 1099's issued	87	90	100	100	100
Accounts payable checks issued	7,838	7,800	7,500	6,900	6,900
ACH payments issued	1,111	1,500	2,000	2,200	2,400
Percent of A/P vendors issued ACH	14%	19%	27%	32%	35%
Savings for issuing ACH vs. Check	\$3,333	\$4,500	\$6,000	\$6,600	\$7,200
Number of payroll checks/direct deposit notices issued	8,281	8,300	8,400	8,500	8,600
Percentage of Direct Deposits issued	81%	82%	83%	84%	85%
Payroll accuracy rate (percentage without error)	99%	99%	99%	99%	99%

Performance Goals, Objectives and Measures

GOAL: To maintain the City's strong financial condition and provide quality financial-management services within generally accepted accounting principles. *(Long-Term Municipal Goals 1a,1b)*

OBJECTIVE: To: 1) provide accurate and timely reports and information for decision making; 2) improve, enhance and refine the budget document and process; 3) comply with new reporting standards; and 4) improve access to information and operating efficiency.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Average days to compile monthly financial statements	17	15	15	15	15
Days to prepare audit schedules and year-end journal entries	40	48	48	48	48
Days to compile CAFR	30	30	30	30	30
Bank statements reconciled-monthly	32	32	32	32	32
Financial statement correcting entries by auditors	2	0	0	0	0
Years received GFOA CAFR Award	30	31	32	33	34
Years received GFOA Budget Award	30	31	32	33	34
Years received AAA bond rating	17	18	19	20	21

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
TREASURY

101-253.000-

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	322,868	367,490	361,520	365,560	331,360	331,760
706.00	LABOR BURDEN	277,883	314,070	314,650	319,360	300,140	299,270
PERSONNEL SERVICES		600,751	681,560	676,170	684,920	631,500	631,030
SUPPLIES							
728.00	PUBLICATIONS	704	550	500	500	500	500
729.00	OPERATING SUPPLIES	2,705	2,700	2,700	2,700	2,700	2,700
SUPPLIES		3,409	3,250	3,200	3,200	3,200	3,200
OTHER CHARGES							
811.00	OTHER CONTRACTUAL SERVICE	54,657	54,000	54,000	54,000	54,000	54,000
820.02	OAKLAND COUNTY CONTRACT	6,835	11,700	11,700	11,700	11,700	11,700
824.01	COLLECTION AGENCY FEES	710	7,000	5,000	5,000	5,000	5,000
861.00	TRANSPORTATION	157	400	200	400	400	400
901.00	PRINTING & PUBLISHING	2,569	3,000	3,000	3,000	3,000	3,000
933.02	EQUIPMENT MAINTENANCE	1,326	1,440	1,440	1,440	1,440	1,440
942.00	COMPUTER EQUIPMENT RENTAL	38,520	45,000	45,000	48,150	51,520	55,130
955.01	TRAINING	230	600	300	600	600	600
955.03	MEMBERSHIP & DUES	300	550	300	500	500	500
965.00	DIRECT CREDIT	(50,110)	(50,570)	(50,750)	(51,040)	(52,070)	(53,100)
OTHER CHARGES		55,194	73,120	70,190	73,750	76,090	78,670
TREASURY TOTAL		659,354	757,930	749,560	761,870	710,790	712,900

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **824.01 Collection Agency Fees** – The decrease of \$2,000, or 28.6%, shows the return to normal budget amounts.
2. **942.00 Computer Equipment Rental** – The increase of \$3,150 reflects an overall 7.0% increase in equipment rental charges.
3. **965.00 Direct Credit** – This amount represents the portion of the Treasury secretary and Treasury consultant's salary charged to the retirement system.

Significant Notes to 2021-2022 Planned Amounts

1. **702.00 Salaries & Wages Direct** – The decrease of \$34,200, or 9.4%, is the result of eliminating the transitional Deputy Treasurer position.
2. **706.00 Labor Burden** – The decrease of \$19,200, or 6.0%, is the result of a decrease in benefits cost associated with the transitional Deputy Treasurer position.
3. **942.00 Computer Equipment Rental** – The increase of \$3,370 reflects an overall 7.0% increase in the equipment rental charges.

Significant Notes to 2022-2023 Planned Amounts

1. **942.00 Computer Equipment Rental** – The increase of \$3,610 reflects an overall 7.0% increase in the equipment rental charges.

Performance Goals, Objectives and Measures

GOAL: To provide for the efficient billing, receipt, custody and investment of City funds promptly and courteously through sound and prudent policies that comply with all local, state and federal requirements. *(Long-Term Municipal Goal 1a, 2a)*

OBJECTIVE: To: 1) provide staff training as required; 2) enhance department communications; and 3) review and amend existing policies, procedures, ordinances and programs related to all Treasury functions in order to provide better service and to increase efficiency.

<u>MEASURES</u>	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Tax bills issued	20,400	20,400	20,400	20,400	20,400
Utility bills issued	35,000	35,000	35,000	35,000	35,000
Special assessments/miscellaneous invoices billed*	1,400	1,400	1,400	1,400	1,400
Parking violation payments processed	35,500	36,000	36,000	36,000	36,000
General Investment Portfolio-average	\$67,051,133	\$68,000,000	\$69,000,000	\$70,000,000	\$71,000,000
Average rate of return on investments	1.80%	1.75%	2.25%	2.50%	2.50%
Number of staff meetings held	4	4	6	6	6

*PSD is using BS&A software for invoicing

GOAL: To increase the efficiency of the cash-receipting process. *(Long-Term Municipal Goals 1a,2a)*

OBJECTIVE: To: 1) continue implementation of automatic payments of utility bills and taxes through electronic transfers from authorized accounts; 2) enable residents/customers to pay taxes, utility bills and parking tickets by credit or debit card or electronic check; and 3) reduce the number of payments made over the counter.

<u>MEASURES</u>	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Number of utility customers	8,800	8,800	8,800	8,800	8,800
Utility customers using automatic bill payments	910	925	925	925	925
Utility customers paying by credit card	3,525	3,700	3,700	3,500	3,500
Number of taxpayers	10,200	10,200	10,200	10,200	10,200
Taxpayers paying by credit cards	750	900	900	900	900
Parking tickets paid by cash or check	18,900	18,000	18,000	18,000	18,000
Parking tickets paid by credit card	16,600	18,000	18,000	17,000	17,000

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
ASSESSING

101-257.000-

				MANAGER			
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
706.00	LABOR BURDEN	272	370	370	370	370	370
PERSONNEL SERVICES		272	370	370	370	370	370
SUPPLIES							
729.00	OPERATING SUPPLIES	13	70	70	70	70	70
SUPPLIES		13	70	70	70	70	70
OTHER CHARGES							
820.01	BOARD OF REVIEW	3,734	4,800	4,800	4,800	4,800	4,800
820.02	OAKLAND COUNTY CONTRACT	203,719	215,300	215,300	221,760	228,410	235,260
OTHER CHARGES		207,453	220,100	220,100	226,560	233,210	240,060
ASSESSING TOTAL		207,738	220,540	220,540	227,000	233,650	240,500

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

- 1. 820.02 Oakland County Contract** – The increase of \$6,460, or 3.0%, is the estimated increase for the contract between the City and the County.

Significant Notes to 2021-2022 Planned Amounts

- 2. 820.02 Oakland County Contract** – The increase of \$6,650, or 3.0%, is the estimated increase for the contract between the City and the County.

Significant Notes to 2022-2023 Planned Amounts

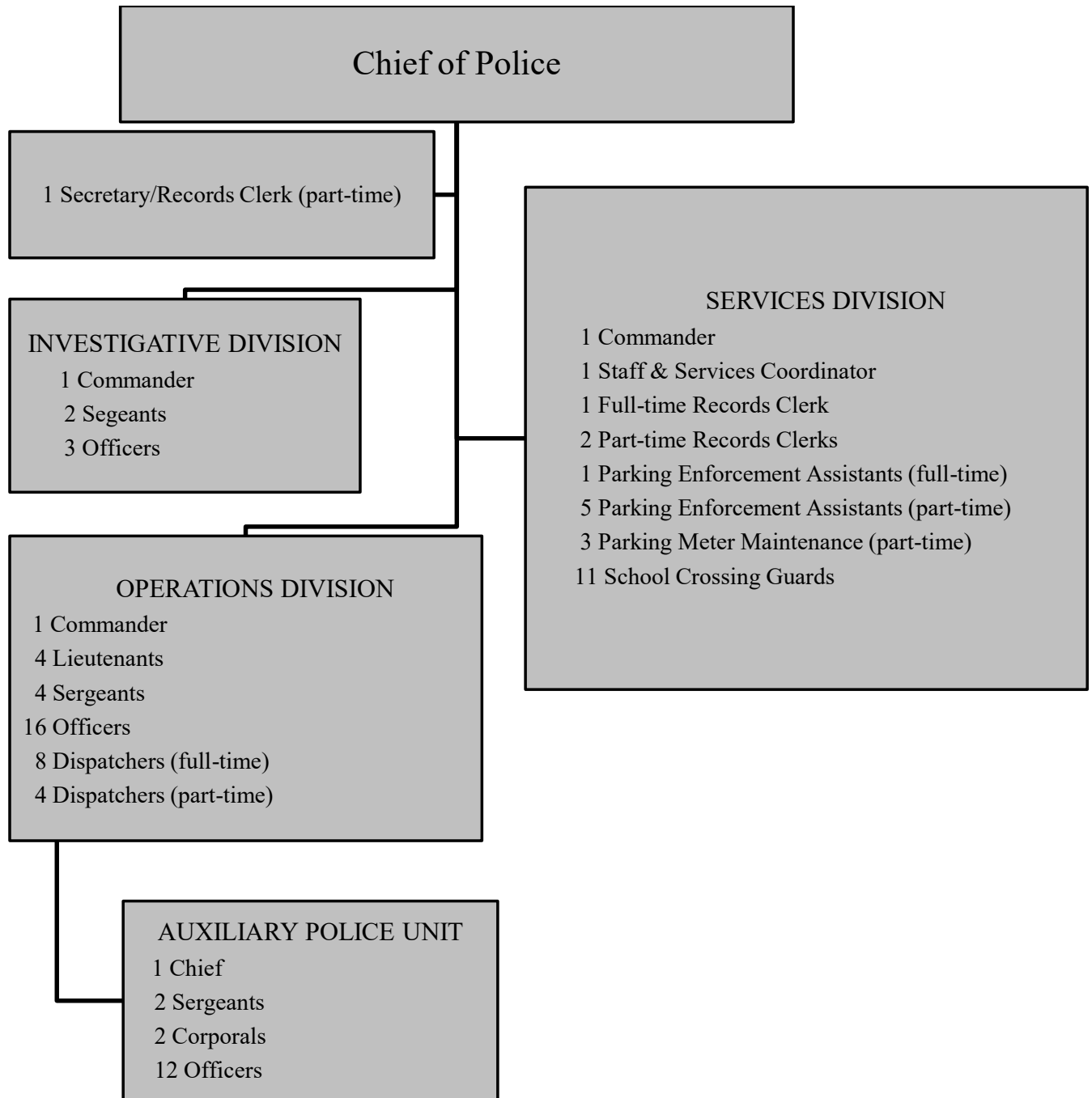
- 3. 820.02 Oakland County Contract** – The increase of \$6,850, or 3.0%, is the estimated increase for the contract between the City and the County.



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

DEPARTMENT SUMMARY

Police



The Birmingham Police Department is comprised of 87 full time, part time and voluntary members that are responsible for maintaining public order and safety, enforcing the law, preventing crime, reducing the fear of crime, responding to emergencies and providing support services to improve the quality of life for citizens.

The chief of police is the designated leader of the department. Under the chief's direction, the department is organized into three divisions:

- Operations
- Services
- Investigations

Operations

The Operations Division is supervised by a commander and consists of four uniformed patrol platoons and the dispatch center. The four uniformed patrol platoons operate on a twelve-hour shift format. Each platoon is comprised of (1) lieutenant, (1) sergeant and (4) officers. The uniformed patrol platoons are the primary means for:

- Responding to calls for service
- Crime prevention
- Traffic enforcement and investigation
- Conducting preliminary criminal investigations
- Providing support services

Two full time dispatchers are assigned to each of the four uniformed patrol platoons. Four part-time dispatchers working eight-hour shifts fill in to cover vacation and training days. The department strives to provide as much two-person coverage on the desk as possible.

Uniformed patrol officers provide community policing services by engaging in the following activities:

- Foot, bicycle and motorcycle patrols
- Speaking engagements to citizen groups (residents, businesses and schoolchildren). Topics include traffic matters, drug abuse, baby-sitter safety, crime prevention and other topics.
- Attending block parties and other neighborhood activities to interact with the community.
- Community resource officer conducts presentations on personal safety, building safety and active shooter response training
- Neighborhood traffic and parking complaint program management
- Certified K-9 therapy dog, Bella who assists individuals under stress, victims of crime, special needs individuals and serves the public as an ambassador of good will.

The department operates an adopt-a-senior program consisting of officers and dispatchers who volunteer time to assist resident seniors with a variety of services including lawn mowing, snow shoveling, shopping and errands.

The department is also supported by a (17) member volunteer police auxiliary unit. Auxiliary police officers serve at high school athletic activities and at special events such as the Woodward Dream Cruise, Village Fair and parades. Auxiliary officers also ride with regular officers on patrol.

Investigations

The Investigations Division is supervised by a commander and consists of two detective sergeants and three officers. One of the detective sergeants is a general case detective and the other detective sergeant is the department's school liaison officer. The other three officers are assigned to outside agencies as part of inter-local agreements (Oakland County Narcotics Enforcement Team (NET), Special Investigations Unit (SIU) and the Federal Bureau of Investigation (FBI).

The Investigations Division is responsible for all criminal, narcotic and liquor investigations. All liquor license applications, employee background checks, educational seminars and decoy operations to promote awareness and compliance regarding alcohol and marijuana laws are assigned to this division.

Services

The Services Division is supervised by a commander and a services coordinator. The division is responsible for the preparation and administration of the department's budget, purchasing, record keeping, equipment maintenance, traffic counts, Freedom of Information Act (FOIA) requests, new technology and fixed assets. The police/fire/emergency-medical-service dispatch facility equipment, property and evidence management, parking-meter maintenance, school-crossing guards and all clerical operations also fall within its responsibilities.

Current Projects

The police department activated several projects in 2019 that were initiated in 2018. These projects included:

- Assisting Birmingham Public Schools in training all of their staff and students in the A.L.I.C.E. (Alert, Lock Down, Inform, Counter, Evacuate) active shooter response-training program.
- Community resource officer offering specialized programs/education in personal safety (self-defense classes), building safety (home/business security assessments) and active shooter response training (religious institutions, businesses and schools).
- Neighborhood traffic complaint response program that involves having an officer make direct contact with residents concerned about speeding or other traffic concerns on residential streets to provide education and options for enforcement and resolution.
- K-9 therapy dog now available for crisis/stress related duties as needed. K-9 therapy dog also appeared at numerous City events (Celebrate Birmingham Parade, Halloween Parade, Woodward Dream Cruise, City Commission meetings, school events, downtown foot patrols, Birmingham Museum Event)

The police department is in the process of planning several new projects in 2020 that include:

- Placing all departmental policies and procedures into an electronic format.
- Implementing a new electronic records management system (Power DMS)
- Begin a two-year project for department accreditation through the Michigan Association of Chiefs of Police (MACP).
- Plan/organize at least one active shooter response tabletop exercise with command officers from both the police department and the fire department.

Multi-Jurisdictional Task Forces

The department has a strong presence in a number of multi-jurisdictional task forces supported by inter-local agreements. These cooperative efforts are significant in increasing efficiency and providing fiscally responsible delivery of services. The department has the following associations:

1. Special Investigations Unit (SIU): Made up of five area departments. Undercover officers target known/unknown offenders that commit crimes including burglary, larceny, larceny from auto, fraud, robbery, assault and battery and other serious crimes.
2. Oakland County Narcotics Enforcement Team (NET): Made up of fourteen local/county departments. Undercover officers target local and cross-jurisdictional drug sales and operations.
3. Major Case Assistance Team (MCAT): Consists of nine local agencies and the FBI. Highly trained investigators assist member departments with large-scale major investigations including homicide, rape and other serious felonies.
4. Oakland County Law Enforcement Tactical Response Coordination Group (OakTAC): Made up of thirty-nine member agencies that assist with large-scale demonstrations or civil unrest situations. Also assists with active shooter response (ASR) training.
5. Consolidated 9-1-1 Public Safety Answering Point (PSAP) with the Beverly Hills Public Safety Department: Shared police/fire/EMS/dispatch operations.
6. South Oakland County Crash Investigation Team (SOCCIT): Made up of four local agencies that investigate automobile crashes involving serious injuries or fatalities.
7. Federal Bureau of Investigation Financial Crimes Task Force (FBI): Made up of three local/state agencies and the FBI. Our task force officer works in conjunction with the FBI to investigate local identity theft/fraud investigations.

CITY OF BIRMINGHAM

2020-2021 RECOMMENDED BUDGET

POLICE

101-301.000-

				MANAGER			
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	3,341,183	3,516,000	3,456,780	3,503,310	3,545,690	3,568,740
706.00	LABOR BURDEN	2,493,392	2,782,490	2,777,030	2,755,830	2,802,580	2,812,040
PERSONNEL SERVICES		5,834,575	6,298,490	6,233,810	6,259,140	6,348,270	6,380,780
SUPPLIES							
728.00	PUBLICATIONS	249	650	650	650	650	650
729.00	OPERATING SUPPLIES	51,262	51,990	51,990	54,070	56,230	58,480
730.00	PRISONER ROOM & BOARD	10,090	10,000	10,000	10,400	10,820	11,250
731.00	LEIN/CLEMIS EXPENSE	2,829	4,010	3,950	4,010	25,010	4,110
732.00	TOWING SERVICES	1,119	1,000	600	1,000	1,000	1,000
733.00	PHOTOGRAPHIC EXPENSES	4,307	4,600	3,500	2,500	2,500	2,500
734.00	AMMUNITION	33,256	26,510	26,510	70,530	32,120	33,400
739.00	K-9/THERAPY DOG	1,791	3,500	3,000	3,500	3,500	3,500
743.00	UNIFORM ALLOWANCE	61,448	51,400	51,400	65,330	52,940	69,770
744.00	CLEANING ALLOWANCE	6,450	7,500	7,500	7,500	7,500	7,500
SUPPLIES		172,801	161,160	159,100	219,490	192,270	192,160
OTHER CHARGES							
811.00	OTHER CONTRACTUAL SERVICE	45,925	46,270	50,170	63,720	65,940	66,950
851.00	TELEPHONE	10,916	11,060	11,060	11,390	11,730	12,080
861.00	TRANSPORTATION	0	50	50	50	50	50
901.00	PRINTING & PUBLISHING	7,481	10,040	10,000	10,000	7,850	10,000
920.00	ELECTRIC UTILITY	1,789	2,400	2,200	2,400	2,400	2,400
921.00	GAS UTILITY CHARGES	1,635	1,650	1,650	1,650	1,650	1,650
922.00	WATER UTILITY	225	150	220	220	220	220
933.02	EQUIPMENT MAINTENANCE	22,725	19,830	25,500	26,250	27,580	28,680
933.04	RADIO & VEHICLE MAINT.	36,833	60,200	44,700	46,490	63,850	50,280
933.08	PISTOL RANGE BUILDING MAINTENANC	10,524	14,000	14,000	14,000	14,000	14,000
941.00	EQUIPMENT RENTAL OR LEASE	186,350	186,350	186,350	186,350	186,350	186,350
942.00	COMPUTER EQUIPMENT RENTAL	96,130	118,570	118,570	126,870	135,750	145,250
955.01	TRAINING	5,557	5,560	5,560	5,730	5,900	6,080
955.02	EDUC/TRAINING ACT 302	6,282	6,230	6,230	5,800	5,800	5,800
955.03	MEMBERSHIP & DUES	3,773	6,630	6,630	6,630	6,630	6,630
955.04	CONFERENCES & WORKSHOPS	23,071	21,850	21,850	22,510	23,180	23,880
OTHER CHARGES		459,216	510,840	504,740	530,060	558,880	560,300
CAPITAL OUTLAY							
971.01	MACHINERY & EQUIPMENT	0	0	0	72,000	0	0
972.00	FURNITURE	23,704	14,580	14,500	0	0	0
CAPITAL OUTLAY		23,704	14,580	14,500	72,000	0	0
POLICE TOTAL		6,490,296	6,985,070	6,912,150	7,080,690	7,099,420	7,133,240

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **733.00 Photographic Expense** – The decrease of \$2,100, or 45.7%, shows the return to normal budget levels.
2. **734.00 Ammunition & Weapons** – The increase of \$44,020, or 166.0%, is the result of planned purchases of replacement long guns.
3. **743.00 Uniform Allowance** – The increase of \$13,930, or 27.1%, reflects the purchase of new hire body armor, badges, and other equipment.
4. **811.00 Other Contractual Service** – The increase of \$17,450, or 37.7%, is entirely related to the outsourcing of stray animal housing to Bloomfield Township.
5. **933.02 Equipment Maintenance** – The increase of \$6,420, or 32.4%, is based on cost of repairs relating to the Pelco Camera System.
6. **933.04 Radio & Vehicle Maint.** – The decrease of \$13,710, or 22.8%, pertains to scheduled purchases pushed to future years.
7. **942.00 Computer Equipment Rental** – The increase of \$8,300 reflects an overall 7.0% increase in rental charges.
8. **971.01 Machinery & Equipment** – The budget amount of \$72,000 is primarily due to the purchase of portable radios for the auxiliary officers and spare units.

Significant Notes to 2021-2022 Planned Amounts

1. **731.00 Lien/Clemis Expense** – The increase of \$21,000, or 523.7%, represents the purchase of a replacement finger print machine.
2. **734.00 Ammunition & Weapons** – The decrease of \$38,410, or 54.5% reflects the reduction from the purchase of long guns made in the prior year.
3. **743.00 Uniform Allowance** – The decrease of \$12,390, or 19.0%, is related to fewer bulletproof vests to be purchased in this year.
4. **901.00 Printing & Publishing** – The decrease of \$2,150, or 21.5%, shows the difference in residential parking permits purchased on a biennial basis.
5. **933.04 Radio & Vehicle Maint.** – The increase of \$17,360, or 37.3%, is based on purchases of radio mics, holsters, and repair costs.

6. **942.00 Computer Equipment Rental** – The increase of \$8,880 reflects an overall 7.0% increase in rental charges.

<i>Significant Notes to 2022-2023 Planned Amounts</i>
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1. **731.000 Lein/Clemis Expense** – The decrease of \$20,900, or 83.6%, is a return to normal budgeting amounts.
2. **743.00 Uniform Allowance** – The increase of \$16,830, or 31.8%, is related to the purchase of uniforms and equipment for newly hired employees.
3. **901.00 Printing & Publishing** – The increase of \$2,150, or 27.4%, shows the difference in residential parking permits purchased on a biennial basis.
4. **933.04 Radio & Vehicle Maint.** – The decrease of \$13,570, or 21.3%, shows the reduction of radio mics and holsters purchased in the prior year.
5. **942.00 Computer Equipment Rental** – The increase of \$9,500 reflects an overall 7.0% increase in rental charges.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
DISPATCH

101-301.001-

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	556,962	612,280	596,830	613,560	617,060	619,630
706.00	LABOR BURDEN	350,670	378,690	378,690	356,120	353,560	355,330
PERSONNEL SERVICES		907,632	990,970	975,520	969,680	970,620	974,960
SUPPLIES							
728.00	PUBLICATIONS	810	830	810	840	870	900
729.00	OPERATING SUPPLIES	7,749	10,140	10,000	10,000	10,000	10,000
731.00	LEIN/CLEMIS EXPENSE	24,256	35,780	35,780	36,850	37,960	39,100
743.00	UNIFORM ALLOWANCE	2,227	4,685	4,500	4,500	4,500	4,500
744.00	CLEANING ALLOWANCE	1,500	1,600	1,600	1,600	1,600	1,600
SUPPLIES		36,542	53,035	52,690	53,790	54,930	56,100
OTHER CHARGES							
851.00	TELEPHONE	0	2,000	2,000	2,000	2,000	2,000
901.00	PRINTING & PUBLISHING	0	300	300	300	300	300
933.02	EQUIPMENT MAINTENANCE	11,054	15,960	15,500	15,500	15,500	32,250
933.04	RADIO & VEHICLE MAINT.	446	6,590	2,500	6,500	6,500	10,000
942.00	COMPUTER EQUIPMENT RENTAL	16,960	4,440	4,440	4,750	5,080	5,440
955.03	MEMBERSHIP & DUES	234	230	240	250	260	270
955.04	CONFERENCES & WORKSHOPS	3,658	4,150	3,500	4,150	4,150	4,150
955.05	DISPATCH TRAINING ACT 32	10,124	9,000	9,000	9,000	9,000	9,000
OTHER CHARGES		42,476	42,670	37,480	42,450	42,790	63,410
CAPITAL OUTLAY							
971.01	MACHINERY & EQUIPMENT	0	0	0	0	0	22,830
CAPITAL OUTLAY		0	0	0	0	0	22,830
DISPATCH TOTAL		986,650	1,086,675	1,065,690	1,065,920	1,068,340	1,117,300

Notes and Adjustments to Department-Requested Amounts from Prior Year's Budget

1. **706.00 Labor Burden** – The decrease of \$22,570, or 3.6%, is primarily the result of a decrease in hospitalization costs (\$17,730) and pension costs (\$3,370) as recommended by the City's actuary.
2. **942.00 Computer Equipment Rental** – The increase of \$310, or 7.0%, represents an overall 7.0% increase of equipment rental charges.

Significant Notes to 2021-2022 Planned Amounts

1. **942.00 Computer Equipment Rental** – The increase of \$330, or 7.0%, represents an overall 7.0% increase of equipment rental charges.

Significant Notes to 2022-2023 Planned Amounts

1. **933.02 Equipment Maintenance** – The increase of \$16,750, or 108.1%, relates to the maintenance contract for Motorola ECW county wide 9-1-1 system service.
2. **942.00 Computer Equipment Rental** – The increase of \$360, or 7.0%, represents an overall 7.0% increase of rental equipment charges.
3. **971.01 Machinery & Equipment** – The budget amount of \$22,830 relates to the purchase of Motorola ECW county wide 9-1-1 system update.

Performance Goals, Objectives and Measures

GOAL: Consistent with the long-term municipal goals of supporting the vitality of both the residential and business communities as well as cultivating a safe, healthy and dynamic City, we will provide police presence through community-policing efforts. *(Long-Term Municipal Goals 1a, 1b, 2a, 2b, 3a, 3b, 4a, 4b)*

OBJECTIVE: To: 1) provide bike and motorcycle patrols throughout the City; 2) provide foot patrols in the Central Business District and in parks; 3) provide speakers to schools, churches and civic groups; 4) provide high school and citizen “ride alongs” with patrol units; 5) host college student interns.

<u>MEASURES</u>	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Hours spent on bike patrols, residential	38	40	40	40	40
Hours spent on bike patrols, Central Business District	156	160	160	160	160
Hours spent on foot patrols	584	600	600	600	600
Number of speaking assignments	38	35	35	35	35
Number of student / citizen ride-along	31	25	25	25	25
Hours spent on motorcycle patrol	104	230	230	230	230
College student interns	0	0	1	1	1
Assist schools with A.L.I.C.E. (Alert, Lock Down, Inform, Counter, Evacuate) implementation	14	14	14	14	14
Conduct A.L.I.C.E. training at schools, religious institutions, and local businesses	11	10	10	10	10

GOAL: To continue to be innovative in how services are provided to the community, we will further develop and increase officer competence in firearms use in both lethal and non-lethal weapons and tactics. *(Long-Term Municipal Goals 1a, 5)*

OBJECTIVE: To: 1) ensure that all officers qualify with their weapons at least once per calendar year; 2) continue to provide dynamic and comprehensive training in firearms proficiency and present additional non-lethal tactical instruction.

<u>MEASURES</u>	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Number of hours spent in lethal and non-lethal weapons and tactics training	1,021	1,044	1,044	1,044	1,044

Performance Goals, Objectives and Measures

GOAL: To provide services that cultivate a safe and healthy City, we will continue to conduct operations to decrease juvenile use of tobacco and alcohol products through enforcement and education; also to continue to monitor all licensed businesses through inspections and decoy operations. *(Long-Term Municipal Goals 1a, 1b, 2a, 4a, 4b)*

OBJECTIVE: To: 1) assist schools with educational programming to combat juvenile tobacco and alcohol use; 2) conduct decoy operations at establishments selling alcohol; 3) conduct periodic inspections of all licensed businesses to ensure that merchants are in compliance with state and local laws.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Conduct inspections and decoy operations at establishments with liquor licenses to promote compliance with state and local liquor laws	101	120	150	150	150

GOAL: To promote safe driving through traffic-calming and enforcement strategies. *(Long-Term Municipal Goals 1a, 1b, 2a, 2b, 3a, 4a, 4b)*

OBJECTIVE: To: 1) meet with parent/teacher/student groups from elementary schools to develop and implement safety programs; 2) participate with Multi-Modal; 3) conduct traffic counts on two lane local streets.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Conduct meetings with school groups	16	16	16	16	16
Attend Multi-Modal Board meetings	12	12	12	12	12
Conduct (2) traffic counts per week as weather permits	48	50	50	50	50
Deploy speed monitoring awareness trailer and speed sign boards to promote speed compliance in residential neighborhoods	74	75	75	75	75
Deployment of radar and laser speed monitoring equipment by conducting speed measurement on both local and major streets (selective enforcement setups)	1,245	1,300	1,400	1,500	1,600

Performance Goals, Objectives and Measures

GOAL: To be innovative and responsive in how services are provided to the community by conducting timely and thorough investigations of criminal activity. *(Long-Term Municipal Goals 1a, 1b, 2a, 2b, 3b, 4a, 4b)*

OBJECTIVE: To: 1) contact victims in all criminal cases for follow up/further investigation; 2) provide victims with information and strategies to reduce further victimization; 3) network with surrounding police agencies to share information regarding criminal activity and suspects, 4) continue participation with Crimedat and weekly press briefings; 5) to continue to utilize social media as a resource tool for public communications.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Percentage of victims contacted in criminal complaints for follow up to further investigation or provide information	100%	100%	100%	100%	100%
Attend meetings with local law enforcement agencies to share information regarding crime	24	24	24	24	24
Crimedat and press briefings	52	52	52	52	52
Administer and update Police Department's Facebook page	88	75	75	75	75

GOAL: To cultivate a healthy and safe City by promoting "Operation Medicine Cabinet" as an environmentally-friendly initiative as well as a deterrent to adolescent prescription drug abuse. *(Long-Term Municipal Goals 1a, 1b, 3a, 4a)*

OBJECTIVE: To: 1) Promote "Operation Medicine Cabinet" during school and community based speaking engagements; 2) allow residents to discard unused or expired medications in a responsible and eco-friendly manner.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Promote Operation Medicine Cabinet program to schools and community organizations	6	6	6	6	6
Number of collections and disposals of medications	204	200	200	200	200
Implement community service outreach program for onsite collection of expired and unneeded medications from senior / assisted living facilities	3	3	3	3	3

Performance Goals, Objectives and Measures

GOAL: To be innovative and responsive in how services are provided to the community and to cultivate a safe community by proactively engaging in crime prevention activities and programs designed to increase police-citizen interaction. *(Long-Term Municipal Goals 1a, 1b, 2a, 2b, 3b, 4a, 4b)*

OBJECTIVE: To: 1) Have the community resource officer meet with homeowners, businesses, and churches to discuss physical security; 2) have the community resource officer conduct a women's self-defense class; 3) have officers conduct a hunter safety course for new hunters, 4) engage the services of the K-9 therapy dog when applicable.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Meetings conducted by community resource officer	19	12	12	12	12
Conduct self-defense classes	9	3	3	3	3
Conduct hunter safety course	1	1	1	1	1
Engage K-9 therapy dog	24	24	24	24	24

GOAL: To improve the the effectiveness and efficiency of the police department by obtaining accreditation through the Michigan Associaton of Chiefs of Police (MACP) voluntary statewide law enforcement accreditation program *(Long-Term Municipal Goals 1a, 1b, 2a, 2b)*

OBJECTIVE: To: 1) Convert the existing police officer policy and procedure manual into PowerDMS operational platform; 2) conduct thorough self analysis of existing operations 3) update or create policies as needed to meet standardized objectives consistent with conceptually sound and operationally effective policies and procedures; 4) community engagement during this process by providing a telephone number for citizen input during accreditation; 5) complete accreditation process following an on-site visit by trained MACP assessors to verify that all applicable standards have been successfully implemented.

MEASURES

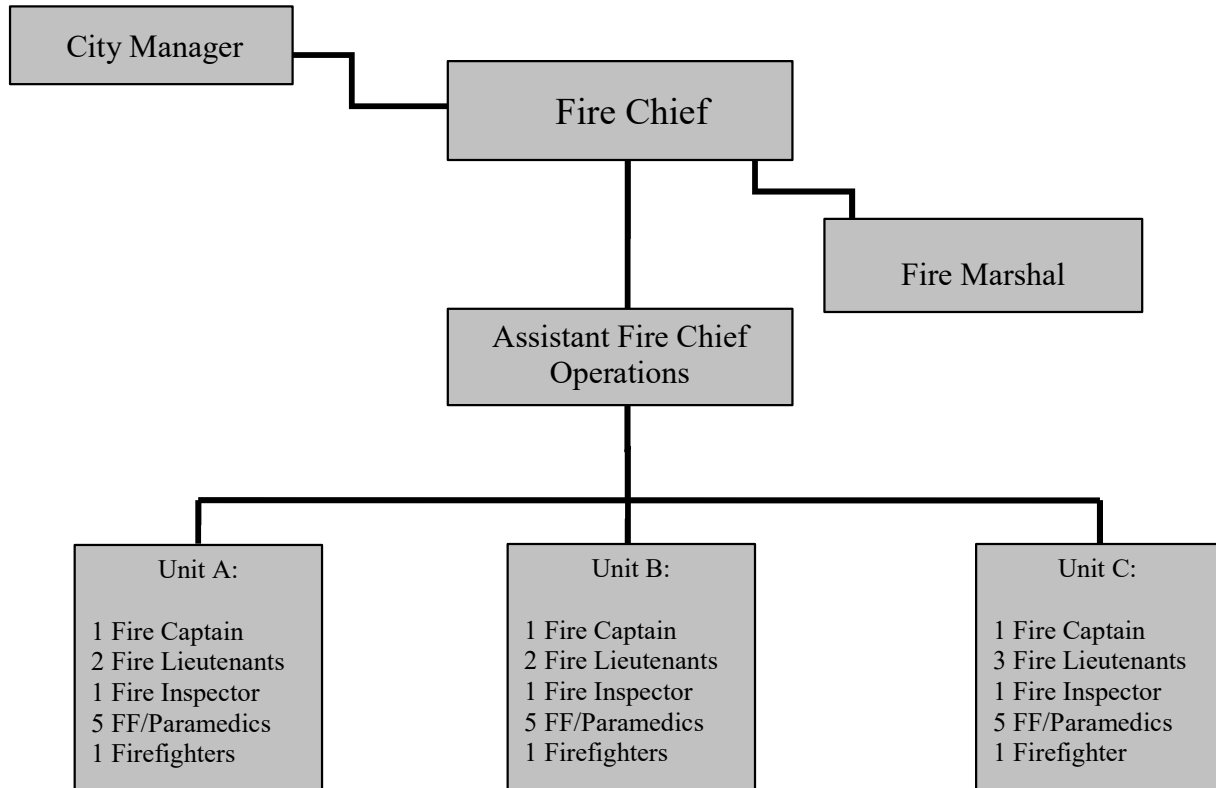
	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Accreditation manager training seminars	1	3	2	1	1
Command staff meetings to review policies and procedures	3	6	12	12	4
Provide telephone extension for community input	0	0	0	1	0
Conduct on-site assessor review for compliance with standards	0	0	0	1	0
Receive MACP accreditation approval	0	0	0	1	0



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

DEPARTMENT SUMMARY

Fire



The primary responsibility for the Fire Department is to provide emergency fire suppression, fire prevention, emergency medical services, and emergency preparedness services as stated in the City Charter. The Fire Department will respond to an estimated 2,800 emergencies throughout the City in the fiscal year 2020-2021.

Services Provided by the Fire Department

- Fire Suppression
- Fire prevention bureau inspects all commercial and industrial occupancies, schools, and multi-family dwellings
- Building plans for new construction and additions are reviewed by the Fire Marshal

- Enforcement of the International Fire Code (IFC) 2015 edition
- Fire education to schools and citizens
- Annual Fire Department open house
- Providing Advanced Life Support (ALS) emergency medical services to Birmingham's citizens and visitors
- Fiscal year 2018-2019 income from EMS transports was \$395,441
- Provide monthly cardiopulmonary resuscitation (CPR) training for Family and Friends
- Provide American Heart Association Heart Saver Card course quarterly
- Provide free blood pressure checks weekdays from 1:00 p.m. to 3:00 p.m.
- Department teaches proper infant car seat installation and inspection to Birmingham residents
- Administer flu shots for City employees and tuberculosis testing for Fire Department personnel
- Annual inspection and flow testing of half of the of the City's 861 hydrants
- Inspections of hydrants through the winter months to ensure they are not frozen
- The department will total approximately 3,000 visits every year to the fire hydrants in Birmingham
- The City currently has an Insurance Services Office (ISO) rating of 3. The Fire Department is looking to lower the rating to a 2 in the next few years
- The Department maintains 3 Class A fire engines, 2 ALS rescues, 1 BLS rescue, 1 mini-pumper (Squad 1), 1 100-ft. ladder truck, 1 26-ft. technical rescue trailer, 1 utility truck, and 1 OAKWAY hazardous material truck
- The Fire Department maintains two fire stations: Station 1 (Adams Station) at 572 S. Adams and Station 2 (Chesterfield Station) at 1600 W. Maple
- The Birmingham Fire Department is part of the OAKWAY Mutual Aid Box Alarm System (MABAS) Inter-local Agreement, which includes Bloomfield Township, Farmington Hills, Ferndale, Madison Heights, Rochester Hills, Royal Oak, Southfield, Waterford Regional (Waterford Township/Pontiac) and West Bloomfield Township fire departments
- Birmingham has members on the OAKWAY hazardous materials team and technical rescue team
- The Department's programs will continue to be modified, as needed, in order to maintain the most cost-effective operation for the community

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
FIRE

101-336.000-

		MANAGER				
ACCT.	ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES						
702.00	SALARIES & WAGES DIRECT	2,972,772	2,968,490	2,923,600	3,110,640	3,229,220
706.00	LABOR BURDEN	2,351,960	2,645,320	2,581,770	2,649,610	2,797,090
	PERSONNEL SERVICES	5,324,732	5,613,810	5,505,370	5,760,250	6,026,310
SUPPLIES						
729.00	OPERATING SUPPLIES	43,313	34,500	34,500	34,500	34,500
731.00	LEIN/CLEMIS EXPENSE	7,315	7,850	7,850	8,300	8,950
733.00	PHOTOGRAPHIC EXPENSE	0	500	500	500	500
735.00	BUILDING SUPPLIES	15,279	16,000	16,500	16,750	17,250
736.00	APPARATUS SUPPLIES	9,669	12,000	12,000	12,000	12,000
738.00	PUBLIC FIRE EDUCATION	4,193	8,633	8,630	10,200	9,000
741.00	MEDICAL SUPPLIES	39,247	33,000	34,500	36,000	39,000
743.00	UNIFORM ALLOWANCE	18,267	15,880	15,880	16,780	17,680
744.00	CLEANING ALLOWANCE	5,100	6,600	6,900	7,100	7,500
745.00	FOOD ALLOWANCE	21,285	25,500	25,320	26,350	28,050
799.00	EQUIPMENT UNDER \$5,000	0	0	0	85,500	64,700
	SUPPLIES	163,668	160,463	162,580	253,980	239,130
OTHER CHARGES						
811.00	OTHER CONTRACTUAL SERVICE	7,636	33,750	39,980	45,730	50,650
821.01	PHYSICAL EXAMINATIONS	2,640	2,500	1,000	2,030	2,030
851.00	TELEPHONE	11,008	8,500	8,500	8,500	8,500
901.00	PRINTING & PUBLISHING	486	750	1,600	1,100	1,100
920.00	ELECTRIC UTILITY	31,493	30,000	33,000	33,000	34,000
921.00	GAS UTILITY CHARGES	10,390	8,400	9,000	9,200	9,500
922.00	WATER UTILITY	17,656	20,000	16,000	16,250	16,750
930.05	BUILDING MAINTENANCE	27,377	20,000	20,000	22,000	22,000
933.01	FIRE APPARATUS MAINTENANC	33,189	33,500	47,000	33,500	33,500
933.02	EQUIPMENT MAINTENANCE	16,726	6,250	6,250	6,250	6,250
941.00	EQUIPMENT RENTAL OR LEASE	154,000	161,700	161,700	179,000	217,000
942.00	COMPUTER EQUIPMENT RENTAL	43,600	46,610	46,610	49,870	57,100
955.01	TRAINING	19,206	33,000	33,000	33,000	33,000
955.03	MEMBERSHIP & DUES	3,189	4,200	5,280	5,300	5,350
955.04	CONFERENCES & WORKSHOPS	1,616	1,250	1,300	1,450	1,450
	OTHER CHARGES	380,212	410,410	430,220	446,180	498,180
CAPITAL OUTLAY						
971.01	MACHINERY & EQUIPMENT	53,791	143,490	143,450	33,600	60,000
977.00	BUILDINGS			110,000		
	CAPITAL OUTLAY	53,791	143,490	143,450	143,600	60,000
FIRE TOTAL						
		5,922,403	6,328,173	6,241,620	6,604,010	6,823,620

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **702.0001 Salaries & Wages Direct** – The increase of \$142,150, or 4.8%, is primarily a result of a new fire fighter position, a transitional Fire Marshal position and scheduled wage increases for employees under union contract.
2. **738.00 Public Fire Education** – The increase of \$1,570, or 18.2%, is primarily the added cost of fire prevention materials (\$270) and a tablet for the Fire Inspector (\$1,200) for pre-incident planning, etc.
3. **741.00 Medical Supplies** – The increase of \$3,000, or 9.1%, is due to the increase in medical runs and the increase in supply costs.
4. **743.00 Uniform Allowance** – The increase of \$900, or 5.7%, is a result of the purchase of uniforms for a new hire and rising costs for uniform purchases.
5. **744.00 Cleaning Allowance** – The increase of \$500, or 7.6%, reflects the additional personnel hired for this department.
6. **799.00 Equipment Under \$5,000** – The budget amount of \$85,500 is entirely related to transfers of individual smaller dollar amount items from account **971.01 Machinery & Equipment**.
7. **811.00 Other Contractual Service** – The increase of \$11,980 or 35.5%, is due to a new lawn maintenance contract for Station 2 and new equipment for the rescue teams.
8. **922.00 Water Utility** – The decrease of \$3,750, or 18.8%, represents the return to normal budget levels.
9. **930.05 Building Maintenance** – The increase of \$2,000, or 10.0%, pertains to the growing repair/maintenance needs for the aged Station 1 building.
10. **941.00 Equipment Rental or Lease** – The increase of \$17,300, or 10.7%, reflects an increase in the internal transfer to the vehicle replacement fund.
11. **942.00 Computer Equipment Rental** – The increase of \$3,260 reflects an overall 7.0% increase in rental charges.
12. **955.03 Membership & Dues** – The increase of \$1,100, or 26.2%, is a result of memberships & dues needed for additional staff.
13. **971.01 Machinery & Equipment** – The decrease of \$109,890, or 76.6%, is primarily from moving individual smaller dollar amount items to account **799.00 Equipment Under \$5,000**.

- 14. 977.00 Buildings** – The budget amount of \$110,000 is a result of the replacement of the generator and apparatus bay roof at Station 1.

Significant Notes to 2021-2022 Planned Amounts

- 1. 738.00 Public Fire Education** – The decrease of \$1,200, or 11.7% reflects the tablet budgeted in 2020-2021.
- 2. 741.00 Medical Supplies** - The increase of \$2,000, or 5.6%, is a result of increased supply cost for the EMS runs.
- 3. 743.00 Uniform Allowance** – The increase of \$900, or 5.3%, is primarily from new hire uniform and equipment needs.
- 4. 799.00 Equipment Under \$5,000** – The decrease of \$7,000, or 8.2%, reflects the return to normal budget levels.
- 5. 811.00 Other Contractual Services** – The increase of \$3,090, or 6.8%, is primarily due to the increase in Lucas Contracts from new equipment purchases.
- 6. 941.00 Equipment Rental or Lease** – The increase of \$18,000, or 10.1%, reflects an increase in the internal transfer to the vehicle replacement fund.
- 7. 942.00 Computer Equipment Rental** – The increase of \$3,490 reflects an overall 7.0% increase in rental charges.
- 8. 971.01 Machinery & Equipment** – The increase of \$147,400, or 438.7%, is a result of the purchase and implementation of a new Oakland County wide radio system.

Significant Notes to 2022-2023 Planned Amounts

- 1. 799.00 Equipment Under \$5,000** – The decrease of \$13,800, or 17.6%, is due to purchases of bulletproof vests, helmets, treadmill, and Lifepak AED's from the prior year.
- 2. 941.00 Equipment Rental or Lease** – The increase of \$20,000, or 10.2% is an increase in the internal transfer to the vehicle replacement fund.

3. **942.00 Computer Equipment Rental** – The increase of \$3,740 reflects an overall 7.0% increase in rental charges.
4. **971.01 Machinery & Equipment** – The budget of \$60,000 is for the purchase of a self-contained breathing apparatus.

Performance Goals, Objectives and Measures

GOAL: To ensure all fire hydrants perform as expected. Report any deficient areas to the Department of Public Services (DPS). *(Long-Term Municipal Goals 1a,5)*

OBJECTIVE: To inspect each hydrant annually. Conduct winter checks. Flow test one-half of all the hydrants each year. Update any changes in the existing flow records.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Number of hydrants maintained	861	861	862	863	864
Number of hydrants flow tested	437	424	437	425	437
Number of hydrants reported to DPS for repair	5	5	5	5	5
Percent repaired	100%	100%	100%	100%	100%

GOAL: To maintain standards set forth by the Oakland County Medical Control Board for optimal medical response. *(Long-Term Municipal Goals 1b, 2a,2b)*

OBJECTIVE: To provide medical response times not to exceed four minutes from receipt of call to time on scene for 90% of emergency medical calls for the year. *An increase in response time occurred due to Station 2 construction and all units responding from Station 1. Station 2 opened on October 8th, 2018.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Average response time	3:09*	2:50	2:50	2:50	2:50
Percent of emergency call responses under four minutes	95%	95%	95%	96%	96%

Performance Goals, Objectives and Measures

GOAL: To provide appropriate fire training that meets or exceeds Michigan State Firefighters Training Council (MSFTC) or National Fire Protection Association (NFPA) standards. To enhance live video conferencing with other agencies and keep training at a high level while reducing overtime expenses. *(Long-Term Municipal Goals 1b, 2a)*

OBJECTIVE: To maintain all fire training, certificates, and standards for fire personnel during the year

<u>MEASURES</u>	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Number of personnel participating in monthly training sessions	33	33	33	33	33
Number of personnel participating in apparatus-driver training	30	30	30	30	30
Number of personnel participating in hazardous-material training	30	30	30	30	30
Number of personnel participating in incident-command training	33	33	33	33	33
Number of personnel participating in mandated Michigan Occupational Safety and Health Act (MIOSHA) training	33	33	33	33	33
Percentage of employees participating in training during the year	100%	100%	100%	100%	100%

GOAL: To provide CPR and AED training to the general public that meets the American Heart Association course requirements of Family and Friends, Heart-Saver Standards, and the Oakland County Medical Control Board Letter of Compliance. *(Long-Term Municipal Goals 1a,1b,2b)*

OBJECTIVE: To maintain the number of individuals trained by the Birmingham Fire Department paramedics in CPR and AED deployment.

<u>MEASURES</u>	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
CPR and AED students	170	175	180	185	190
Percentage of students completing the training	100%	100%	100%	100%	100%

Performance Goals, Objectives and Measures

GOAL: To assist City of Birmingham residents in monitoring their blood-pressure through regular screening at the Birmingham Fire Department. *(Long-Term Municipal Goals 1a, 1b, 2b)*

OBJECTIVE: To: 1) increase the number of free blood-pressure screenings for City residents at the fire department; and 2) provide blood-pressure screening to the general public, Monday through Friday from 1:00 p.m. to 3:00 p.m.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Blood-pressure readings	12	22	22	22	22

GOAL: To protect the lives and property of residents and visitors to the City. Reduce the severity and occurrence of fires within the City. *(Long-Term Municipal Goals 2b, 3b, 4a)*

OBJECTIVE: To: 1) provide fire inspections on all industrial buildings, business occupancies, multi-family dwellings and schools; 2) perform pre-incident surveys on sites that include high-occupancy, tactical challenges and hazardous-material concerns.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Fire inspections (including re-inspections) conducted in all commercial buildings, except single and duplex residential occupancies	2,086	2,200	2,250	2,300	2,350
Pre-planning inspections of commercial properties and schools	3	12	24	36	48
Percentage of occupancies that complied with information required under "Right To Know" laws	100%	100%	100%	100%	100%
Percent of commercial buildings inspected annually	40%	50%	60%	65%	70%



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

DEPARTMENT SUMMARY

Emergency Management

The Emergency Preparedness Division coordinates the City's Emergency Operations Plan and works closely with the Michigan State Police Emergency Management Division to prepare for potential emergency/disaster operations. The Division provides for the activation, organization, and operation of the City of Birmingham's Emergency Operations Center (EOC). An EOC is established to organize, coordinate, and direct the actions of the City of Birmingham's disaster relief forces in the event of a disaster.

The Emergency Action Guides (EAGs) and Emergency Action Plan (EAP) are under the supervision of the Fire Chief, who acts as the Emergency Management Coordinator, and the Assistant Fire Chief, who acts as Assistant Coordinator.

The Emergency Preparedness Division is the coordinating point for operations during any natural or other disasters where coordination of multiple agencies is necessary. These agencies may include other City departments, state and federal agencies, and/or representatives from other emergency-response agencies. The Division conducts annual exercises consisting of topics such as natural disasters, technological disasters, and terrorist events.

The Emergency Preparedness Division also handles the Homeland Security Grants and purchases specialized machinery and equipment to improve the City's overall preparedness.

Services Provided

- Coordinates emergency response with state, local, and federal agencies
- Participates in quarterly training with all City departments
- Secure funds for preparedness through the Department of Homeland Security and FEMA
- Attend monthly local, county, and state emergency management meetings
- Attend annual Great Lakes Homeland Security Conference and Expo

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
EMERGENCY PREPAREDNESS

101-337.000-

				MANAGER			
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
SUPPLIES							
728.00	PUBLICATIONS	0	0	0	500	500	500
729.00	OPERATING SUPPLIES	4,632	5,000	5,000	3,000	3,000	3,000
799.00	EQUIPMENT UNDER \$5,000	0	0	0	2,000	2,000	2,000
SUPPLIES		4,632	5,000	5,000	5,500	5,500	5,500
OTHER CHARGES							
851.00	TELEPHONE	996	1,800	1,800	1,800	1,800	1,800
955.01	TRAINING	552	500	500	1,000	1,000	1,000
955.03	MEMBERSHIP & DUES	3,000	3,000	3,000	3,000	3,000	3,000
OTHER CHARGES		4,548	5,300	5,300	5,800	5,800	5,800
EMERGENCY PREPAREDNESS TOTAL		9,180	10,300	10,300	11,300	11,300	11,300

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

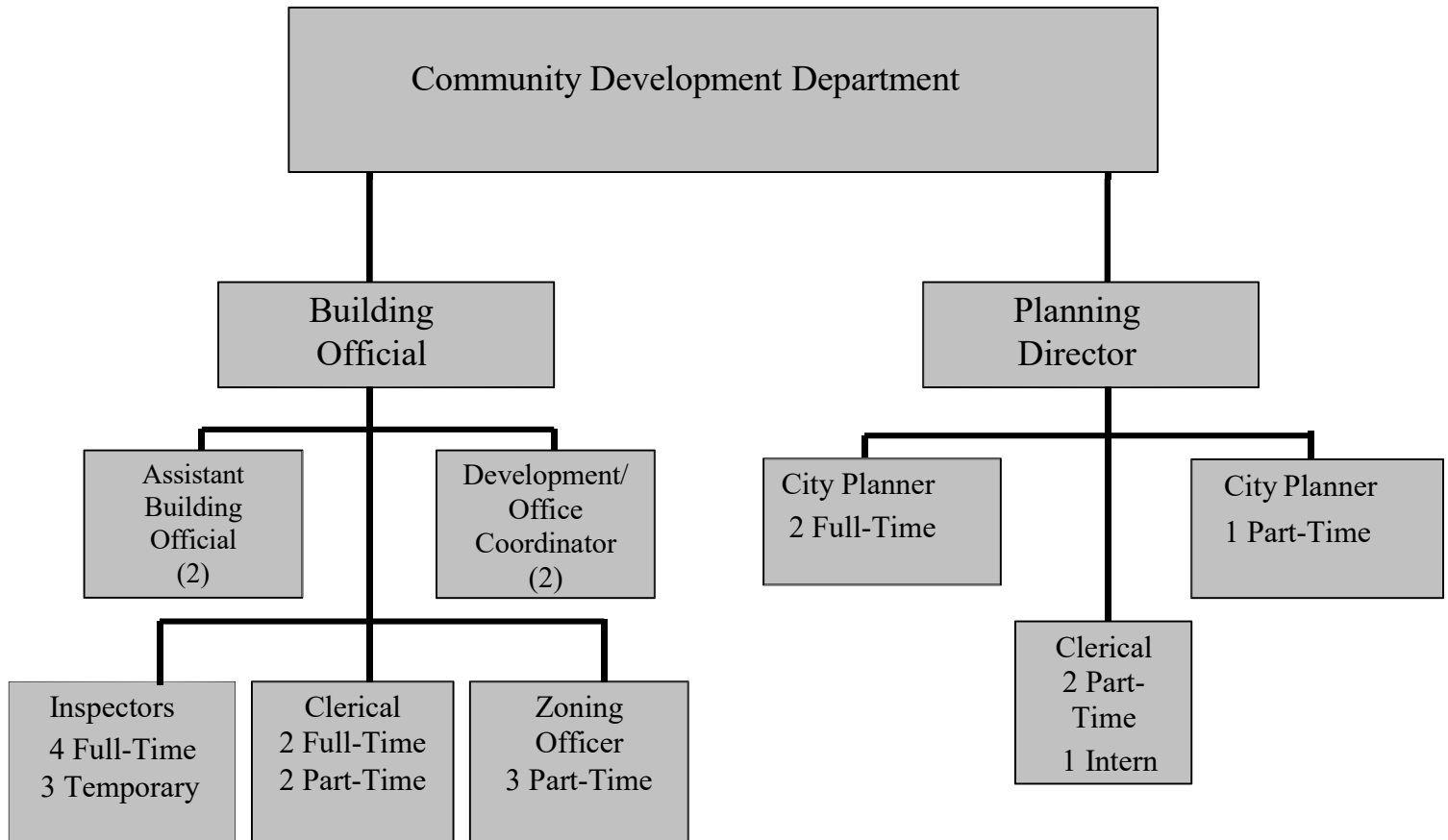
1. **728.00 Publications** – The budget of \$500 is related to emergency preparedness books.
2. **729.00 Operating Supplies** – The decrease of \$2,000, or 40.0%, is due to the reduction in supply costs.
3. **799.00 Equipment under \$5,000** – The increase of \$2,000 represents the purchase of miscellaneous equipment.
4. **955.01 Training** – The increase of \$500, or 100.0%, reflects the cost of two employees attending an emergency management conference.



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

DEPARTMENT SUMMARY

Community Development



Community Development houses the Building, Planning, and Engineering Departments. The team consists of the Planning Director, Building Official, Plan Examiners, Inspectors, Community Planners, Zoning and Code Enforcement Officers, and Permit Technicians who are responsible for facilitating the operational efficiency of the entire development process from application acceptance through completion. Community Development also provides technical assistance regarding planning processes; permit acquisition, construction methods, ongoing project inspections, and planning and zoning matters. A summary of the Engineering Department can be located under Public Services.

Services Provided by the Planning Division

- Meet with residents, developers, architects, builders and property owners to discuss potential new commercial, multi-family and mixed use construction projects or renovations, as well as the renovation or alteration of all historic residential properties
- Review and evaluate all applications for rezoning, site plan and design reviews, Community

Impact Studies, subdivision plats, lot splits and lot combinations, historic preservation, Special Land Use Permits (SLUP's), Temporary Use Permits, administrative approvals, temporary and permanent signage, building plan review, and final inspection and approval

- Administer and implement all planning related documents and policies, including, but not limited to the following:
 - Birmingham Zoning Ordinance
 - Downtown Birmingham 2016 Plan
 - The Birmingham Master Plan
 - Eton Road Corridor Plan
 - Triangle District Urban Design Plan
 - Multi- Modal Master Plan; and
 - Official Zoning Map
- Prepare revisions to the Zoning Ordinance, Sign Ordinance, and Historic District and Sites Ordinances when deemed necessary by the City Commission
- Conduct studies and formulate reports relating to:
 - zoning
 - land use
 - subdivision of land
 - population
 - housing
 - parking
 - history
 - urban design; and
 - other information pertinent to City-wide development concerns
- Provide staff assistance to City boards and commissions, including:
 - City Commission
 - Planning Board
 - Historic District Commission
 - Historic District Study Commission
 - Design Review Board
 - Brownfield Redevelopment Authority
 - Corridor Improvement Authority
 - Board of Zoning Appeals
 - Multi Modal Transportation Board; and
 - Public Arts Board
- Draft policies designed to guide the future development of the City of Birmingham
- Represent Birmingham in regional planning efforts with neighboring municipalities and regional partners

Services Provided by the Building Division

- Provide plan review, permit assistance and inspection or services relating to commercial, residential and historical construction projects
- Monitor the entire construction process to ensure compliance with all applicable State Construction Codes and City Ordinances
- Meet with residents, developers, architects, builders and property owners to discuss potential new commercial, multi-family and mixed-use construction projects or renovations, as well as the construction of new homes and additions
- Provide support during project development through plan review, use regulation, inspection and occupancy phases
- Assist with the review of all applications for:
 - Rezoning
 - Site plan and design reviews
 - Community Impact Studies
 - Subdivision plats, lot splits and lot combinations
 - Historic preservation
 - Special Land Use Permits (SLUP's)
 - Temporary Use Permits
 - Administrative Approvals
 - Temporary and permanent signage

- Provide staff assistance to City boards and commissions including:
 - Board of Zoning Appeals
 - Board of Building Trades
 - Housing Board of Appeals
 - Planning Board
- Regulate and uphold the City code and Michigan Property Maintenance Code with regard to the standards for rental dwelling units and rental property maintenance
- Provide code enforcement services for the prevention, detection, and investigation of City Ordinance violations that interfere with the regulation of public health, safety and welfare
- Work with City Clerk and other departments to expedite reviews and Initial Merchant License inspections for various businesses, peddlers and vendors, precious metals dealers, other regulated uses and outdoor dining
- Coordinate and manage processes involved with special events throughout the city such as Dream Cruise permitting and tent inspections
- The Building Official coordinates interdepartmental cooperation to facilitate the seamless development and redevelopment throughout the City

FUNCTIONAL ORGANIZATION SUMMARY
Community Development Activities



CITY OF BIRMINGHAM

2020-2021 RECOMMENDED BUDGET

PLANNING

101-721.000-

				MANAGER			
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	336,800	340,210	301,300	337,530	337,530	338,630
706.00	LABOR BURDEN	148,619	147,260	142,430	150,090	147,440	147,550
PERSONNEL SERVICES		485,419	487,470	443,730	487,620	484,970	486,180
SUPPLIES							
728.00	PUBLICATIONS	2,407	558	480	500	500	500
729.00	OPERATING SUPPLIES	1,728	2,640	2,500	4,640	4,720	4,720
SUPPLIES		4,135	3,198	2,980	5,140	5,220	5,220
OTHER CHARGES							
811.00	OTHER CONTRACTUAL SERVICE	199,827	197,010	190,000	49,000	39,000	39,000
825.01	DOWNTOWN ACTION PLAN	8,010	20,000	30,000	30,000	30,000	30,000
851.00	TELEPHONE	1,507	2,500	1,900	2,000	2,000	2,000
901.00	PRINTING & PUBLISHING	11,006	9,000	10,840	10,000	10,000	10,000
933.02	EQUIPMENT MAINTENANCE	1,594	1,720	1,720	1,720	1,770	1,770
942.00	COMPUTER EQUIPMENT RENTAL	21,420	18,140	18,140	19,410	20,770	22,220
955.01	TRAINING	50	1,930	1,080	1,930	1,930	1,930
955.03	MEMBERSHIP & DUES	1,956	2,840	2,840	3,460	3,460	3,460
955.04	CONFERENCES & WORKSHOPS	80	2,200	1,100	2,400	2,400	2,400
OTHER CHARGES		245,450	255,340	257,620	119,920	111,330	112,780
PLANNING TOTAL							
		735,004	746,008	704,330	612,680	601,520	604,180

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **729.00 Operating Supplies** – The increase of \$2,000, or 75.8%, is due to the purchase of historic plaques.
2. **811.00 Other Contractual Service** – The decrease of \$148,010, or 75.1%, is the result of master plan costs budgeted in 2019-2020.
3. **825.01 Downtown Action Plan** – The increase of \$10,000, or 50.0%, is an increase in the purchase of via signs.
4. **901.00 Printing & Publishing** – The increase of \$1,000, or 11.1%, is the cost associated to legal advertisements.
5. **942.00 Computer Equipment Rental** – The increase of \$1,270 reflects an overall 7.0% increase in rental charges.

Significant Notes to 2021-2022 Planned Amounts

1. **811.00 Other Contractual Service** – The decrease of \$10,000, or 20.4% reflects a decrease in the bike facilities contract.
2. **942.00 Computer Equipment Rental** – The increase of \$1,360 reflects an overall 7.0% increase in rental charges.

Significant Notes to 2021-2022 Planned Amounts

1. **942.00 Computer Equipment Rental** – The increase of \$1,450 reflects an overall 7.0% increase in rental charges.

Performance Goals, Objectives and Measures

GOAL: To Facilitate citizen involvement in the development process and to implement City policies and regulations effectively. *(Long-Term Municipal Goals 1,2,4)*

OBJECTIVE: To provide professional guidance and technical assistance to the City Manager, City Commission, City Boards/Commissions, neighborhoods, property owners and residents.

<u>MEASURES</u>	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Planning Board meetings	22	20	20	20	20
Joint Planning Board/City Commission meetings	2	2	2	2	2
City Commission Meetings	28	28	25	25	25
Board of Zoning Appeals meetings	12	11	11	11	11
Design Review Board meetings	8	12	14	16	16
Historic District Commission meetings	11	12	14	16	16
Historic District Study Committee meetings	3	5	6	6	6
Brownfield Redevelopment Authority meetings	3	2	2	2	2
Public Arts Board meetings	10	10	10	10	10
Multi-Modal Transportation Board meetings	11	9	11	11	11
Corridor Improvement Authority meetings	0	1	1	1	1
Manager Staff meetings	49	48	48	48	48
Public design workshops/charrettes	3	3	1	1	1
Public educational seminars	12	4	4	4	4
Ordinance amendments	60	12	20	20	20
Rail District Sign Ordinance Committee	0	0	0	0	0
Utilize website to communicate City projects and events with the public	Yes	Yes	Yes	Yes	Yes
Utilize e-notify to communicate with public regarding board activities	Yes	Yes	Yes	Yes	Yes
Provide CityMapping services online	Yes	Yes	Yes	Yes	Yes
Production filming info online	Yes	Yes	Yes	Yes	Yes

Performance Goals, Objectives and Measures

GOAL: To improve the character of the built environment by preserving and enhancing the architectural, cultural and historic character of Birmingham. *(Long-Term Municipal Goals 3,4,5)*

OBJECTIVE: To review and implement public and private initiatives to ensure the overall enhancement of the aesthetic environment of the City.

<u>MEASURES</u>	Actual FY 2018-2019	Projected 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
New outdoor dining establishments	1	3	3	3	3
Wayfinding and signage program	0	4	4	4	4
Newsrack program	1	1	0	0	0
New Historic markers (Total installed)	0	8	8	8	8
Bike Racks (New)	36	20	20	20	10
Civic space improvements	2	2	2	2	2
Right-of-way landscaping enhancements	1	1	1	1	1
Streetscape plans	1	1	2	2	2
Approved alley and sign ordinances and plans	Yes	Yes	Yes	Yes	Yes
Implementation of the 2016 Plan	Yes	Yes	Yes	Yes	Yes
Implementation of the Eton Road Corridor Plan	Yes	Yes	Yes	Yes	Yes
Implementation of the Triangle Plan	Yes	Yes	Yes	Yes	Yes
Implementation of Alleys and Passages Plan	Yes	Yes	Yes	Yes	Yes
Implementation of Multi-Modal Plan	Yes	Yes	Yes	Yes	Yes
Implementation of Master Plan	N/A	N/A	Yes	Yes	Yes

Performance Goals, Objectives and Measures

GOAL: To verify through plan review and permit processes that plans, specifications and engineering calculations meet the requirements of the City's adopted building codes, Zoning Ordinance and other adopted regulations. *(Long-Term Municipal Goals 2,3,4)*

OBJECTIVE: To process applications, in conjunction with the Engineering, Public Services, Fire and Police

<u>MEASURES</u>	Actual FY 2018-2019	Projected 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Community impact studies reviewed	3	5	2	2	2
Lot divisions/combinations reviewed	1	3	3	3	3
Site plans reviewed	26	38	30	30	30
Sign plans reviewed – Non-historic	4	12	12	12	12
Sign plans reviewed – Historic	0	8	8	8	8
Special Land Use Permit (SLUP) plans reviewed	6	15	15	15	15
Design plans reviewed – Non-historic	1	6	6	6	6
Historic design plans reviewed	8	10	10	10	10
Pre-Application Discussions	8	4	3	3	3
Regulated uses reviewed	1	1	1	1	1
Temporary use permits reviewed	8	12	10	10	10
Rezoning applications reviewed	6	2	1	1	1
Administrative approvals	111	106	120	120	110
Production film permits reviewed	19	9	10	10	10
Zoning Compliance Letters	6	10	10	10	10
Conduct regular staff meetings	35	36	40	40	40

Performance Goals, Objectives and Measures

GOAL: To encourage a diverse and viable community by recognizing the common interests of the business and residential communities. *(Long-Term Municipal Goals 1,3,4,5)*

OBJECTIVE: To promote and plan for sustainable and responsible development throughout the City to ensure property values remain strong.

MEASURES

	Actual FY 2018-2019	Projected 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Green Committee meetings	0	2	2	2	2
Green initiatives	2	3	4	4	4
Economic Development meetings	47	48	48	48	48
Bistros (New)	1	2	2	2	1
Speaking engagements	4	5	4	3	3
Conference exhibits	0	1	1	1	1
Broker roundtable sessions	1	1	2	2	2
Promotional materials	0	1	1	1	1
Expansion of GIS layers	52	75	100	100	50
Pedestrian enhancements	Yes	Yes	Yes	Yes	Yes
Address public parking needs in the Triangle District	Yes	Yes	Yes	Yes	Yes
Encourage best practices for sustainable development	Yes	Yes	Yes	Yes	Yes
Data integrity and management	Yes	Yes	Yes	Yes	Yes

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
BUILDING

101-371.000-

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	911,917	1,028,010	1,004,120	1,001,840	1,002,040	1,002,240
706.00	LABOR BURDEN	490,441	566,210	566,600	548,060	543,480	544,320
PERSONNEL SERVICES		1,402,358	1,594,220	1,570,720	1,549,900	1,545,520	1,546,560
SUPPLIES							
728.00	PUBLICATIONS	7,817	12,300	9,300	12,300	9,300	9,300
729.00	OPERATING SUPPLIES	9,965	20,492	14,060	14,060	14,060	14,060
SUPPLIES		17,782	32,792	23,360	26,360	23,360	23,360
OTHER CHARGES							
804.01	ENGINEERING CONSULTANTS	0	1,000	1,000	1,000	1,000	1,000
811.00	OTHER CONTRACTUAL SERVICE	669,129	648,000	806,280	758,420	748,420	748,420
851.00	TELEPHONE	11,911	10,500	11,000	11,000	11,000	11,000
861.00	TRANSPORTATION	184	200	200	200	200	200
901.00	PRINTING & PUBLISHING	5,409	7,900	12,850	7,960	7,850	7,960
933.02	EQUIPMENT MAINTENANCE	1,594	2,000	6,500	6,500	6,500	6,500
935.01	PROPERTY MAINT/VIOLATIONS	0	1,000	1,000	1,000	1,000	1,000
941.00	EQUIPMENT RENTAL OR LEASE	24,000	27,000	27,000	27,000	27,000	27,000
942.00	COMPUTER EQUIPMENT RENTAL	61,630	82,590	82,590	88,370	94,560	101,180
955.01	TRAINING	1,997	6,520	6,480	5,990	5,590	5,390
955.03	MEMBERSHIP & DUES	4,650	2,930	3,020	2,770	4,550	2,930
955.04	CONFERENCES & WORKSHOPS	3,738	4,900	4,900	4,900	4,900	4,900
OTHER CHARGES		784,242	794,540	962,820	915,110	912,570	917,480
CAPITAL OUTLAY							
971.01	MACHINERY & EQUIPMENT	40,680	20,065	2,400	0	0	0
972.00	FURNITURE	14,200	158,210	4,000	0	0	0
CAPITAL OUTLAY		54,880	178,275	6,400	0	0	0
BUILDING TOTAL							
		2,259,262	2,599,827	2,563,300	2,491,370	2,481,450	2,487,400

Notes and Adjustments to Department-Requested Amounts from Prior Year's Budget

1. **729.00 Operating Supplies** – The decrease of \$6,430, or 31.4%, is due to encumbrance carryover from 2018-2019 which increased 2019-2020's budget.
2. **811.00 Other Contractual Service** – The increase of \$110,420, or 17.0%, reflects the use of third party inspection companies for large projects.
3. **933.02 Equipment Maintenance** – The increase of \$4,500, or 225.0%, reflects an increase in copier/scanner maintenance costs.
4. **942.00 Computer Equipment Rental** – The increase of \$5,780 reflects an overall 7.0% increase in rental charges.

Significant Notes to 2021-2022 Planned Amounts

1. **728.00 Publications** – The decrease of \$3,000, or 24.4%, reflects the reduction from having purchased Michigan building code publications the prior year.
2. **942.00 Computer Equipment Rental** – The increase of \$6,190 reflects an overall 7.0% increase of rental charges.
3. **955.03 Membership & Dues** – The increase of \$1,780, or 64.3%, is due to the need for employee licenses and certification renewals.

Significant Notes to 2022-2023 Planned Amounts

1. **942.00 Computer Equipment Rental** – The increase of \$6,620 reflects an overall 7.0% increase in rental charges.
2. **955.03 Membership & Dues** – The decrease of \$1,620, or 35.6%, reflects the return to normal budgeting amounts.

Performance Goals, Objectives and Measures

GOAL: To ensure the public health, safety, and welfare for persons who live, work, or engage in recreation within the City in a fair and consistent manner while providing the highest level of customer service. *(Long-Term Municipal Goals 1a, 1b, 2a, 2b, 3b)*

OBJECTIVE: To: 1) promote the strength of our neighborhoods and business districts by assisting the public in all aspects of the construction permit process; 2) provide accurate plan reviews; 3) provide thorough building, electrical, mechanical, and plumbing inspections.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
<i>Permits:</i>					
Total permits issued	4,151	5,198	5,250	5,303	5,356
Building permits issued	1,506	1,759	1,777	1,795	1,813
Mechanical permits issued	957	1,170	1,181	1,193	1,205
Plumbing permits issued	686	827	835	844	852
Electrical permits issued	1,002	1,442	1,457	1,471	1,486
<i>Plan Reviews:</i>					
Plan reviews performed	1,243	1,255	1,268	1,281	1,293
Residential plans reviewed	1,007	1,017	1,027	1,037	1,048
Commercial plans reviewed	236	239	241	243	246
<i>Inspections:</i>					
Total inspections performed	14,499	15,304	15,457	15,612	15,769
Building inspections	7,932	7,706	7,783	7,861	7,940
Mechanical inspections	2,071	2,498	2,523	2,548	2,574
Plumbing inspections	1,715	1,842	1,860	1,879	1,898
Electrical inspections	2,781	3,258	3,291	3,324	3,357
<i>Ordinance:</i>					
Board of Zoning Appeals applications	43	49	52	50	50
Lot rearrangement applications	4	5	6	6	5
Special event reviews and inspections	230	230	230	230	230
Business license reviews and inspections	320	320	320	320	320

Performance Goals, Objectives and Measures

GOAL: To ensure and maintain the aesthetic charm and characteristics of our neighborhoods and business districts; and encourage continued reinvestment in the City by promoting compliance with the International Property Maintenance Code. *(Long-Term Municipal Goals 1a, 1b, 2a, 2b, 3a, 3b, 4a, 4b)*

OBJECTIVE: To: 1) support the success and growth of the community by fostering a collaborative approach between staff, citizens and business owners; 2) perform thorough inspections of dwelling unit rental properties; regular inspections of vacant properties and construction sites; conduct general patrols of both residential and commercial districts; and to respond to citizen complaints.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
<i>Code Enforcement:</i>					
Total Inspections Performed	8,553	9,448	9,920	10,416	10,937
Total Enforcement Cases	3,226	3,682	3,720	3,756	3,794
Property maintenance:					
Commercial	126	158	160	161	163
Residential	195	207	209	211	213
Construction site maintenance	2,308	2,539	2,564	2,590	2,616
Illegal sign cases	288	449	454	458	463
Miscellaneous cases	309	329	333	336	339
<i>Rental Program:</i>					
Rental inspections	1,498	1,416	1,453	1,456	1,441
Biennial rental inspections	1,091	1,061	1,082	1,078	1,073
Rental re-inspections	407	355	371	378	368
Rental licenses issued	786	794	802	810	818
Licensed rental units	1,759	1,794	1,812	1,830	1,849

Performance Goals, Objectives and Measures

GOAL: Utilize the strength of our resources to help insure the economic success of the City by developing innovative methods of service delivery. *(Long-Term Municipal Goals 1a, 2a, 2b)*

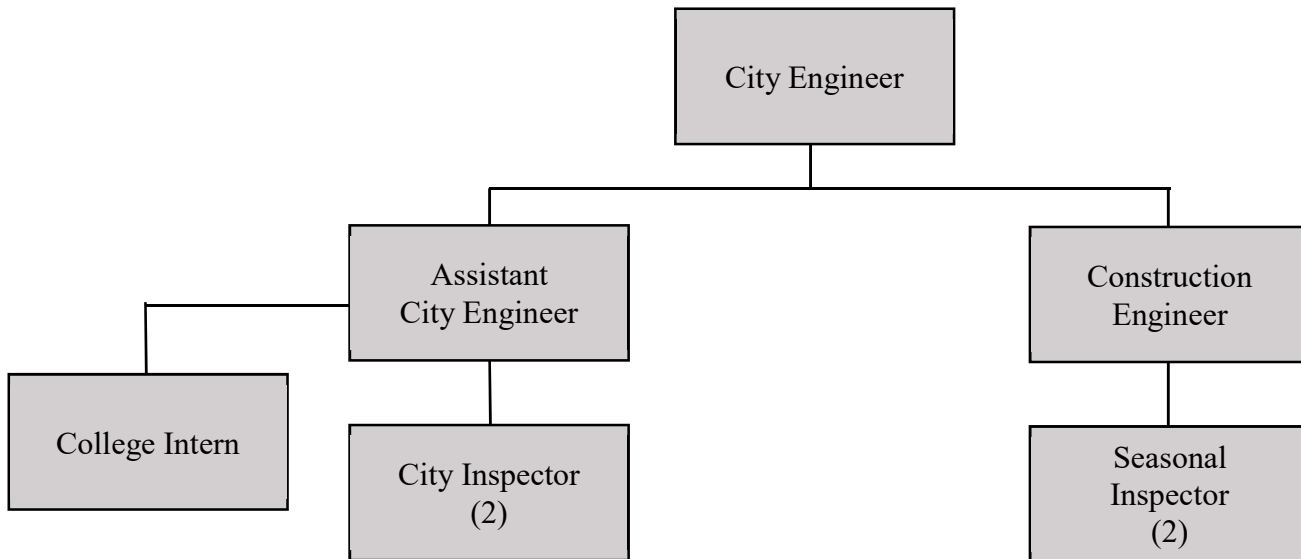
OBJECTIVE: To help maximize development potential within the City by increasing accountability, transparency and communication with developers, permit applicants and holders, residents, business owners and other City departments.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Streamline inspection request process by Implementation of online inspection scheduling module	10%	75%	90%	100%	100%
Increase inspection accuracy, accountability, and efficiency with online inspection module by computerizing quick-text checklists with result text notifications to customers	0%	10%	50%	100%	100%
Develop “quick enforcements” in code enforcement module to simplify complaint processing	0%	0%	25%	75%	75%
Increase plan review efficiency with computerized quick-text checklists with automated result reports	0%	0%	50%	100%	100%
Streamline permit application by implementation of Online Permit Acceptance	0%	10%	50%	75%	100%

DEPARTMENT SUMMARY

Engineering



The Engineering Department is responsible for numerous activities which include:

- Planning, designing, estimating costs of, writing specification for, supervising, inspecting, and controlling street, sewer, water, sidewalk, parking and miscellaneous construction projects.
- Keeping and maintaining City maps and miscellaneous records pertaining to streets, sewers, and the water system.
- Issuing permits for and inspecting sidewalks, drive approaches, curb cuts, soil erosion control, special treatments, street obstructions and storm water runoff.
- Administration of the Storm Water Ordinance. Assisting the Planning and Police Departments with the operation of the multi-Modal Transportation Board, which reviews and provides direction on all upcoming City street projects and transportation related special projects.
- Assisting the Building Department with review of all private site plans, particularly focusing on grading plans, as well as all work that is planned within the City right-of-way, including water and sewer connections, driveway approaches, and sidewalks.

The City Engineer is designated as Water Superintendent. As such, the City Engineer has a number of responsibilities under Chapter 114 of the City Code. The Engineer is the City's representative on the Board of Directors for the Southeastern Oakland County Water Authority.

The City Engineer is currently designated as the medium-sized communities' alternate representative for the Oakland County Federal Aid Committee. The Engineering Department endeavors each year to secure federal funding for road repairs and reconstruction as they become available.

Engineering is responsible for construction and analysis of the City sewer system and takes an active role in overseeing the Oakland County Water Resource Commissioner's staff activities as it pertains to its impact on Birmingham's sewer system and Sewer Fund.

The Department has well-established programs to comply with rules issued by the Michigan Department of Environmental Quality (MDEQ) and Federal Court with the goal of reducing pollution by controlling pollution discharges and enhancing storm-water quality. The City is in full compliance with MDEQ's National Pollution Discharge Elimination System (NPDES) requirements and has taken the initiative to go beyond these requirements. In addition, the City initially entered into a voluntary "General Permit" encouraged by MDEQ and Federal Court. Since March 2003, Birmingham and surrounding communities are required to meet the provisions of the mandated "Phase II Storm Water Permit." The Engineering Department is taking the lead, with the support of City residents, to improve the water quality of the Rouge River and Quarton Lake. This is being accomplished with funding assistance from the Rouge Program Office (RPO) and in conjunction with a watershed cooperative effort with the Oakland County Water Resources Commissioner's office and fourteen other communities tributary to the Rouge.

The Engineer is also designated as Street Administrator and, as such, is responsible for supervising activities of the City's highway funds and reporting them to the Michigan Department of Transportation.

The Engineering Department reports street light outages to DTE Energy, requests from citizens for the installation of street lights, and scheduled upgrades and updates to the City's street lighting system.

The Engineering Department also is responsible for other activities, such as dealing with floodplain matters and soil erosion control.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
ENGINEERING

101-441.001-

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	594,688	690,060	690,060	617,640	642,640	617,640
706.00	LABOR BURDEN	277,765	315,060	315,060	297,070	314,560	312,280
PERSONNEL SERVICES		872,453	1,005,120	1,005,120	914,710	957,200	929,920
SUPPLIES							
729.00	OPERATING SUPPLIES	1,441	1,900	1,900	2,000	2,000	2,000
799.00	EQUIPMENT UNDER \$5,000	0	0	0	1,500	1,500	1,500
SUPPLIES		1,441	1,900	1,900	3,500	3,500	3,500
OTHER CHARGES							
811.00	OTHER CONTRACTUAL SERVICE	7,288	7,500	7,500	107,500	107,500	107,500
851.00	TELEPHONE	5,799	5,350	5,350	5,300	5,300	5,300
901.00	PRINTING & PUBLISHING	334	1,000	6,000	3,000	3,000	3,000
933.02	EQUIPMENT MAINTENANCE	1,614	1,200	1,200	1,200	1,200	1,200
941.00	EQUIPMENT RENTAL OR LEASE	15,632	15,500	15,500	15,600	15,700	15,800
942.00	COMPUTER EQUIPMENT RENTAL	30,850	29,500	29,500	31,570	33,780	36,150
955.01	TRAINING	507	1,200	1,200	1,200	1,200	1,200
955.03	MEMBERSHIP & DUES	433	1,200	1,200	1,200	1,200	1,200
955.04	CONFERENCES & WORKSHOPS	928	500	500	500	500	500
965.00	DIRECT CREDIT	(72,648)	(67,360)	(67,360)	(58,470)	(58,630)	(58,740)
OTHER CHARGES		(9,263)	(4,410)	590	108,600	110,750	113,110
CAPITAL OUTLAY							
971.01	MACHINERY & EQUIPMENT	2,953	1,229	1,230	0	0	0
CAPITAL OUTLAY		2,953	1,229	1,230	0	0	0
Totals for dept 441.001-ENGINEERING		867,584	1,003,839	1,008,840	1,026,810	1,071,450	1,046,530

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **702.00 Salaries & Wages Direct** – The decrease of \$72,420, or 10.5%, is due to the elimination of an engineer position.
2. **706.00 Labor Burden** – The decrease of \$17,990, or 5.7%, is due to eliminating an engineer position.
3. **799.00 Equipment Under \$5,000** – The amount of \$1,500 is primarily from a transfer from the Machinery & Equipment account.
4. **811.00 Other Contractual Service** – The budget of \$107,500 includes new costs of site plan evaluations (\$100,000), and the consultant fees (\$7,500).
5. **901.00 Printing & Publishing** – The increase of \$2,000, or 200.0%, represents the scanning of documents.
6. **942.00 Computer Equipment Rental** – The increase of \$2,070 reflects an overall 7.0% increase of rental charges.
7. **965.00 Direct Credit** – The \$58,470 represents time spent by the engineering staff on sidewalk and alley projects. This time is charged to those respective activities in the General Fund.

Significant Notes to 2021-2022 Planned Amounts

1. **702.00 Salaries and Wages Direct** – The increase of \$25,000, or 4.1%, represents an anticipated increase in overtime pay.
2. **942.00 Computer Equipment Rental** – The increase of \$2,210 reflects an overall 7.0% increase of rental charges.

Significant Notes to 2021-2022 Planned Amounts

1. **702.00 Salaries and Wages Direct** – The decrease of \$25,000, or 3.9%, represents a return to a normal budget amount for overtime pay.
2. **942.00 Computer Equipment Rental** – The increase of \$2,370 reflects an overall 7.0% increase of rental charges.

Performance Goals, Objectives and Measures

GOAL: Continue implementation of long-term master plan to address all maintenance needs of public sewers and water mains located in back yards. (*Long-Term Municipal Goals 3,5*)

OBJECTIVE: Successfully work with impacted residents to realize important improvements to backyard systems.

MEASURES

Planned and/or Active Projects

Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Easement acquisition and design Sewer Lining Program on 6 blocks.	Construct storm sewer backyard improvements in NW Corner of City, Phase 2	Easement acquisition and design backyard Sewer Lining Program on remaining 7 blocks.	Easement acquisition and design backyard Sewer Lining Program on remaining 7 blocks.	Easement acquisition and design backyard Sewer Lining Program on remaining 7 blocks.
Construct storm sewer improvements in NW Corner of City, Phase 1.	Line backyard sewers on 6 blocks (Quarton Lake sub.).	Line backyard sewers on remaining 7 blocks.	Line backyard sewers on remaining 7 blocks.	Line backyard sewers on remaining 7 blocks.

GOAL: Continue investment and reinvestment in infrastructure. (*Long-Term Municipal Goals 1,4,5*)

OBJECTIVE: Replace and rehabilitate permanent pavements in sufficient quantities to maintain existing quality of system, while upgrading sewer and water system needs within the same street segments.

MEASURES

Mile-years of street pavement service life gained (minimum of 52.3 suggested)

Sewers replaced (feet)

Water mains replaced (feet)

Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
42.1	34.4	45	50	55
6,110	6,775	7,000	7,200	6,800
7,970	8,100	8,000	7,900	8,200

Performance Goals, Objectives and Measures

GOAL: Plan and implement public alley improvement and maintenance projects. *(Long-Term Municipal Goals 3,4,5)*

OBJECTIVE: Plan and implement improvements for the public alleys facilities to improve appearance and usefulness and encourage use by pedestrians.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Plan preparation and approval phase	Design and bid Pierce St Alley (Pierce to E. Merrill).	Reconstruct Pierce St. Alley (Pierce. E. Merrill).	Design and bid Martin Alley (Henrietta to Pierce).	Reconstruct Martin Alley (Henrietta to Pierce).	Re-bid & Reconstruct Pierce Alley
Construction of improvements					
Perform routine maintenance		Bids came in too high Rebid after 277 Pierce Completed			

GOAL: Plan and implement lead water service line replacement program. *(Long-Term Municipal Goals 1,2,3,4,5)*

OBJECTIVE: Provide a City-wide plan for the removal and replacement of known lead water service lines per the State of Michigan requirements (E.G.L.E.) and exceed the minimum requirement for replacement.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Removals	2	120	75	75	75

GOAL: Provide needed Engineering Department oversight for private construction in City rights-of-way. *(Long-Term Municipal Goals 1,2)*

OBJECTIVE: Provide cost-neutral service of plan review and inspection to ensure right-of-way work completed by others is in accordance with City standards.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Right-of-way permits issued	352	325	300	300	300
Sidewalk/drive approach permits issued	137	125	115	110	110
Site Evaluations/Drainage Reviews	123	115	110	105	100

DEPARTMENT SUMMARY

Sidewalks, Construction and Maintenance

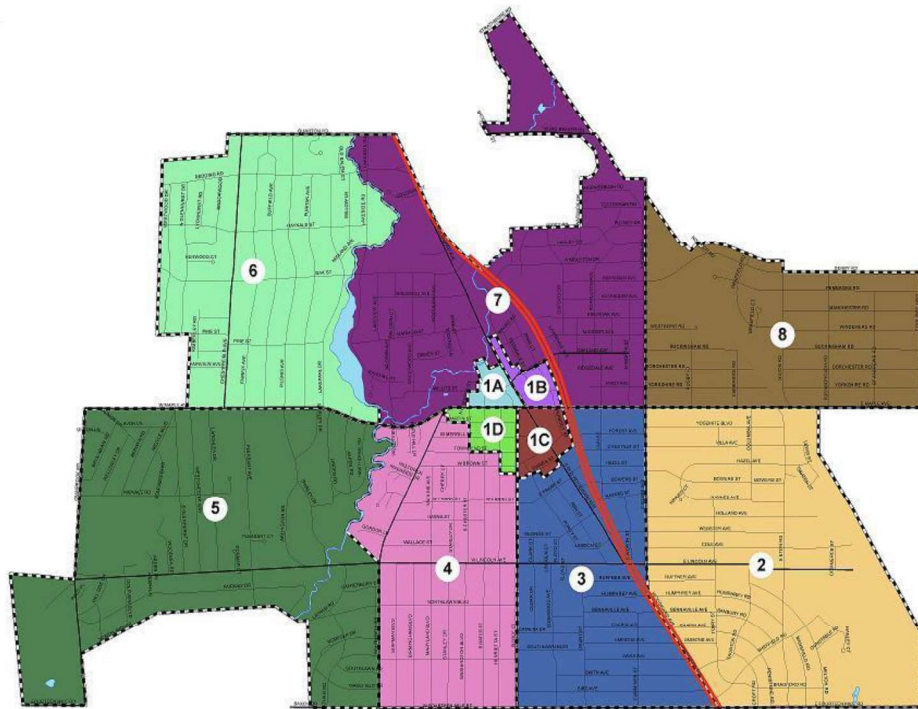
The City conducts an annual sidewalk-replacement program. For each program, the Engineering Department surveys the condition of existing sidewalks in specific program areas to determine what needs replacement. Property owners are billed for their share of sidewalk replacement. The Central Business District is divided into four (4) areas and one of those areas is included in each year's program. The rest of the City is divided into seven (7) program areas and the programs are moved from one area to the next. It is the Engineering Department's goal to take seven (7) years to complete a full cycle of the City.

Services Provided

- Annual sidewalk-replacement program budgeted for \$500,000.
- Annual trip elimination program (targets sections of sidewalk that are only raised, not cracked or damaged).

New Items

- 2022-2023 S. Old Woodward Phase III is budgeted for \$1,900,000.



CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
SIDEWALKS

101-444.001-

		MANAGER				
ACCT.	ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM. DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES						
703.00 ADMINISTRATION COST	44,760	67,360	67,360	58,470	58,630	58,740
PERSONNEL SERVICES	44,760	67,360	67,360	58,470	58,630	58,740
SUPPLIES						
729.00 OPERATING SUPPLIES	19	0	0	0	0	0
SUPPLIES	19	0	0	0	0	0
OTHER CHARGES						
811.00 OTHER CONTRACTUAL SERVICE	0	1,700	1,700	1,700	1,700	1,700
901.00 PRINTING & PUBLISHING	0	300	300	300	300	300
OTHER CHARGES	0	2,000	2,000	2,000	2,000	2,000
CAPITAL OUTLAY						
981.01 PUBLIC IMPROVEMENTS	473,057	799,999	801,390	500,000	500,000	2,400,000
985.74 OLD WOODWARD AVE SIDEWALKS	1,524,465	5,001	13,000	0	0	0
985.76 MAPLE ROAD SIDEWALKS	0	2,282,919	2,282,920	0	0	0
985.78 PARK STREET STREETSCAPE	2,484	132,590	132,590	0	0	0
985.79 MAPE ROAD STREETSCAPE	14,278	41,618	41,620	0	0	0
CAPITAL OUTLAY	2,014,284	3,262,127	3,271,520	500,000	500,000	2,400,000
SIDEWALKS TOTAL	2,059,063	3,331,487	3,340,880	560,470	560,630	2,460,740

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **703.00 Administration Cost** – The decrease of \$8,890, or 13.2%, represents a reduction to the engineering admin charge.
2. **981.01 Public Improvements** – The budget of \$500,000 reflects the annual anticipated cost for sidewalk replacement.

Significant Notes to 2022-2023 Planned Amounts

3. **981.01 Public Improvements** – The increase of \$1,900,000, or 380.0% reflects the anticipated cost for South Old Woodward Phase III - Streetscape.



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

DEPARTMENT SUMMARY

Alleys, Construction and Maintenance

This activity is used to account for the cost of maintaining paved alleys.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
ALLEYS

101-444.002-

				MANAGER			
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
CAPITAL OUTLAY							
981.01	PUBLIC IMPROVEMENTS	63,263	435,360	35,360	25,000	275,000	25,000
985.77	PIERCE ALLEY	20,723	0	4,200	0	0	400,000
CAPITAL OUTLAY		83,986	435,360	39,560	25,000	275,000	425,000
ALLEYS TOTAL		83,986	435,360	39,560	25,000	275,000	425,000

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **981.01 Public Improvements** – The budget of \$25,000 represents the normal anticipated cost for maintenance.

Significant Notes to 2021-2022 Planned Amounts

1. **981.01 Public Improvements** – The budget of \$275,000 reflects the annual costs for normal maintenance (\$25,000) as well as the anticipated costs for the W. Maple Rd. alley improvement (\$250,000) between Pierce and Henrietta.

Significant Notes to 2022-2023 Planned Amounts

1. **981.01 Public Improvements** – The budget of \$25,000 represents the normal anticipated cost for maintenance.
2. **985.77 Pierce Alley** – The budget of \$400,000 represents the anticipated cost for Pierce alley improvement.

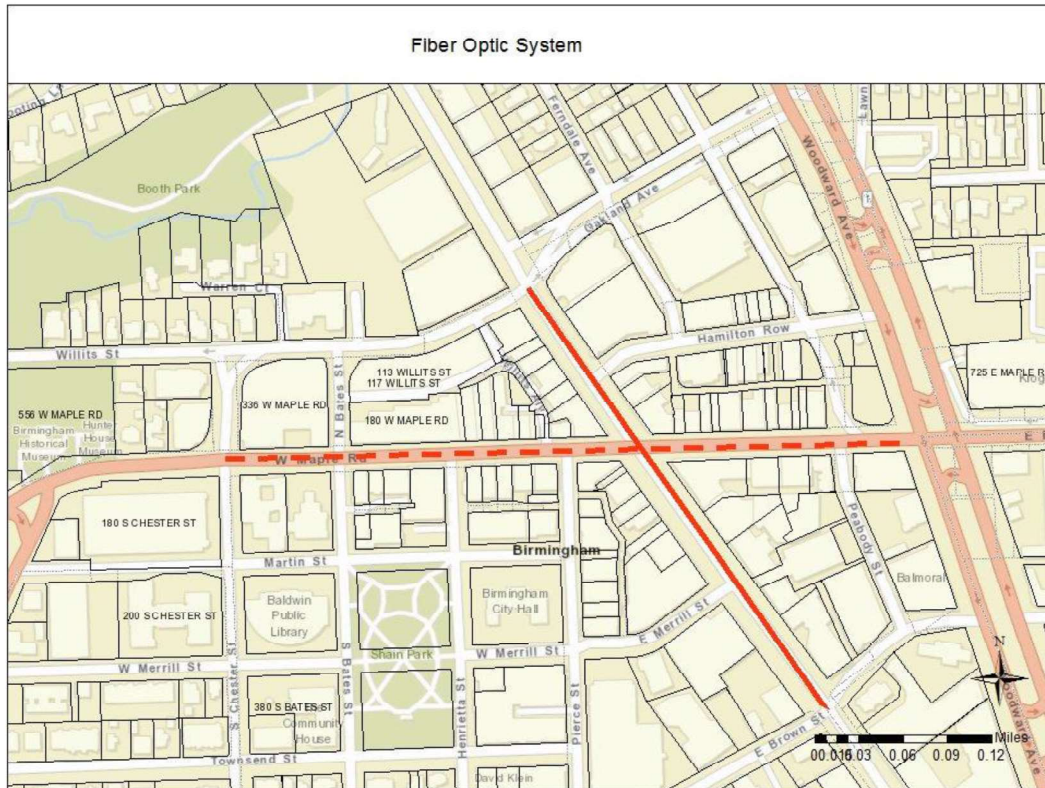


*City of Birmingham, Michigan
2020-2021 Recommended Budget*

DEPARTMENTAL SUMMARY

Fiber Optic System

The Fiber Optic System activity is used to budget and account for all new infrastructure and maintenance of the fiber optic system located in the center of the Central Business District, as shown below:



Completed —————

Under Construction - - - - -

Services Provided

- High Speed Internet

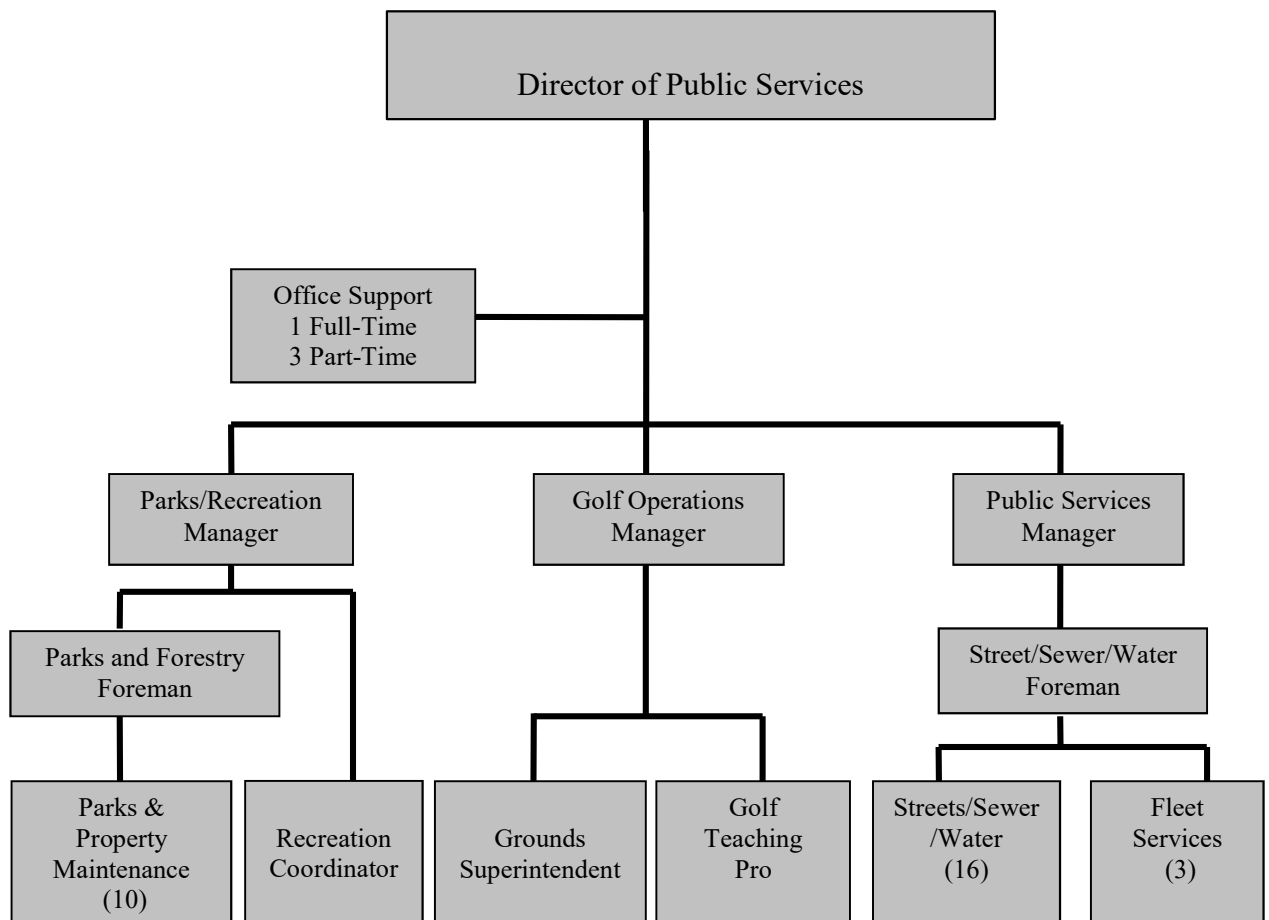
CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
FIBER OPTICS

101-444.001-

				MANAGER			
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
OTHER CHARGES							
811.00	OTHER CONTRACTUAL SERVICE	0	0	5,000	5,000	5,000	5,000
OTHER CHARGES		0	0	5,000	5,000	5,000	5,000
CAPITAL OUTLAY							
981.01	PUBLIC IMPROVEMENTS	0	144,680	150,000	0	0	0
CAPITAL OUTLAY		0	144,680	150,000	0	0	0
SIDEWALKS TOTAL							
		0	144,680	155,000	5,000	5,000	5,000

DEPARTMENT SUMMARY

Public Services



The primary responsibility of the Department of Public Services (DPS) is the operation and maintenance of city-owned infrastructure, recreational amenities and municipal grounds. Personnel perform these functions across several divisions including:

- Parks and Forestry
- Streets, Sewer and Water
- Fleet Services
- Birmingham Ice Sports Arena
- Municipal Golf Courses

The department also administers and oversees the solid waste contract with the Southeastern Oakland County Resource Recovery Authority (SOCRRA) and the designated waste hauler, Car Trucking, Inc. The expenses involved in maintenance of the water and sewer systems, the solid-waste disposal program, golf courses and the equipment pool are contained in the Water-Supply System Receiving Fund, the Sewer Fund, the Solid-Waste Disposal Fund, the Golf Course Enterprise Fund and the Equipment Fund respectively, and are not reflected in the General Fund budget.

Services Provided by Parks and Forestry | Ice Sports Arena | Municipal Golf Courses

- Operate and maintain two nine-hole municipal golf courses
- Manages the ice sports arena operation
- Maintains 230 acres of parkland and the green infrastructure consisting of over 25,000 street and park trees.
- Plan and implement capital improvement projects in accordance with Birmingham's Parks and Recreation 2018-2022 Master Plan.
- Other responsibilities include providing logistical support for special events, invasive species mitigation, nuisance property abatement, installation of the city's holiday decorations, and seasonal flower planting, among others.
- The department serves as the staff liaison to the seven-member Parks and Recreation Board and its various subcommittees to obtain input on project planning and program offerings.
- Serves as the staff liaison to the Martha Baldwin Park Board, provides DPS input specific to Martha Baldwin Park.

Services Provided by Streets | Sewer and Water | Fleet Services

- Responsible for the maintenance and repair of more than 90 miles of major and local streets, as well as the city's water distribution and sewage disposal infrastructure.
- The Fleet Services division repairs, maintains and regularly evaluates over 250 pieces of equipment, and helps administer the department's vehicle replacement program.
- Administers the Cooperative Fuel Purchasing program for City fuel purchases for all tanks

- Oversees and budgets for all citywide vehicle purchases as identified in the Vehicle/Equipment Replacement Schedule.

Because the Public Services Department budgets in multiple funds, it can be difficult to assess the overall costs for certain expenditures. Below are summarized expenditures which are common among several departments and funds:

	2018-2019 <u>Actual</u>	2019-2020 <u>Budget</u>	2019-2020 <u>Projected</u>	2020-2021 <u>Requested</u>	2021-2022 <u>Planned</u>	2022-2023 <u>Planned</u>
Salaries & Wages Direct	2,627,890	2,858,420	2,921,800	2,929,980	2,992,070	3,004,230
Labor Burden	1,523,560	2,047,820	2,069,100	2,047,970	2,064,340	2,069,500
Forestry Services	641,070	627,000	630,000	663,500	699,000	730,000
Lawn Maintenance	171,128	204,000	199,000	206,000	208,000	208,000
Snow and Ice Removal	350,940	466,830	416,860	468,490	472,880	474,680
Overall DPS Budget (excluding capital)	11,755,350	13,179,510	12,630,090	13,359,490	13,802,150	13,675,110

In addition to working toward citywide goals, the Department of Public Services is guided by its own strategic goals, including:

- the integration of GIS technology to identify and inventory public assets
- the establishment of standardized work flow processes and digitalized record-keeping
- the adoption of technologies and best practices in snow removal operations to achieve cost efficiencies
- increased engagement with the public in relation to special projects and strategic planning
- fully supporting other city departments in achieving city-wide goals and objectives

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
PUBLIC SERVICES - GENERAL

101-441.002-

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
SUPPLIES							
728.00	PUBLICATIONS	79	60	80	80	80	80
729.00	OPERATING SUPPLIES	20,455	30,800	30,000	30,000	30,000	30,000
743.00	UNIFORM ALLOWANCE	8,427	12,946	13,000	13,000	13,000	13,000
799.00	EQUIPMENT UNDER \$5,000	0	0	0	12,500	5,000	0
SUPPLIES		28,961	43,806	43,080	55,580	48,080	43,080
OTHER CHARGES							
811.00	OTHER CONTRACTUAL SERVICE	38,016	42,400	42,000	42,000	42,000	42,000
851.00	TELEPHONE	29,551	36,400	46,000	43,000	40,000	40,000
901.00	PRINTING & PUBLISHING	3,554	3,000	3,000	3,000	3,000	3,500
920.00	ELECTRIC UTILITY	16,914	20,000	20,000	21,000	21,000	22,000
921.00	GAS UTILITY CHARGES	17,953	19,000	20,000	21,000	22,000	22,000
922.00	WATER UTILITY	11,132	12,000	12,500	13,000	13,500	14,000
930.05	BUILDING MAINTENANCE	1,546	0	0	10,000	0	0
941.00	EQUIPMENT RENTAL OR LEASE	21,541	21,000	22,000	22,000	24,000	24,000
942.00	COMPUTER EQUIPMENT RENTAL	108,240	126,590	126,590	135,450	144,930	155,080
955.01	TRAINING	5,735	8,500	8,500	8,500	9,500	9,500
955.03	MEMBERSHIP & DUES	3,404	3,100	3,400	3,700	3,700	3,700
955.04	CONFERENCES & WORKSHOPS	7,567	8,800	8,800	9,000	9,000	9,500
OTHER CHARGES		265,153	300,790	312,790	331,650	332,630	345,280
PUBLIC SERVICES - GENERAL TOTAL		294,114	344,596	355,870	387,230	380,710	388,360

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **799.00 Equipment under \$5,000** – The budget amount of \$12,500 represents office/conference room painting, office furniture, and ice machine.
2. **851.00 Telephone** – The increase of \$6,600, or 18.1%, reflects the purchase/deployment of smart phones, iPads, and an increase in wireless connectivity usage in the field due to increased users.
3. **930.05 Building Maintenance**– The budget of \$10,000 represents the replacement of sink, faucets, and cabinets in the garage kitchen.
4. **942.00 Computer Equipment Rental** – The increase of \$8,860 reflects an overall 7.0% increase in rental charges.

Significant Notes to 2021-2022 Planned Amounts

1. **799.00 Equipment under \$5,000** – The budget amount of \$5,000 represents the office furniture.
2. **851.00 Telephone** – The decrease of \$3,000, or 7.0%, shows the reduction from purchases made in the prior fiscal year.
3. **941.00 Equipment Rental or Lease** – The increase of \$2,000, or 9.1%, is associated to the rise in rental charges and type of equipment rented.
4. **942.00 Computer Equipment Rental** – The increase of \$9,480 reflects an overall 7.0% increase in rental charges.
5. **955.01 Training** – The increase of \$1,000, or 11.8%, represents the renewal of employee certifications.

Significant Notes to 2022-2023 Planned Amounts

1. **942.00 Computer Equipment Rental** – The increase of \$10,150 reflects an overall 7.0% increase in rental charges.

Performance Goals, Objectives and Measures

GOAL: To achieve efficiencies in street maintenance activities through the use of preferred products and best practices.
(Long-Term Municipal Goal 1,)

OBJECTIVE: Increase the usage of hot-mix asphalt in routine patching operations; increase the use of salt brine in snow/ice removal operations.

Hot mix asphalt is a cheaper, more durable alternative to cold mix asphalt, but requires special handling and is only available seasonally. Salt brine – a solution of salt and water – can improve road salt’s effectiveness when spray-applied to rock salt during de-icing operations. Brine reduces the amount of road salt required to adequately melt snow and ice, providing a significant savings in material costs, and reducing environmental impact.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Tons of hot mix purchased	950	1,000	1,100	1,200	1,200
Tons of cold mix purchased	378	250	200	200	200
Gallons of salt brine produced	15,422	17,000	19,000	20,000	20,000
Tons of salt purchased	2,660	2,750	2,500	2,500	2,400

DEPARTMENT SUMMARY

Property Maintenance

The Department of Public Services utilizes this activity for the landscape maintenance of all City-owned properties, such as: The Municipal Building, Baldwin Public Library, Greenwood Cemetery, Public Services' facility, Birmingham gateway areas, various landscape beds on median islands in the Central Business District (CBD), landscaped areas surrounding parking lots and structures, and along roadways throughout the city.

Services Provided

- Planting of over 1,600 flats of flowers and over 23,000 tulip bulbs in landscape beds of facilities.
- Upkeep and beautification of grounds on all facilities and properties with great attention to detail, utilizing both City staff and outside contractors.
- Tree and shrub care on City-owned property.
- Snow-removal from City-owned property, abutting sidewalks and parking lots.
- Elmwood Cemetery grave openings and closings.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
PROPERTY MAINTENANCE

101-441.003-

		MANAGER				
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022
						2022-2023
PERSONNEL SERVICES						
702.00	SALARIES & WAGES DIRECT	374,371	376,510	384,510	368,600	379,870
706.00	LABOR BURDEN	268,363	314,400	314,400	313,850	317,170
	PERSONNEL SERVICES	642,734	690,910	698,910	682,450	697,040
SUPPLIES						
729.00	OPERATING SUPPLIES	65,630	64,000	64,000	65,610	68,910
	SUPPLIES	65,630	64,000	64,000	65,610	68,910
OTHER CHARGES						
811.00	OTHER CONTRACTUAL SERVICE	85,558	261,720	278,300	181,100	185,200
819.00	FORESTRY SERVICES	3,116	4,309	6,000	6,500	7,000
922.00	WATER UTILITY	39,360	45,000	49,000	49,000	50,000
941.00	EQUIPMENT RENTAL OR LEASE	75,393	83,240	83,240	87,000	89,000
	OTHER CHARGES	203,427	394,269	416,540	323,600	331,200
PROPERTY MAINTENANCE TOTAL						
		911,791	1,149,179	1,179,450	1,071,660	1,097,150

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

- 1. 811.00 Other Contractual Services** – The decrease of \$80,620, or 30.8%, is primarily a reduction from the bridge lights and painting completed in the prior fiscal year.
- 2. 819.00 Forestry Services** – The increase of \$2,190, or 50.9%, is primarily related to the rising cost of the service contract and the purchase of new trees.

Performance Goals, Objectives and Measures

GOAL: To enhance the overall aesthetic environment of the City, including all City property. *(Long-Term Municipal Goal 4)*

OBJECTIVE: To develop and improve techniques, methods and standards for property maintenance and landscape practices.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Flats of flowers planted	1,600	1,600	1,600	1,600	1,600
Acres mowed	30	30	30	30	30
Provide safe, clean, walkable community during all four seasons	Yes	Yes	Yes	Yes	Yes
Provide attractive/ environmentally- friendly properties	Yes	Yes	Yes	Yes	Yes

DEPARTMENT SUMMARY

Weed/Snow Enforcement

This activity provides for the cost of mowing grass and weeds on private property and ice and snow removal from sidewalks and walkways in the City.

City Code defines the program's regulations and publishing requirements. Chapter 118 Article IX Section 118-66 to Section 118-68 covers the grass and noxious weed control program. Property owners are required to maintain their property and ensure that weeds or grass do not exceed a height of eight inches. If a property is not maintained as required by the ordinance, steps are taken to ensure the grass and weeds are mowed or removed. In 2019, 20 properties were cut by the City.

Article III Sidewalks Section 98-66 to Section 98-68 refers to sidewalks and walkways required to be cleared and maintained from snow and ice. It requires the owner or occupant of every lot and any business establishment to clear ice and snow from adjacent sidewalks.

The Ordinances for both "Grass and Noxious Weeds" and "Sidewalk Clearing" are on the City's website https://www.bhamgov.org/government/departments/dps/grass_and_weed_ordinance.php

Services Provided

- Enforcement of Ordinance violations by performing the mowing of properties in violation and snow removal of sidewalks of properties in violation.
- Follow up of complaints regarding enforcement needs.
- Public education to increase awareness and reduce amount of necessary enforcement requirements.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
WEED/SNOW ENFORCEMENT

101-441.007-

		MANAGER				
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022
						2022-2023
PERSONNEL SERVICES						
702.00	SALARIES & WAGES DIRECT	16,740	23,990	23,990	24,540	24,750
706.00	LABOR BURDEN	10,675	12,220	12,220	11,400	11,520
	PERSONNEL SERVICES	27,415	36,210	36,210	35,940	36,270
OTHER CHARGES						
811.00	OTHER CONTRACTUAL SERVICE	1,109	18,106	5,000	10,000	10,000
941.00	EQUIPMENT RENTAL OR LEASE	488	2,000	2,000	1,200	1,200
	OTHER CHARGES	1,597	20,106	7,000	11,200	11,200
WEED/SNOW ENFORCEMENT TOTAL		29,012	56,316	43,210	47,140	47,470

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

- 1. 811.00 Other Contractual Services** – The decrease of \$8,110, or 44.8%, is based on historic trends.

Performance Goals, Objectives and Measures

GOAL: To improve public awareness and the maintenance of vegetation height on private property as required by the City Code where private property owners have failed to do so, at rates which cover the cost of the service. *(Long-Term Municipal Goals 3,4)*

OBJECTIVE: To educate the public and reduce enforcement of the weed ordinance during the grass-growing season.

<u>MEASURES</u>	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Mowed properties within the City	25	25	25	25	25
Property owners notified of ordinance violations	Yes	Yes	Yes	Yes	Yes

GOAL: To improve public awareness and the maintenance of sidewalk clearance of snow and ice throughout the City as required by the City Code where private property owners have failed to do so, at rates which cover the cost of the service. *(Long-Term Municipal Goal 4)*

OBJECTIVE: To educate the public and reduce enforcement of the snow and ice removal ordinance during the winter season.

<u>MEASURES</u>	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Cleared sidewalks within the City	9 properties	45 properties	40 properties	40 properties	40 properties
Commercial and residential property owners notified of ordinance violations	Yes	Yes	Yes	Yes	Yes

DEPARTMENT SUMMARY

Ice Sports Arena

The mission of the Birmingham Ice Sports Arena is to provide to both resident and regional skaters of all ages outstanding recreation programs on the ice. The arena is open from mid-August until early May.

In addition, the Parks and Recreation operation is housed year round in the facility office. During the summer season, the Birmingham Ice Sports Arena hosts pickle ball and is available for summer rentals.

In the past, off-season summer activities have included dog shows, garage sales, mom to mom sales, pickle ball and roller blading. We continue to explore opportunities to offer rentals during the summer months (June 1st – July 31st) including ways of partnering with other community groups to best utilize the Arena facility.

Services Provided

- A full menu of programs for ice skating and hockey are provided at the Birmingham Ice Sports Arena. Whether you are a beginner looking for open public skating or an advanced figure skater or hockey player, programs are available for all ages.
- The Birmingham Ice Arena is the home for the following clubs: Birmingham Hockey Association, Birmingham United High School Varsity and JV teams, Figure Skating Club of Birmingham and Birmingham Senior Hockey League.
- Open public skating: times are available daily throughout the year for skaters of all ages.
- The Arena hosts various events and hockey tournaments.
- The Learn To Skate program offers a wide range of classes to suit everyone's needs from ages three to adult. The program is a place to learn basic skating skills and is a stepping-stone for hockey as well as freestyle, synchronized, and recreational skating.
- The annual ice show is a crowd pleaser, providing friends and families a chance to see young skaters show off their skill.
- For a complete listing, please go to the City's website. https://www.bhamgov.org/government/departments/dps/ice_sports_arena.php

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
ICE SPORTS ARENA

101-752.000-

		MANAGER				
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022
						PLANNED
						2022-2023
PERSONNEL SERVICES						
702.00	SALARIES & WAGES DIRECT	201,798	207,990	207,990	209,520	211,500
706.00	LABOR BURDEN	84,719	98,800	98,800	87,270	88,680
	PERSONNEL SERVICES	286,517	306,790	306,790	296,790	300,180
SUPPLIES						
729.00	OPERATING SUPPLIES	18,531	18,000	18,000	19,000	21,000
740.00	FOOD & BEVERAGE	26,857	30,000	30,000	30,000	30,000
	SUPPLIES	45,388	48,000	48,000	49,000	51,000
OTHER CHARGES						
811.00	OTHER CONTRACTUAL SERVICE	17,924	26,000	45,000	30,000	35,000
818.01	INSTRUCTORS	49,364	45,000	45,000	45,000	45,000
851.00	TELEPHONE	6,810	6,000	6,000	6,000	6,000
901.00	PRINTING & PUBLISHING	2,889	4,000	4,000	4,000	4,000
920.00	ELECTRIC UTILITY	94,340	110,000	110,000	110,000	110,000
921.00	GAS UTILITY CHARGES	34,534	40,000	40,000	40,000	40,000
922.00	WATER UTILITY	22,616	20,000	25,000	25,000	25,000
930.03	ICE SHOW EXPENSE/ICE ARENA MAINTENANCE	43,058	39,800	40,000	40,000	40,000
930.05	BUILDING MAINTENANCE	1,000	10,900	11,000	30,000	30,000
941.00	EQUIPMENT RENTAL OR LEASE	32,400	30,000	34,000	35,000	36,000
	OTHER CHARGES	304,935	331,700	360,000	365,000	371,000
ICE SPORTS ARENA TOTAL						
		636,840	686,490	714,790	710,790	722,180

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **706.00 Labor Burden** – The decrease of \$11,530, or 11.7%, is primarily a reduction to the cost for hospitalization (\$5,160) and pension contributions (\$5,920) as recommended by the City's actuary.
2. **811.00 Other Contractual Services** – The \$30,000 is for the annual compressor maintenance. This was previously budgeted in the Capital Projects Fund. General building maintenance services such as electrical and plumbing have been moved to **930.05 Building Maintenance**.
3. **930.05 Building Maintenance** – The increase of \$19,100, or 175.2%, is due to moving the general building maintenance items from account **811.00 Other Contractual Services**.
4. **941.00 Equipment Rental or Lease** – The increase of \$5,000, or 16.7%, is for the anticipated cost increase on rental equipment.

Significant Notes to 2021-2022 Planned Amounts

1. **811.00 Other Contractual Services** – The increase of \$5,000, or 16.7%, reflects an increase in costs for annual compressor items.

Performance Goals, Objectives and Measures

GOAL: To provide a place for those engaged in ice sports to deliver quality programming where the benefits of sports involvement are realized. Providing accessible, enjoyable community facility that contributes to the well-being of individuals and families utilizing the City of Birmingham Ice Sports Arena. *(Long-Term Municipal Goal 4)*

OBJECTIVE: To develop and improve recreational ice-skating programs for youth, adults and groups. To provide dry ice special events during June 1st – July 31st and to coordinate public and private recreation programs to reach the community better.

MEASURES

	Actual FY 2018-2019	Projected 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
The City of Birmingham offers four sessions of skating lessons, FSCB (members of the figure skating club), BHA members of the (hockey Association), BU (members of the Birmingham JV/Varsity Hockey Teams), open skate participants and adult hockey league play/practices.	8,800 Participants	8,800 Participants	8,800 Participants	8,800 Participants	8,800 Participants
October Hockey Tournament <i>(Friday/Saturday)</i> Based on the number of hours available for the games. No availability to expand the tournament at this time.	1,200 Players/Spectators	1,200 Players/Spectators	1,200 Players/Spectators	1,200 Players/Spectators	1,200 Players/Spectators
Thanksgiving Hockey Tournament <i>(Friday/Saturday)</i> Based on the number of teams participating the tournament will always remain the same. The spectators could fluctuate based on teams participating.	750 Players/Spectators	750 Players/Spectators	750 Players/Spectators	750 Players/Spectators	750 Players/Spectators
To increase the usage of the Birmingham Ice Sports Arena by increasing club functions through the lifelong sport of skating and to offer additional dry ice functions during the months of Jun.-Jul.	400 Additional Participants	500 Additional Participants	500 Additional Participants	500 Additional Participants	500 Additional Participants

DEPARTMENT SUMMARY

Community Activities

This activity is a task/function of the Department of Public Services and includes support services for special events in Shain Park and the Central Business District (CBD), placement of United States flags in the CBD on seven occasions during the year, and the winter holiday-decoration program.

Services Provided

- Placement of approximately 220 United States flags on the streets in the CBD on the following occasions: Government Day, Memorial Day, Flag Day, Fourth of July, Citizenship Day of Constitution Week, Veterans Day, and Patriot Day. Flags to be placed on the streets during other commemorations as directed by the City Commission.
- Decoration of over 370 trees in the CBD and Shain Park with LED lights as part of the Holiday Lighting Program.
- Preparatory work, support services, and clean-up work as requested or needed in civic, Chamber of Commerce and Principal Shopping District activities such as “Day on the Town”, “Birmingham Cruise Event”, and Winter Markt”, “The Village Fair”, and “Art in the Park”.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
COMMUNITY ACTIVITIES

101-441.004-

		MANAGER				
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022
						2022-2023
PERSONNEL SERVICES						
702.00	SALARIES & WAGES DIRECT	121,387	120,199	120,210	124,010	127,910
706.00	LABOR BURDEN	84,686	92,014	93,520	91,890	93,110
	PERSONNEL SERVICES	206,073	212,213	213,730	215,900	221,020
SUPPLIES						
729.00	OPERATING SUPPLIES	55,390	33,000	33,000	35,000	35,000
	SUPPLIES	55,390	33,000	33,000	35,000	35,000
OTHER CHARGES						
811.00	OTHER CONTRACTUAL SERVICE	23,026	25,500	25,500	25,500	27,000
941.00	EQUIPMENT RENTAL OR LEASE	32,780	35,000	35,000	35,000	37,000
	OTHER CHARGES	55,806	60,500	60,500	60,500	64,000
COMMUNITY ACTIVITIES TOTAL						
		317,269	305,713	307,230	311,400	320,020

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **729.00 Operating Supplies** – The increase of \$2,000, or 6.1%, represents the purchase of increase cost of holiday lighting.

Significant Notes to 2021-2022 Planned Amounts

1. **811.00 Other Contractual Services** – The increase of \$1,500, or 5.9%, reflects the cost for special events services.
2. **941.00 Equipment Rental or Lease** – The increase of \$2,000, or 5.7%, relates to the increase in equipment rental charges.

Performance Goals, Objectives and Measures

GOAL: To provide support services and appropriate commemorative decorations for cultural activities and national holidays. *(Long-Term Municipal Goal 4)*

OBJECTIVE: To provide appropriate community recognition for local cultural events and commemorative decorations for national holidays.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Trees in the Central Business District lighted during winter holidays	370	370	370	370	370
Sidewalks and alleys cleaned, following cultural events	30,000 ft.	30,000 ft	30,000 ft	30,000 ft	30,000 ft
Occasions flags are displayed	7	7	7	7	7
Staff support services provided	Yes	Yes	Yes	Yes	Yes

DEPARTMENT SUMMARY

Parks and Recreation

The Department of Public services is responsible for the maintenance of 26 parks including highly active parks such as Booth Park, Barnum Park, and Shain Park and 14-acre Quarton Lake in addition to passive-recreation areas along the Rouge River Trail Corridor, a nature preserve at Manor Park and similar locations.

Services Provided

- Maintenance of 16 asphalt-surfaced tennis courts.
- Playground maintenance (14 playgrounds).
- Regular grooming and maintenance of baseball and softball diamonds, serving Little League, girls' softball, and seniors' softball.
- Soccer and open field maintenance.
- Maintenance of a skate park located in Kenning Park.
- The rental and maintenance of a developed picnic area and park shelter at Springdale Park.
- The sales of resident and non-resident annual dog park passes, and maintenance of the .85-acre dog park located at the Lincoln Hills Golf Course.
- Seasonal setup and maintenance of an outdoor ice rink located at Barnum Park.
- Tree trimming and removal, and tree planting utilizing both City staff and outside contractors in City parks.
- Lawn care and grounds maintenance utilizing both City staff and outside contractors at all City parks.
- Maintenance of several miles of trails along the Rouge River Corridor and around Quarton Lake.
- Removal of invasive species along the Rouge River Corridor and on Park Property has been a continuing effort.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
PARKS

101-751.000-

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	255,962	273,570	274,120	269,900	275,200	276,240
706.00	LABOR BURDEN	168,575	186,280	186,280	176,480	178,110	178,690
PERSONNEL SERVICES		424,537	459,850	460,400	446,380	453,310	454,930
SUPPLIES							
729.00	OPERATING SUPPLIES	66,976	68,000	68,000	116,000	120,500	120,500
SUPPLIES		66,976	68,000	68,000	116,000	120,500	120,500
OTHER CHARGES							
811.00	OTHER CONTRACTUAL SERVICE	319,047	365,918	307,000	387,500	365,000	340,500
818.03	IN THE PARK PROGRAM	17,054	24,000	24,000	25,000	25,000	25,000
819.00	FORESTRY SERVICES	13,438	15,812	16,000	17,000	17,000	18,000
901.00	PRINTING & PUBLISHING	0	500	500	500	500	500
920.00	ELECTRIC UTILITY	11,916	12,200	12,200	12,500	13,000	13,500
921.00	GAS UTILITY CHARGES	553	1,200	1,200	1,200	1,200	1,200
922.00	WATER UTILITY	89,936	90,000	90,000	95,000	95,000	95,000
935.03	QUARTON LAKE MAINTENANCE	7,400	3,600	3,600	3,600	3,600	3,600
941.00	EQUIPMENT RENTAL OR LEASE	94,422	95,000	95,000	95,000	95,000	95,000
955.04	CONFERENCES & WORKSHOPS	0	0	100	0	0	0
OTHER CHARGES		553,766	608,230	549,600	637,300	615,300	592,300
PARKS TOTAL		1,045,279	1,136,080	1,078,000	1,199,680	1,189,110	1,167,730

Notes and Adjustments to Department-Requested Amounts from Prior Year's Budget

1. **706.00 Labor Burden** – The decrease of \$9,800, or 5.3%, is primarily the result of a decrease in hospitalization costs (\$6,810) and retiree health contributions (\$2,300) as recommended by the City's actuary.
2. **729.00 Operating Supplies** – The increase of \$48,000, or 70.6%, reflects park furnishings (benches, trash cans, fountains) that were previously budgeted in the Capital Projects Fund.
3. **811.00 Other Contractual Service** – The \$387,500 budget is for mowing and other park maintenance contractors, consultants, invasive species removal, Rouge Train maintenance, and holiday décor services. Additionally, the budget includes improvements to the Poppleton Park ball field and Shain Park playground surface area.

Significant Notes to 2021-2022 Planned Amounts

1. **811.00 Other Contractual Services** – The decrease of \$22,500, or 5.8%, represents a reduction in the costs for improvements for the Poppleton Park ball field and Shain Park playground surface in the prior year which was offset by installation of irrigation at the Waterfall Park.

Significant Notes to 2022-2023 Planned Amounts

1. **811.00 Other Contractual Services** – The decrease of \$24,500, or 6.7%, is due to the irrigation work which was planned in the prior fiscal year.

Performance Goals, Objectives and Measures

GOAL: Guided by the Parks and Recreation Master Plan 2018-2022, implement improvements for parks and recreation using grants, private donations and contributions from the General Fund. All improvements shall be budgeted and approved accordingly based on priority. *(Long-Term Municipal Goal 4)*

OBJECTIVE: To enhance park properties and provide recreation facilities consistent with community desires, including park development initiatives.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Park Signage	On going	On going	On going	On going	On going
Trail System Improvements	On going	On going	On going	On going	On going
Update Parks and Recreation Master Plan 2018-2022	Complete				
Adams Park Improvements				Begin	On going
Kenning Park Improvements		On-going	On going	On going	On going
Poppleton Park Improvements					Begin
Update Parks and Recreation Master Plan 2023-2027					Begin

NON-DEPARTMENTAL SUMMARY

General Administration

The General Administration activity is used to budget and account for all general City expenditures to be incurred throughout the fiscal year. This activity is used for general City expenditures not directly chargeable to any one department.

Services Provided

- City telephone service
- City newsletters
- Municipal street lighting
- City property and liability insurance
- Audit costs (General Fund portion)
- Social Services contracted through outside agencies
- Postage

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
GENERAL ADMINISTRATION

101-299.000-

			MANAGER				
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
709.00	WAGE ADJUSTMENT EXPENSE	0	34,640	0	291,810	581,520	902,070
PERSONNEL SERVICES		0	34,640	0	291,810	581,520	902,070
SUPPLIES							
727.00	POSTAGE	42,337	50,000	50,000	50,000	50,000	50,000
729.00	OPERATING SUPPLIES	7,774	7,500	7,500	7,500	7,500	7,500
SUPPLIES		50,111	57,500	57,500	57,500	57,500	57,500
OTHER CHARGES							
802.01	AUDIT	28,968	29,690	30,370	31,070	31,790	32,520
811.00	OTHER CONTRACTUAL SERVICE	110,527	125,140	117,140	141,980	139,590	149,310
851.00	TELEPHONE	12,414	12,960	12,960	12,960	12,960	12,960
901.00	PRINTING & PUBLISHING	28,232	21,460	28,000	28,000	28,000	28,000
905.01	CELEBRATE BIRMINGHAM	6,829	9,500	9,500	9,500	9,500	9,500
905.02	SISTER CITY PROGRAM	206	500	500	500	500	500
905.03	MEMORIAL DAY CELEBRATION	435	500	500	500	500	500
923.00	STREET LIGHTING UTILITY	448,919	572,460	572,460	581,050	589,770	598,620
933.02	EQUIPMENT MAINTENANCE	1,690	2,545	2,540	2,540	2,540	2,540
955.03	MEMBERSHIP & DUES	362	400	400	400	400	400
956.01	EMPLOYEE ACTIVITY	2,954	3,000	3,000	3,000	3,000	3,000
956.02	EMPLOYEE PARKING	59,085	57,600	57,600	57,600	57,600	57,600
957.04	LIAB INSURANCE PREMIUMS	289,280	289,280	289,280	289,280	289,280	289,280
OTHER CHARGES		989,901	1,125,035	1,124,250	1,158,380	1,165,430	1,184,730
GENERAL ADMINISTRATION TOTAL		1,040,012	1,217,175	1,181,750	1,507,690	1,804,450	2,144,300

<p><i>Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget</i></p>
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1. **811.00 Other Contractual Services** – The increase of \$16,840, or 13.5%, is related to an increase in NEXT services and public art board expenses.
2. **901.00 Printing & Publishing** – The increase of \$6,540, or 30.5%, reflects an increase in cost for printing the quarterly newsletter.
3. **957.04 Liability Insurance Premiums** – This account is for the General Fund's allocation of the City's property and liability insurance premiums. The total estimated cost of this insurance to the City for fiscal year 2020-2021 is \$434,850 allocated as follows:

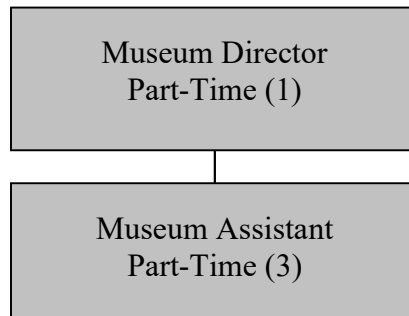
General Fund	\$289,280
Springdale Golf Course	15,000
Lincoln Hills Golf Course	15,000
Auto Parking System	61,110
Sewer Fund	29,090
Water Fund	16,300
Library	4,570
Principal Shopping District	4,500
Total	<u>\$434,850</u>



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

NON-DEPARTMENTAL SUMMARY

Birmingham Museum



The Birmingham Museum is composed of the city-owned historic Allen and Hunter House properties on a nearly four-acre park site. The museum is a community resource whose purpose is to preserve and interpret Birmingham's history and culture. It accomplishes this by acquiring, maintaining, and exhibiting a permanent collection of artifacts and documents as well as the historic buildings and grounds. The Birmingham Museum operations and activities are guided by a regularly reviewed and updated strategic plan.

Services Provided by the Museum

- Educational programs for adults and children on and off site.
- Annual school tours in coordination with required school curriculum objectives.
- Guided and self-guided interpretive tours of on and off site historic resources in the city, including Greenwood Cemetery.
- Maintenance and restoration of the 1822 John West Hunter House and 1926 Allen House.
- Care and storage of permanent collection, including digitization of archives and physical care of objects and artifacts.
- Exhibitions of materials and interpretive content on and off site and in virtual environments.
- Ongoing educational social media engagement.
- Research services for residents and businesses.

New Projects

- Restore and repair 49 original historic windows in Allen House.
- Design and construct ADA parking and pathway access from Willits street to lower level of park.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
ALLEN HOUSE

101-804.002-

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	108,359	114,310	114,310	118,010	118,010	118,010
706.00	LABOR BURDEN	16,641	20,960	20,960	29,000	28,810	29,010
PERSONNEL SERVICES		125,000	135,270	135,270	147,010	146,820	147,020
SUPPLIES							
727.00	POSTAGE	4	0	0	0	0	0
729.00	OPERATING SUPPLIES	3,280	3,000	3,000	3,200	3,500	3,500
752.00	COLLECTION CARE SUPPLIES	2,877	3,000	3,000	3,000	3,000	3,000
SUPPLIES		6,161	6,000	6,000	6,200	6,500	6,500
OTHER CHARGES							
811.00	OTHER CONTRACTUAL SERVICE	35,921	63,926	69,100	123,800	10,000	55,000
816.01	JANITORIAL CONTRACT	1,565	2,100	2,100	2,400	2,400	2,400
901.00	PRINTING & PUBLISHING	96	1,200	800	800	800	800
920.00	ELECTRIC UTILITY	3,755	4,000	4,000	4,000	4,000	4,000
921.00	GAS UTILITY CHARGES	3,092	3,500	3,500	3,500	3,500	3,500
922.00	WATER UTILITY	989	200	200	200	200	200
930.02	ELEVATOR MAINTENANCE	479	500		500	500	500
930.04	HVAC MAINTENANCE	0	500	1,000	1,500	1,500	1,500
930.05	BUILDING MAINTENANCE	0	0	0	0	0	3,500
942.00	COMPUTER EQUIPMENT RENTAL	17,900	21,770	21,770	23,290	24,920	26,660
955.03	MEMBERSHIP & DUES	448	520	520	520	550	550
955.04	CONFERENCES & WORKSHOPS	1,657	1,630	2,030	1,930	1,930	1,930
OTHER CHARGES		65,902	99,846	105,020	162,440	50,300	100,540
ALLEN HOUSE TOTAL		197,063	241,116	246,290	315,650	203,620	254,060

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **706.00 Labor Burden** – The increase of \$8,040, or 38.3%, relates to the increase in benefit costs as part-time employee hours increased.
2. **811.00 Other Contractual Service** – The \$123,800 budget includes normal operating costs (\$10,000), heritage zone project (\$6,000), and window repair and restoration, including interior storm windows (\$107,800).
3. **930.04 HVAC Maintenance** – The budget of \$1,500 is the cost of maintenance for all of the HVAC units in the system.
4. **942.00 Computer Equipment Rental** – The increase of \$1,520 reflects an overall 7.0% increase for rental charges.

Significant Notes to 2021-2022 Planned Amounts

1. **811.00 Other Contractual Service** – The \$10,000 budget represents a normal budget amount.
2. **942.00 Computer Equipment Rental** – The increase of \$1,630 reflects an overall 7.0% increase for rental charges.

Significant Notes to 2022-2023 Planned Amounts

1. **811.00 Other Contractual Service** – The \$55,000 budget includes normal operating costs (\$10,000) and the costs for the Willits parking and path project (\$45,000).
2. **930.05 Building Maintenance** – The budget of \$3,500 is to replace the stairway carpet.
3. **942.00 Computer Equipment Rental** – The increase of \$1,740 reflects an overall 7.0% increase for rental charges.

Performance Goals, Objectives and Measures

GOAL: To administer historic assets as a vital local cultural resource and to maintain the grounds as a historic park.
(Long-Term Municipal Goals 1a, 1b, 2a, 2b, 3a, 4a, 4b, and 5)

OBJECTIVE: To: 1) establish a vital municipal museum and park serving a diverse audience; and 2) develop and implement a comprehensive plan to engage with the public, create a welcoming, user-friendly setting, and foster greater access to civic resources including the historic park, museum buildings, and museum collection; and 3) implement the 2017-2020 Birmingham Museum Strategic Plan.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Attendance and Utilization (Allen House, Hunter House, Park, and visitor services)*	3,020	3,500	4,025	4,625	5,300
Public outreach figures, off-site exhibits and program attendance**	4,000	4,500	4,950	5,400	6,000
Public engagement figures via electronic media, e.g., social media, website, online content, video, and virtual exhibits***	85,000	93,500	103,000	110,000	120,000
Public contact figures via traditional media (print and electronic) through ongoing articles, press releases, newsletters, booklets, and other promotion	55,000	58,000	60,000	62,000	64,000
2017-2020 Strategic Plan implementation; revise/update expected for 2021-2024	75% complete	85% complete	n/a (update plan)	TBD (updated plan)	TBD (updated plan)

*Includes annual in class and museum site school presentation programs as well as online exhibits and interactive social media contacts **Collaborative programs with local cultural institutions, museum staff educational presentations, and museum-generated displays and offsite exhibits. ***Includes social media engagement and mission-related outreach.

Performance Goals, Objectives and Measures

GOAL: To establish physical and electronic access to the historical records maintained in the archives by organizing the collection within the Museum, enhance the collection and its utilization, and continue to digitize records in accordance with accepted museum standards. *(Long-Term Municipal Goals 1a, 1b, 2a, 2b)*

OBJECTIVE: To: 1) continue to catalogue and digitize the collection and related records per nationally accepted standards with improved efficiency and accuracy to enhance preservation and access; 2) enhance and improve collection of objects and archival records; 3) continue comprehensive review of existing collections and establish policies and best practices per nationally-accepted museum standards to protect and preserve the collection, and 4) provide improved access and service to the public.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Total number of collection items electronically catalogued and digitized*	7,022	7,400	7,600	7,800	8,000
Total number of research inquiries, information requests, and utilized collection items via online contact, phone, walk-in, object loans, and formal research requests	480	530	585	650	715

*Online collection access has been expanded through collaborations with the Baldwin Public Library (database for museum collection materials), the Bloomfield Township Library (digitizing content of historic Observer- Eccentric Newspapers), and the Oakland County Historical Resources Library, who have added content from the Birmingham Museum collection online. Additional online content and access is expected via Oakland County's bicentennial website during 2020. These initiatives provide a wider reach of museum collection content online to the public as a key component of providing wider public access and utilization.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
HUNTER HOUSE

101-804.001-

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
SUPPLIES							
729.00	OPERATING SUPPLIES	554	1,075	1,080	1,080	1,200	1,200
752.00	COLLECTION CARE SUPPLIES	926	1,800	1,800	1,800	1,800	1,800
SUPPLIES		1,480	2,875	2,880	2,880	3,000	3,000
OTHER CHARGES							
811.00	OTHER CONTRACTUAL SERVICE	9,320	34,865	49,100	5,000	20,000	5,000
920.00	ELECTRIC UTILITY	634	600	800	800	900	900
921.00	GAS UTILITY CHARGES	881	1,200	1,200	1,200	1,200	1,200
922.00	WATER UTILITY	1,371	2,000	1,800	1,800	1,800	1,800
930.05	BUILDING MAINTENANCE	0	0	0	3,000	3,000	3,000
933.02	EQUIPMENT MAINTENANCE	0	0	0	1,000	1,000	1,000
OTHER CHARGES		12,206	38,665	52,900	12,800	27,900	12,900
HUNTER HOUSE TOTAL							
		13,686	41,540	55,780	15,680	30,900	15,900

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **811.00 Other Contractual Services** – The decrease of \$29,865, or 85.7%, reflects exterior repairs and painting completed in the prior year and reclassification of general maintenance items to the accounts below.
2. **930.05 Building Maintenance** – The budget of \$3,000 reflects the cost for general maintenance on the building. These amounts were previously included in **811.00 Other Contractual Services**
3. **933.02 Equipment Maintenance** – The budget amount of \$1,000 represents the cost for general maintenance. These amounts were previously included in **811.00 Other Contractual Services**.

Significant Notes to 2021-2022 Planned Amounts

1. **811.00 Other Contractual Services** – The budget of \$20,000, includes the cost to repair and paint the interior plaster (\$15,000).



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

NON-DEPARTMENTAL SUMMARY

Transfers Out

This activity accounts for General Fund transfers to other City funds and organizations. In the recommended 2020-2021 fiscal year, it accounts for the following:

- 1. Contribution to 48th District Court** – The recommended expenditure for the 48th District Court is \$1,463,550.
- 2. Transfer to Street Funds** – The General Fund makes up the difference between revenues received primarily from the state and expenditures required from the Major and Local Street Funds.
- 3. Transfer to Capital Projects** – This account is used to record appropriations to the Capital Projects Fund for capital improvements.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
TRANSFERS OUT

		MANAGER				
ACCT.	ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
48TH DISTRICT COURT						
999.99	48TH DISTRICT COURT	1,219,055	1,642,987	1,642,990	1,463,550	1,492,820
	48TH DISTRICT COURT TOTAL	1,219,055	1,642,987	1,642,990	1,463,550	1,492,820
TRANSFERS OUT						
999.02	TRANSFER TO MAJOR STREETS	2,579,900	2,746,000	2,746,000	2,000,000	5,000,000
999.05	TRANSFER TO SEWAGE DISPOSAL	775,000	0	0	0	0
999.05	TRANSFER TO WATER FUND	0	500,000	500,000	0	0
999.20	TRANSFER TO LOCAL STREETS	2,500,000	2,000,000	2,000,000	3,000,000	2,500,000
999.40	TRANSFER TO CAPITAL PROJECTS	1,453,000	910,892	910,890	1,950,000	0
999.73	TRANSFER TO RETIREE HEALTH	443,000	0	0	0	0
	TRANSFERS OUT TOTAL	7,750,900	6,156,892	6,156,890	6,950,000	7,500,000
	TRANSFERS OUT TOTAL	8,969,955	7,799,879	7,799,880	8,413,550	8,992,820

NON-DEPARTMENTAL SUMMARY

Legal

The firm of Beier Howlett provides general counsel to the City. This activity provides for routine legal work, including: drafting ordinances; legal advice; preparing or reviewing contracts; attendance at City Commission meetings; and representation in District and other Courts.

Legal fees are also budgeted for employee related items in the Human Resources budget and retirement related items in the Pension Administration Fund budget.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
LEGAL

101-266.000-

		MANAGER				
ACCT.	ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
OTHER CHARGES						
801.01	ATTORNEY RETAINER	158,255	165,000	165,000	216,000	216,000
801.02	OTHER LEGAL	319,485	307,500	307,500	307,500	307,500
OTHER CHARGES		477,740	472,500	472,500	523,500	523,500
LEGAL TOTAL		477,740	472,500	472,500	523,500	523,500

NON-DEPARTMENTAL SUMMARY

Pension Administration

The retirement system was established to provide retirement allowances and benefits for the employees of the City and their dependents. The Treasurer, in conjunction with an eight-member Retirement Board, is responsible for administering, managing and operating the employees' retirement system. The eight-member Retirement Board consists of a citizen member, the City Manager, a general City member, a Fire Department member, a Police Department member, the Mayor, another Commission member, and a non-voting retiree member. The City Treasurer is the Secretary-Treasurer to the Retirement Board. According to the City Charter, the Retirement Board must meet at least once each quarter. Currently, the Board meets on the second Friday of the month in March, June, September and December.

The expense fund for the Retirement System is called Pension Administration. Chapter 2, Article VI, Section 2.240 of the City Code states:

The expense fund shall be the fund to which shall be credited all money provided by the City to pay the administrative expense of the Retirement System and from which shall be paid all expenses necessary in connection with the administration of the retirement system. The board shall annually certify to the appropriating authorities of the City, on or before April 1 according to legal budget procedure, the amount of appropriation necessary to administer the retirement system during the next fiscal year and the City may appropriate such amount to the credit of the expense fund. In the event the City fails to appropriate such amount to the credit of the expense fund, the Board shall transfer a portion of the income from the reserve for employer contributions into the expense fund to defray the expenses for the administration of the retirement system. Provided that in the event there is not sufficient income from the reserve for employer contributions to defray all of the expenses of the retirement system the City shall appropriate a sufficient amount to defray the portion of such expenses not covered by the income from the reserve for employer contributions.

Comerica Bank serves as the custodian for the fund. The Birmingham Retirement System currently employs the following investment managers to diversify the investment of fund assets:

<u>Investment Manager</u>	<u>Management Style</u>	<u>Asset Allocation at 12/31/19</u>	<u>% of Fund</u>
Bradford & Marzec	Fixed-income	\$ 14,674,577	14.3%
C.S. McKee	Fixed-income	\$ 4,948,314	4.8%
Bramshill Income	Fixed-income	\$ 3,852,429	3.7%
Gabelli Asset Management	Small-cap value equity	\$ 6,670,321	6.5%
Lazard Asset Management	International equity	\$ 7,423,637	7.2%
Lazard Emerging Markets	International equity	\$ 3,376,390	3.3%
Seizert Capital Partners	Mid-cap value	\$ 6,608,928	6.4%

Apex Capital Management	Mid-cap growth	\$ 5,513,045	5.4%
Graham Absolute Return	Managed Future Fund	\$ 3,552,335	3.5%
Cavendish Futures Fund	Managed Future Fund	\$ 3,690,653	3.6%
Westwood Holdings	Large-cap value	\$ 15,370,834	14.9%
Bahl & Gaynor	Large-cap growth	\$ 10,757,713	10.5%
Vanguard 500 Index	Large-cap index	\$ 13,050,661	12.7%
Whitebox	Alternative	<u>\$ 3,410,461</u>	<u>3.3%</u>
Total Fund		\$102,900,298	100.0%

Comerica Bank's Performance Consulting Group prepares periodic reports to provide the investment returns and relative performance of the various investment managers and the total plan.

As of June 30, 2019, there were 93 total members in the Retirement System. The number of total members includes 70 active members, 14 former employees who have left their accumulated contributions in the system in order to qualify for deferred benefits and 6 former members who have left their accumulated contributions in the system in order to qualify for reciprocal benefits. At June 30, 2019 there were 223 retirees and beneficiaries who are receiving benefits.

There is usually an annual increase in the investment management expenditure based on the projected market value of the assets managed and in the investment custodial expenditure based on the projected market value of the assets.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
PENSION ADMINISTRATION

101-274.000-

		MANAGER				
ACCT.	ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM. DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES						
703.00 ADMINISTRATION COST	81,280	82,710	82,710	87,770	89,530	91,310
PERSONNEL SERVICES	81,280	82,710	82,710	87,770	89,530	91,310
SUPPLIES						
728.00 PUBLICATIONS	89	150	150	150	150	150
729.00 OPERATING SUPPLIES	0	50	50	50	50	50
SUPPLIES	89	200	200	200	200	200
OTHER CHARGES						
801.02 OTHER LEGAL	4,130	3,000	3,000	3,000	3,000	3,000
802.01 AUDIT	2,899	2,970	2,970	3,040	3,120	3,200
802.02 INVESTMENT MANAGEMENT	370,958	372,600	362,500	365,000	367,150	368,200
802.03 INVESTMENT CUSTODIAL	51,441	51,750	50,350	50,700	51,000	51,150
802.04 ACTUARY	34,750	36,000	36,000	36,500	37,000	37,500
802.05 INVESTMENT PERFORMANCE	26,440	26,000	28,000	28,000	28,000	28,000
802.06 INVESTMENT CONSULTANT	67,155	67,100	65,850	65,700	66,150	66,500
955.03 MEMBERSHIP & DUES	200	100	200	200	200	200
955.04 CONFERENCES & WORKSHOPS	2,442	3,600	2,400	3,600	3,600	3,600
957.02 OTHER CASUALTY INSURANCE	11,326	11,500	11,400	11,300	11,200	11,100
962.00 MISCELLANEOUS	173	300	200	300	300	300
964.00 RETIREMENT EXPENSE CREDIT	(653,282)	(657,830)	(645,780)	(655,310)	(660,450)	(664,260)
OTHER CHARGES	(81,368)	(82,910)	(82,910)	(87,970)	(89,730)	(91,510)
PENSION ADMINISTRATION TOTAL	1	0	0	0	0	0

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

- 1. 703.00 Administration Cost** – The increase of \$5,060, or 6.1%, represents an increase in cost for personnel who work directly with the retirement system.
- 2. 802.02 Investment Management** – The decrease of \$7,600, or 2.0%, is a result of a higher allocation of investments with passive managing (mutual funds/ETF's).
- 3. 802.05 Investment Performance** – The increase of \$2,000 is based on the projected market value of the assets.

Performance Goals, Objectives and Measures

GOAL: To administer, manage and operate the retirement system properly to protect the assets of the retirement system from both market-value and inflationary erosion and provide growth to fund future costs. (*Long-Term Municipal Goals 1a, 2*)

OBJECTIVE: To formulate administrative and investment policies to meet current needs within administrative, fiscal and legal constraints.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Retirement Board meetings	4	4	4	4	4
Retirement Board Investment Committee	4	4	4	4	4
Number of active employees in retirement system	70	67	58	52	46
Number of retirees	223	226	228	236	240
Benefit estimates prepared	10	10	10	10	10
Retirement benefits processed	8	6	6	6	6
Investment return on portfolio	4.70%	6.75%	6.75%	6.75%	6.75%



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
SPECIAL REVENUE FUNDS
REVENUES BY SOURCE

DESCRIPTION	ACTIVITY	BUDGET	PROJECTED	MANAGER	PLANNED	PLANNED
	2018-2019	2019-2020	2019-2020	RECOMMEND	2021-2022	2022-2023
<u>MAJOR STREETS FUND</u>						
USE OF FUND BALANCE	0	2,370,814	0	0	0	2,771,430
INTERGOVERNMENTAL	1,621,238	1,457,100	1,457,100	1,641,450	1,674,280	1,707,760
INTEREST AND RENT	79,877	40,950	40,950	43,500	59,580	43,180
OTHER REVENUE	83,344	0	0	0	0	0
TRANSFERS IN	2,579,900	2,746,000	2,746,000	2,000,000	5,000,000	2,500,000
TOTAL	4,364,359	6,614,864	4,244,050	3,684,950	6,733,860	7,022,370
<u>LOCAL STREETS FUND</u>						
USE OF FUND BALANCE	0	1,679,975	0	0	0	0
INTERGOVERNMENTAL	565,229	592,300	643,010	670,450	683,860	697,540
INTEREST AND RENT	59,658	26,460	26,460	29,600	30,600	19,400
OTHER REVENUE	404,736	395,120	201,690	197,460	459,730	237,730
TRANSFERS IN	2,500,000	2,000,000	2,500,000	3,000,000	2,500,000	3,000,000
TOTAL	3,529,623	4,693,855	3,371,160	3,897,510	3,674,190	3,954,670
<u>SOLID WASTE FUND</u>						
USE OF FUND BALANCE	0	95,840	0	50,160	0	23,930
TAXES	1,885,647	1,935,000	1,935,000	2,042,500	2,170,000	2,225,000
INTERGOVERNMENTAL	4,224	4,200	4,110	4,110	4,110	4,110
CHARGES FOR SERVICES	18,189	18,000	17,400	17,000	17,000	17,000
INTEREST AND RENT	42,875	31,820	31,820	30,000	30,000	30,000
OTHER REVENUE	265	0	0	0	0	0
TOTAL	1,951,200	2,084,860	1,988,330	2,143,770	2,221,110	2,300,040
<u>COMMUNITY DEVELOPMENT BLOCK GRANT FUND</u>						
INTERGOVERNMENTAL	48,548	57,299	57,310	36,100	36,100	36,100
TOTAL	48,548	57,299	57,310	36,100	36,100	36,100
<u>LAW AND DRUG ENFORCEMENT FUND</u>						
USE OF FUND BALANCE	0	61,760	0	0	64,690	0
FINES AND FORFEITURES	48,613	35,000	37,210	25,000	25,000	25,000
INTEREST AND RENT	3,912	1,100	1,100	1,300	2,000	690
OTHER REVENUE	3,260	0	1,830	0	0	0
TOTAL	55,785	97,860	40,140	26,300	91,690	25,690
TOTAL REVENUES	9,949,515	13,548,738	9,700,990	9,788,630	12,756,950	13,338,870

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
SPECIAL REVENUE FUNDS
EXPENDITURES BY FUND

DESCRIPTION	ACTIVITY 2018-2019	BUDGET 2019-2020	PROJECTED 2019-2020	MANAGER		
				RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
MAJOR STREETS FUND	2,560,705	6,614,864	6,596,150	3,240,250	3,661,380	7,022,370
LOCAL STREETS FUND	3,859,321	3,773,835	3,613,250	3,043,270	3,392,330	3,496,060
SOLID WASTE FUND	1,969,976	2,084,860	2,091,860	2,143,770	2,208,420	2,300,040
COMM. DEVELOP. BLOCK GRANT FUND	48,548	57,299	57,310	36,100	36,100	36,100
LAW AND DRUG ENFORCEMENT FUND	59,594	97,860	97,850	2,840	91,690	0
TOTAL EXPENDITURES	8,498,144	12,628,718	12,456,420	8,466,230	9,389,920	12,854,570



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

FUND SUMMARY

Major Street Fund

The Major Street Fund is used to account for construction, maintenance and other authorized operations pertaining to all streets classified as “Major Streets” within the City of Birmingham. Major Streets are designated by the State Highway Commission under the provisions of Act 51, Public Act (P.A.) 1951, as amended.

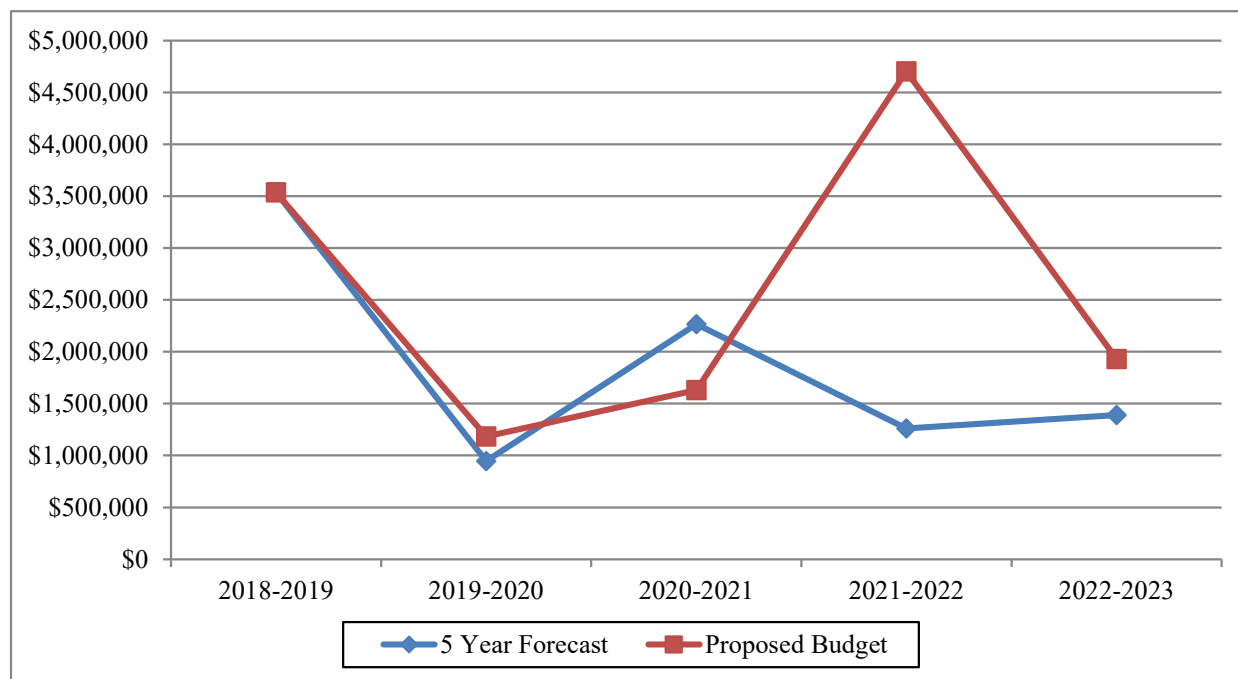
The Department of Engineering and Public Services are responsible for the maintenance, resurfacing and paving of approximately 22 miles of major streets. Street maintenance includes: repair of potholes; crack sealing; cleaning of catch basins; pulverizing and cape-sealing programs for oil-mat streets; mowing of rights-of-way; snow and ice control; care of City trees along street rights-of-way; and bridge maintenance and repair. The Police Department is responsible for traffic services and coordinates the replacement of signs, signals and pavement markings. The Police Department, in conjunction with the Multi-Modal Transportation Board (MMTB), assists in the evaluation of traffic-flow patterns within the City.

Fund Overview

Below is an overview of the budget for the Major Street Fund. Details and assumptions concerning revenue and expenditures are also discussed in this summary.

City of Birmingham, Michigan Statement of Revenues, Expenditures and Changes in Fund Balance Major Street Fund						
<u>Description</u>	<u>Actual</u> <u>2018-2019</u>	<u>Budget</u> <u>2019-2020</u>	<u>Projected</u> <u>2019-2020</u>	<u>Recommended</u> <u>2020-2021</u>	<u>Planned</u> <u>2021-2022</u>	<u>Planned</u> <u>2022-2023</u>
Revenues	\$ 4,364,359	\$ 4,244,050	\$ 4,244,050	\$ 3,684,950	\$ 6,733,860	\$ 4,250,940
Expenditures	<u>(2,560,705)</u>	<u>(6,614,864)</u>	<u>(6,596,150)</u>	<u>(3,240,250)</u>	<u>(3,661,380)</u>	<u>(7,022,370)</u>
Revenues over (under)						
Expenditures	1,803,654	(2,370,814)	(2,352,100)	444,700	3,072,480	(2,771,430)
Beginning Fund Balance	<u>1,732,911</u>	<u>3,536,565</u>	<u>3,536,565</u>	<u>1,184,465</u>	<u>1,629,165</u>	<u>4,701,645</u>
Ending Fund Balance	<u>\$ 3,536,565</u>	<u>\$ 1,165,751</u>	<u>\$ 1,184,465</u>	<u>\$ 1,629,165</u>	<u>\$ 4,701,645</u>	<u>\$ 1,930,215</u>

The recommended budget increases fund balance by \$444,700, or 38% from the projected 2019 - 2020 fund balance. Below is a comparison of the recommended budget ending fund balance as compared to the 5 year forecast as presented at the Long Range Planning Meeting in January 2020.



The proposed budget's fund balances are lower than the 5 year forecast model by approximately \$637,944 in 2020-2021, and higher by \$3,439,670 in 2021-2022, and \$540,142 in 2022-2023. Significant changes to the 5 year forecast include moving S. Old Woodward Ave. reconstruction to fiscal year 2022-2023.

Revenue Assumptions

The Major Street Fund derives revenues primarily from gas- and weight-tax distributions from the state and operating transfers from the General Fund. The process to estimate gas- and weight-tax revenues for the budget assumes the Act 51 funding formula currently in effect. Gas- and weight-tax revenues for fiscal year 2020-2021 are estimated to be slightly higher.

Gas- and weight-tax distributions from the state contribute approximately 45% of the funding for street maintenance and construction costs for fiscal year 2020-2021. Locally-raised revenues and fund balance reserves must be used to offset the remaining costs. The recommended budget includes a transfer of \$2,000,000 from the General Fund to the Major Street Fund. This transfer will also allow the Major Street Fund to maintain sufficient reserves.

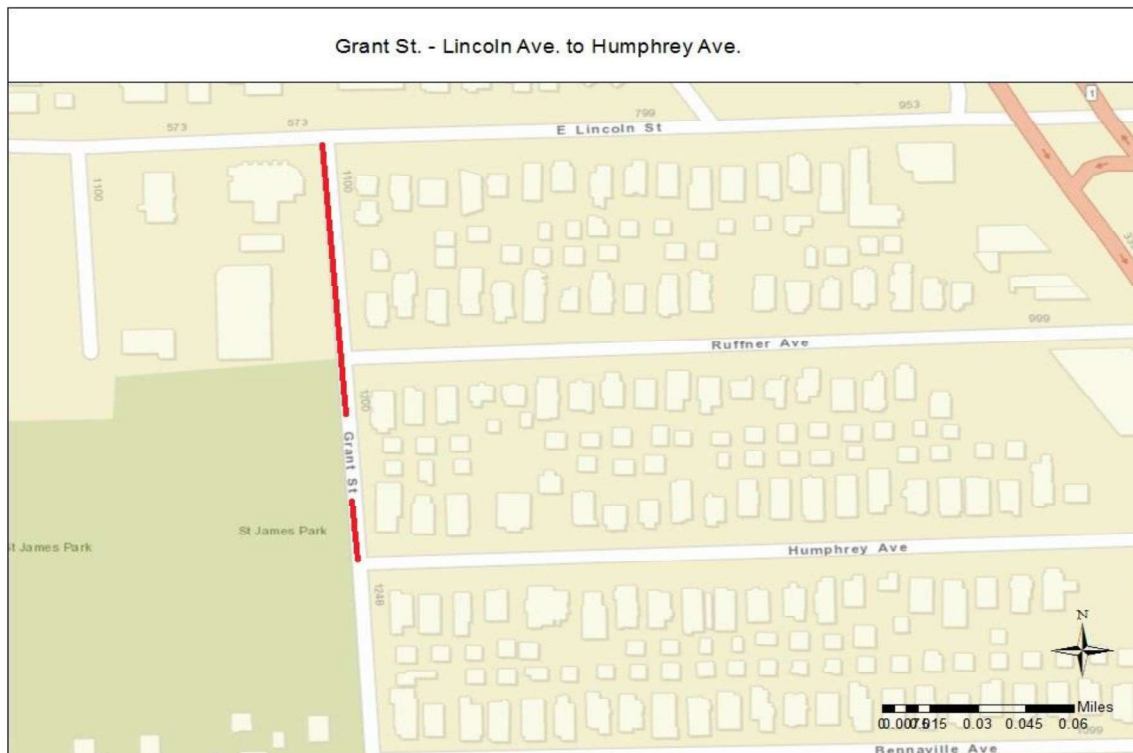
Expenditure Assumptions

Recommended expenditures for fiscal year 2020-2021 total \$3,240,250. This amount is \$3,374,614 or 51%, less than amended budgeted expenditures for fiscal year 2019-2020. The primary reason for the decrease is a decrease in capital outlay for fiscal year 2020-2021.

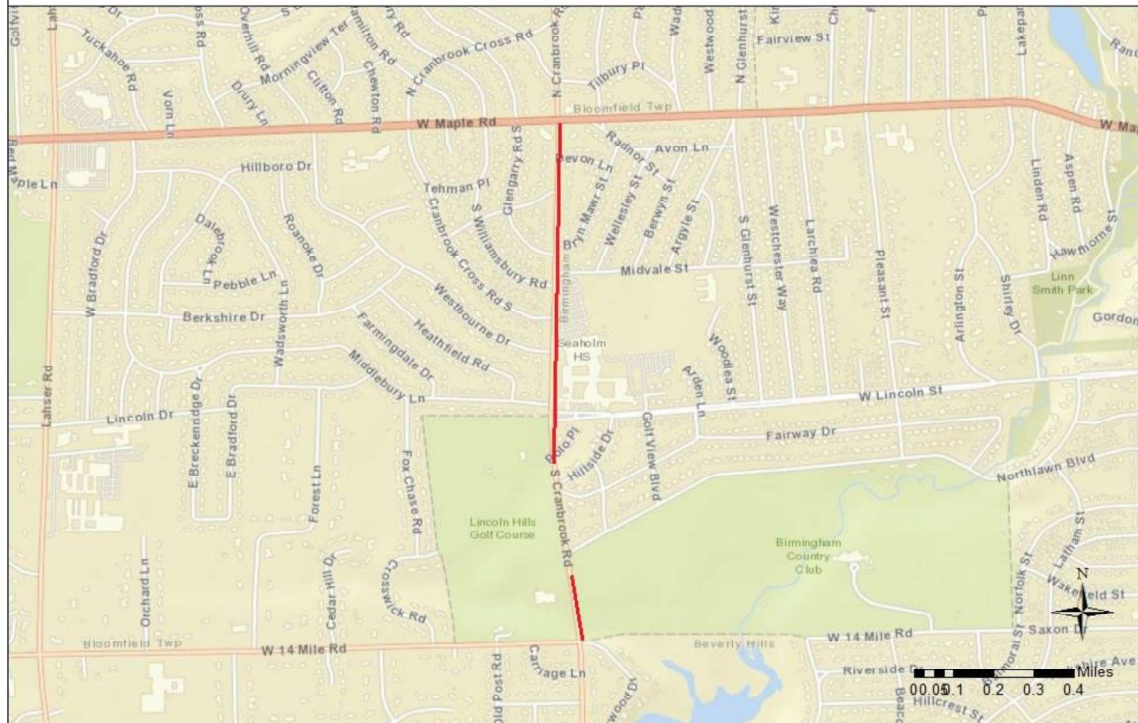
Capital outlay in the amount of \$1,656,540 represents 51% of the total budget for 2020-2021. This amount includes the following road projects:

- \$300,000 for concrete repair in conjunction with sidewalk replacement.
- \$350,000 for pavement maintenance.
- \$150,000 Redding Road retaining wall removal.
- \$400,000 Grant St. between E. Lincoln Ave. and Humphrey Ave.
- \$350,000 Cranbrook Rd. between Maple Rd and 14 Mile Rd.
- \$50,000 install permeable pavers on Lincoln Ave. islands
- \$25,000 Oak St. cape seal between Westwood Dr. and N. Glenhurst Dr.

A detailed listing of all Major Street capital improvements is included in the Capital Improvements section of this document. Also see the following maps of significant projects:



Cranbrook Rd. - Maple Rd. to 14 Mile Rd.



CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
MAJOR STREET FUND
SUMMARY BUDGET

DESCRIPTION	ACTIVITY 2018-2019	BUDGET 2019-2020	PROJECTED 2019-2020	MANAGER		
				RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
<u>REVENUES</u>						
INTERGOVERNMENTAL	1,621,238	1,457,100	1,457,100	1,641,450	1,674,280	1,707,760
INTEREST AND RENT	79,877	40,950	40,950	43,500	59,580	43,180
OTHER REVENUE	83,344	0	0	0	0	0
TRANSFERS IN	2,579,900	2,746,000	2,746,000	2,000,000	5,000,000	2,500,000
REVENUES	4,364,359	4,244,050	4,244,050	3,684,950	6,733,860	4,250,940
<u>EXPENDITURES</u>						
PERSONNEL SERVICES	529,667	542,160	542,210	529,470	537,520	539,270
SUPPLIES	105,197	180,458	158,700	183,700	165,700	168,700
OTHER CHARGES	844,964	916,338	744,330	870,540	826,620	919,630
CAPITAL OUTLAY	1,080,877	4,975,908	5,150,910	1,656,540	2,131,540	5,394,770
EXPENDITURES	2,560,705	6,614,864	6,596,150	3,240,250	3,661,380	7,022,370
REVENUES OVER (UNDER) EXPENDITURES	1,803,654	(2,370,814)	(2,352,100)	444,700	3,072,480	(2,771,430)
BEGINNING FUND BALANCE	1,732,911	3,536,565	3,536,565	1,184,465	1,629,165	4,701,645
ENDING FUND BALANCE	3,536,565	1,165,751	1,184,465	1,629,165	4,701,645	1,930,215

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
MAJOR STREET FUND
SUMMARY BUDGET

DESCRIPTION	ACTIVITY 2018-2019	BUDGET 2019-2020	PROJECTED 2019-2020	MANAGER		
				RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
<u>REVENUES</u>						
INTERGOVERNMENTAL	1,621,238	1,457,100	1,457,100	1,641,450	1,674,280	1,707,760
INTEREST AND RENT	79,877	40,950	40,950	43,500	59,580	43,180
OTHER REVENUE	83,344	0	0	0	0	0
TRANSFERS IN	2,579,900	2,746,000	2,746,000	2,000,000	5,000,000	2,500,000
REVENUES	4,364,359	4,244,050	4,244,050	3,684,950	6,733,860	4,250,940
<u>EXPENDITURES</u>						
FINANCE DEPARTMENT	18,998	20,510	20,510	20,900	20,960	21,080
TRAFFIC CONTROLS	651,908	862,539	849,260	231,870	487,440	662,190
TRAFFIC ENGINEERING	38,838	44,070	44,070	41,440	41,510	41,590
CONSTRUCTION	687,101	4,439,515	4,607,710	1,640,430	1,865,620	5,025,690
BRIDGE MAINTENANCE	9,205	8,810	15,500	65,000	65,000	65,000
STREET MAINTENANCE	438,724	413,679	368,340	388,400	373,720	386,980
STREET CLEANING	140,811	157,670	157,690	219,590	161,270	161,720
STREET TREES	242,124	266,271	261,270	269,110	279,590	291,230
SNOW AND ICE CONTROL	209,098	301,800	251,800	288,510	291,270	291,890
HIGHWAYS & STREETS	123,898	100,000	50,000	75,000	75,000	75,000
EXPENDITURES	2,560,705	6,614,864	6,626,150	3,240,250	3,661,380	7,022,370
REVENUES OVER (UNDER) EXPENDITURES	1,803,654	(2,370,814)	(2,382,100)	444,700	3,072,480	(2,771,430)
BEGINNING FUND BALANCE	1,732,911	3,536,565	3,536,565	1,154,465	1,599,165	4,671,645
ENDING FUND BALANCE	3,536,565	1,165,751	1,154,465	1,599,165	4,671,645	1,900,215

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
MAJOR STREET FUND

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	231,674	242,160	242,260	248,760	254,810	256,370
703.00	ADMINSTRATION COST	128,080	122,310	122,310	103,060	103,370	103,650
706.00	LABOR BURDEN	169,913	177,690	177,640	177,650	179,340	179,250
PERSONNEL SERVICES		529,667	542,160	542,210	529,470	537,520	539,270
SUPPLIES							
729.00	OPERATING SUPPLIES	105,198	180,458	158,700	183,700	165,700	168,700
SUPPLIES		105,198	180,458	158,700	183,700	165,700	168,700
OTHER CHARGES							
802.01	AUDIT	3,488	3,580	3,580	3,650	3,730	3,800
804.01	ENGINEERING CONSULTANTS	123,898	100,000	50,000	75,000	75,000	75,000
804.02	CONTRACT TRAFFIC ENGINEER	11,188	16,250	16,250	16,250	16,250	16,250
811.00	OTHER CONTRACTUAL SERVICE	17,519	21,610	21,500	20,000	20,000	20,000
819.00	FORESTRY SERVICES	181,529	172,001	172,000	180,000	190,000	200,000
920.00	ELECTRIC UTILITY	18,677	18,500	18,500	18,500	18,500	18,500
933.02	EQUIPMENT MAINTENANCE	140	0	1,500	1,500	1,500	1,500
937.02	CONTRACT LANE PAINTING	96,627	151,406	125,420	125,420	125,420	200,230
937.03	OAKLAND CNTY SIGNAL MAINT	48,126	64,380	45,580	53,220	58,720	55,350
937.04	CONTRACT MAINTENANCE	176,315	72,086	68,000	129,000	69,500	75,500
937.05	STREET LIGHTING CBD MAINT	21,085	99,525	60,000	60,000	60,000	64,000
941.00	EQUIPMENT RENTAL OR LEASE	146,371	197,000	162,000	188,000	188,000	189,500
OTHER CHARGES		844,963	916,338	744,330	870,540	826,620	919,630
CAPITAL OUTLAY							
971.01	MACHINERY & EQUIPMENT	453,771	579,086	579,090	6,540	256,540	359,770
981.01	PUBLIC IMPROVEMENTS	627,106	4,396,822	4,571,820	1,650,000	1,875,000	5,035,000
CAPITAL OUTLAY		1,080,877	4,975,908	5,150,910	1,656,540	2,131,540	5,394,770
MAJOR STREET FUND TOTAL		2,560,705	6,614,864	6,596,150	3,240,250	3,661,380	7,022,370

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **703.00 Administrative Cost** – This account represents wages paid for administrative services performed by the following departments.

Police	\$ 50,380
Finance	17,250
Engineering	<u>35,430</u>
Total	\$103,060

2. **804.01 Engineering Consultants** – The decrease of \$25,000, or 25.0%, shows the reduction for consultant services needed for major projects.
3. **819.00 Forestry Services** – The increase of \$8,000, or 4.7%, is due to a rise in charges for forestry services as well as tree purchases.
4. **937.02 Contract Lane Painting** – The decrease of \$25,990, or 17.2%, reflects the return to a normal budget amount.
5. **937.03 Oakland County Signal Maintenance** – The budget of \$53,220 reflects lower maintenance costs for modernized signals and lights.
6. **937.04 Contract Maintenance** – The increase of \$56,910, or 78.9%, represents the cost for cleaning the catch basin every three years.
7. **937.05 Street Lighting CBD Maintenance** – The decrease of \$39,520, or 39.7%, reflects a return to a normal budget amount.
8. **941.00 Equipment Rental or Lease** – The decrease of \$9,000, or 39.8%, reflects a return to a normal budget amount.
9. **971.01 Machinery & Equipment** – The budget of \$6,540 cost of two speed boards for replacement.

10. 981.01 Public Improvements – The \$1,650,000 is primarily for the following projects:

Oakland Blvd – N. Old Woodward to Woodward Ave.	\$ 300,000
Grant St – E. Lincoln Ave to Humphrey Ave.	350,000
Outside Engineering and Inspection	200,000
Lincoln Islands – Permeable Paver Project	50,000
Oak St – Glenhurst – Westwood – Quarton Lk Ph II	25,000
Cranbrook – Maple to 14 Mile (RCOC)	300,000
Redding Road – Remove Retainer Wall	125,000
Annual Sidewalk & Pavement Maintenance	250,000
Miscellaneous bridge maintenance	50,000
Total	<u>\$1,650,000</u>

Significant Notes to 2021-2022 Planned Amounts

- 1. 729.00 Operating Supplies** – The decrease of \$18,000, or 9.8%, reflects the of water barricades in 2020-2021.
- 2. 819.00 Forestry Service** – The increase of \$10,000, or 5.6%, is due to the rise in cost for forestry services as well as tree purchases.
- 3. 937.03 Oakland County Signal Maintenance** – The increase of \$5,500, or 10.3%, is the cost related to the mast arm inspections.
- 4. 937.04 Contract Maintenance** – The decrease of \$59,500, or 46.1% reflects catch basin cleaning in 2020-2021.
- 5. 971.01 Machinery & Equipment** – The budget of \$256,540 reflects the replacement of two speed boards (\$6,540) and the traffic signal modernization project for Willits to Brown (\$250,000).
- 6. 981.01 Public Improvements** – The \$1,875,000 is for the following projects:

Peabody – E. Maple to E. Brown	\$ 200,000
Outside Engineering and Inspection	200,000
Pierce – Lincoln to Bird	400,000
Redding – Lakepark to Woodward	450,000
N. Adams Rd. – North End	200,000
MMTB Improvements – Cranbrook Tap Grant	125,000
Pavement maintenance and sidewalk repairs	250,000
Miscellaneous bridge maintenance	50,000
Total	<u>\$1,875,000</u>

Significant Notes to 2022-2023 Planned Amounts

1. **819.00 Forestry Services** – The increase of \$10,000, or 5.3%, is due to the rise in cost for forestry services as well as trees purchased.
2. **937.02 Contract Lane Painting** – The increase of \$74,810, or 59.7%, represents the cost of a new contractor to perform this work.
3. **937.04 Contract Maintenance** – The increase of \$6,000, or 8.6%, represents increases for services of lawn mowing (\$1,000), fertilizer & weed control (\$1,000), and landscape contractor (\$4,000).
4. **971.01 Machinery & Equipment** – The budget of \$359,770 represents the two replacement speed boards (\$6,540), the Maple/Elm/Poppleton modernization project (\$210,000), and the Adams/Derby modernization project (\$143,230).
5. **981.01 Public Improvements** – The \$5,035,000 is for the following projects:

Old Woodward – Phase III, Brown - Landon	\$ 4,000,000
Outside Engineering and Inspection	200,000
S. Old Woodward – S. End, Landon - Lincoln	100,000
E. Maple (Patching) NHPP Funding	250,000
N. Old Woodward – N. End, Oak - Woodward	125,000
Derby Rd – N. Eton - Coolidge	60,000
Pavement maintenance and sidewalk repairs	250,000
Miscellaneous bridge maintenance	<u>50,000</u>
Total	<u>\$5,035,000</u>

FUND SUMMARY

Local Street Fund

The Local Street Fund is used to account for construction, maintenance, and other authorized operations pertaining to all streets classified as “Local Streets” within the City of Birmingham. Local Streets are designated by the State Highway Commission under the provisions of Act 51, Public Act (P.A.) 1951, as amended.

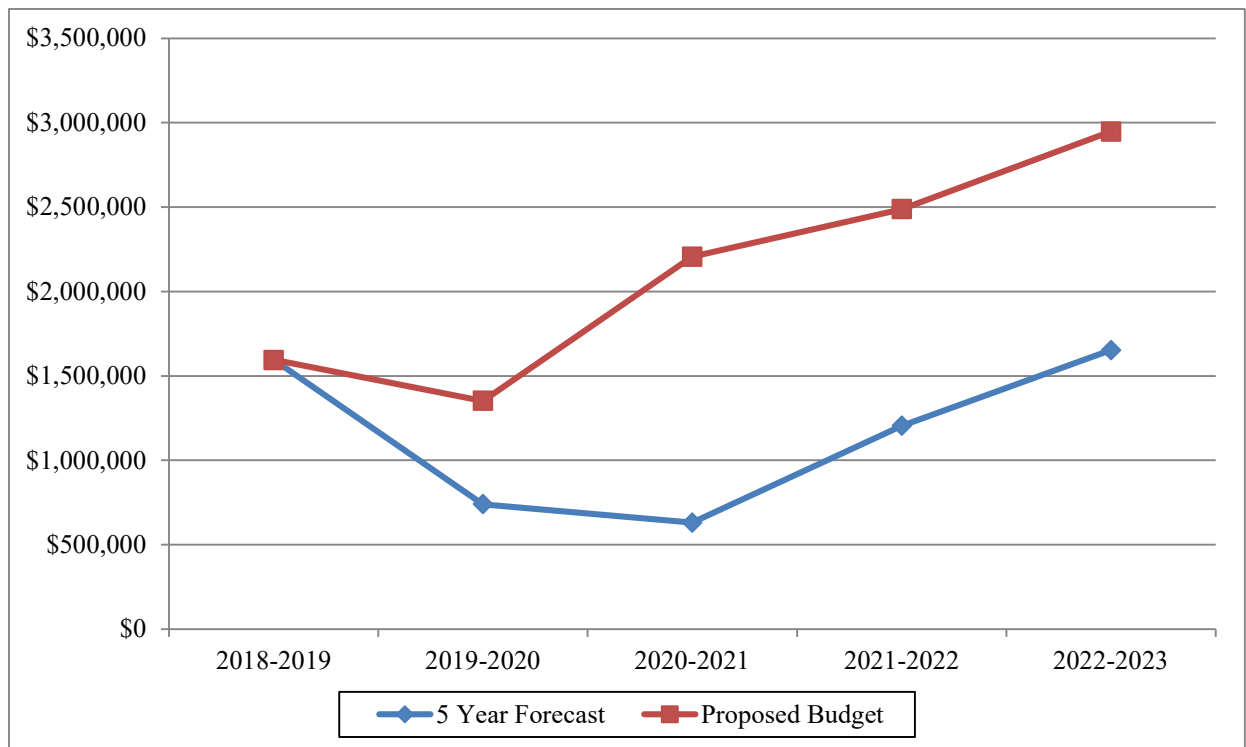
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Fund Overview

Below is an overview of the budget for the Local Street Fund. Details and assumptions concerning revenue and expenditures are also discussed in this summary.

City of Birmingham, Michigan Statement of Revenues, Expenditures and Changes in Fund Balance Local Street Fund						
<u>Description</u>	<u>Actual 2018-2019</u>	<u>Budget 2019-2020</u>	<u>Projected 2019-2020</u>	<u>Recommended 2020-2021</u>	<u>Planned 2021-2022</u>	<u>Planned 2022-2023</u>
Revenues	\$ 3,529,622	\$ 3,013,880	\$ 3,371,160	\$ 3,897,510	\$ 3,674,190	\$ 3,954,670
Expenditures	<u>(3,859,320)</u>	<u>(3,773,835)</u>	<u>(3,613,250)</u>	<u>(3,043,270)</u>	<u>(3,392,330)</u>	<u>(3,496,060)</u>
Revenues over (under)						
Expenditures	(329,698)	(759,955)	(242,090)	854,240	281,860	458,610
Beginning Fund Balance	<u>1,924,033</u>	<u>1,594,335</u>	<u>1,594,335</u>	<u>1,352,245</u>	<u>2,206,485</u>	<u>2,488,345</u>
Ending Fund Balance	<u>\$ 1,594,335</u>	<u>\$ 834,380</u>	<u>\$ 1,352,245</u>	<u>\$ 2,206,485</u>	<u>\$ 2,488,345</u>	<u>\$ 2,946,955</u>

The recommended budget increases fund balance by \$849,360 or 63% from the projected 2019 -2020 fund balance. Below is a comparison of the recommended budget ending fund balance as compared to the 5 year forecast as presented at the Long Range Planning Meeting in January 2020.



The proposed budget's fund balance is higher than the 5 year forecast model by approximately \$1,574,899 at the end of fiscal year 2020-2021, \$1,284,032 at the end of fiscal year 2021-2022 and \$1,293,543 at the end of fiscal year 2022-2023. Significant differences between the forecast and the proposed budget for 2020-2021 include: an increase in ending 2019-2020 fund balance of \$849,000, a \$500,000 increase in transfers from the General Fund and \$390,000 less in capital expenditures. Significant differences for 2021-2022 include \$500,000 decrease in transfer from the General Fund, \$382,000 increase in special assessment revenue and \$75,000 more in capital expenditures. Significant differences for 2022-2023 include \$500,000 increase in transfer from the General Fund, \$220,000 decrease in special assessment revenue, and a \$375,000 increase in capital expenditures.

Revenue Assumptions

The Local Street Fund derives revenues primarily from gas- and weight-tax distributions from the state, operating transfers from the General Fund and payments received from special assessments. The process to estimate gas- and weight-tax revenues for the budget assumes the Act 51 funding formula currently in effect. Gas and weight-tax revenues for fiscal year 2020-2021 are estimated to be higher.

Gas- and weight-tax distributions from the state provide approximately 18% of the funding for street-maintenance and construction costs for fiscal year 2020-2021. Locally raised revenues and fund balance reserves must be used to offset the remaining costs. The recommended budget includes a transfer from the General Fund to the Local Street Fund of \$3,000,000. This transfer will also allow the Local Street Fund to maintain sufficient reserves.

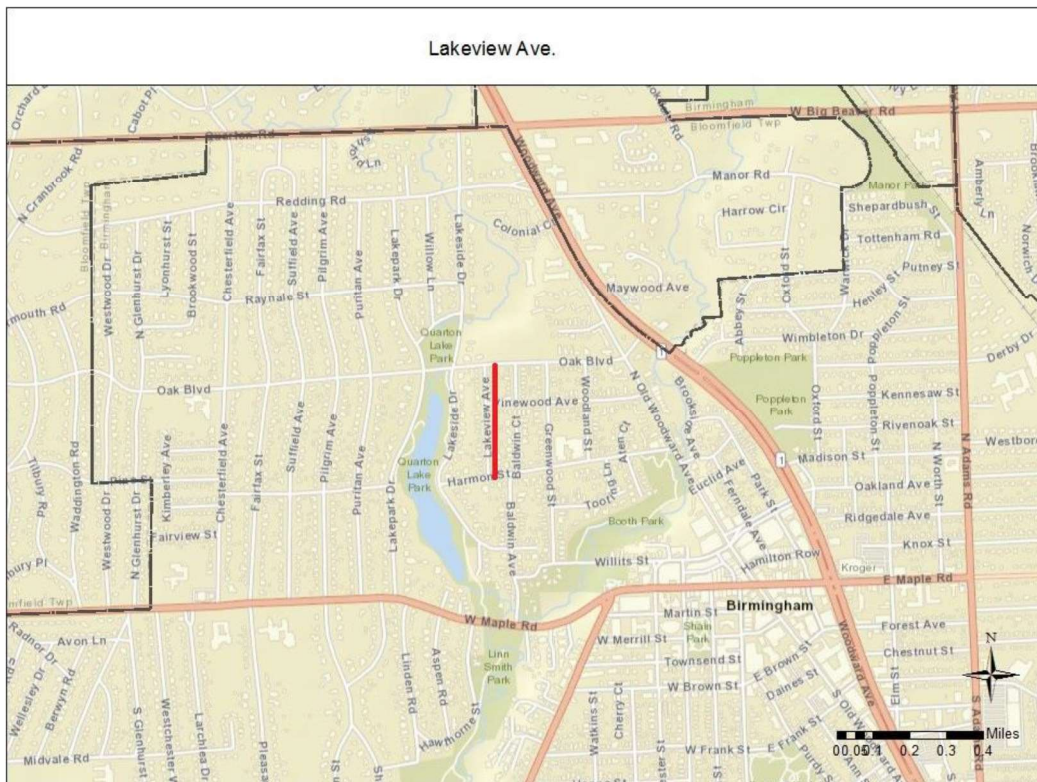
Expenditure Assumptions

Recommended Local Street expenditures for fiscal year 2020-2021 total \$3,043,270, representing a decrease of \$730,565, or 19% from fiscal year 2019-2020 budget.

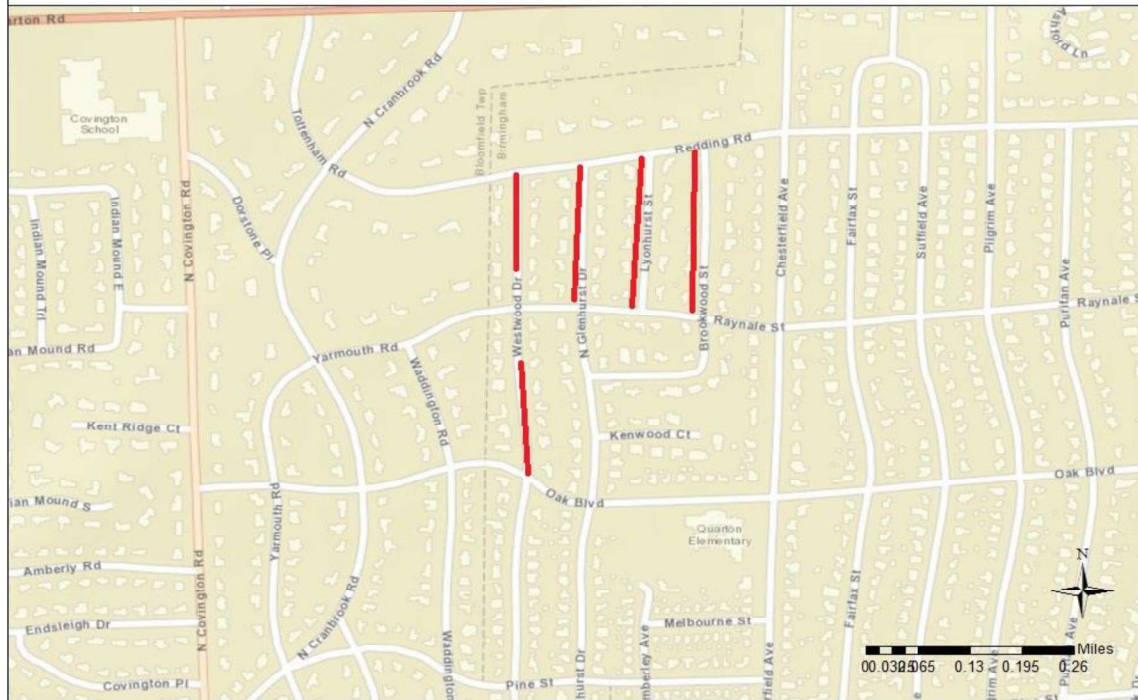
Capital improvements totaling \$1,250,000 represents 41% of the total budget for fiscal year 2020-2021. This amount includes the following road work:

- \$550,000 Resurfacing project on Lakeview Ave.
- \$250,000 Quarton Lake Phase II (Brookwood, Lyonhurst, N. Glenhurst, Westwood)
- \$325,000 for pavement maintenance.
- \$125,000 for concrete repairs in conjunction with sidewalk replacement.
- \$50,000 for bridge maintenance and repairs.

A detailed listing of all Local Street improvements is included in the Capital Improvements section of this document. Also, see the following maps:



Westwood Dr., N. Glenhurst Dr., Lyonhurst St., Brookwood Cape Seal



CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
LOCAL STREET FUND
SUMMARY BUDGET

DESCRIPTION	ACTIVITY 2018-2019	BUDGET 2019-2020	PROJECTED 2019-2020	MANAGER		
				RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
<u>REVENUES</u>						
INTERGOVERNMENTAL	565,229	592,300	643,010	670,450	683,860	697,540
INTEREST AND RENT	59,658	26,460	26,460	29,600	30,600	19,400
OTHER REVENUE	404,735	395,120	201,690	197,460	459,730	237,730
TRANSFERS IN	2,500,000	2,000,000	2,500,000	3,000,000	2,500,000	3,000,000
REVENUES	3,529,622	3,013,880	3,371,160	3,897,510	3,674,190	3,954,670
<u>EXPENDITURES</u>						
PERSONNEL SERVICES	757,341	795,030	802,220	793,530	806,100	808,170
SUPPLIES	80,161	112,700	112,700	119,700	120,700	120,700
OTHER CHARGES	1,262,467	1,301,742	1,058,330	880,040	1,140,530	867,190
CAPITAL OUTLAY	1,759,351	1,564,363	1,640,000	1,250,000	1,325,000	1,700,000
EXPENDITURES	3,859,320	3,773,835	3,613,250	3,043,270	3,392,330	3,496,060
REVENUES OVER (UNDER) EXPENDITURES	(329,698)	(759,955)	(242,090)	854,240	281,860	458,610
BEGINNING FUND BALANCE	1,924,032	1,594,334	1,594,334	1,352,244	2,206,484	2,488,344
ENDING FUND BALANCE	1,594,334	834,379	1,352,244	2,206,484	2,488,344	2,946,954

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
LOCAL STREET FUND
SUMMARY BUDGET

DESCRIPTION	ACTIVITY 2018-2019	BUDGET 2019-2020	PROJECTED 2019-2020	MANAGER		
				RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
<u>REVENUES</u>						
INTERGOVERNMENTAL	565,229	592,300	643,010	670,450	683,860	697,540
INTEREST AND RENT	59,658	26,460	26,460	29,600	30,600	19,400
OTHER REVENUE	404,736	395,120	201,690	197,460	459,730	237,730
TRANSFERS IN	2,500,000	2,000,000	2,500,000	3,000,000	2,500,000	3,000,000
REVENUES	3,529,623	3,013,880	3,371,160	3,897,510	3,674,190	3,954,670
<u>EXPENDITURES</u>						
FINANCE DEPARTMENT	26,748	28,980	28,980	29,490	29,550	29,690
TRAFFIC CONTROLS	31,379	32,960	31,250	29,190	29,670	29,340
TRAFFIC ENGINEERING	36,350	37,830	38,740	36,110	36,180	36,260
CONSTRUCTION	1,817,106	1,616,103	1,690,740	1,237,430	1,312,620	1,687,690
BRIDGE MAINTENANCE	4,015	2,500	2,500	55,000	55,000	55,000
STREET MAINTENANCE	1,118,337	1,167,443	932,440	649,200	957,560	665,140
STREET CLEANING	169,146	186,190	186,190	253,330	190,100	190,560
STREET TREES	514,400	526,799	527,350	551,990	578,440	598,570
SNOW AND ICE CONTROL	141,840	165,030	165,060	176,530	178,210	178,810
HIGHWAYS & STREETS	0	10,000	10,000	25,000	25,000	25,000
EXPENDITURES	3,859,321	3,773,835	3,613,250	3,043,270	3,392,330	3,496,060
REVENUES OVER (UNDER) EXPENDITURES	(329,698)	(759,955)	(242,090)	854,240	281,860	458,610
BEGINNING FUND BALANCE	1,924,032	1,594,334	1,594,334	1,352,244	2,206,484	2,488,344
ENDING FUND BALANCE	1,594,334	834,379	1,352,244	2,206,484	2,488,344	2,946,954

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
LOCAL STREET FUND

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	370,683	362,800	369,990	373,230	382,760	383,930
703.00	ADMINSTRATION COST	135,830	130,780	130,780	111,680	111,990	112,290
706.00	LABOR BURDEN	250,828	301,450	301,450	308,620	311,350	311,950
PERSONNEL SERVICES		757,341	795,030	802,220	793,530	806,100	808,170
SUPPLIES							
729.00	OPERATING SUPPLIES	80,161	112,700	112,700	119,700	120,700	120,700
SUPPLIES		80,161	112,700	112,700	119,700	120,700	120,700
OTHER CHARGES							
802.01	AUDIT	3,488	3,580	3,580	3,620	3,700	3,770
804.01	ENGINEERING CONSULTANTS	0	10,000	10,000	25,000	25,000	25,000
804.02	CONTRACT TRAFFIC ENGINEER	8,700	10,010	10,920	10,920	10,920	10,920
811.00	OTHER CONTRACTUAL SERVICE	4,500	4,500	3,500	7,000	7,000	7,000
819.00	FORESTRY SERVICES	442,979	436,009	436,000	460,000	485,000	505,000
937.03	OAKLAND CNTY SIGNAL MAINT	3,349	4,640	2,930	3,500	3,910	3,500
937.04	CONTRACT MAINTENANCE	545,311	580,603	325,000	91,000	326,000	28,000
937.05	STREET LIGHTING CBD MAINT	3,400	0	0	0	0	0
941.00	EQUIPMENT RENTAL OR LEASE	250,740	252,400	266,400	279,000	279,000	284,000
OTHER CHARGES		1,262,467	1,301,742	1,058,330	880,040	1,140,530	867,190
CAPITAL OUTLAY							
981.01	PUBLIC IMPROVEMENTS	1,757,258	1,564,362	1,640,000	1,250,000	1,325,000	1,700,000
987.75	WEBSTER AVE/S. WORTH ST CAPE SEAL	2,093	1	0	0	0	0
CAPITAL OUTLAY		1,759,351	1,564,363	1,640,000	1,250,000	1,325,000	1,700,000
LOCAL STREET FUND TOTAL		3,859,320	3,773,835	3,613,250	3,043,270	3,392,330	3,496,060

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

- 1. 703.00 Administrative Cost** – This account represents wages paid for administrative services performed by the following departments.

Police	\$ 50,380
Finance	25,870
Engineering	<u>35,430</u>
Total	<u>\$111,680</u>

- 2. 729.00 Operating Supplies** – The increase of \$7,000, or 6.2%, reflects the cost of sign reflectors (\$5,000) and an increase in cost for street tree purchases (\$2,000).
- 3. 804.01 Engineering Consultants** – The increase of \$15,000, or 150.0%, represents additional resources to assist in reviewing and planning road projects.
- 4. 819.00 Forestry Services** – The increase of \$23,990, or 5.5%, relates to the rise in cost for our current contracts for forestry services.
- 5. 937.04 Contract Maintenance** – The decrease of \$489,600, or 84.3%, mainly is the result of a cape seal project performed in 2019-2020.
- 6. 941.00 Equipment Rental or Lease** – The increase of \$26,600, or 10.5%, is a result of an additional need for equipment and rising costs of rental charges.
- 7. 981.01 Public Improvements** – The \$1,250,000 is for the following projects:

Quarton Lake Phase II - Resurfacing	\$ 200,000
Bridge Maintenance	50,000
Additional Engineering and Inspection	100,000
Lakeview – SAD, Harmon - Oak	550,000
Annual Pavement & Sidewalk Program	<u>350,000</u>
Total	<u>\$1,250,000</u>

Significant Notes to 2021-2022 Planned Amounts

- 1. 819.00 Forestry Service** – The increase of \$25,000, or 5.4%, relates to the rise in cost for our current contracts for forestry services.
- 2. 937.04 Contract Maintenance** – The budget of \$326,000 primarily represents cape seal projects (\$300,000), lawn mowing service (\$11,000), weed control service (\$5,000), and general maintenance and cleaning (\$10,000).

3. 981.01 Public Improvements – The \$1,325,000 is for the following projects:

Townsend St. – Southfield Rd. to Chester St.	\$ 400,000
Bridge Maintenance	50,000
Additional Funding for Unimproved Streets	500,000
Additional Engineering and Inspection	100,000
Pavement and sidewalk maintenance	<u>275,000</u>
Total	<u>\$1,325,000</u>

<i>Significant Notes to 2022-2023 Planned Amounts</i>
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- 1. 819.00 Forestry Service** – The increase of \$20,000, or 4.1%, relates to the rise in costs for our current contracts for forestry services.
- 2. 937.04 Contract Maintenance** – The decrease of \$298,000, or 91.4%, is a return to normal operating costs for lawn mowing, general maintenance, and cleaning.
- 3. 981.01 Public Improvements** – The \$1,700,000 is for the following projects:

Hazel – Old Woodward to Woodward	\$ 150,000
Edgewood – Lincoln to Southlawn, Curbs & Asphalt	625,000
Bridge Maintenance	50,000
Additional Funding for Unimproved Streets	500,000
Additional Engineering and Inspection	100,000
Pavement and sidewalk maintenance	<u>275,000</u>
Total	<u>\$1,700,000</u>



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

FUND SUMMARY

Community Development Block Grant

Oakland County receives block-grant funds annually from the federal department of Housing and Urban Development as an “urban county” by formula. The City of Birmingham is one of 53 communities in Oakland County which participate in the Urban County program. Funds from this program can only be used to support approved activities, as authorized in the current Housing and Community Development Act. One of the primary functions of the Community Development Act is to allow local communities the opportunity to structure a program to meet their own specific needs.

The City of Birmingham has been a recipient of Community Development Block Grant (CDBG) funds for 31 program years and to date has received funds totaling \$1,298,067 under this program. Funding received may only be used for activities directed at meeting specific objectives. For Birmingham, these program objectives include providing: barrier-free access to all City buildings and facilities; public-services activities and minor home repair to senior and/or low- and moderate-income and handicapped households to maintain their homes; and recreational equipment accessible to handicapped persons.

Activities which have been undertaken in past years to meet program objectives have included: Yard and Senior Outreach Services; Municipal Building, Ice Arena, Allen House Museum and Public Services building barrier-free design projects; Housing Rehabilitation Program; and handicapped-accessible ramping and walkways on public streets and in public facilities.

The 2020-2021 budget is based upon the application for CDBG funding submitted to Oakland County in December 2019. The projects in the application include:

Yard Services	\$ 7,327
Senior Outreach Services	3,500
Minor Home Repair	<u>25,263</u>
Total	<u>\$36,090</u>

The program year for the CDBG grant extends from July 1 to June 30. It is anticipated that funding will remain at the same level for fiscal year 2021-2022.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
SUMMARY BUDGET

DESCRIPTION	ACTIVITY 2018-2019	BUDGET 2019-2020	PROJECTED 2019-2020	MANAGER	PLANNED 2021-2022	PLANNED 2022-2023
				RECOMMEND 2020-2021		
<u>REVENUES</u>						
INTERGOVERNMENTAL	48,550	57,300	57,310	36,100	36,100	36,100
REVENUES	48,550	57,300	57,310	36,100	36,100	36,100
<u>EXPENDITURES</u>						
OTHER CHARGES	48,550	57,300	57,310	36,100	36,100	36,100
EXPENDITURES	48,550	57,300	57,310	36,100	36,100	36,100
REVENUES OVER (UNDER) EXPENDITURES	0	0	0	0	0	0
BEGINNING FUND BALANCE	0	0	0	0	0	0
ENDING FUND BALANCE	0	0	0	0	0	0

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
COMMUNITY DEVELOPMENT BLOCK GRANT FUND

		MANAGER				
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022
						2022-2023
OTHER CHARGES						
836.01	BARRIER FREE IMPROVEMENTS	31,160	46,470	44,140	0	0
836.02	HOME CHORE PROGRAM	7,350	7,330	7,330	7,330	7,330
836.03	MINOR HOME REPAIR	6,740	0	2,340	25,270	25,270
836.05	ADMINISTRATION FEES	0	0	0	0	0
836.06	SENIOR OUTREACH SERVICES	3,300	3,500	3,500	3,500	3,500
OTHER CHARGES		48,550	57,300	57,310	36,100	36,100
COMMUNITY DEV. BLOCK GRANT FUND		48,550	57,300	57,310	36,100	36,100



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

FUND SUMMARY

Solid-Waste Fund

The Solid-Waste Disposal Fund provides for all costs associated with the collection and disposal of solid waste from residential areas. A private refuse-collection company under contract with the Southeast Oakland County Resource Recovery Authority (SOCRRA) provides residential collection for the City through fiscal year 2027. The current contract, which was initiated on July 1, 2007, provides for curbside collection of yard waste, recyclables separated from other mixed refuse and the pick up of bulky items on regularly scheduled collection days. Household hazardous waste and electronic equipment must be dropped off at SOCRRA by appointment.

The season for yard waste collection begins the second Wednesday in April and runs through the third Friday in December. Grass is collected from curbside locations when placed in durable (plastic, metal, etc.) containers or the brown Kraft-type paper yard-waste recycling bags. Yard waste placed in plastic bags is no longer collected. Under current practice, leaves may be placed in durable (plastic, metal, etc.) containers or lawn paper bags for curbside collection. Leaves placed in plastic bags are not collected.

Following are the approximate volume/tonnage-totals resulting from collection of disposable materials from the most recent full-year recording period (2018-2019 fiscal year):

Municipal Solid Waste – 9,162 tons were collected and hauled to the Southeastern Oakland County Resource Recovery Authority (SOCRRA) facility.

Landfill Material – City – 3,065 tons of water/sewer excavation material were picked up by private contractor from the Public Services yard and hauled to a private disposal area.

Compost – 4,240 tons of yard waste, leaves and grass were hauled to the SOCRRA facility. SOCRRA in turn provides the City, free of charge, composted material for use by residents for flower beds and yard use. City residents use approximately 1,000 yards of compost annually.

Recyclable Material – 2,656 tons of recyclable material were collected and hauled to the SOCRRA facility. In an effort to increase recycle tonnage; the City of Birmingham has expanded recycling in the downtown business district with the placement of eight recycle containers in high foot-traffic areas. This experimental program is an example of the many “green initiatives” Birmingham is undertaking. The regional authority markets recyclables and credits bi-monthly billings back to authority members based on respective tonnage collected.

Services Provided by DPS

- The City also offers residents the use of a heavy-duty truck for its Fill-A-Dump (Truck) Program. The charge for this service is \$300 to offset related expenses for labor, equipment and disposal fees.
- Another program included in the Solid-Waste Fund is removal of invasive species of plant and woody material from the Rouge River Basin. Birmingham is recognized as a leader in the removal of invasive species of plant material. Work is done primarily along the City’s 1.75-mile Rouge River trail system.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
SOLID WASTE FUND
SUMMARY BUDGET

DESCRIPTION	ACTIVITY 2018-2019	BUDGET 2019-2020	PROJECTED 2019-2020	MANAGER		
				RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
<u>REVENUES</u>						
TAXES	1,885,647	1,935,000	1,935,000	2,042,500	2,170,000	2,225,000
INTERGOVERNMENTAL	4,224	4,200	4,110	4,110	4,110	4,110
CHARGES FOR SERVICES	18,189	18,000	17,400	17,000	17,000	17,000
INTEREST AND RENT	42,875	31,820	31,820	30,000	30,000	30,000
OTHER REVENUE	265	0	0	0	0	0
REVENUES	1,951,200	1,989,020	1,988,330	2,093,610	2,221,110	2,276,110
<u>EXPENDITURES</u>						
PERSONNEL SERVICES	156,417	187,380	189,380	190,050	193,920	194,950
SUPPLIES	5,649	12,000	12,000	28,000	30,000	30,000
OTHER CHARGES	1,794,760	1,869,480	1,874,480	1,925,720	1,984,500	2,075,090
CAPITAL OUTLAY	13,150	16,000	16,000	0	0	0
EXPENDITURES	1,969,976	2,084,860	2,091,860	2,143,770	2,208,420	2,300,040
REVENUES OVER (UNDER) EXPENDITURES	(18,776)	(95,840)	(103,530)	(50,160)	12,690	(23,930)
BEGINNING FUND BALANCE	675,918	657,142	657,142	553,612	553,612	503,452
ENDING FUND BALANCE	657,142	561,302	553,612	503,452	566,302	479,522

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
SOLID WASTE FUND

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	92,899	104,780	106,090	107,950	111,030	111,860
706.00	LABOR BURDEN	63,518	82,600	83,290	82,100	82,890	83,090
PERSONNEL SERVICES		156,417	187,380	189,380	190,050	193,920	194,950
SUPPLIES							
729.00	OPERATING SUPPLIES	5,649	12,000	12,000	12,000	12,000	12,000
799.00	OPERATING SUPPLIES	0	0	0	16,000	18,000	18,000
SUPPLIES		5,649	12,000	12,000	28,000	30,000	30,000
OTHER CHARGES							
802.01	AUDIT	1,449	1,480	1,480	1,510	1,540	1,580
827.01	RESIDENTIAL REFUSE PICKUP	1,655,815	1,707,000	1,707,000	1,758,210	1,810,960	1,901,510
827.03	CONTRACT WASTE REMOVAL	23,189	26,000	26,000	26,000	27,000	27,000
941.00	EQUIPMENT RENTAL OR LEASE	114,307	135,000	140,000	140,000	145,000	145,000
OTHER CHARGES		1,794,760	1,869,480	1,874,480	1,925,720	1,984,500	2,075,090
CAPITAL OUTLAY							
971.01	MACHINERY & EQUIPMENT	13,150	16,000	16,000	0	0	0
CAPITAL OUTLAY		13,150	16,000	16,000	0	0	0
SOLID WASTE FUND TOTAL		1,969,976	2,084,860	2,091,860	2,143,770	2,208,420	2,300,040

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **702.00 Salaries and Wages Direct** – The increase of \$3,170 or 3.0%, reflects scheduled union wage increases.
2. **729.00 Operating Supplies** – This account is for recycling bins, lids, and trash bags.
3. **799.00 Equipment < \$5,000** – This amount is for replacement dumpsters for the apartment/condo lease program and dumpsters used for special events. These items were previously budgeted in account **971.01 - Machinery and Equipment**.
4. **827.01 Residential Refuse Pickup** – The increase of \$51,210, or 3.0%, reflects the change in the cost of refuse collection.
5. **941.00 Equipment Rental or Lease** – The increase of \$5,000, or 3.7%, reflects the increase in rental usage and charges.

Significant Notes to 2021-2022 Planned Amounts

1. **827.01 Residential Refuse Pickup** – The increase of \$52,750, or 3.0%, reflects the anticipated change in the cost of refuse collection.

Significant Notes to 2022-2023 Planned Amounts

1. **827.01 Residential Refuse Pickup** – The increase of \$90,550, or 5.0%, reflects the anticipated change in the cost of refuse collection.

FUND SUMMARY

Law and Drug Enforcement Fund

This fund accounts for federal and state shared forfeitures. Federal funds are the product of our participation in a United States Department of Justice Drug Enforcement Administration task force from 1991 through 2012. Although the Department is no longer an active participant with the task force, federal forfeitures are still received as cases that our officers investigated are adjudicated with revenues accordingly shared.

The Law and Drug Enforcement Fund also includes state forfeitures received from local drug law enforcement activity and the Department's membership in the Oakland County Narcotics Enforcement Team that was initiated in 2013. The use of state forfeiture funds was previously limited to expenditures related to drug law enforcement activities, however that restriction was repealed in 2011 with an amendment to Michigan's forfeiture statute.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
LAW AND DRUG ENFORCEMENT FUND
SUMMARY BUDGET

DESCRIPTION	ACTIVITY 2018-2019	BUDGET 2019-2020	PROJECTED 2019-2020	MANAGER		
				RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
<u>REVENUES</u>						
FINES AND FORFEITURES	48,615	35,000	37,210	25,000	25,000	25,000
INTEREST AND RENT	3,910	1,100	1,100	1,300	2,000	690
OTHER REVENUE	3,260	0	1,830	0	0	0
REVENUES	55,785	36,100	40,140	26,300	27,000	25,690
<u>EXPENDITURES</u>						
OTHER CHARGES	0	0	0	2,840	2,640	0
CAPITAL OUTLAY	59,594	97,860	97,850	0	89,050	0
EXPENDITURES	59,594	97,860	97,850	2,840	91,690	0
<hr/>						
REVENUES OVER (UNDER) EXPENDITURES	(3,810)	(61,760)	(57,710)	23,460	(64,690)	25,690
BEGINNING FUND BALANCE	152,631	148,821	148,821	91,111	114,571	49,881
ENDING FUND BALANCE	148,821	87,061	91,111	114,571	49,881	75,571

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
LAW AND DRUG ENFORCEMENT FUND

				MANAGER			
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
OTHER CHARGES							
955.04	CONFERENCES & WORKSHOPS	0	0	0	2,840	2,640	0
	OTHER CHARGES	0	0	0	2,840	2,640	0
CAPITAL OUTLAY							
971.01	MACHINERY & EQUIPMENT	59,594	97,860	97,850	0	89,050	0
	CAPITAL OUTLAY	59,594	97,860	97,850	0	89,050	0
LAW & DRUG ENFORCEMENT FUND TOTAL		59,594	97,860	97,850	2,840	91,690	0

Significant Notes to 2021-2022 Planned Amounts

- 1. 971.01 Machinery & Equipment** – The amount of \$89,050 represents the cost to upgrade to the Panasonic Video Insight System.

DEBT ADMINISTRATION

Debt-Service Funds account for the payment of principal and interest on bonds and contracts for governmental funds. Debt-Service Funds are required only when they are legally mandated, or if revenues are being accumulated for general long-term principal and interest payments maturing in future years. The most common type of general long-term debt accounted for in Debt-Service Funds is the General-Obligation (GO) Bond.

Payment of principal and interest on bonds and contracts related to enterprise funds are recorded in their respective funds.

**2020-2021
COMPARISON SCHEDULE
DEBT-SERVICE FUND
REVENUE BY SOURCE**

	ACTUAL 2018-2019	BUDGET 2019-2020	PROJECTED 2019-2020	RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
PARKS & RECREATION BONDS						
Property Taxes	\$ 1,573,819	\$ 1,609,500	\$ 1,609,500	\$ 1,548,450	\$ 1,476,800	\$ 1,411,000
Ingergovernmental	3,662	3,660	3,660	3,300	3,300	3,300
Interest & Rent	<u>3,771</u>	<u>2,990</u>	<u>2,990</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>
TOTAL	<u>\$ 1,581,252</u>	<u>\$ 1,616,150</u>	<u>\$ 1,616,150</u>	<u>\$ 1,554,750</u>	<u>\$ 1,483,100</u>	<u>\$ 1,417,300</u>

**2020-2021
COMPARISON SCHEDULE
DEBT-SERVICE FUND
EXPENDITURES BY ISSUE**

	ACTUAL 2018-2019	BUDGET 2019-2020	PROJECTED 2019-2020	RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
PARKS & RECREATION BONDS						
Principal-Bond	\$ 1,295,000	\$ 1,375,000	\$ 1,375,000	\$ 1,355,000	\$ 1,310,000	\$ 1,270,000
Interest-Bond	287,500	234,500	234,500	193,450	166,800	141,000
Paying Agent Fee	<u>10</u>	<u>800</u>	<u>800</u>	<u>800</u>	<u>800</u>	<u>800</u>
TOTAL	<u>\$ 1,582,510</u>	<u>\$ 1,610,300</u>	<u>\$ 1,610,300</u>	<u>\$ 1,549,250</u>	<u>\$ 1,477,600</u>	<u>\$ 1,411,800</u>

Borrowing Authority/Outstanding Debt

Chapter VIII, Section I, of the City of Birmingham's City Charter, adopted April 3, 1933, sets forth the general borrowing power of the City, as follows:

Subject to the applicable provisions of state law and this Charter, the City Commission, by proper ordinance or resolution, may authorize the borrowing of money for any purpose within the scope of the powers vested in the City and the issuance of bonds or other evidences of indebtedness of the City therefore, and may pledge the full faith, credit and resources of the City for the payment of the obligations credited thereby.

The City Charter also stipulates that the City may borrow, subject to the general laws of the state, in anticipation of the payment of special assessments made for defraying the cost of any public improvements.

In compliance with the Uniform Budget Act of 1978, a summary of the City's total indebtedness as of June 30, 2020, the principal and interest payments required for fiscal 2020-2021, 2021-2022 and 2022-2023 and the funding sources are detailed in the schedules below. Total indebtedness will be \$9,539,280, \$6,538,535 and \$4,857,715 at June 30, 2020, 2021 and 2022, respectively. Total principal payments will be \$3,000,745, \$1,680,820 and \$1,570,210 for fiscal years 2020-2021, 2021-2022 and 2022-2023, respectively. Interest requirements will be \$242,083, \$193,650 and \$158,911 for fiscal years 2020-2021, 2021-2022 and 2022-2023, respectively.

CITY OF BIRMINGHAM, MICHIGAN SUMMARY OF OUTSTANDING DEBT 2020-2021

<u>Fund/Bond Issue</u>	<u>Debt Type</u>	<u>Funding Source</u>	<u>Debt Outstanding 6/30/20</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
<u>Sewage Disposal Fund</u>						
2016 Sewer Refunding (2004)	General Obligation	Property Taxes	\$ 1,105,000	\$ 1,105,000	\$ 11,050	\$ 1,116,050
George W. Kuhn Drain Bonds	Contractual Obligations	Property Taxes	1,475,572	362,037	35,573	397,610
North Arm Drain Bonds	Contractual Obligations	Property Taxes	<u>178,708</u>	<u>178,708</u>	<u>2,010</u>	<u>180,718</u>
	Sub-total Sewage Disposal Fund		<u>\$ 2,759,280</u>	<u>\$ 1,645,745</u>	<u>\$ 48,633</u>	<u>\$ 1,694,378</u>
<u>Debt Service Fund</u>						
2016 Parks & Recreation Refund 2006	General Obligation	Property Taxes	\$ 4,550,000	\$ 1,165,000	\$ 114,450	\$ 1,279,450
2016 Park & Recreation Refund 2008	General Obligation	Property Taxes	<u>2,230,000</u>	<u>190,000</u>	<u>79,000</u>	<u>269,000</u>
	Sub-total Debt Service Fund		<u>\$ 6,780,000</u>	<u>\$ 1,355,000</u>	<u>\$ 193,450</u>	<u>\$ 1,548,450</u>
		Total	<u>\$ 9,539,280</u>	<u>\$ 3,000,745</u>	<u>\$ 242,083</u>	<u>\$ 3,242,828</u>

**CITY OF BIRMINGHAM, MICHIGAN
SUMMARY OF OUTSTANDING DEBT
2021-2022**

<u>Fund/Bond Issue</u>	<u>Debt Type</u>	<u>Funding Source</u>	<u>Debt Outstanding 6/30/21</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
<u>Sewage Disposal Fund</u>						
George W. Kuhn Drain Bonds	Contractual Obligations	Property Taxes	\$ 1,113,540	\$ 370,820	\$ 26,850	\$ 397,670
		Sub-total Sewage Disposal Fund	\$ 1,113,540	\$ 370,820	\$ 26,850	\$ 397,670
<u>Debt Service Fund</u>						
2016 Parks & Recreation Refund 2006	General Obligation	Property Taxes	\$ 3,385,000	\$ 1,125,000	\$ 91,550	\$ 1,216,550
2016 Park & Recreation Refund 2008	General Obligation	Property Taxes	2,040,000	185,000	75,250	260,250
		Sub-total Debt Service Fund	\$ 5,425,000	\$ 1,310,000	\$ 166,800	\$ 1,476,800
		Total	\$ 6,538,540	\$ 1,680,820	\$ 193,650	\$ 1,874,470

**CITY OF BIRMINGHAM, MICHIGAN
SUMMARY OF OUTSTANDING DEBT
2022-2023**

<u>Fund/Bond Issue</u>	<u>Debt Type</u>	<u>Funding Source</u>	<u>Debt Outstanding 6/30/22</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
<u>Sewage Disposal Fund</u>						
George W. Kuhn Drain Bonds	Contractual Obligations	Property Taxes	\$ 742,720	\$ 300,210	\$ 17,911	\$ 318,121
		Sub-total Sewage Disposal Fund	\$ 742,720	\$ 300,210	\$ 17,911	\$ 318,121
<u>Debt Service Fund</u>						
2016 Parks & Recreation Refund 2006	General Obligation	Property Taxes	\$ 2,260,000	\$ 1,090,000	\$ 69,400	\$ 1,159,400
2016 Park & Recreation Refund 2008	General Obligation	Property Taxes	1,855,000	180,000	71,600	251,600
		Sub-total Debt Service Fund	\$ 4,115,000	\$ 1,270,000	\$ 141,000	\$ 1,411,000
		Total	\$ 4,857,720	\$ 1,570,210	\$ 158,911	\$ 1,729,121

Legal Debt Limit

Under Act 279 of 1909, the City's indebtedness is subject to a legal debt limit of 10% of the total assessed valuation of both real and personal property in the City. The City's assessed valuation as of June 30, 2020, is \$3,265,151,790 which means the City's legal debt limit is \$326,515,179. The City's total indebtedness at June 30, 2020 is \$9,539,280, or 2.9%, of the total limit allowed.

General-Obligation Bonds

The City's outstanding general-obligation bonds will total \$7,885,000, \$5,425,000 and \$4,115,000 at June 30, 2020, 2021 and 2022, respectively. These bonds were issued for sewer and park improvements.

Contractual Obligations

Contractual obligations will total \$1,654,280, \$1,113,540 and \$742,720, at June 30, 2020, 2021 and 2022, respectively. This amount represents the City's portion of Oakland County bonds related to the George W. Kuhn retention/treatment facility and the North Arm Project.

Net Bonded Debt Ratios

The ratio of net bonded debt to assessed value and the amount of net bonded debt per capita are useful indicators to municipal management, citizens and investors of the City's debt position.

	<u>Estimated 2020</u>	<u>2019</u>
Net bonded debt	\$9,450,280	\$12,421,785
Ratio of net bonded debt to assessed value	0.27%	0.36%
Debt per capita	\$465	\$611

Debt Policy

The City's policy is to balance the sources of funding, constrain bonded indebtedness and support needed investment in capital facilities so that the City remains a desirable location for residence, employment and investment.

Both the City Administration and City Commission are committed to maintaining the outstanding credit rating the City enjoys in national bond markets, which is AAA with Standard & Poor's Corporation, and AAA with Fitch, Incorporated. The City remains among a few exceptional local governments nationwide with similar ratings.

Description of Outstanding Debt

Debt-Service Funds

The City's Debt-Service Funds are used to account for the accumulation of resources for, and the payment of, the following general-obligation bonds:

Parks and Recreation Bonds – To accumulate monies for the payment of the 2016 bond issue. The 2016 \$14,375,000, general-obligation refunding bonds, refunded the 2006 Parks and Recreation Refunding Bonds, a portion of the 2008 Parks and Recreation Bonds, and the 2004 Sewer Improvement Refunding Bonds. \$10,360,000 of the \$14,375,000 bond issue was used to refund the above park and recreation bond issues. The refunding bonds are serial bonds due in varying annual installments through October 2028. The bonds bear interest rates ranging from 2% to 5%. The original bond proceeds were used to acquire, construct, furnish, equip, and renovate parks and recreation improvements, including land and facilities acquisition and related site improvements located in the City. Property taxes levied in excess of actual requirements are legally restricted to servicing this debt.

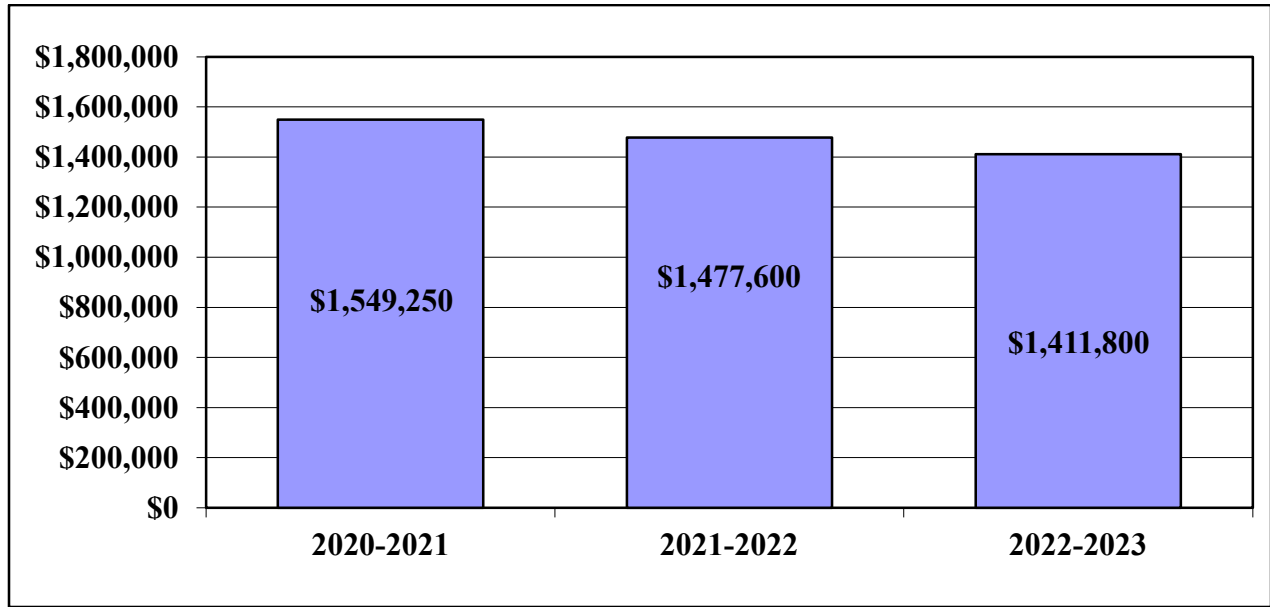
Sewage Disposal Fund

Sewer Improvement Bonds – To accumulate monies for the payment of the 2016 \$14,375,000, general-obligation refunding bonds. The 2016 \$14,375,000, general-obligation refunding bonds, refunded the 2006 Parks and Recreation Refunding Bonds, a portion of the 2008 Parks and Recreation Bonds, and the 2004 Sewer Improvement Refunding Bonds. \$4,015,000 of the \$14,375,000 bond issue was used to refund the 2004 sewer improvement bond. The refunding bonds are serial bonds due in varying annual installments through October 2028. The bonds bear interest rates ranging from 2% to 5%. The original bond issue was used for sewer relief and repair and was part of a \$31.9 million ten-year Sewer Improvement Program. Property taxes levied in excess of actual requirements are legally restricted to servicing this debt.

George W. Kuhn Drain – To accumulate monies for the payment of the City's portion of Oakland County Drain Commission bonds related to the George W. Kuhn Drain Project. The cost of the project, which was completed in early 2010, was \$139,500,000. The County has issued eight bonds related to this project in the amount of \$130,760,000, of which \$6,205,500 is attributable to the City. The bonds bear interest rates ranging from 1.6% to 4.375% and mature in April 2029. Financing is provided through property taxes levied under the City's operating millage.

North Arm Drain – To accumulate monies for the payment of the City's portion of bonds related to the North Arm Drain Project, which was completed in September 2000. The funding for this project came from the State Revolving Loan Fund and totaled \$13,877,387, of which \$3,015,616 is attributable to the City. The bonds bear an interest rate of 2.25% and mature in October 2020. Financing is provided through property taxes levied under the City's operating millage.

2020-2021, 2021-2022 and 2022-2023 Debt-Service Fund Park & Recreation Bond Expenditures

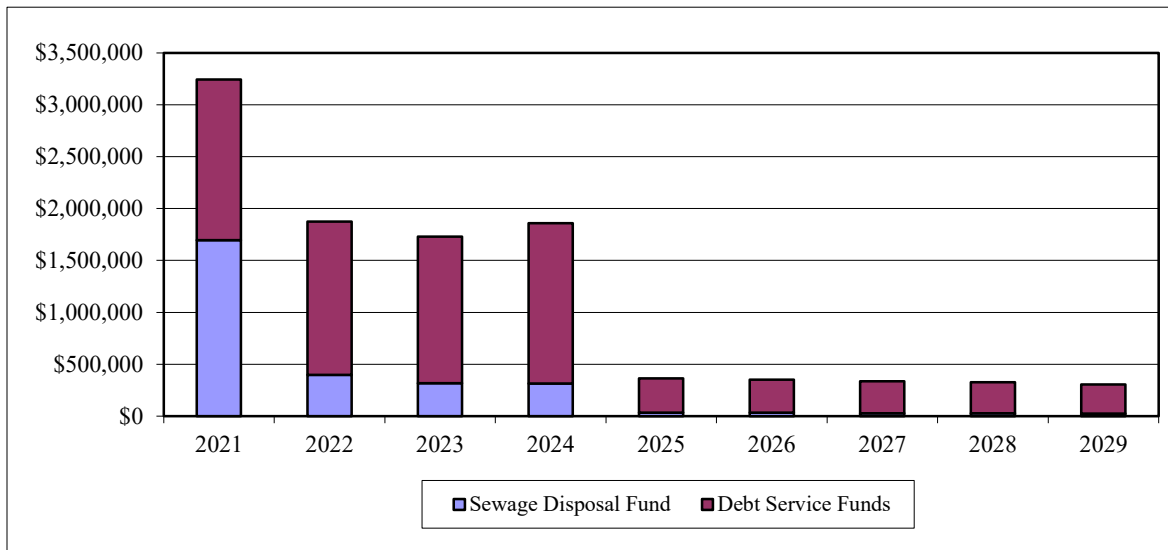


The annual requirements to pay both principal and interest on the bonds and contracts outstanding at June 30, 2020 are as follows.

Fiscal Year Ending	Sewage Disposal Fund	Debt Service Fund
2021	\$ 1,694,378	\$ 1,548,450
2022	397,670	1,476,800
2023	318,121	1,411,000
2024	315,230	1,542,050
Remainder (2025-2029)	<u>438,830</u>	<u>1,534,100</u>
TOTAL	<u><u>\$ 3,164,229</u></u>	<u><u>\$ 7,512,400</u></u>

Schedule of Indebtedness

This graph shows principal and interest payments of the City's bonded debt by fund. The graph shows how many years until the debt is retired and the amounts necessary to fund the debt every year. Graph lines that drop dramatically from one year to the next indicate that a bond issue has been retired.



PERMANENT FUNDS

Permanent Funds are used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for purposes that support the City's programs – that is, for the benefit of the City or its citizenry.



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

FUND SUMMARY

Greenwood Cemetery Perpetual Care Fund

On October 13, 2014, the City Commission established the Greenwood Cemetery Perpetual Care Fund as allowed under Act 215 of 1937. The purpose of the fund is to account for the investment earnings on the sale of City-owned plots and donations which will be used for the perpetual care and maintenance of the Greenwood Cemetery.

Funds received from the sale of plots are considered public funds and are invested in accordance with P.A. 20 of 1943, P.A. 215 of 1937, and the City's Perpetual Care Funds Investment Policy.

Revenue Assumptions

The sale of cemetery plots is currently the main source of revenue for this fund. As the funds continue to grow, investment earnings on the sale of the plots and any donations will be the main operating revenue for this fund. The City anticipates revenues from the sale of plots to be approximately \$60,000 for each of the next three years. Only investment earnings on the sale of plots and donations can be used for the care and maintenance of the cemetery.

Expenditure Assumptions

The recommended budget for 2020-2021 includes \$20,000 for ground penetrating radar services.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
GREENWOOD CEMETERY PERPETUAL CARE FUND
SUMMARY BUDGET

DESCRIPTION	MANAGER					
	ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
<u>REVENUES</u>						
CHARGES FOR SERVICES	110,250	80,000	60,000	60,000	60,000	60,000
INTEREST AND RENT	47,420	16,800	20,000	22,000	24,500	27,000
TRANSFERS IN	0	0	0	0	0	0
REVENUES	157,670	96,800	80,000	82,000	84,500	87,000
<u>EXPENDITURES</u>						
OTHER CHARGES	0	20,000	0	20,000	0	0
EXPENDITURES	0	20,000	0	20,000	0	0
REVENUES OVER (UNDER) EXPENDITURES	157,671	76,800	80,000	62,000	84,500	87,000
BEGINNING FUND BALANCE	634,274	791,945	791,945	871,945	933,945	933,945
ENDING FUND BALANCE	791,945	868,745	871,945	933,945	1,018,445	1,020,945

ENTERPRISE FUNDS

Enterprise Funds are used to account for governmental activities that are similar to activities that might be performed by a commercial entity. The purpose of these funds is to carry on specific activities or to attain certain objectives in accordance with special regulations, restrictions or limitations.

CITY OF BIRMINGHAM
2020-20211 RECOMMENDED BUDGET
ENTERPRISE FUNDS
REVENUES BY SOURCE

DESCRIPTION	ACTIVITY	BUDGET	PROJECTED	MANAGER	PLANNED	PLANNED
	2018-2019	2019-2020	2019-2020	RECOMMEND	2021-2022	2022-2023
<u>SPRINGDALE GOLF COURSE</u>						
DRAW FROM NET POSITION	0	72,581	0	75,060	15,810	27,330
CHARGES FOR SERVICES	408,743	486,100	489,300	491,300	499,300	499,300
INTEREST AND RENT	23,574	19,200	25,870	25,870	25,870	25,870
OTHER REVENUE	(40)	200	200	200	200	200
TOTAL	432,277	578,081	515,370	592,430	541,180	552,700
<u>AUTOMOBILE PARKING SYSTEM</u>						
DRAW FROM NET POSITION	0	1,132,857	0	279,160	0	0
CHARGES FOR SERVICES	8,128,648	7,049,710	7,755,770	7,746,940	7,909,880	8,108,760
INTEREST AND RENT	538,376	386,510	386,510	340,550	404,030	540,300
OTHER REVENUE	0	0	0	0	0	0
TOTAL	8,667,024	8,569,077	8,142,280	8,366,650	8,313,910	8,649,060
<u>SEWAGE DISPOSAL FUND</u>						
DRAW FROM NET POSITION	0	2,346,321	0	252,720	1,517,650	1,378,260
TAXES	1,630,670	1,691,780	1,691,790	1,694,380	397,670	318,120
INTERGOVERNMENTAL	781,221	3,710	283,460	3,530	3,530	3,530
CHARGES FOR SERVICES	8,645,441	9,144,950	9,144,950	9,560,110	9,875,610	10,200,950
INTEREST AND RENT	127,705	68,630	68,630	68,630	68,630	68,630
OTHER REVENUE	133,907	0	390	0	0	0
TRANSFERS IN	775,000	0	0	0	0	0
TOTAL	12,093,944	13,255,391	11,189,220	11,579,370	11,863,090	11,969,490
<u>WATER SUPPLY SYSTEM FUND</u>						
DRAW FROM NET POSITION	0	1,887,118	0	667,930	892,930	0
TAXES	752,306	1,000,000	1,000,000	1,500,000	1,500,000	1,500,000
INTERGOVERNMENTAL	1,647	0	2,070	2,070	2,070	2,070
CHARGES FOR SERVICES	4,588,307	4,773,320	4,773,320	4,791,930	4,893,570	4,977,600
INTEREST AND RENT	110,584	77,330	77,330	77,000	77,000	77,000
OTHER REVENUE	51,447	0	0	0	0	0
TRANSFERS IN	0	500,000	500,000	0	0	0
TOTAL	5,504,291	8,237,768	6,352,720	7,038,930	7,365,570	6,556,670
<u>LINCOLN HILLS GOLF COURSE</u>						
DRAW FROM NET POSITION	0	113,954	0	0	0	0
CHARGES FOR SERVICES	621,464	705,100	716,460	716,400	717,700	717,700
INTEREST AND RENT	83,522	62,500	62,500	62,500	62,500	62,500
OTHER REVENUE	742	200	300	300	300	300
TOTAL	705,728	881,754	779,260	779,200	780,500	780,500
TOTAL REVENUES	27,403,264	31,522,071	26,978,850	28,356,580	28,864,250	28,508,420

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
ENTERPRISE FUNDS
EXPENSES BY FUND

DESCRIPTION	ACTIVITY 2018-2019	BUDGET 2019-2020	PROJECTED 2019-2020	MANAGER		
				RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
SPRINGDALE GOLF COURSE	506,651	578,081	572,660	592,430	541,180	552,700
AUTOMOBILE PARKING SYSTEM	5,958,565	7,875,877	6,385,410	8,366,650	5,963,710	8,550,350
SEWAGE DISPOSAL FUND	11,440,946	13,255,391	13,016,090	11,579,370	11,863,090	11,969,490
WATER SUPPLY SYSTEM FUND	5,653,647	8,237,768	8,047,960	7,038,930	7,365,570	6,539,600
LINCOLN HILLS GOLF COURSE	626,219	881,754	865,530	724,700	729,840	714,740
TOTAL EXPENSES	24,186,028	30,828,871	28,887,650	28,302,080	26,463,390	28,326,880



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

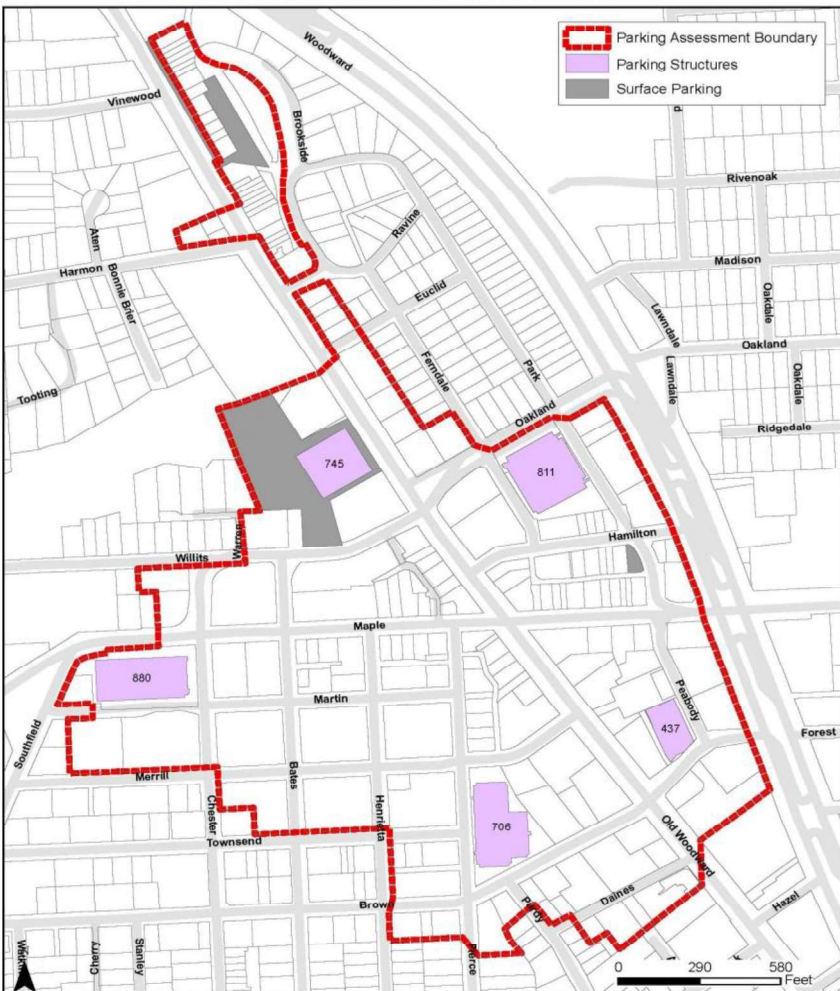
FUND SUMMARY

Automobile Parking System

The City of Birmingham Automobile Parking System (APS) consists of the following:

	<u>Spaces</u>
Five (5) Parking Structures	3,579
Three (3) Metered Parking Lots	242
Street Meters	1,031
Off Street Permit Only- Surface Lot	<u>135</u>
Total	4,987

City of Birmingham Parking Assessment District



An Advisory Parking Committee (APC), consisting of nine (9) members, considers parking matters and makes recommendations to the City Commission. The Assistant City Manager is an ex-officio member of the Committee. There were a total of 1,626,912 transactions at the five municipal parking garages and 3,444,754 transactions at the on-street meters in 2018-2019. The monthly average for vehicles using the APS in 2018-2019 was 422,638. This represents a 2% increase in transactions over 2017-2018.

Revenue

The primary revenue sources for the APS Fund are derived from parking fees generated by the City's five (5) parking structures, meter collections from three (3) surface lots, and meters located in the downtown area.

Revenue at the end of fiscal year 2018-2019, which ended June 30, 2019 totaled \$8,667,023. As of June 30, 2019, there was a total reserve of \$17.9 million fund, a significant amount of this reserve will be

used to support necessary capital improvements throughout the parking system. Increased sales of discount monthly permits will reduce system revenues slightly in the short term as the City works toward reduction of the waitlist. The individuals that were on the waitlist currently park in the garages at the full daily rate and pay roughly \$200 per month in parking fees. The new permit holders will be paying less once they are no longer paying the daily rate. The APC is working toward a recommendation to increase the cost of the monthly permits from \$70 to \$90 to account for the shift in revenue, while maintaining a very attractive discounted rate. Demand for parking permits has remained strong at 3,700 unique individuals on the waitlist for parking. The APC is working to reduce the waitlist and has done so by over 400 individuals since November 2019 with the authorization to sell additional passes and monitor occupancy levels in each structure.

The City looks forward to continuously improving the parking environment for the downtown and the proposed budget for Fiscal Year 2020-2021 includes expenditures consistent with enhanced operability and customer satisfaction.

Revenue used to support the day-to-day operations of the Automobile Parking System is derived from “Charges for Services,” which at June 30, 2019 represented approximately 99% of total revenue in the APS fund. Revenues generated from the five (5) parking decks represent approximately 70% of the total budgeted revenue for this category. Included within this revenue source are monthly permit rates, which are as follows:

Pierce	\$70.00
Peabody	\$70.00
Park	\$70.00
Chester	\$50.00
North Woodward	\$70.00

These rates have not been adjusted since 2017, the proposed budget will recommend an increase in the monthly permit rate to support the increased sales of this deeply discounted pass. For regular parking customers, the first two (2) hours of parking in the parking structures are free. After the first two (2) hours, the cost for parking in the structure is \$2.00 per hour, up to the maximum daily rate, which is \$10 per day at all parking structures. These represent increases from \$1.00 to \$2.00 per hour (all structures) and from \$5.00 to \$10.00 per day (4 of the 5 structures) that became effective July 1, 2016.

Surface lots and street meters account for roughly 28% of the budgeted revenue received from “Charges for Services.” Current on-street parking rates in the center of downtown are \$1.50 per hour, including Lot No. 7 adjacent to Shain Park. The metered parking in the outlying areas around downtown is \$1.00 per hour.

The remaining 2% of the budgeted revenue received from “Charges for Services” is from miscellaneous sources, including valet parking licensing fees and lease payments for on-street dining decks that locate in existing on-street metered parking spaces.

Expense

The five (5) City-owned parking structures are operated and managed by Standard Parking Plus (SP+). The Assistant City Manager is responsible for overseeing the work of SP+. They are also responsible for administering the maintenance and operation of the attended parking facilities. They have had the responsibility of managing parking operations for over five decades with the City and were successful in a competitive bid process that occurred in 2019 to research the market for other available service providers. The agreement with SP+ and the City was updated to include key performance indicators that are tied directly to their monthly operator fees and are much clearer with respect to roles and responsibilities. The on-street parking meters are operated and maintained by Civic Smart. The Police Department is responsible for overseeing the work of Civic Smart. Total expenses for fiscal year 2018-2019, ending June 30, 2019 were \$5,152,835.

Staff is also working to develop a systems integration plan for the technology that supports the parking system. The garages host a Skidata software system and the parking meters are provided by Civic Smart. There have been several issues with the credit card technology, speed of processing, visibility issues, and lack of options (garage) for payment. As staff worked through the process of developing the first on-street/off-street mobile parking application, there were many system limitations that delayed the project. The processing delays, coupled with customer complaints and the knowledge that the 2G platform that supports the parking meters will no longer be available at the end of 2021 have inspired the conversation around upgrading the technology to support the parking system. In the last three years, there have been significant advances in parking technology that the City is currently researching. A full recommendation is being developed and will be discussed with the APC, who will make a final recommendation on technological improvements to the Commission by Fall 2020. Costs are being evaluated and the implementation is expected to be done in phases.

Capital Improvements

The elevated public parking structures in the system range in age from 32-54 years of age. The oldest of them is the N. Old Woodward structure and the youngest being Chester. A full system safety and structural assessment of all elevated parking structures will be completed in the Summer of 2020 with a comprehensive recommendation on repairs and rehabilitation needs, in priority order and with accompanying cost estimates.

Pierce Street Garage

It was anticipated that repair and rehabilitation work at the Pierce Street structure would begin during this fiscal year. The most pressing concern at this location is the drainage. Work to replace and repair much of the drainage system that had not been addressed since the 1980's has begun in earnest. The need to ensure that moisture is properly flowing away from the structure is of paramount importance when working with a deck comprised of concrete and rebar. This improvement is currently underway. Simultaneously, a three-dimensional laser scan of the Pierce Street structure has been taken as the original as-built drawings could not be located. In order for the structural assessment to be conducted properly, the scan was required so that they may have an accurate understanding of the loads that the structure has been designed to support. The costs for repair and rehabilitation are not fully known at this time. There have been place-holders included for capital improvements in each of the garages that attempt to capture the potential costs, but are subject to change once the assessment is complete.

N. Old Woodward Garage

Last year, there was an emergency project at the N. Old Woodward garage to addressing rising ground water that was interfering with the electrical system that supports elevator operations. In February 2020, a major, unplanned infrastructure project at the N. Old Woodward parking deck involving complete façade removal was introduced. The funding was available to accommodate this project, due to a preexisting line item for capital outlay that was budgeted for this garage to support a project that involved demolishing the structure. This line item was sufficient to address the immediate safety concerns involved with the façade removal and installation of the vehicle barrier system. Additional funds are being included in the proposed 2020-2021 budget to fund options for the exterior façade when the decision is made on how to proceed with Bates Street redevelopment and the plan for the existing structure.

Park Street, Peabody, and Chester

The visual observations of each deck are on-going. Estimates for these decks will be treated as placeholders in future years as it is anticipated that the repairs and rehabilitation work in these garages will not occur for another three years.

Lot #6 (Old Woodward and Harmon St)

During fiscal year 2019-2020, the project to increase parking capacity, improve access to the Rouge River and install a bio-swale at the site to minimize contaminants flowing from the parking lot was completed. The total project cost was \$670,000. Upon project completion, the remaining 26 individuals on the waitlist were issued parking permits and there are no waitlist members at this location.

Systems Integration

An assessment of current technology is underway and a full report and recommendation for implementation is expected to be presented by Fall 2020. The recommendation will address the payment technology for the garages and meters that offer frictionless parking opportunities, enhanced safety and security options that may integrate with enhanced LED lighting and interactive kiosks, and the necessary technological infrastructure needed to support a more robust and connected system. These systems will be subscription based to give the City the greatest access to upgrade to the most recent technologies with little to no service disruption or major capital investments in the near future.

Other Parking Amenities

The City sponsored on-street valet continues to be a very popular program. There are two stands in operation (Hamilton and S. Old Woodward) that average roughly 400 cars per week. The proposed budget recommends continuation of the City sponsored on-street valet program and the numbers are increased to support the Maple Road construction that will allow us to offer free valet.

There are opportunities to increase the user friendliness and attractiveness in the parking garages that are being discussed by the APC and will be introduced either during repair and rehabilitation projects or immediately following. Amenity bays built in test garages that offer complimentary umbrellas, free air for tires, and squeegee and windshield washer tools among other customer service features in

the garage. The garages will also be restriped and the accessible parking spaces in the garage will be reconfigured to meet current ADA guidelines.

The mobile parking application is in the beta testing phase and is being evaluated by staff and the members of the Advisory Parking Committee. This system will be rolled out to users in the Spring of 2020.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
AUTOMOBILE PARKING SYSTEM
SUMMARY BUDGET

DESCRIPTION	ACTIVITY 2018-2019	BUDGET 2019-2020	PROJECTED 2019-2020	MANAGER		
				RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
<u>REVENUES</u>						
CHARGES FOR SERVICES	8,128,647	7,049,710	7,755,770	7,746,940	7,909,880	8,108,760
INTEREST AND RENT	538,376	386,510	386,510	340,550	404,030	540,300
REVENUES	8,667,023	7,436,220	8,142,280	8,087,490	8,313,910	8,649,060
<u>EXPENDITURES</u>						
FINANCE DEPARTMENT	117,012	119,780	119,780	120,930	120,290	120,850
PARKING METERS	156,872	797,627	806,210	616,370	457,060	479,330
GENERAL & ADMINISTRATIVE	727,024	620,667	594,190	864,730	724,510	619,780
PIERCE STREET STRUCTURE	597,338	2,718,025	837,010	2,841,820	753,530	758,290
PARK STREET STRUCTURE	664,372	711,604	708,640	737,410	1,534,640	835,960
PEABODY STREET STRUCTURE	474,765	462,625	514,270	502,820	509,340	512,960
NORTH WOODWARD STRUCTURE	1,332,603	571,850	1,414,460	1,470,850	621,800	3,491,950
LOT #6: N. WOODWARD/HARMON	814,978	776,638	261,190	98,630	126,340	101,490
LOT #7: BATES/HENRIETTA	39,430	50,970	50,970	49,610	50,210	50,320
CHESTER PARKING STRUCTURE	902,257	938,607	922,230	904,210	906,710	1,419,900
LOT #9: HAMILTON	17,427	28,914	28,410	30,750	29,840	29,940
LOT #10: KRESGE	16,481	29,630	29,640	30,050	30,850	30,980
LOT #11: W. MAPLE/N. WOODWARD	8,008	8,940	8,410	8,470	8,590	8,600
LOT #12: S. WOODWARD/E MAPLE	90,000	40,000	90,000	90,000	90,000	90,000
EXPENDITURES	5,958,567	7,875,877	6,385,410	8,366,650	5,963,710	8,550,350
REVENUES OVER (UNDER) EXPENSES	2,708,456	(439,657)	1,756,870	(279,160)	2,350,200	98,710

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
AUTOMOBILE PARKING SYSTEM

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	199,820	264,830	248,380	259,370	264,440	265,480
703.00	ADMINSTRATION COST	271,340	278,880	278,880	269,650	271,490	276,730
706.00	LABOR BURDEN	(110,057)	186,910	186,910	189,990	190,980	191,390
PERSONNEL SERVICES		361,103	730,620	714,170	719,010	726,910	733,600
SUPPLIES							
729.00	OPERATING SUPPLIES	57,118	58,940	54,710	56,610	59,550	61,560
SUPPLIES		57,118	58,940	54,710	56,610	59,550	61,560
OTHER CHARGES							
802.01	AUDIT	13,768	14,100	14,100	14,380	14,670	14,970
811.00	OTHER CONTRACTUAL SERVICE	1,361,231	272,938	426,220	664,180	476,430	332,250
824.02	ARMORED CAR SERVICE	8,814	8,800	8,800	9,000	9,200	9,400
828.01	PARKING OPERATIONS	1,708,143	1,665,000	1,832,000	1,865,000	1,895,000	1,905,000
851.00	TELEPHONE	21,683	23,770	27,020	28,650	30,850	30,550
901.00	PRINTING & PUBLISHING	7,314	1,000	2,500	10,000	8,000	7,500
901.03	PROMOTION	27,229	155,000	125,000	80,000	90,000	100,000
920.00	ELECTRIC UTILITY	187,140	160,100	165,200	173,400	179,150	182,150
922.00	WATER UTILITY	18,841	21,100	26,700	27,250	27,800	27,800
930.02	ELEVATOR MAINTENANCE	55,356	37,475	21,000	26,000	27,500	35,000
930.05	BUILDING MAINTENANCE	800	24,000	6,000	0	0	0
933.02	EQUIPMENT MAINTENANCE	365	15,000	16,970	15,000	15,000	15,000
933.09	PARKING METER WIRELESS & MAINT FEI	74,794	25,000	76,420	76,420	76,420	76,420
933.10	PARKING METER SENSOR MAINTENANCE	17,148	73,310	40,440	46,760	46,760	46,760
933.12	HANDHELD PARKING ENFORCEMENT MA	7,200	10,280	5,760	5,760	5,760	5,760
941.00	EQUIPMENT RENTAL OR LEASE	29,348	31,000	29,700	32,600	33,350	33,350
955.01	TRAINING	0	2,000	1,800	2,500	2,250	3,000
955.03	MEMBERSHIP & DUES	0	600	600	620	650	670
957.04	LIAB INSURANCE PREMIUMS	61,110	61,110	61,110	61,110	61,110	61,110
962.00	MISCELLANEOUS	147	0	0	0	0	0
968.01	DEPRECIATION	1,100,702	1,239,920	1,186,850	1,278,600	1,308,200	1,405,200
OTHER CHARGES		4,701,133	3,841,503	4,074,190	4,417,230	4,308,100	4,291,890
CAPITAL OUTLAY							
971.01	MACHINERY & EQUIPMENT	39,997	106,809	59,800	60,400	10,400	10,400
971.02	PARKING METERS	83	0	5,850	120,500	5,850	25,000
971.03	PARKING METER SENSORS	0	333,297	333,810	2,900	2,900	2,900
977.00	BUILDINGS	8,207	2,000,000	867,540	2,900,000	775,000	3,375,000
981.01	PUBLIC IMPROVEMENTS	790,924	804,708	275,340	90,000	75,000	50,000
CAPITAL OUTLAY		839,211	3,244,814	1,542,340	3,173,800	869,150	3,463,300
AUTOMOBILE PARKING SYSTEM TOTAL		5,958,565	7,875,877	6,385,410	8,366,650	5,963,710	8,550,350

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **811.00 Other Contractual Service** – The increase of \$391,242, or 143.3%, reflects new contracts for parking strategy consultants, structural engineer and parking signage plan.
2. **828.01 Parking Operations** – This account represents fees paid for management of the parking decks, and reflects the anticipated fees for the fiscal year.
3. **851.00 Telephone** – The increase of \$4,880, or 20.5%, represents the cost for replacement phones for parking staff.
4. **901.00 Printing & Publishing** – The increase of \$9,000, or 900.0%, reflects the cost of the new parking application.
5. **901.03 Promotion** – The decrease of \$75,000, or 48.4%, reflects a return to normal budget amounts.
6. **930.02 Elevator Maintenance** – The decrease of \$11,480, or 30.6%, shows the return to normal budget amounts.
7. **933.09 Parking Meter Wireless & Maintenance Fees** – This account represents fees associated with the new parking meters.
8. **933.10 Parking Meter Sensor Maintenance** – This account represents maintenance associated with the sensors of the parking meters.
9. **933.12 Handheld Parking Enforcement** – This account represents hardware for parking enforcement, as well as, software support and maintenance.
10. **971.01 Machinery & Equipment** – The \$60,400 is for portable radios for parking enforcement and kiosk displays at 2 parking structures.
11. **971.02 Parking Meters** – The budget of \$120,500 is comprised of 4G modem and display upgrade for meters (\$115,000) and LNG parking meters (\$5,500).
12. **977.00 Buildings** – The \$2,900,000 is an estimate for the Pierce Street Parking Structure rehabilitation (\$2,100,000) and the North Woodward structure project (\$800,000).
13. **981.01 Public Improvements** – The budget of \$90,000 represents the cost for parking structure signs and integrated off street on street parking application development.

Significant Notes to 2021-2022 Planned Amounts

1. **811.00 Other Contractual Services** – The decrease of \$187,750, or 28.3%, reflects an anticipated reduction in structural engineering services from the prior year.
2. **977.00 Buildings** – The budget of \$775,000 is for the Park Street Parking Structure rehabilitation.
3. **981.01 Public Improvements** – The budget of \$75,000 is represents costs for the integrated off street on street parking application (\$50,000) and Lot #6 rehabilitation (\$25,000).

Significant Notes to 2022-2023 Planned Amounts

1. **811.00 Other Contractual Service** – The decrease of \$144,180, or 30.3%, reflects normal budgeting amounts.
2. **971.02 Parking Meters** – The budget of \$25,000 is associated to costs to replace damaged parking meters.
3. **977.00 Buildings** – The budget of \$3,375,000 reflects the painting of Park Street Structure levels four and five (\$75,000), North Woodward Structure project (\$2,800,000), and Chester Structure project (\$500,000).



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

FUND SUMMARY

Water-Supply System Receiving Fund

This fund is used to account for all revenues and expenses of the water-supply system. Birmingham purchases water from the Southeastern Oakland County Water Authority (SOCWA), which buys it from the City of Detroit. The City's water system consists of approximately 101 miles of water mains. It includes approximately 862 hydrants and two elevated water-storage tanks.

Pursuant to Chapter 114, Article IV, Section 114-298 of the City of Birmingham Code, water rates are as follows:

Water Rates

<u>Meter Size</u>	<u>Quarterly Fixed Charge</u>	<u>Monthly Fixed Charge</u>
5/8"	\$ 5.00	\$ 1.67
1"	8.00	2.67
1-1/2"	12.00	4.00
2"	16.00	5.33
3"	24.00	8.00
4"	32.00	10.67
6"	48.00	16.00
8"	64.00	21.33

Additional charge for water used:

For each 1,000 gallons, or part thereof. \$ 4.87

Currently, the system has 8,579 customers who receive water service from the City, of which 7,980 are residential and 599 are commercial accounts.

Revenue Assumptions

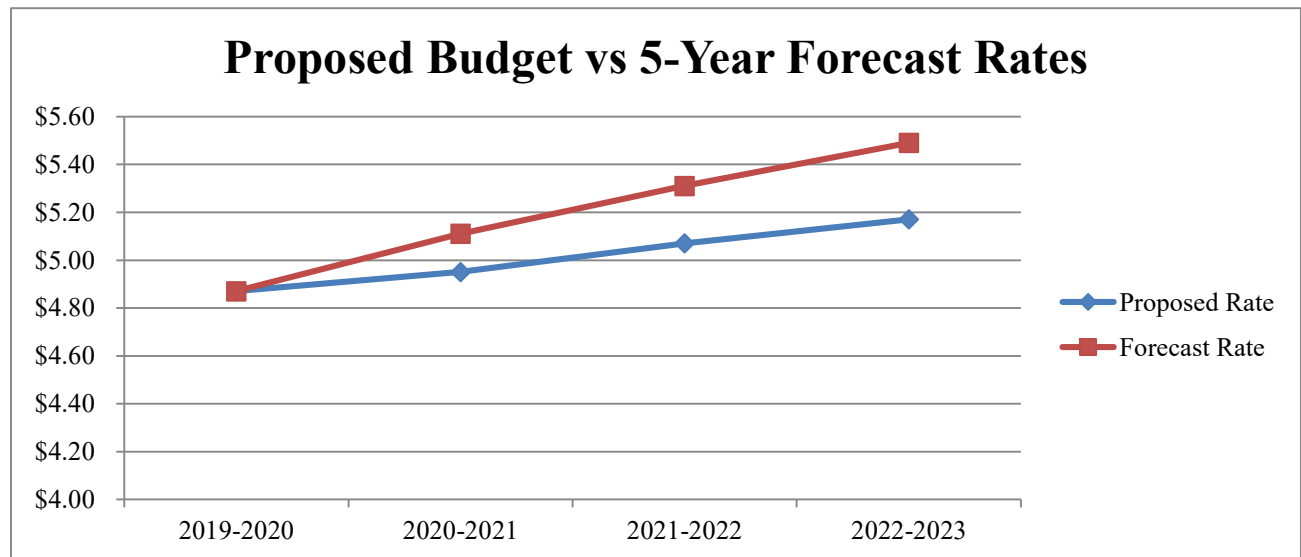
Total revenues are proposed to increase \$20,350, or .3%, to \$6,371,000. The increase in revenues is attributable to an increase in water rates.

Charges for Services

Of the \$6,371,000 in total proposed revenues, \$4,791,930, or 75%, represents charges for water use and water service fees. Revenue from water use represents \$4,062,930, or 85%, of the total charges for services budget and 64% of the total revenue budget. The proposed budget for 2020-2021 includes a rate increase of \$.08, or 2%. The average residential water bill would remain the same as follows:

Average Annual Bill*	Existing Rates (\$4.87/1,000 gal.)	Proposed Rates (\$4.95/1,000 gal.)	Annual Increase In Dollars	Percentage Increase
Cost of Water	\$438.30	\$445.50	\$7.20	1.6%

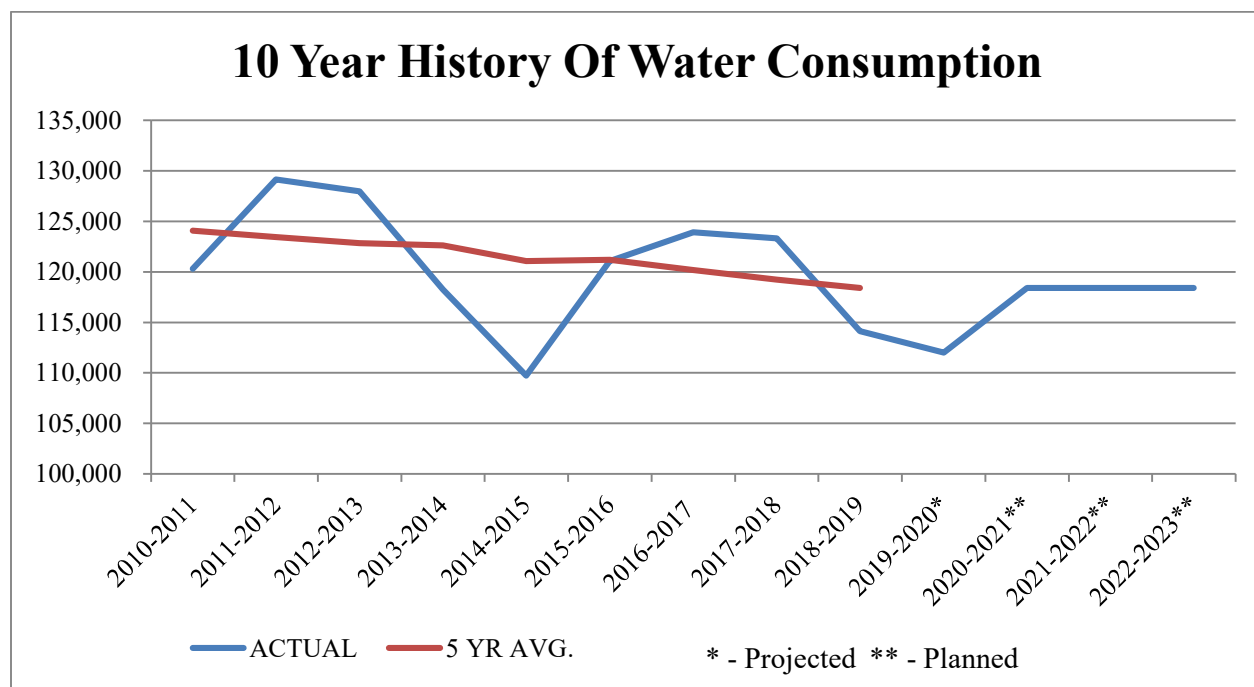
* Based on 90,000 gallons per year. Assumes no change in average consumption and service through a 5/8" meter.



The proposed rate increase for 2020-2021 is \$0.16 lower than the 5-year forecast. The 5-year forecast assumed that water costs would increase approximately 3%. The proposed budget assumes water costs will be approximately the same as the prior year as explained below.

Other charges for services, excluding water rates, are expected to remain at 2019-2020 levels. Revenue from other charges is used to offset operating costs.

The 2020-2021 proposed rates use a 5-year moving average for planned consumption which smooths variances in consumption due to weather conditions. As shown below, there is a downward trend in water consumption in the City which is also happening at both regional and national levels. Lower water consumption will cause higher water rates as water maintenance costs are spread over fewer units of consumption.



Interest

Interest income is projected to remain the same 2020-2021 as interest rates increase. By state law, the City is limited in what securities it can invest in (mostly in governmental fixed income securities or bank certificates of deposit). The forecasted return on the City's general investments is expected to remain around 1.8% for 2020-2021.

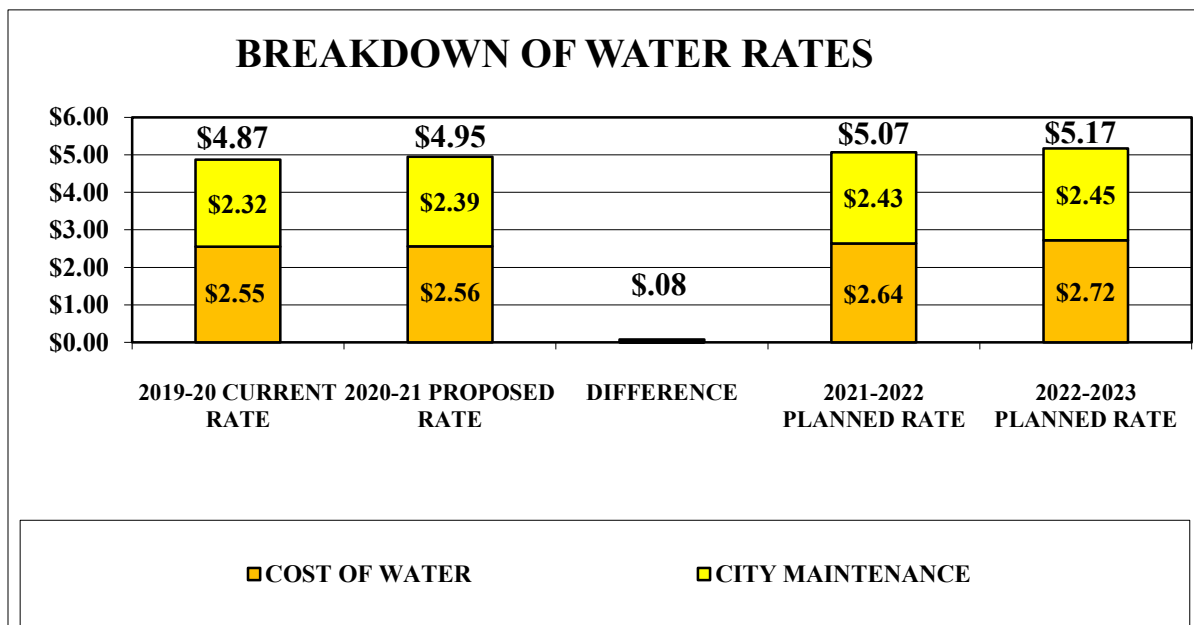
Property Taxes

The proposed budget includes \$1,500,000 in property taxes which will be used for capital improvements and lead service line replacements.

Expense Assumptions

Proposed operating costs of the Water-Supply Receiving Fund (which excludes capital outlay and lead service line replacement) for fiscal year 2020-2021 are \$4,868,930, an increase of \$140,910, or 3% from the prior year's original budget. Capital outlay of \$1,370,000 and lead service line replacement of \$800,000 has been proposed, for a total budget of \$7,038,930.

As the chart below shows, the water rate basically consists of two costs: the cost of water purchased from Southeastern Oakland County Water Authority (SOCWA) and the City of Birmingham maintenance charge.



The cost of water is the single, largest expense in the Water-Supply System Receiving Fund. It comprises approximately 43% of the operating costs of the system. The City purchases its water from SOCWA. SOCWA is a regional water authority that supplies 11 communities with water. SOCWA purchases its water from the Great Lakes Water Authority (GLWA) and maintains the water mains and pumping stations that service its communities. SOCWA has estimated a rate increase to Birmingham of approximately 0.5%. The final will be determined after GLWA approves its rate increase in April 2020 or May 2020. This increase resulted in this component of the rate to increase \$.01.

The other component of the water rate is City maintenance. This includes operating costs other than water purchases and lead service line replacement less water service revenue and interest income. This component of the water rate is proposed to increase \$.07, or 3%. Operating costs, excluding the cost of water and lead service line replacement, are proposed to increase \$155,780, or 6%, over 2019-2020's original budget. The increase is the result of three factors. First, personnel costs increased \$18,600 as a result of a normal wage and benefit adjustments. Second, contractual services increased by \$88,000 for a new residential cross-connection inspection program designed to prevent contaminants from entering the water system. Last, depreciation is projected to increase \$30,400 as a result of infrastructure improvements.

In June 2018, the State of Michigan adopted the Lead and Copper Rule (LCR). The goal of the updated LCR is to protect public health by reducing lead and copper levels in drinking water. The rule requires water utilities to make an inventory of all water service connections, tell customers if they have a lead service line, and fully replace all lead service lines over the next 20 years. There is no funding from the State for this mandate. To start the process of replacing the lead service lines, the proposed budget includes \$800,000 in other contractual services.

The City expects to replace water mains in connection with the street construction on Westwood Dr., Glenhurst Dr., Lyonhurst Rd., Brookwood, Oak St., Grant St., and Lakeview Ave. In addition,

the City expects to perform rehabilitation work on the Derby water tower. These projects will be funded out of the water fund's reserves and property taxes.

2021-2022 and 2022-2023 Assumptions

The planned rate for 2021-2022 is expected to increase \$.12, or 2% as a result of a 3% increase in water and a 2% increase in City maintenance costs.

The planned rate for 2022-2023 is expected to increase \$.10, or 2%, as a result of a 3% increase in water and a 2% increase in City maintenance costs.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
WATER SUPPLY SYSTEM FUND
SUMMARY BUDGET

DESCRIPTION	ACTIVITY 2018-2019	BUDGET 2019-2020	PROJECTED 2019-2020	MANAGER		
				RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
<u>REVENUES</u>						
TAXES	752,306	1,000,000	1,000,000	1,500,000	1,500,000	1,500,000
INTERGOVERNMENTAL	1,647	0	2,070	2,070	2,070	2,070
CHARGES FOR SERVICES	4,588,307	4,773,320	4,773,320	4,791,930	4,893,570	4,977,600
INTEREST AND RENT	110,584	77,330	77,330	77,000	77,000	77,000
OTHER REVENUE	51,447	0	0	0	0	0
TRANSFERS IN	0	500,000	500,000	0	0	0
REVENUES	5,504,291	6,350,650	6,352,720	6,371,000	6,472,640	6,556,670
 <u>EXPENDITURES</u>						
PERSONNEL SERVICES	745,706	1,039,350	1,053,180	1,057,950	1,068,820	1,071,850
SUPPLIES	145,032	267,990	227,500	220,000	222,000	217,000
OTHER CHARGES	3,275,281	3,710,095	3,546,950	4,390,980	4,579,750	4,665,750
CAPITAL OUTLAY	1,487,626	3,220,333	3,220,330	1,370,000	1,495,000	585,000
EXPENDITURES	5,653,645	8,237,768	8,047,960	7,038,930	7,365,570	6,539,600
REVENUES OVER (UNDER) EXPENSES	(149,354)	(1,887,118)	(1,695,240)	(667,930)	(892,930)	17,070

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
WATER SUPPLY SYSTEM FUND

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	354,167	389,630	403,380	402,360	414,950	416,790
703.00	ADMINSTRATION COST	248,500	240,480	240,480	234,010	229,810	230,180
706.00	LABOR BURDEN	143,041	409,240	409,320	421,580	424,060	424,880
PERSONNEL SERVICES		745,708	1,039,350	1,053,180	1,057,950	1,068,820	1,071,850
SUPPLIES							
729.00	OPERATING SUPPLIES	112,918	222,990	182,500	170,000	172,000	172,000
747.00	WATER METERS	32,115	45,000	45,000	45,000	45,000	45,000
799.00	EQUIPMENT UNDER \$5,000	0	0	0	5,000	5,000	0
SUPPLIES		145,033	267,990	227,500	220,000	222,000	217,000
OTHER CHARGES							
802.01	AUDIT	4,382	4,490	4,490	4,550	4,640	4,740
811.00	OTHER CONTRACTUAL SERVICE	213,217	460,525	302,150	1,118,750	1,219,400	1,220,000
900.00	CONTRACTUAL PRINTING SVC	26,511	25,500	25,500	26,010	26,520	27,030
902.00	DEPT OF PUBLIC HEALTH FEE	5,853	5,900	5,860	6,000	6,000	6,000
920.00	ELECTRIC UTILITY	3,569	3,770	3,770	3,770	3,840	3,840
921.00	GAS UTILITY CHARGES	264	200	750	750	800	800
922.00	WATER UTILITY	2,145	2,080	2,100	2,100	2,100	2,150
924.00	WATER PURCHASES	1,986,553	2,114,470	2,114,470	2,099,600	2,166,000	2,234,640
941.00	EQUIPMENT RENTAL OR LEASE	180,222	174,240	169,240	180,000	180,400	180,400
955.01	TRAINING	270	2,370	2,670	2,700	2,700	3,000
955.03	MEMBERSHIP & DUES	313	250	250	250	250	250
955.04	CONFERENCES & WORKSHOPS	0	1,200	600	1,000	1,000	1,000
957.04	LIAB INSURANCE PREMIUMS	16,300	16,300	16,300	16,300	16,300	16,300
968.01	DEPRECIATION	835,681	898,800	898,800	929,200	949,800	965,600
OTHER CHARGES		3,275,280	3,710,095	3,546,950	4,390,980	4,579,750	4,665,750
CAPITAL OUTLAY							
981.01	PUBLIC IMPROVEMENTS	1,487,626	3,220,333	3,220,330	1,370,000	1,495,000	585,000
CAPITAL OUTLAY		1,487,626	3,220,333	3,220,330	1,370,000	1,495,000	585,000
WATER SUPPLY SYSTEM FUND TOTAL		5,653,647	8,237,768	8,047,960	7,038,930	7,365,570	6,539,600

<p align="center"><i>Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget</i></p>

- 1. 702.00 Salaries and Wages Direct** – The increase of \$12,730, or 3.3%, reflects scheduled union wage increases.
- 2. 703.00 Administrative Cost** – This account represents wages paid for administrative services by the General Fund employees within this fund. The breakdown of these costs are as follows:

Engineering and Public Services	\$ 62,390
Finance and Treasury	<u>171,620</u>
Total	<u>\$234,010</u>

- 3. 729.00 Operating Supplies** – The decrease of \$52,990, or 23.8%, represents unfilled purchase orders from 2018-2019 that were added to the 2019-2020 budget. The \$170,000 represents a normal budget level
- 4. 811.00 Other Contractual Service** – The increase of \$658,230, or 142.9% reflects \$800,000 in lead service line abatement.
- 5. 924.00 Water Purchases** – The decrease of \$14,870, or .7%, reflects estimated usage and costs from SOCWA.
- 6. 981.01 Public Improvements** – The \$2,015,000 is for the following water main improvements in conjunction with street improvement projects:

Lakeview Ave. – Harmon St. to Oak St.	\$350,000
Grant St. - E. Lincoln Ave to Humphrey Ave.	210,000
Oak St. – Westwood to Glenhurst St	100,000
Oakland Ave. – N. Old Woodward to Woodward	10,000
Derby Water Tower Rehab	200,000
Westwood/Glenhurst/Lyonhurst/Brookwood	<u>500,000</u>
Total	<u>\$1,370,000</u>

<p align="center"><i>Significant Notes to 2021-2022 Planned Amounts</i></p>
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- 1. 702.00 Salaries and Wages Direct** – The increase of \$12,590, or 3.1%, reflects scheduled union wage increases.
- 2. 924.00 Water Purchases** – The increase of \$66,400, or 3.2%, reflects the anticipated increase based on past rate increases.

- 3. 981.01 Public Improvements** – The \$1,495,000 is for water main improvements in conjunction with street improvement projects:

Pierce St.– Lincoln Ave. to Bird Ave.	\$ 575,000
Townsend St. – Southfield Rd. to Chester St.	200,000
Redding Rd. – Lakepark Dr. to Woodward Ave.	300,000
N. Adams Ave. – N. end to Madison Ave.	60,000
Peabody St. – Brown St. to Maple Rd.	10,000
Unimproved Local Road	<u>350,000</u>
Total	<u>\$1,495,000</u>

<i>Significant Notes to 2022-2023 Planned Amounts</i>
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- 1. 924.00 Water Purchases** – The increase of \$68,640, or 3.2%, reflects the anticipated increase based on past rate increases.
- 2. 981.01 Public Improvements** – The \$1,495,000 is for water main improvements in conjunction with street improvement projects:

S. Old Woodward Ave. – Brown St. to Woodward	\$ 135,000
Hazel Ave. – Old Woodward Ave. to Woodward Ave.	25,000
Edgewood Ave. – Lincoln Ave. to Southlawn Blvd.	50,000
Pierce St. Alley	25,000
Unimproved Local Road	<u>350,000</u>
Total	<u>\$ 585,000</u>



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

FUND SUMMARY

Sewage-Disposal Fund

The City of Birmingham disposes of sewage through two county-operated facilities. The easterly section of the City is served by the Southeastern Oakland County Sewage Disposal District (SOCSD) Twelve Towns Drain District. The central and westerly sections of the City are served by the Evergreen-Farmington Drain District. The Detroit Sewage Treatment facility treats sewage flows from both districts.

The City's sewer system consists of approximately 116 miles of sewers. Birmingham residents located in the Evergreen-Farmington Drain District are also served by three Combined Sewer Overflow (CSO) retention-treatment basins, which were built to hold combined flow that otherwise would overwhelm the sewer system during heavy rainstorms. Previously, 33 outlet pipes dumped untreated waste into the Rouge River during storms. When the basins went on-line, the overflows were capped, preventing raw sewage from entering the river from those pipes.

Pursuant to Chapter 114, Article IV, Section 114-298 of the City of Birmingham Code, sewer rates are as follows:

Sewer Service Rate

For each 1,000 gallons, or part thereof. \$ 7.82

Pursuant to Chapter 114, Article VI, Section 114-401 of the City of Birmingham Code, storm water rates are as follows:

Evergreen-Farmington Sewage Disposal District		
For each Equivalent Storm Water Unit (ESWU)		
Quarterly fixed fee		\$ 50.25
Monthly fixed fee		\$ 16.75
South Oakland County (GWK) Sewage Disposal District		
For each Equivalent Storm Water Unit (ESWU)		
Quarterly fixed fee		\$ 62.75
Monthly fixed fee		\$ 20.92

Revenue Assumptions

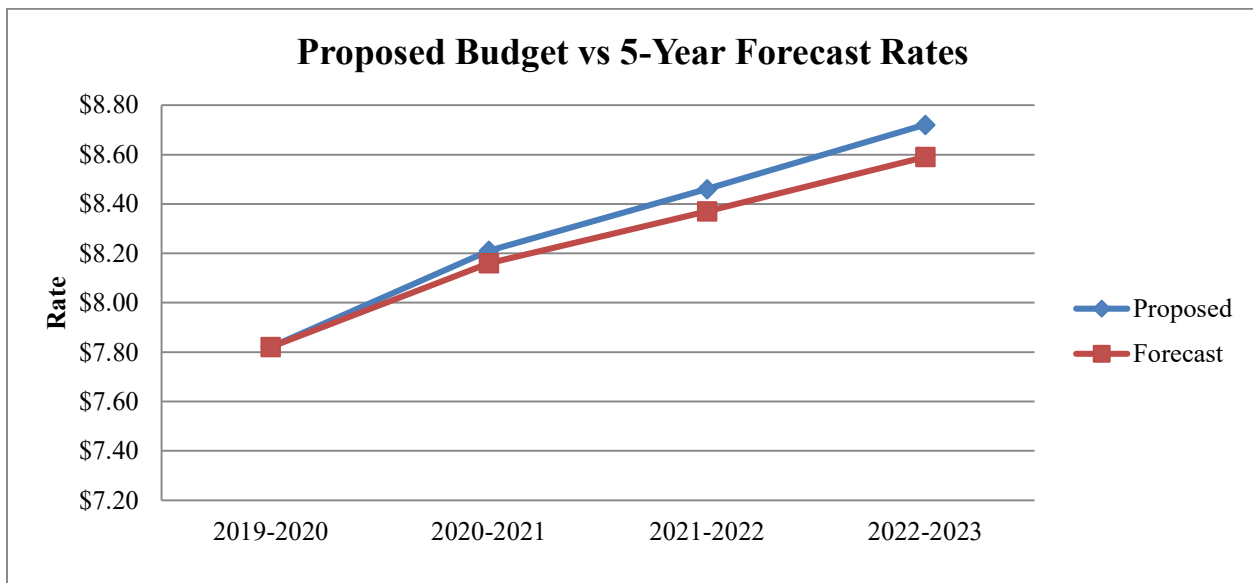
Total revenues are proposed to increase \$417,580, or 4%, to \$11,326,650. Revenues consist of charges for services, property taxes, intergovernmental revenue, and interest income. The increase is primarily the result of an increase in sewer rates.

Charges for Services

Of the \$11,326,650 in total revenue, charges for services represent \$9,560,110, or 84%. Sanitary sewage and storm water disposal charges total \$9,490,110 and represent 99% of the overall charges for services revenue and 84% of the total revenue budget. An increase of \$.39, or 5%, to the existing rate has been recommended for 2020-2021, which will affect the average residential sewer bill as follows:

Average Annual Bill	Existing Rate (\$7.82/1000 gal.)	Recommended Rate (\$8.21/1000 gal.)	Annual Increase In Dollars	Percentage Increase
Cost of Sanitary Sewage Disposal	\$703.80	\$738.90	\$35.10	5.0%

* Based on 90,000 gallons per year. This assumes no change in average consumption and service through a 5/8" meter.



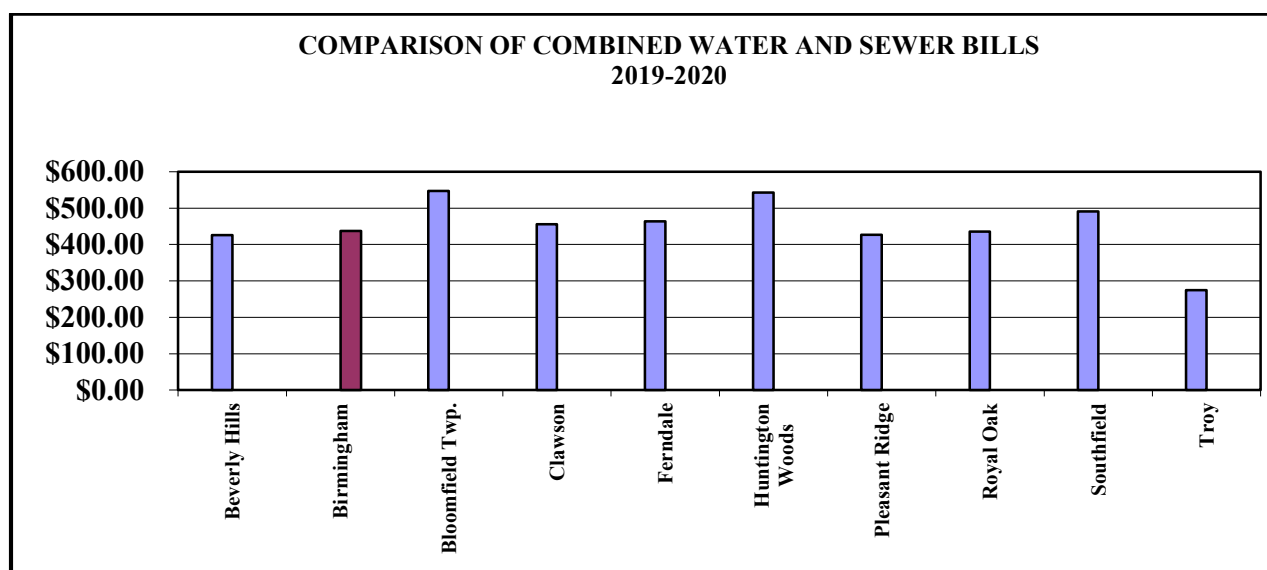
The 2020-2021 proposed rate of \$8.21 is slightly higher than the forecasted rate of \$8.16 mainly due to higher proposed sewage disposal costs than what was originally forecasted.

The rate increase of \$.39, or 5%, is mainly the result of higher sewage disposal costs related to the Great Lakes Water Authority and Oakland County Water Resources Commission (see *Expense Assumptions*).

Below are projected rate increases for the two storm water districts:

Annual Storm Water Bill	Existing Rate (per ESWU)	Recommended Rate (per ESWU)	Annual Increase In Dollars	Percentage Increase
Evergreen-Farmington	\$201	\$219	\$18	9.0%
Southeast Oakland	\$251	\$257	\$6	2.4%

Below is a comparison of the City's 2019-2020 combined water and sewer quarterly bill to other local communities based on a water usage of 30,000 gallons and any other quarterly fixed fees:



Property Taxes

Property taxes of \$1,694,380, or 15%, of total revenue are recommended. The property taxes will be used to make debt-service payments on the following sewer-related debt: 2016 sewer improvement refunding bond; George W. Kuhn Drain bonds; and the North Arm Drain bond.

Intergovernmental Revenue

This revenue represents reimbursement from the State of Michigan - Local Community Stabilization Authority for debt service related property taxes lost as a result of personal property tax exemptions filed by businesses.

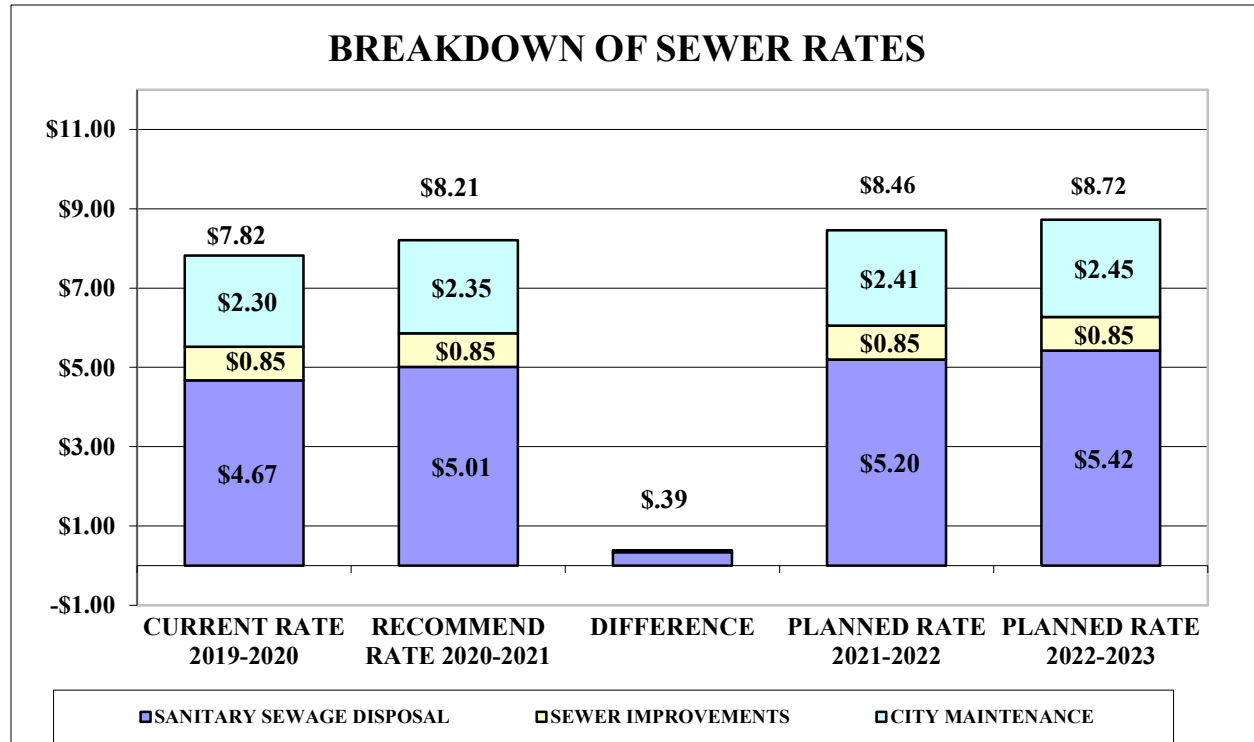
Interest

Interest income is proposed to remain the same. By state law, the City is limited in what securities it can invest in (mostly in governmental fixed income securities or bank certificates of deposit). The forecasted return on the City's general investments is 1.8% in 2020-2021 through 2022-2023.

Expense Assumptions

Recommended operating costs (which excludes capital outlay and debt service) of the Sewage Disposal Fund for fiscal year 2020-2021 are \$9,725,740, an increase of \$415,160, or 4.5% from the prior year's original budget. Capital outlay totaling \$1,805,000 and debt service of \$48,630 are also recommended, for a total budget of \$11,579,370.

As the chart below shows, the sewer rate basically comprises three components: sewage treatment costs, sewer improvement charges, and City maintenance costs.



Sanitary Sewage Disposal

The cost of sanitary sewage disposal is the largest expense in the Sewage Disposal Fund. It comprises 42% of the operating costs of the system. The cost of sewage disposal consists of the Oakland County Water Resources Commissioner (WRC) maintenance charges and the Great Lakes Water Authority (GLWA) treatment charges. This portion of the rate is anticipated to increase \$.34, or 7.3% as a result of an approximate 6% increase in costs.

Storm Water

Storm water consists of charges from the George W. Kuhn Drain and the three combined sewer overflow facilities in the Evergreen-Farmington Sewage Disposal District. George W. Kuhn Drain charges for storm water are anticipated to increase 2% while storm water charges for Evergreen-Farmington are anticipated to increase 9%. Storm water is billed to each property based on the size of the property and the amount of runoff derived from it. For more information

on the City's storm water policy and rate determination, please see our website at www.bhamgov.org/stormwater.

City Maintenance

Operating expenses other than sanitary sewage and storm water disposal represent the City's maintenance expenses. The City's maintenance expense is budgeted to increase \$29,460, or 1%, from the 2019-2020 original budget. The increase is mainly the result of an increase in depreciation expense of \$30,130. The increase in maintenance costs resulted in an increase of \$.06 to the rate.

Capital Improvements

The \$1,805,000 is for sewer improvements in conjunction with street projects (\$1,305,000) on Grant St., Oak St., Westwood Dr., Glenhurst Dr., Lyonhurst Rd., Brookwood, and Lakeview Ave. and for sewer lining (\$500,000). These projects will be financed by sewer rates and reserves of the system.

Debt Service

Debt service costs for 2020-2021 include payment of interest on the following bonds: \$11,050 for the 2016 sewer improvement refunding bonds; \$35,570 for the George W. Kuhn Drain bonds; and \$2,010 for the North Arm Drain bonds. The George W. Kuhn and North Arm Drain bond payments are funded by a property tax levy within the City's operating millage. The sewer improvement bond is funded by a property tax levy within the City's debt levy millage.

2021-2022 and 2022-2023 Assumptions

The planned rate for 2021-2022 is expected to increase \$.25, or 3%. Assumptions used for this planned rate include a 4% overall increase in sanitary sewage disposal costs and a 2% decrease in net other operating costs.

The planned rate for 2022-2023 is expected to increase \$.26, or 3%. Assumptions used for this planned rate include a 4% overall increase in sanitary sewage disposal costs and a 2% decrease in net other operating costs.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
SEWAGE DISPOSAL FUND
SUMMARY BUDGET

DESCRIPTION	ACTIVITY	BUDGET	PROJECTED	MANAGER	PLANNED	PLANNED
	2018-2019	2019-2020	2019-2020	RECOMMEND	2021-2022	2022-2023
<u>REVENUES</u>						
TAXES	1,630,670	1,691,780	1,691,790	1,694,380	397,670	318,120
INTERGOVERNMENTAL	781,221	3,710	283,460	3,530	3,530	3,530
CHARGES FOR SERVICES	8,645,441	9,144,950	9,144,950	9,560,110	9,875,610	10,200,950
INTEREST AND RENT	127,705	68,630	68,630	68,630	68,630	68,630
OTHER REVENUE	133,907	0	390	0	0	0
TRANSFERS IN	775,000	0	0	0	0	0
REVENUES	12,093,944	10,909,070	11,189,220	11,326,650	10,345,440	10,591,230
<u>EXPENDITURES</u>						
PERSONNEL SERVICES	371,793	514,580	514,580	512,840	511,510	512,990
SUPPLIES	46,060	71,287	66,000	68,500	72,500	72,500
OTHER CHARGES	8,745,887	9,209,810	9,176,970	9,144,400	9,457,230	9,781,090
CAPITAL OUTLAY	2,139,757	3,366,174	3,165,000	1,805,000	1,795,000	1,585,000
DEBT SERVICE	137,449	93,540	93,540	48,630	26,850	17,910
EXPENDITURES	11,440,946	13,255,391	13,016,090	11,579,370	11,863,090	11,969,490
REVENUES OVER (UNDER) EXPENSES	652,998	(2,346,321)	(1,826,870)	(252,720)	(1,517,650)	(1,378,260)

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
SEWAGE DISPOSAL FUND

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	109,933	114,360	114,360	116,940	120,150	120,870
703.00	ADMINSTRATION COST	312,830	310,120	310,120	304,950	299,580	300,120
706.00	LABOR BURDEN	(50,970)	90,100	90,100	90,950	91,780	92,000
PERSONNEL SERVICES		371,793	514,580	514,580	512,840	511,510	512,990
SUPPLIES							
729.00	OPERATING SUPPLIES	46,060	71,287	66,000	66,000	70,000	70,000
799.00	EQUIPMENT UNDER \$5,000	0	0	0	2,500	2,500	2,500
SUPPLIES		46,060	71,287	66,000	68,500	72,500	72,500
OTHER CHARGES							
801.02	OTHER LEGAL	5,018	10,400	15,000	10,000	10,000	10,000
802.01	AUDIT	8,679	8,890	8,890	9,010	9,190	9,390
811.00	OTHER CONTRACTUAL SERVICE	664,172	776,840	753,640	310,000	310,000	310,000
920.00	ELECTRIC UTILITY	409	0	0	0	0	0
925.01	GWK SANITARY SEWAGE TREATMENT	816,468	819,660	819,660	819,050	851,810	885,880
925.02	GWK STORM WATER TREATMENT	1,271,833	1,306,760	1,306,760	1,333,540	1,386,880	1,442,360
925.03	EVER/FARM SEWAGE TREATMT	2,876,284	3,049,610	3,049,610	3,290,260	3,421,870	3,558,750
927.01	ACACIA PARK CSO MAINTENAN	230,058	241,290	241,290	270,100	280,900	292,140
927.02	BIRMINGHAM CSO MAINTENANC	775,703	791,120	791,120	858,950	893,310	929,040
927.03	BLOOMFIELD CSO MAINTENANCE	244,815	260,280	260,280	282,520	293,820	305,580
937.04	CONTRACT MAINTENANCE	2,467	0	0	0	0	0
941.00	EQUIPMENT RENTAL OR LEASE	28,820	50,000	35,000	35,000	45,000	45,000
955.01	TRAINING	0	1,900	1,900	1,900	2,500	2,500
955.03	MEMBERSHIP & DUES	3,812	3,370	4,000	4,000	4,000	4,000
957.04	LIAB INSURANCE PREMIUMS	29,090	29,090	29,090	29,090	29,090	29,090
962.00	MISCELLANEOUS	3,009	0	130	250	250	250
968.01	DEPRECIATION	1,785,250	1,860,600	1,860,600	1,890,730	1,918,610	1,957,110
OTHER CHARGES		8,745,887	9,209,810	9,176,970	9,144,400	9,457,230	9,781,090
CAPITAL OUTLAY							
981.01	PUBLIC IMPROVEMENTS	1,861,537	3,113,307	2,915,000	1,305,000	1,545,000	1,585,000
981.02	SEWER IMPROVEMENTS	278,220	252,867	250,000	500,000	250,000	0
985.69	CATALPA DRIVE SEWER - BEVERLY HILL	0	0	0	0	0	0
CAPITAL OUTLAY		2,139,757	3,366,174	3,165,000	1,805,000	1,795,000	1,585,000
DEBT SERVICE							
995.05	SEWER IMPROVEMENT BOND INTEREST	77,436	43,400	43,400	11,050	0	0
995.06	KUHN DRAIN BOND INTEREST	50,974	44,100	44,100	35,570	26,850	17,910
995.07	NORTH ARM BOND INTEREST	9,039	6,040	6,040	2,010	0	0
DEBT SERVICE		137,449	93,540	93,540	48,630	26,850	17,910
SEWAGE-DISPOSAL FUND TOTAL		11,440,946	13,255,391	13,016,090	11,579,370	11,863,090	11,969,490

<p><i>Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget</i></p>
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- 1. 703.00 Administrative Cost** – This account represents wages paid for administrative services by the General Fund employees within this fund. The breakdown of these costs are as follows:

Engineering and Public Services	\$ 62,390
Finance and Treasury	<u>242,560</u>
Total	<u>\$304,950</u>

- 2. 799.00 Equipment Under \$5,000** – This amount represents equipment associated with the Cartegraph contract.
- 3. 811.00 Other Contractual Service** – The decrease of \$466,840, or 60.1%, is associated with outside engineering services related to the SAW grant which was completed in 2019-2020.
- 4. 925.02 George W. Kuhn Drain Storm Water Treatment** – The increase of \$26,780, or 2%, is based on the approved rate increase for storm water costs from the GLWA and OCWRC.
- 5. 925.03 Evergreen-Farmington Sewage Treatment** – The increase of \$240,650, or 7.9%, is based on the approved rate increase for sewage disposal costs from the GLWA and OCWRC.
- 6. 927.01 Acacia Park CSO Maintenance** – This amount represents Birmingham's 28.8% share of the maintenance assessment for the Acacia Park retention basin. The increase of \$28,810, or 12%, reflects the approved assessment from OCWRC.
- 7. 927.02 Birmingham CSO Maintenance** – This amount represents Birmingham's 96.86% share of maintenance costs for the Birmingham retention basin. The increase of \$67,830, or 8.6%, reflects an estimated increase over the current year costs.
- 8. 927.03 Bloomfield Village CSO Maintenance** – This amount represents Birmingham's 22.095% share of maintenance costs for the Bloomfield retention basin. The increase of \$22,240, or 8.5%, reflects an estimated increase over the current year costs.
- 9. 941.00 Equipment or Lease Rental** – The decrease of \$15,000, or 30.0%, is based on prior historic use.

10. 981.01 Public Improvements – The \$1,305,000 is for sewer improvements in conjunction with street projects:

Quarton Lake Area	\$ 500,000
Grant – Lincoln to Humphrey	160,000
Oak – Westwood to Glenhurst	185,000
Oakland – N. Old Woodward to Woodward	10,000
Lakeview – Harmon to Oak	<u>450,000</u>
Total	<u>\$1,305,000</u>

11. 981.02 Sewer Improvements – The budget of \$500,000 is for backyard sewer linings.

12. 995.04 through 995.07 Sewer-Related Bond Interest – These accounts represent the interest on all sewer-related bonds.

Significant Notes to 2021-2022 Planned Amounts

- 1. 925.02 George W. Kuhn Drain Sanitary Sewage Treatment** - The increase of \$32,760, or 4.0%, represents an estimated increase over 2020-2021 costs for sewage disposal costs from the Great Lakes Water Authority (GLWA) and Oakland County Water Resources Commissioner (OCWRC).
- 2. 925.02 George W. Kuhn Drain Storm Water Treatment** – The increase of \$53,340 or 4.0%, represents an estimated increase over 2020-2021 costs for storm water disposal costs from the GLWA and OCWRC.
- 3. 925.03 Evergreen-Farmington Sewage Treatment** – The increase of \$131,610, or 4.0%, represents an estimated increase over 2020-2021 costs for sewage disposal costs from the GLWA and OCWRC.
- 4. 927.01 Acacia Park CSO Maintenance** – This amount represents Birmingham's 28.8% share of maintenance costs for the Birmingham retention basin. The increase of \$10,800, or 4%, reflects an estimated increase over 2020-2021 costs.
- 5. 927.02 Birmingham CSO Maintenance** – This amount represents Birmingham's 96.86% share of maintenance costs for the Birmingham retention basin. The increase of \$34,360, or 4%, reflects an estimated increase over 2020-2021 costs.

6. **927.03 Bloomfield Village CSO Maintenance** – This amount represents Birmingham’s 22.095% share of maintenance costs for the Bloomfield retention basin. The increase of \$11,300, or 4%, reflects an estimated increase over 2020-2021 costs.
7. **981.01 Public Improvements** – The budget of \$1,545,000 is for sewer improvements in conjunction with street projects:

Peabody – E. Maple to E. Brown	\$ 10,000
Townsend – Southfield to Chester St	400,000
N. Adams – N. End	60,000
Pierce St – Bird to Lincoln	75,000
Redding – Lake Park to Woodward	200,000
8 Mile Storage Tank	325,000
Maple Road Alley	25,000
Unimproved road estimate	<u>450,000</u>
Total	<u>\$1,545,000</u>

8. **981.02 Sewer Improvements** – The budget of \$250,000 is for backyard sewer linings.

<i>Significant Notes to 2022-2023 Planned Amounts</i>
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1. **925.02 George W. Kuhn Drain Sanitary Sewage Treatment** - The increase of \$34,070, or 4.0%, represents an estimated 4.0% increase over the 2021-2022 costs for sewage disposal costs from the Great Lakes Water Authority (GLWA) and Oakland County Water Resources Commissioner (OCWRC).
2. **925.02 George W. Kuhn Drain Storm Water Treatment** – The increase of \$55,480 or 4.0%, represents an estimated increase over the 2021-2022 costs for storm water disposal costs from the GLWA and OCWRC.
3. **925.03 Evergreen-Farmington Sewage Treatment** – The increase of \$136,880, or 4.0%, represents an estimated increase over the 2021-2022 costs for sewage disposal costs from the GLWA and OCWRC.
4. **927.01 Acacia Park CSO Maintenance** – This amount represents Birmingham’s 28.8% share of the maintenance assessment for the Acacia Park retention basin. The increase of \$11,240, or 4%, reflects an estimated decrease over the 2021-2022 costs.

5. **927.02 Birmingham CSO Maintenance** – This amount represents Birmingham’s 96.86% share of maintenance costs for the Birmingham retention basin. The increase of \$35,730, or 4%, reflects an estimated increase over the 2021-2022 costs.
6. **927.03 Bloomfield Village CSO Maintenance** – This amount represents Birmingham’s 22.095% share of maintenance costs for the Bloomfield retention basin. The increase of \$11,760, or 4%, reflects an estimated increase over the 2021-2022 costs.
7. **981.01 Public Improvements** – The budget of \$1,585,000 is for sewer improvements in conjunction with street projects:

Pierce St. Alley	\$ 100,000
Old Woodward – Brown to Landon	200,000
S. Old Woodward – Landon to Lincoln	10,000
N. Old Woodward – Oak to Woodward	15,000
Derby Rd. – N. Eton to Coolidge	550,000
Hazel – Old Woodward to Woodward	10,000
Edgewood – Lincoln to Southlawn	250,000
Unimproved road estimate	<u>450,000</u>
Total	<u>\$1,585,000</u>



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

FUND SUMMARY

Lincoln Hills Golf Course

Lincoln Hills opened in 1964 and was designed by Jerry Matthews. It is located at 2666 West Fourteen Mile Road and is one of two municipal golf courses owned by the City of Birmingham. With its unique elevation changes, tree-lined fairways and alternative tee boxes, it makes for a very challenging round of golf. The golf course total yardage is just under 3,000 and plays to a par 35.

Services Provided

- Well maintained and manicured 9-holes with three sets of tees to begin play;
- Practice Area includes a practice putting green, practice chipping green and twelve (12) hitting stations for full swings into netting system;
- Stocked Pro Shop with golf balls, golf gloves, Men's and Ladies apparel, headwear and accessories;
- Power Carts, Adaptive Cart, and Pull Carts available;
- Private and Group golf instruction by PGA professional;
- Robust Junior Golf Program for all ages and levels to promote the "Game of a Lifetime";
- Lincoln Hills is the host for the Groves High School golf teams;
- Numerous golf leagues offered;
- Dining area that offers a variety of burgers, grilled chicken, assorted sandwiches, fresh salads, non-alcoholic beverages, beer, wine and buffet menus for tournaments and events;
- Club Tournaments for the members and their guests:
 - Cinco de Mayo
 - Nine & Dine Themed Events (Three tournaments each season)
 - Club Championship
 - Junior Club Championship
 - Parent/Child Tournaments
- Winter Sports are offered to the residents during the winter which includes sledding, snowshoeing and cross-country skiing;
- Informational website to keep all members updated of everything that goes on at Lincoln Hills – www.golfbirmingham.org.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
LINCOLN HILLS GOLF COURSE
SUMMARY BUDGET

DESCRIPTION	ACTIVITY 2018-2019	BUDGET 2019-2020	PROJECTED 2019-2020	MANAGER		
				RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
<u>REVENUES</u>						
CHARGES FOR SERVICES	621,464	705,100	716,460	716,400	717,700	717,700
INTEREST AND RENT	83,522	62,500	62,500	62,500	62,500	62,500
OTHER REVENUE	742	200	300	300	300	300
REVENUES	705,728	767,800	779,260	779,200	780,500	780,500
<u>EXPENDITURES</u>						
PERSONNEL SERVICES	255,793	315,980	315,980	315,160	314,190	314,670
SUPPLIES	93,805	103,371	101,510	108,680	100,680	104,780
OTHER CHARGES	167,498	161,600	187,040	179,860	178,970	179,290
CAPITAL OUTLAY	9,123	100,803	61,000	21,000	36,000	16,000
TRANSFERS OUT	100,000	200,000	200,000	100,000	100,000	100,000
EXPENDITURES	626,219	881,754	865,530	724,700	729,840	714,740
REVENUES OVER (UNDER) EXPENSES	79,509	(113,954)	(86,270)	54,500	50,660	65,760

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
LINCOLN HILLS GOLF COURSE

		MANAGER				
ACCT.	ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM. DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES						
702.00	SALARIES & WAGES DIRECT	162,988	238,510	238,510	240,170	240,270
703.00	ADMINSTRATION COST	17,810	18,840	18,840	19,190	18,090
706.00	LABOR BURDEN	74,995	58,630	58,630	55,800	56,310
	PERSONNEL SERVICES	255,793	315,980	315,980	315,160	314,670
SUPPLIES						
729.00	OPERATING SUPPLIES	53,558	63,371	59,330	60,180	64,780
740.00	FOOD & BEVERAGE	15,880	20,000	20,000	20,000	20,000
750.00	BEER AND WINE PURCHASES	7,742	8,000	8,000	8,000	8,000
751.00	MERCHANDISE	16,625	12,000	12,000	12,000	12,000
799.00	EQUIPMENT UNDER \$5,000	-	-	2,180	8,500	700
	SUPPLIES	93,805	103,371	101,510	108,680	104,780
OTHER CHARGES						
802.01	AUDIT	725	740	740	760	790
811.00	OTHER CONTRACTUAL SERVICE	18,791	20,520	27,730	20,350	19,750
818.06	CONTRACTUAL ALARM	1,815	2,000	1,840	1,840	1,840
851.00	TELEPHONE	1,212	1,800	-	-	-
901.00	PRINTING & PUBLISHING	2,188	2,060	1,700	1,700	1,700
901.04	MARKETING & ADVERTISING	6,225	5,000	5,000	5,000	5,000
920.00	ELECTRIC UTILITY	8,859	13,000	20,000	20,000	20,000
921.00	GAS UTILITY CHARGES	1,460	1,500	1,500	1,500	1,500
922.00	WATER UTILITY	4,025	7,100	5,450	5,450	5,450
941.00	EQUIPMENT RENTAL OR LEASE	50,034	29,000	46,900	47,080	47,080
955.01	TRAINING	1,004	2,100	1,400	1,400	1,400
955.03	MEMBERSHIP & DUES	-	480	480	480	480
955.04	CONFERENCES & WORKSHOPS	-	-	1,000	1,000	1,000
956.04	LIQUOR LICENSE	1,253	1,300	1,300	1,300	1,300
957.04	LIAB INSURANCE PREMIUMS	13,819	15,000	15,000	15,000	15,000
968.01	DEPRECIATION	56,088	60,000	57,000	57,000	57,000
	OTHER CHARGES	167,498	161,600	187,040	179,860	179,290
CAPITAL OUTLAY						
971.01	MACHINERY & EQUIPMENT	3,162	-	-	-	-
981.01	PUBLIC IMPROVEMENTS	5,961	100,803	61,000	21,000	36,000
	CAPITAL OUTLAY	9,123	100,803	61,000	21,000	36,000
TRANSFERS OUT						
999.10	TRANSFER TO GENERAL FUND	100,000	200,000	200,000	100,000	100,000
	TRANSFERS OUT	100,000	200,000	200,000	100,000	100,000
LINCOLN HILLS GOLF COURSE TOTAL						
		626,219	881,754	865,530	724,700	714,740

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **799.00 Equipment Under \$5,000** – The budget of \$8,500 represents the purchase of an ice maker and indoor furniture.
2. **851.00 Telephone** – The decrease of \$1,800, or 100.0%, shows the switch from AT&T to Guardian Alarm.
3. **941.00 Equipment Rental or Lease** – The increase of \$18,080, or 62.3%, represents the new cart contract increase and additional carts.
4. **981.01 Public Improvements** – The budget of \$21,000 is for a new pergola at the teaching area (\$10,000), walking bridge over #5 creek (\$4,000), and building up the putting green (\$7,000).
5. **999.10 Transfer to General Fund** – The transfer of \$100,000 represents a partial repayment of a series of loans to the golf course from the General Fund for clubhouse renovation and deficits incurred during the economic downturn.

Significant Notes to 2021-2022 Planned Amounts

1. **981.01 Public Improvements** – The \$36,000 is for new roof on the pump house (\$5,000), add a new bunker on hole #1 (\$6,000), and the renovation of the 1st tee (\$25,000).

Significant Notes to 2022-2023 Planned Amounts

1. **981.01 Public Improvements** – The \$16,000 represents the cost for a new wash pad for equipment (\$6,000) and to renovate the maintenance building (\$10,000).

FUND SUMMARY

Springdale Golf Course

Springdale dates back to 1929 and was designed by Jerry Matthews. It is located at 316 Strathmore Road and is one of two municipal golf courses owned by the City of Birmingham. It is one of the “Best Kept Secrets” in Oakland County. The golf course total yardage is just under 3,000 and plays to a par 34 and is enjoyed by all ages.

Services Provided

- Well maintained and manicured 9-holes with three sets of tees to begin play;
- Practice Area includes a practice putting green and five (5) hitting stations for full swings into netting system;
- Pro Shop is stocked with golf balls, golf gloves, headwear and accessories;
- Power Carts, Adaptive Cart and Pull Carts available;
- Private and Group golf instruction by PGA professional;
- Springdale is the host for the Seaholm High School golf teams;
- Numerous golf leagues offered;
- Dining area that offers a variety of burgers, grilled chicken, assorted sandwiches, fresh salads, non-alcoholic beverages, beer, wine and buffet menus for tournaments and events;
- Club Tournaments for the members and their guests:
 - Cinco de Mayo
 - Nite Golf Tournaments (Three tournaments each season)
 - Nine & Dine Themed Events (Three tournaments each season)
 - Club Championship
 - Junior Club Championship
 - Parent/Child Tournaments
- A beautiful park that may be rented out for all types of events that offers a picnic pavilion, children’s playground and picnic facilities;
- Informational website to keep all members updated of everything that goes on at Springdale GC – www.golfbirmingham.org.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
SPRINGDALE GOLF COURSE
SUMMARY BUDGET

DESCRIPTION	ACTIVITY 2018-2019	BUDGET 2019-2020	PROJECTED 2019-2020	MANAGER		
				RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
<u>REVENUES</u>						
CHARGES FOR SERVICES	408,743	486,100	489,300	491,300	499,300	499,300
INTEREST AND RENT	23,574	19,200	25,870	25,870	25,870	25,870
OTHER REVENUE	(40)	200	200	200	200	200
REVENUES	432,277	505,500	515,370	517,370	525,370	525,370
<u>EXPENDITURES</u>						
PERSONNEL SERVICES	258,334	273,750	274,630	273,550	272,610	273,110
SUPPLIES	164,740	94,491	85,360	88,460	84,640	86,340
OTHER CHARGES	77,582	164,840	172,670	170,420	167,930	168,250
CAPITAL OUTLAY	5,995	45,000	40,000	60,000	16,000	25,000
EXPENDITURES	506,651	578,081	572,660	592,430	541,180	552,700
REVENUES OVER (UNDER) EXPENSES	(74,374)	(72,581)	(57,290)	(75,060)	(15,810)	(27,330)

CITY OF BIRMINGHAM
2019-2020 RECOMMENDED BUDGET
SPRINGDALE GOLF COURSE

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	163,329	195,230	196,110	197,490	197,550	197,630
703.00	ADMINSTRATION COST	17,810	18,840	18,840	19,190	18,080	18,090
706.00	LABOR BURDEN	77,195	59,680	59,680	56,870	56,980	57,390
PERSONNEL SERVICES		258,334	273,750	274,630	273,550	272,610	273,110
SUPPLIES							
729.00	OPERATING SUPPLIES	47,063	64,991	55,260	58,960	55,140	56,840
740.00	FOOD & BEVERAGE	12,160	15,000	15,000	15,000	15,000	15,000
750.00	BEER AND WINE PURCHASES	6,877	7,500	7,500	7,500	7,500	7,500
751.00	MERCHANDISE	11,482	7,000	7,000	7,000	7,000	7,000
799.00	EQUIPMENT UNDER \$5,000	0	0	600	0	0	0
SUPPLIES		77,582	94,491	85,360	88,460	84,640	86,340
OTHER CHARGES							
802.01	AUDIT	725	740	740	760	770	790
811.00	OTHER CONTRACTUAL SERVICE	20,444	18,610	29,220	25,250	23,050	23,050
818.06	CONTRACTUAL ALARM	988	1,000	1,000	1,000	1,000	1,000
851.00	TELEPHONE	1,656	1,650	0	0	0	0
901.00	PRINTING & PUBLISHING	1,234	2,700	1,700	1,700	1,700	1,700
901.04	MARKETING & ADVERTISING	5,215	5,000	5,000	5,000	5,000	5,000
920.00	ELECTRIC UTILITY	7,416	9,830	9,830	10,000	10,000	10,000
921.00	GAS UTILITY CHARGES	2,884	3,250	3,250	3,250	3,250	3,250
922.00	WATER UTILITY	2,192	2,500	2,500	2,500	2,500	2,500
941.00	EQUIPMENT RENTAL OR LEASE	50,917	47,680	47,550	48,080	48,080	48,080
955.01	TRAINING	1,004	2,100	1,400	1,400	1,100	1,400
955.03	MEMBERSHIP & DUES	0	480	480	480	480	480
955.04	CONFERENCES & WORKSHOPS	0	0	700	700	700	700
956.04	LIQUOR LICENSE	1,253	1,300	1,300	1,300	1,300	1,300
957.04	LIAB INSURANCE PREMIUMS	13,819	15,000	15,000	15,000	15,000	15,000
968.01	DEPRECIATION	54,993	53,000	53,000	54,000	54,000	54,000
OTHER CHARGES		164,740	164,840	172,670	170,420	167,930	168,250
CAPITAL OUTLAY							
981.01	PUBLIC IMPROVEMENTS	5,995	45,000	40,000	60,000	16,000	25,000
CAPITAL OUTLAY		5,995	45,000	40,000	60,000	16,000	25,000
SPRINGDALE GOLF COURSE TOTAL		506,651	578,081	572,660	592,430	541,180	552,700

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **729.00 Operating Supplies** – The decrease of \$6,030, or 9.3%, is the result of an encumbrance carryover from 2018-2019 which increased the budget for 2019-2020.
2. **811.00 Other Contractual Services** – The increase of \$6,640, or 35.7% is mostly the result of pond dredging and fairway deep tining.
3. **851.00 Telephone** – The budget of \$0 reflects the change of service from AT&T to the new radio for the alarm system.
4. **981.01 Public Improvements** – The budget of \$60,000 reflects the cost associated to an added bathroom with cement pad (\$25,000), new cart paths (\$25,000), new tee & entrance signs (\$5,000), and new tables and chairs for inside the clubhouse (\$5,000).

Significant Notes to 2021-2022 Planned Amounts

1. **729.00 Operating Supplies** – The decrease of \$3,820, or 6.5%, is primarily due to the costs of new sand for bunkers and benches purchased in prior year.
2. **811.00 Other Contractual Services** – The decrease of \$2,200, or 8.7%, relates to the cost of deep-tine aeration paid in the prior year.
3. **981.01 Public Improvements** – The budget of \$16,000 reflects the cost associated to a new wash pad for maintenance equipment (\$6,000) and add light poles to the parking lot (\$10,000).

Significant Notes to 2022-2023 Planned Amounts

1. **981.01 Public Improvements** – The budget of \$25,000 reflects the cost associated to renovate the cart staging area and entrance with asphalt.

INTERNAL SERVICE FUNDS

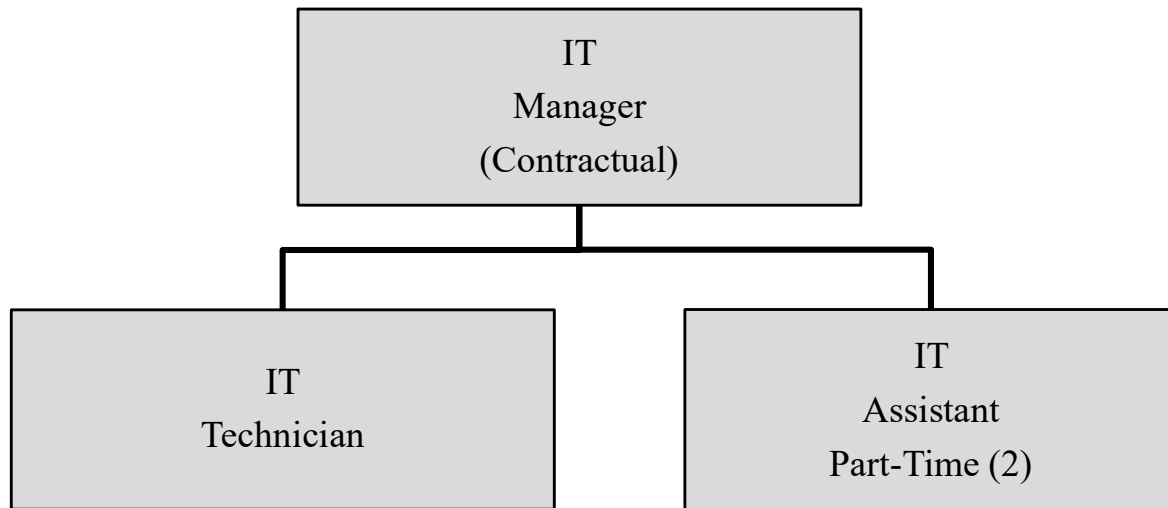
Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City. The main purpose of Internal Service Funds is to identify and allocate costs related to the provision of specific goods and services. An equipment-rental charge is included in the budgets of the respective activities that use the services.



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

DEPARTMENT SUMMARY

Information Technology



The primary functions of the Information Technology Department are to provide, and maintain, the City's computer infrastructure and to work with departments to develop new approaches in the design of information systems, which will assist City employees in providing better service to citizens.

Services Provided by Information Technology

- Evaluate and implement technological advancements targeted to enhance operating efficiencies.
- Maintain the day-to-day operations of network, computer equipment, software, telephone, and other communication systems to ensure uninterrupted service.
- Planning and implementing information security, recovery, compliance and integrity as well as policies and procedures in those areas.
- Centralized recommendation, purchase and installation of hardware and software used by departments.
- The department strives to help improve productivity and provide for an extensive range of business activities. This includes examining the information needs of City departments to provide the best information available for management decision making.
- Acts as a liaison between City staff users, hardware vendors, and software vendors in support, training and evaluation of hardware and software.
- Focus on developing and implementing solutions across departments, which will enhance service to residents and minimize costs.

FUND SUMMARY

Computer Equipment Fund

Revenue Assumptions

Revenue in the Computer Equipment Fund is derived primarily from rental charges to other user departments of the City. Departments are charged a rate sufficient to cover all operating costs of the fund, plus a provision for depreciation. Operating costs include such items as personnel, computer and telephone maintenance charges, computer-software upgrades and connectivity charges for the City's wide-area network. The proposed computer-equipment rental charges for fiscal year 2020-2021, 2021-2022 and 2022-2023 were calculated to provide \$683,160, \$730,980 and \$782,150 in 2020-2021, 2021-2022 and 2022-2023 respectively. This would leave cash reserves of approximately \$343,000 at the end 2020-2021.

Expense Assumptions

Operating expenses of the Computer Equipment Fund for fiscal year 2020-2021 recommended budget total \$1,065,100 and \$917,490 and \$913,240 for the subsequent planning years. Capital purchases of \$118,820 in fiscal year 2020-2021, \$96,820 in fiscal year 2021-2022 and \$80,820 in fiscal year 2022-2023 have been proposed to provide for replacement of printers, copier, software upgrades and GIS improvements.

	Recommended				Planned			Planned		
	Budget	Budget			Budget			Budget		
	<u>2019-2020</u>	<u>2020-2021</u>	<u>Difference</u>	<u>%</u>	<u>2021-2022</u>	<u>Difference</u>	<u>%</u>	<u>2022-2023</u>	<u>Difference</u>	<u>%</u>
Personnel Services	\$ 165,960	\$ 165,630	\$ (330)	-0.2%	\$ 165,120	\$ (510)	-0.3%	\$ 165,470	\$ 350	0.2%
Supplies	58,170	130,870	72,700	125.0%	75,670	(55,200)	-42.2%	76,070	400	0.5%
Other Charges	417,550	523,600	106,050	25.4%	436,700	(86,900)	-16.6%	436,700	-	0.0%
Depreciation	260,000	245,000	(15,000)	-5.8%	240,000	(5,000)	-2.0%	235,000	(5,000)	-2.1%
	<u>\$901,680</u>	<u>\$ 1,065,100</u>	<u>\$ 163,420</u>	<u>18.1%</u>	<u>\$917,490</u>	<u>\$ (147,610)</u>	<u>-13.9%</u>	<u>\$913,240</u>	<u>\$ (4,250)</u>	<u>-0.5%</u>

The increase in "Supplies" of \$72,700 in 2020-2021 is the result of reclassifying large numbers of smaller dollar amount expenditures that were formerly budgeted in "Capital Outlay" to "Supplies". The large increase in Other Charges in 2020-2021 is mainly for website development services.

CITY OF BIRMINGHAM
2020-2021 BUDGET
COMPUTER EQUIPMENT FUND
SUMMARY OF RECOMMENDED BUDGET

	ACTUAL 2018-2019	BUDGET 2019-2020	PROJECTED 2019-2020	RECOMMENDED 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
REVENUES						
INTERGOVERNMENTAL REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CHARGES FOR SERVICES	626,440	655,300	658,310	683,160	730,980	782,150
INTEREST AND RENT	-	-	-	11,200	9,070	9,480
OTHER REVENUE	543	3,000	3,000	3,000	3,000	3,000
CONTRIBUTIONS	-					
REVENUES	\$ 626,983	\$ 658,300	\$ 661,310	\$ 697,360	\$ 743,050	\$ 794,630
EXPENSES						
PERSONNEL SERVICES	\$ 138,535	\$ 165,960	\$ 165,840	\$ 165,630	\$ 165,120	\$ 165,470
SUPPLIES	52,217	58,170	58,170	130,870	75,670	76,070
OTHER CHARGES	314,716	417,550	421,700	523,600	436,700	436,700
DEPRECIATION	207,591	260,000	260,000	245,000	240,000	235,000
CAPITAL OUTLAY	156,416	145,840	110,820	118,820	96,820	80,820
EXPENSES	\$ 869,475	\$ 1,047,520	\$ 1,016,530	\$ 1,183,920	\$ 1,014,310	\$ 994,060
REVENUES OVER (UNDER) EXPENSES	\$ (242,492)	\$ (389,220)	\$ (355,220)	\$ (486,560)	\$ (271,260)	\$ (199,430)
PROJECTED UNRESTRICTED NET POSITION						
	ACTUAL 2018-2019		PROJECTED 2019-2020	RECOMMENDED 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
BEGINNING BALANCE	714,270		679,369	584,149	342,589	311,329
REVENUES	626,983		661,310	697,360	743,050	794,630
OPERATING EXPENSES (LESS DEPRECIATION)	(505,468)		(645,710)	(820,100)	(677,490)	(678,240)
CAPITAL PURCHASES	(156,416)		(110,820)	(118,820)	(96,820)	(80,820)
ENDING BALANCE	\$ 679,369		\$ 584,149	\$ 342,589	\$ 311,329	\$ 346,899

NOTE:

Capital outlays within the Proprietary Funds are recorded as assets on a GAAP basis and expended on a Budget basis.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
INFORMATION TECHNOLOGY

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	94,727	105,560	105,560	103,520	103,520	103,520
706.00	LABOR BURDEN	43,808	60,400	60,280	62,110	61,600	61,950
PERSONNEL SERVICES		138,535	165,960	165,840	165,630	165,120	165,470
SUPPLIES							
728.00	PUBLICATIONS	130	100	100	100	100	100
729.00	OPERATING SUPPLIES	212	3,000	3,000	3,000	3,000	3,000
742.00	COMPUTER SOFTWARE	51,875	55,070	55,070	48,170	46,570	46,970
799.00	EQUIPMENT UNDER \$5,000	0	0	0	79,600	26,000	26,000
SUPPLIES		52,217	58,170	58,170	130,870	75,670	76,070
OTHER CHARGES							
811.00	OTHER CONTRACTUAL SERVICE	840	900	900	900	900	900
812.00	CONTRACT LABOR SVC BUREAU	116,400	120,000	120,000	120,000	120,000	120,000
851.00	TELEPHONE	1,856	1,500	1,500	1,500	1,500	1,500
861.00	TRANSPORTATION	25	200	200	200	200	200
933.02	TELEPHONE MAINTENANCE	17,756	17,000	17,000	17,500	17,500	17,500
933.06	COMPUTER MAINTENANCE	137,550	216,950	221,250	241,150	234,250	234,250
933.07	CONNECTIVITY	38,136	56,000	55,850	137,350	57,350	57,350
955.01	TRAINING	1,678	4,000	4,000	4,000	4,000	4,000
955.03	MEMBERSHIP & DUES	475	400	400	400	400	400
955.04	CONFERENCES & WORKSHOPS	0	600	600	600	600	600
968.01	DEPRECIATION	207,591	260,000	260,000	245,000	240,000	235,000
OTHER CHARGES		522,307	677,550	681,700	768,600	676,700	671,700
CAPITAL OUTLAY							
971.01	MACHINERY & EQUIPMENT	70,320	38,200	10,500	38,000	16,000	0
973.04	NETWORK UPGRADE	58,118	98,140	95,320	75,820	75,820	75,820
973.05	GIS	27,978	9,500	5,000	5,000	5,000	5,000
CAPITAL OUTLAY		156,416	145,840	110,820	118,820	96,820	80,820
INFORMATION TECHNOLOGY TOTAL		869,475	1,047,520	1,016,530	1,183,920	1,014,310	994,060

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **742.00 Computer Software** – This account includes miscellaneous purchases and updates (\$22,270), Windows server updates (\$3,200) and other license updates (\$5,900), website system update (\$3,200), recreation reservation system update (\$5,000), and upgrades of Adobe software (\$7,600).
2. **799.00 Equipment under \$5,000** – This account includes the replacement of various department computers, monitors and printers (\$55,000), tablets/laptops for various departments (\$19,500), and other miscellaneous department requests (\$5,100). These items were previously budgeted in Capital Outlay.
3. **812.00 Contract Labor Svc Bureau** – This amount represents the contractual services for the IT Manager.
4. **933.06 Computer Maintenance** – This account includes network maintenance, VMware maintenance, mobile device management, printer and scanner service agreements, system software maintenance, laserfiche maintenance, parking violations and false alarm maintenance, disaster recovery and restoration backup maintenance, email service maintenance, cloud service maintenance, firewall maintenance, ESRI software maintenance, GIS annual support block hours and other computer maintenance service agreements. The increase of \$24,200, or 11.2%, is a result of increased cost for firewall maintenance and the addition of email backup services.
5. **933.07 Connectivity** – This account includes CityMap server maintenance, internet service, museum connectivity to the city, video hosting of meetings, city website, cloud hosting of parking ticket system, large file sharing service, City website redesign, and miscellaneous domain fees. The increase of \$81,350, or 145.3%, is mainly the result of website development services.
6. **971.01 Machinery & Equipment** – This account includes the replacement of various department copiers (\$24,000) and a projector/monitor for DPS (\$6,000).
7. **973.04 Network Upgrade** – This account represents phone system upgrades (\$5,000), virtualization of networked workstations (\$2,000), network switches (\$3,000), intrusion software (\$59,820) and other miscellaneous department requests (\$6,000).
8. **973.05 GIS** – This account includes the Citymap improvement development (\$5,000).

Significant Notes to 2021-2022 Planned Amounts

- 1. 799.00 Equipment under \$5,000** – The decrease of \$53,600, or 67.3%, reflects a reduction in computer purchases.
- 2. 933.07 Connectivity** – The decrease of \$80,000, or 58.3%, reflects the City website redesign from the prior year.
- 3. 971.01 Machinery & Equipment** - The decrease of \$22,000, or 57.9%, reflects the reduction of copier purchases, there are no additional copier purchases in 2021-2022.

Performance Goals, Objectives and Measures

GOAL: Provide a portal for residents and business partners to access public information quickly and at their convenience. *(Long-Term Municipal Goals 2a, 2b)*

OBJECTIVE: To: 1) continue to develop web solutions; 2) standardize access to public information; and 3) research emerging technologies that will provide increased services using web technology.

<u>MEASURES</u>	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Utilization of bhamgov.org website:					
Users	182,931	190,245	190,245	190,245	190,245
Sessions	275,107	288,963	290,630	290,630	290,630
Page views	594,426	995,404	995,404	995,404	995,404

GOAL: Exercise business strategies to minimize expenditure of public funds and still provide the highest standard of technology services to staff and external users of technology. *(Long-Term Municipal Goals 1a, 1b).*

OBJECTIVE: Implement budget planning and funding-acquisition procedures that will allow the City to acquire and implement new technological developments in a cost-effective manner. Provide technology services to departments that will assist them in performing their job duties most efficiently.

<u>MEASURES</u>	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Hours of technical training provided to employees	450	475	480	480	480
Number of requests for service received	730	720	710	700	690
Percent of helpdesk calls resolved within 8 hours	90%	98%	99%	99%	99%
Overall user satisfaction with quality and reliability of IT services	90%	95%	98%	98%	98%
User satisfaction with timeliness for requests for IT assistance	90%	95%	95%	95%	95%

Performance Goals, Objectives and Measures

GOAL: To develop an efficient and secure method for staff and others to access the network and data. Develop policies for Information Technology staff to follow to ensure system security. *(Long-Term Municipal Goal 2b).*

OBJECTIVE: To: 1) follow federal and state guidelines, and abide by auditing standards for data integrity and security; 2) develop a methodology to chronicle computer data and equipment access to new employees/users, changes to security access for existing employees/users, and the removal of access when it is no longer needed; 3) ensure standards for electronic data storage are productive for employees/users.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Percentage of Plante & Moran recommendations implemented	100%	100%	100%	100%	100%
Existing policies reviewed to include emerging technologies	90%	95%	100%	100%	100%

GOAL: To migrate departments to a virtual desktop interface (VDI) instead of a physical desktop to improve service and reduce IT hardware, software and maintenance costs. *(Long-Term Municipal Goals 1a, 1b, 2a, 2b)*

OBJECTIVE: To: 1) explore innovative ways to control costs by eliminating hardware, software and maintenance costs; 2) pursue software standardization and application sharing opportunities across departments; 4) fully leverage existing infrastructure; 5) ensure standards for access to applications, electronic data and storage are productive for employees/users.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Percentage of users using a VDI environment	1%	2%	5%	10%	20%

Performance Goals, Objectives and Measures

GOAL: Foster technology collaboration as a way to improve the way government functions across external and internal boundaries to improve service and reduce costs. *(Long-Term Municipal Goals 1a, 1b, 2a, 2b)*

OBJECTIVE: To: 1) explore innovative ways to control costs by eliminating duplicative services; 2) pursue shared service opportunities; 3) pursue standardization and application sharing opportunities; 4) leverage infrastructure; 5) take full advantage of collaborative purchasing agreements; 6) research emerging technologies that will provide increased services; and 7) reach out to other governmental units and organizational groups with a common interest in exploring possibilities.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Number of shared applications	15	15	15	15	15
Number of cloud-based services	14	15	15	15	15
Number of systems consolidated or eliminated by replacement with alternative more cost effective solution	33	38	38	38	38
Number of memberships in topical groups or conferences attended	3	5	5	5	5



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

COMPONENT UNITS

Baldwin Public Library – Baldwin Public Library provides full library service to all eligible patrons, including residents of the City of Birmingham, as well as residents from other municipalities that have a contractual agreement for library services. The Library Board has six members, elected every four years by the residents of the City. Revenues to finance the operations of the library are obtained through separate property-tax levy, charges for services and contributions.

Principal Shopping District - The Principal Shopping District was created to promote economic activity within the City's principal shopping districts by conducting market research and public-relations campaigns, promotions and special events. Its Board consists of eight to twelve members appointed by the City Manager with the concurrence of the City Commission. Revenue is provided through a special assessment levied against business properties within the three districts.

Brownfield Redevelopment Authority – The Brownfield Redevelopment Authority was created to facilitate the revitalization of environmentally distressed areas within the City. The Authority's Board consists of five members appointed by the City Commission. Financing for cleanup is provided for by grants received from the State of Michigan and revenues received from tax-increment financing.

Corridor Improvement Authority – The Corridor Improvement Authority was created to provide an alternate means of funding public infrastructure improvements to assist with redevelopment within the City's Triangle District. The Authority's Board consists of seven members appointed by the Chief Executive Officer with concurrence of the City Commission. Funding for Capital Improvements is obtained from tax-increment financing but may also include various other sources such as special assessments and user charges.



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

BALDWIN PUBLIC LIBRARY

The Baldwin Public Library provides informational, educational, and cultural services to the residents, employees, and property owners of Birmingham, Beverly Hills, Bingham Farms and the City of Bloomfield Hills. The Library focuses on developing and offering high-quality materials and services to those in its service area, while maintaining careful control over costs.

Baldwin's mission statement reads:

The Baldwin Public Library enriches Birmingham and participating communities by providing opportunities and resources for individuals of all ages and backgrounds to learn, connect, and discover.

The Library's strategic goal areas are:

- Services and Programs: Focus on services and programs that meet the community's needs in an effective manner.
- Marketing and Public Relations: Provide good marketing and publicity to ensure that the community is aware of what Baldwin has to offer.
- Financial Stability: Pursue both cost efficiencies and additional revenue streams.
- Personnel and Organization: Maintain a flexible and multi-talented management team and staff, with active support from well-trained volunteers.
- Community Relationships and Partnerships: Maintain strong relationships with stakeholders and expand partnership opportunities with community organizations.
- Facilities and Technology: Improve the facility and employ technology more effectively.

The Library completed its Adult Services renovation in 2017 and looks forward to the completion of its Youth Room expansion and renovation in 2020. The 2,000 square foot addition will provide an expanded story room and play area, additional seating, and ADA-compliant shelving. The project also includes a children's patio and garden, new exterior landscaping, and a renovation of the first-floor restrooms.

The Library hopes to complete its three-phase building plan with a renovation of its entrance in FY 2023-24. Highlights of Phase 3 include:

- New street-level entrance with elevator and renovated handicap ramp
- Café and collaboration space
- Brightened space with skylight and energy-efficient lighting
- Renovation of the Circulation area to create a "commons" linking all parts of building
- Expansion of Idea Lab
- Improvement of exterior plaza

Baldwin is strongly committed to offering new formats and technologies, as well as traditional services and materials. In recent years, it has responded to user demand by shifting its budget more toward

electronic resources, such as e-books. The Library's catalog now contains more electronic resources than physical materials.

The Baldwin Public Library offers a wide range of programs to the communities we serve. Among these are:

- Summer reading programs
- Youth story times
- Author visits and lectures on a wide variety of topics
- Book clubs
- Computer classes
- Curbside pickup
- Services to patrons with learning, developmental, physical, and visual disabilities—including home delivery

Baldwin's Idea Lab (i.e., makerspace) keeps expanding services and drawing "non-traditional" customers to the Library. Among its services are 3D printers, a laser engraver, soldering, metal casting, vinyl cutting, a heat press, computerized embroidery, and sewing.

Memberships in consortiums allow Baldwin to make cost-effective purchases and improve services. For example, the Library participates in MeLCat, a statewide interlibrary loan service, which allows patrons to borrow materials from hundreds of libraries throughout Michigan.

The Library's website (www.baldwinlib.org) provides access to research databases and brings Baldwin's resources into the homes of residents at any hour of the day. Technology training sessions provided by Library staff enable residents to make optimal use of the Library's computerized resources.

In 2019, Baldwin obtained a new online catalog that is easier to use than the previous one and has a fully-responsive interface, meaning that it displays well on any kind of electronic device.

Quality service is a keystone of the Library. Baldwin has a reputation throughout the state as an exemplary library. The dedicated staff works with patrons in a friendly and welcoming manner to help them get the most out of their Library and its resources. The Library is committed to a level of service that satisfies the individual and enriches the community.

Baldwin Public Library's services are based on the following core values:

- Intellectual Freedom: Providing unfettered access to all points of view.
- Equitable and Inclusive Access: Offering a wide variety of diverse resources for all ages.
- Education and Learning: Empowering individuals personally and professionally by facilitating the acquisition of credible and viable information.
- Innovation: Anticipating changing customer needs with creative, relevant and timely services.
- Welcoming Environment: Ensuring a respectful and safe atmosphere.
- Integrity: Demonstrating responsible stewardship, transparency, ethical behavior and honesty.
- Partnerships: Meeting community needs through external collaborations and internal teamwork
- Commitment to Excellence: Delivering quality services with pride in all we do.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
BALDWIN LIBRARY FUND
SUMMARY BUDGET

DESCRIPTION	ACTIVITY 2018-2019	BUDGET 2019-2020	PROJECTED 2019-2020	MANAGER		
				RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
<u>REVENUES</u>						
TAXES	3,259,573	3,370,950	3,383,950	3,541,640	3,587,340	3,649,860
INTERGOVERNMENTAL	1,058,764	1,029,190	1,039,090	1,050,320	1,071,650	1,082,620
CHARGES FOR SERVICES	90,571	81,150	63,400	62,800	62,300	61,800
INTEREST AND RENT	81,925	52,290	71,290	52,000	66,000	78,000
REVENUES	4,490,833	4,533,580	4,557,730	4,706,760	4,787,290	4,872,280
<u>EXPENDITURES</u>						
PERSONNEL SERVICES	2,211,687	2,374,870	2,413,270	2,545,930	2,612,220	2,679,270
SUPPLIES	90,419	96,000	101,500	107,000	116,500	120,000
OTHER CHARGES	711,161	684,870	619,470	612,720	629,140	691,080
CAPITAL OUTLAY	805,160	3,055,010	3,273,710	759,700	816,700	811,700
EXPENDITURES	3,818,427	6,210,750	6,407,950	4,025,350	4,174,560	4,302,050
REVENUES OVER (UNDER) EXPENDITURES	672,406	(1,677,170)	(1,850,220)	681,410	612,730	570,230
BEGINNING FUND BALANCE	1,289,553	1,961,959	1,961,959	111,739	793,149	1,405,879
ENDING FUND BALANCE	1,961,959	284,789	111,739	793,149	1,405,879	1,976,109

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
BALDWIN LIBRARY FUND

		MANAGER				
ACCT.	ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES						
702.00	SALARIES & WAGES DIRECT	1,539,022	1,667,400	1,667,400	1,771,960	1,879,880
706.00	LABOR BURDEN	672,665	707,470	745,870	773,970	799,390
	PERSONNEL SERVICES	2,211,687	2,374,870	2,413,270	2,545,930	2,679,270
SUPPLIES						
727.00	POSTAGE	15,179	16,500	15,500	16,500	16,500
729.00	OPERATING SUPPLIES	31,823	30,000	37,000	38,000	45,000
742.00	COMPUTER SOFTWARE	25,788	26,000	30,000	29,000	34,000
746.00	MAINTENANCE SUPPLIES	8,850	8,500	7,500	8,500	9,500
748.00	TECHNICAL SERVICE SUPPLIE	8,779	15,000	11,500	15,000	15,000
	SUPPLIES	90,419	96,000	101,500	107,000	120,000
OTHER CHARGES						
801.02	LEGAL SERVICES	7,109	5,000	3,000	5,000	5,000
802.01	AUDIT	10,870	11,130	11,130	11,360	11,820
805.01	URBAN/LANDSCAPE DESIGNER	1,800	1,200	1,200	1,200	1,200
811.00	OTHER CONTRACTUAL SERVICE	88,383	142,880	76,880	79,000	81,000
813.00	ADMINISTRATIVE SERVICES	104,890	104,890	104,890	104,890	104,890
816.01	JANITORIAL CONTRACT	43,264	48,500	47,000	47,000	51,000
830.02	ILS SERVICES	69,546	44,000	52,000	54,000	58,000
830.03	CATALOGING & ILL SERVICES	11,654	11,500	14,500	15,000	16,000
851.00	TELEPHONE	12,137	11,000	13,600	14,000	15,000
861.00	TRANSPORTATION	1,534	2,500	2,000	2,500	2,500
901.00	PRINTING & PUBLISHING	7,387	12,500	12,500	11,000	12,000
901.02	MARKETING & DESIGN SERVIC	14,353	20,000	15,000	15,000	15,000
901.06	ARCHITECTURAL SERVICES	147,469	50,000	50,000	30,000	85,000
907.00	LIBRARY PROGRAM	1,081	1,200	1,100	1,200	1,200
920.00	ELECTRIC UTILITY	64,433	73,000	70,000	70,000	73,000
921.00	GAS UTILITY CHARGES	11,057	16,000	16,000	16,000	19,000
922.00	WATER UTILITY	8,134	13,000	10,000	10,000	10,000
933.02	EQUIPMENT MAINTENANCE	48,972	57,000	52,000	57,000	58,000
955.01	TRAINING	6,675	8,000	12,000	13,500	15,000
955.03	MEMBERSHIP & DUES	7,398	8,000	8,000	8,000	8,400
956.02	EMPLOYEE PARKING	36,846	36,500	39,500	40,000	41,000
957.04	LIAB INSURANCE PREMIUMS	4,570	4,570	5,670	4,570	4,570
957.06	UNEMPLOYMENT INSURANCE	0	1,000	0	1,000	1,000
962.00	MISCELLANEOUS	1,599	1,500	1,500	1,500	1,500
	OTHER CHARGES	711,161	684,870	619,470	612,720	629,140
						691,080

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
BALDWIN LIBRARY FUND

					MANAGER		
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
CAPITAL OUTLAY							
971.01	MACHINERY & EQUIPMENT	88,746	78,000	53,000	75,000	95,000	75,000
972.00	FURNITURE	119,497	30,000	15,000	15,000	24,000	30,000
977.00	BUILDINGS	28,363	2,300,000	2,550,000	13,000	24,000	25,000
987.05	BOOKS: ADULT	142,989	160,000	160,000	160,000	160,000	160,000
987.07	BOOKS: YOUTH	66,327	66,000	66,000	66,000	66,000	66,000
987.09	SUBSCRIPTIONS: ADULT	18,759	25,000	24,000	24,000	24,000	24,000
987.10	SUBSCRIPTIONS: YOUTH	2,331	2,000	1,700	1,700	1,700	1,700
987.11	AUDIOVISUAL: ADULT	85,915	95,000	95,000	90,000	90,000	90,000
987.12	AUDIOVISUAL: YOUTH	32,451	30,000	30,000	30,000	30,000	30,000
987.18	ONLINE SERVICES	219,782	269,010	279,010	285,000	302,000	310,000
CAPITAL OUTLAY		805,160	3,055,010	3,273,710	759,700	816,700	811,700
BALDWIN LIBRARY FUND TOTAL		3,818,427	6,210,750	6,407,950	4,025,350	4,174,560	4,302,050

Performance Goals, Objectives and Measures

GOAL: Maintain the quality of Library services. (Long-Term Municipal Goal 2b)

OBJECTIVE: To ensure the Library delivers services in line with community expectations.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Circulation of print and audiovisual items (including magazines)	430,368	440,000	435,000	430,000	425,000
Circulation of electronic resources	111,074	118,000	123,000	128,000	133,000
Total circulation	541,442	558,000	558,000	558,000	558,000
Number of patrons entering building	241,058	250,000	255,000	260,000	260,000
Number of patrons attending Library programs	40,568	37,000	37,000	37,850	40,000
Idea Lab certifications and visits	2,496	3,100	3,500	4,000	4,500
Print and audiovisual items added to collection (including magazines)	26,487	26,000	26,000	25,000	25,000
Print and audiovisual items weeded from collection (including magazines)	33,105	30,000	28,000	27,000	25,000
Number of physical print and audiovisual items (excluding magazines) in collection	127,933	123,933	121,933	119,933	119,933
Turnover ratio (circulation of non-reference books and audiovisual items divided by total number of those items in collection; excludes magazines and electronic resources)	3.3	3.5	3.5	3.5	3.5

Performance Goals, Objectives and Measures

GOAL: Exercise careful financial stewardship. *(Long-Term Municipal Goals 1a, 1b)*

OBJECTIVE: To maintain high level of Library service while containing costs and taking advantage of all possible revenue sources.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Operating expenses (Excludes Adult Services & Youth renovation costs in various fiscal years.)	\$ 3,818,426	\$ 3,857,954	\$ 4,025,344	\$ 4,174,569	\$ 4,302,045
Revenue from contract communities	\$ 902,708	\$ 928,876	\$ 940,217	\$ 961,558	\$ 972,518
Service area circulation as a percentage of total Library circulation (Service area = Birmingham, Beverly Hills, Bingham Farms and Bloomfield Hills)	92%	92%	92%	92%	92%
Number of hours worked by volunteers	3,165	2,900	3,000	3,100	3,200

Performance Goals, Objectives and Measures

GOAL: Utilize technology enhancements for the delivery of library services. (Long-Term Municipal Goals 2a, 2b)

OBJECTIVE: To assure that the library provides up-to date technology: Hardware, software, and content.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Number of electronic resources available:					
Baldwin-owned e-books and e-audiobooks	16,063	16,000	16,500	17,000	17,500
Streaming music, video, and e-audiobooks	787,821	790,000	795,000	800,000	805,000
Circulation of e-books, e-audiobooks, e-journals, streaming music, and streaming videos	111,074	118,000	123,000	128,000	133,000
Database usage by patrons (measured in sessions)	15,141	16,000	16,500	17,000	17,500
Patron use of Library computers and wireless access (measured in sessions)	275,319	270,000	270,000	270,000	270,000

GOAL: Develop strategies to promote the Library and engage the community. (Long-Term Municipal Goals 2a, 2b)

OBJECTIVE: To assure services offered by the Library meet the needs of its communities.

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
Number of Library programs and events broadcast on cable TV	17	17	17	17	17
Number of subscriptions to Baldwin's e-newsletters	2,013	2,050	2,100	2,150	2,200
Number of Baldwin's Facebook friends	2,168	2,300	2,400	2,500	2,600
Number of Baldwin's Twitter followers	1,236	1,300	1,375	1,450	1,525
Number of Baldwin's Instagram followers	1,131	1,300	1,375	1,450	1,525

FUND SUMMARY

Birmingham Shopping District Fund

The Birmingham Shopping District (BSD) was formed in September of 1993, functioning under a twelve-member board. The Board appoints an executive director who is responsible for the day-to-day operation of the BSD office. The appointed director takes his/her daily directives from the City Manager. The goals of the BSD Board are to:

- promote and market downtown Birmingham and the two special-assessment districts;
- increase consumer awareness of Birmingham's shopping, dining and entertainment venues and service-related businesses;
- facilitate business development and create a partnership among the BSD, property owners, commercial real estate brokers and management companies;
- support the City's efforts to maintain a clean, attractive working and living environment;
- act as a liaison between the City's boards and new businesses;
- establish open lines of communication between businesses and the BSD Board for the development of beneficial programs and services.

The Birmingham Shopping District has four major focus areas consisting of business development, events, marketing the BSD and its activities, and maintenance/capital improvements.

Business Development:

In 2009, the BSD implemented an initiative to retain a retail leasing consultant to assist with bringing key retailers to the downtown. This service assists commercial property owners and gives Birmingham a competitive recruitment advantage over other downtown districts. The BSD business development committee is using the following strategy:

- Support and retain existing businesses by connecting current merchants, restaurants, and businesses to business resources, as needed.
- Attract new retailers using a three - prong approach attracting 1) local, Michigan-based stores 2) regional retailers and 3) national retailers.
- Retain a third party consultant to conduct market research analysis to determine strong national and local retailers that would fit well in the BSD to build a robust tenant recruitment plan.
- Implement a City, Property Owner, and Broker program to connect brokers representing specific properties to potential businesses interested in locating to Birmingham.

Events:

The BSD plans, organizes and directs events in the downtown district. In 2019 the BSD hosted:

- 17th Annual Birmingham Farmers Market:

- approximately 75,000 visitors during the entire season (weekly average of 2,000 visitors)
 - 90 vendors overall participating in the market (average of 45 vendors per week)
 - Approximately 30 volunteers worked at the markets throughout the season
 - 17 community groups and local companies participating in the Kid Zone activities
- The Birmingham Cruise, in conjunction with the Woodward Dream Cruise, hosted 25 car clubs highlighting 300 classic cars. The event featured classic cars such as Corvettes, Thunderbirds, Model A's, Mustangs, Rolls-Royce and much more. The BSD invited food vendors this year to offer fresh squeezed lemonade, hot dogs, popcorn, baked goods and frozen treats. Major sponsors of the event included Chevrolet, WXYZ television, and WOMC radio.
- 10th Annual Winter Markt. This year's Winter Markt kicked off with approximately 6,000 people attending the Birmingham Tree Lighting at the official opening Friday night. Attendees enjoyed European food and drinks, gift items, holiday greens, crafts, ice carvings, live reindeer, the popular Santa House, horse-drawn carriage rides and live entertainment.
- Small Business Saturday brought shoppers to downtown to support small businesses in a festive, holiday environment. The BSD kicked off the big sales day with a Santa Walk through downtown. Additionally, the BSD offered special incentives such as free parking in the parking structures in downtown Birmingham and free two-hour valet parking.
- The Birmingham Shopping District's popular Movie Night series entertained families during the summer averaging over 600 attendees at each movie. The event occurred in Booth Park and kicked off with pre-show entertainment followed by a movie at dusk under the stars. The BSD movie night events are free for everyone to include complimentary popcorn, ice cream, water and prizes.
- Restaurant Week occurred the last week of January and the first week of February with approximately 22 restaurants participating. Birmingham's fine dining restaurants offered high quality meals at a lower price to entice customers to dine during a traditionally slow period of the year and also encourage new customers to visit their restaurants.
- Day on the Town attracted thousands of shoppers from near and far. This is Birmingham's largest sale event of the year which offers bargain-hunters with a unique opportunity to find discounted high-end merchandise in stores and on the streets and sidewalks. Some merchants stated that they do the equivalent of two months sales during this one day.

Marketing:

The BSD produces the Birmingham Magazine which is mailed to 50,000 readers in 9 different zip codes. This high-end publication highlights merchants, restaurants, and businesses in the district. The BSD communicates with merchants, restaurants and property owners on a regular basis via email blasts. The BSD "News and Notes" acts as an electronic newsletter, informing businesses of special events, new initiatives and other timely relevant information. Additionally, the BSD uses social media such as Facebook, Twitter, and Instagram. This allows a constant stream of information about the retailers, events and activities to flow to a new and growing audience. The BSD's Facebook page Birmingham Shopping District has over 10,000 fans following daily "posts" from the BSD. The Birmingham Farmers Market Facebook page has almost 9,000 fans. Furthermore, the BSD promotes events and initiatives through partnerships with local television and radio stations.

Maintenance and Capital Improvements:

The BSD continues to oversee the maintenance of flower baskets and flower planters throughout the city. Additionally, the BSD provides snow removal for ten (10) miles of sidewalks downtown. The BSD also partners with the Department of Public Services to decorate the city and Shain Park with holiday lighting. Last, the BSD works with DPS to power wash city sidewalks several times through the year.

Upcoming Fiscal Year:

The BSD will continue to improve and expand existing programs and services in the upcoming fiscal year:

Marketing and Advertising:

- Continue to promote Birmingham businesses through advertising campaigns that include cooperative digital, print and broadcast advertising with merchants.
- Utilize data gathered from current consumer market research.

Special Events:

- Continue to grow and improve Farmers Market and Winter Market events.
- Continue Movie Night events three evenings in the summer.
- Work with the City to coordinate the Birmingham Cruise Event as part of the Woodward Dream Cruise.
- Continue to enhance existing special events and create new events designed to benefit businesses such as Restaurant Week, Day on the Town, and Small Business Saturday.
- Increase membership awareness of BSD programs and activities.

Business Development:

- Work with retail leasing consultant to continue to recruit boutique-size national retailers to serve as anchors to the other downtown businesses.
- Continue to update recruitment marketing materials, and enhance online presence.
- Inform, welcome and meet with prospective new businesses seeking to open in the principal shopping district.
- Continue open dialogue with commercial real estate brokers and property owners through roundtable meetings and other interactive forums.
- Work closely with organizations such as the International Council of Shopping Centers at the local and national level.
- Continue to update office and retail space-availability listings on-line and in print.
- Update and reprint tenant-recruitment packages and new-business packages.

Maintenance and Improvements:

- Enhance the floral program, including additional pots, tree well planters, and hanging baskets downtown.

- Work with the City of Birmingham DPS department to maintain clean sidewalks, to water flowers throughout the summer, and to install downtown holiday lighting.
- Continue to enhance holiday lighting in the downtown.
- Educate businesses about the sidewalk-snow-removal ordinance.
- Maintain the dog scooper stations in the Downtown District.
- Continue to support downtown cleaning and maintenance services.

West and East Maple Construction:

The BSD will act as a liaison between the businesses, construction company, and the city during the upcoming construction. As with the Old Woodward reconstruction, the BSD will again host monthly meetings with merchants before and during the project to keep the business community updated on construction activity throughout the process. Additionally, the BSD will send regular weekly e-mail blasts with project updates, including photos and descriptions of the construction. The BSD will aggressively promote the downtown with a multi-faceted advertising campaign and provide free valet parking to customers. During the Old Woodward project over 15,000 customers utilized the free valet parking services. The BSD will also run the Birmingham Bonus Bucks promotion again. During the last construction project the BSD processed \$1,047,691 in sales receipts from merchants and distributed \$50,000 in Bonus Bucks to customers – this program was a home run for the downtown.

Other Initiatives:

- Increase awareness and support of educational opportunities for membership.
- Enhance partnership with agencies and organizations, Michigan Downtown Association and Michigan Municipal League.
- Explore regional tourism and marketing efforts with the Detroit Metro Convention and Visitors Bureau.
- Continue to support and collaborate with NEXT, Birmingham Community Coalition, Birmingham Bloomfield Art Center, Birmingham Bloomfield Cultural Council, the Baldwin Library, the Community House, schools, and organizations within Birmingham, especially in the downtown area.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
PRINCIPAL SHOPPING DISTRICT
SUMMARY BUDGET

DESCRIPTION	ACTIVITY	BUDGET	PROJECTED	MANAGER	PLANNED	PLANNED
	2018-2019	2019-2020	2019-2020	RECOMMEND	2021-2022	2022-2023
<u>REVENUES</u>						
CHARGES FOR SERVICES	0	150,000	150,000	25,000	25,000	75,000
SPECIAL ASSESSMENTS	1,038,750	1,054,970	1,054,970	1,054,970	1,054,970	1,054,970
INTEREST AND RENT	18,489	13,700	13,700	13,700	13,700	13,700
OTHER REVENUE	208,261	190,000	190,000	190,000	190,000	190,000
REVENUES	1,265,500	1,408,670	1,408,670	1,283,670	1,283,670	1,333,670
<u>EXPENDITURES</u>						
PERSONNEL SERVICES	449,737	490,020	490,670	487,210	498,960	511,320
SUPPLIES	5,370	6,500	6,500	6,500	6,500	6,500
OTHER CHARGES	770,320	1,025,850	1,025,970	762,240	763,710	880,270
EXPENDITURES	1,225,427	1,522,370	1,523,140	1,255,950	1,269,170	1,398,090
REVENUES OVER (UNDER) EXPENDITURES	40,073	(113,700)	(114,470)	27,720	14,500	(64,420)
BEGINNING FUND BALANCE	640,122	680,195	680,195	565,725	565,725	593,445
ENDING FUND BALANCE	680,195	566,495	565,725	593,445	580,225	529,025

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
PRINCIPAL SHOPPING DISTRICT

		MANAGER					
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
PERSONNEL SERVICES							
702.00	SALARIES & WAGES DIRECT	314,400	340,530	340,530	350,450	360,310	370,200
706.00	LABOR BURDEN	135,337	149,490	150,140	136,760	138,650	141,120
PERSONNEL SERVICES		449,737	490,020	490,670	487,210	498,960	511,320
SUPPLIES							
727.00	POSTAGE	2,478	3,000	3,000	3,000	3,000	3,000
729.00	OPERATING SUPPLIES	2,892	3,500	3,500	3,500	3,500	3,500
SUPPLIES		5,370	6,500	6,500	6,500	6,500	6,500
OTHER CHARGES							
801.02	OTHER LEGAL	3,889	3,000	3,100	3,000	3,000	3,000
802.01	AUDIT	725	740	760	760	760	760
811.00	OTHER CONTRACTUAL SERVICE	2,820	0	0	0	0	0
828.03	PARKING VALET SERVICES	16,900	150,000	150,000	15,000	15,000	50,000
829.01	SNOW REMOVAL CONTRACT	58,957	59,000	59,000	59,000	59,000	59,000
829.02	WEB SITE MAINTENANCE	2,448	5,500	5,500	5,500	5,500	5,500
851.00	TELEPHONE	1,107	1,750	1,750	1,750	1,750	1,750
901.00	PRINTING & PUBLISHING	194	0	0	0	0	0
901.04	MARKETING & ADVERTISING	152,541	250,000	250,000	150,000	150,000	225,000
901.05	PUBLIC RELATIONS	10,358	10,000	10,000	10,000	10,000	10,000
903.00	TENANT RECRUITMENT	54,468	100,000	100,000	100,000	100,000	75,000
904.00	PRINTING PSD MAGAZINE	76,515	60,000	60,000	60,000	60,000	60,000
909.00	SPECIAL EVENTS	187,201	200,000	200,000	200,000	200,000	200,000
933.02	EQUIPMENT MAINTENANCE	917	1,200	1,200	1,200	1,200	1,200
935.02	MAINTENANCE SHOPPING DIST	130,667	100,000	100,000	70,000	70,000	100,000
941.00	EQUIPMENT RENTAL OR LEASE	31,324	43,000	43,000	43,000	43,000	43,000
942.00	COMPUTER EQUIPMENT RENTAL	18,160	19,560	19,560	20,930	22,400	23,960
944.00	BUILDING OR FACILITY RENT	12,000	12,000	12,000	12,000	12,000	12,000
955.01	TRAINING	1,460	1,000	1,000	1,000	1,000	1,000
955.03	MEMBERSHIP & DUES	1,846	1,600	1,600	1,600	1,600	1,600
955.04	CONFERENCES & WORKSHOPS	1,323	3,000	3,000	3,000	3,000	3,000
957.04	LIAB INSURANCE PREMIUMS	4,500	4,500	4,500	4,500	4,500	4,500
OTHER CHARGES		770,320	1,025,850	1,025,970	762,240	763,710	880,270
PRINCIPAL SHOPPING DISTRICT TOTAL		1,225,427	1,522,370	1,523,140	1,255,950	1,269,170	1,398,090

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
PRINCIPAL SHOPPING DISTRICT

ACCOUNT DESCRIPTION	ACTUAL 2018-2019	BUDGET 2019-2020	PROJECTED 2019-2020	MANAGER RECOMMEND 2020-2021	PLANNED 2021-2022	PLANNED 2022-2023
ADMINISTRATIVE EXPENDITURES						
<u>PERSONNEL SERVICES</u>						
702.00 SALARIES & WAGES DIRECT	215,095	228,300	228,300	234,900	241,590	249,190
706.00 LABOR BURDEN	83,465	87,100	87,100	82,270	83,350	85,240
PERSONNEL SERVICES TOTAL	298,560	315,400	315,400	317,170	324,940	334,430
<u>SUPPLIES</u>						
727.00 POSTAGE	2,478	3,000	3,000	3,000	3,000	3,000
729.00 OPERATING SUPPLIES	2,892	3,500	3,500	3,500	3,500	3,500
SUPPLIES TOTAL	5,370	6,500	6,500	6,500	6,500	6,500
<u>OTHER CHARGES</u>						
801.02 OTHER LEGAL	3,889	3,000	3,100	3,000	3,000	3,000
802.01 AUDIT	725	740	760	760	760	760
811.00 OTHER CONTRACTUAL SERVICE	2,820	0	0	0	0	0
851.00 TELEPHONE	1,107	1,750	1,750	1,750	1,750	1,750
933.02 EQUIPMENT MAINTENANCE	917	1,200	1,200	1,200	1,200	1,200
942.00 COMPUTER EQUIPMENT RENTAL	18,160	19,560	19,560	20,930	22,400	23,960
944.00 BUILDING OR FACILITY RENT	12,000	12,000	12,000	12,000	12,000	12,000
955.01 TRAINING	1,460	1,000	1,000	1,000	1,000	1,000
955.03 MEMBERSHIPS & DUES	1,846	1,600	1,600	1,600	1,600	1,600
955.04 CONFERENCES & WORKSHOPS	1,323	3,000	3,000	3,000	3,000	3,000
957.04 LIAB INSURANCE PREMIUMS	4,500	4,500	4,500	4,500	4,500	4,500
962.00 MISCELLANEOUS	0	0	0	0	0	0
OTHER CHARGES TOTAL	48,747	48,350	48,470	49,740	51,210	52,770
TOTAL ADMINISTRATIVE	352,677	370,250	370,370	373,410	382,650	393,700
PROGRAM EXPENDITURES						
<u>PERSONNEL SERVICES</u>						
DOWNTOWN MAINTENANCE	107,926	123,740	124,390	125,570	128,340	130,000
PROMOTION	43,250	50,880	50,880	44,470	45,680	46,890
PERSONNEL SERVICES TOTAL	151,176	174,620	175,270	170,040	174,020	176,890
<u>OPERATING SUPPLIES</u>						
729.00 OPERATING SUPPLIES	-	-	-	-	-	-
<u>OTHER CHARGES</u>						
828.03 PARKING VALET SERVICES	16,900	150,000	150,000	15,000	15,000	50,000
829.01 SNOW REMOVAL CONTRACT	58,957	59,000	59,000	59,000	59,000	59,000
829.02 WEB SITE MAINTENANCE	2,448	5,500	5,500	5,500	5,500	5,500
901.00 PRINTING & PUBLISHING	194	0	0	0	0	0
901.04 MARKETING & ADVERTISING	152,541	250,000	250,000	150,000	150,000	225,000
901.05 PUBLIC RELATIONS	10,358	10,000	10,000	10,000	10,000	10,000
903.00 TENANT RECRUITMENT	54,468	100,000	100,000	100,000	100,000	75,000
904.00 PRINTING PSD MAGAZINE	76,515	60,000	60,000	60,000	60,000	60,000
909.00 SPECIAL EVENTS	187,201	200,000	200,000	200,000	200,000	200,000
935.02 MAINTENANCE SHOPPING DIST	130,667	100,000	100,000	70,000	70,000	100,000
941.00 EQUIPMENT RENTAL OR LEASE	31,324	43,000	43,000	43,000	43,000	43,000
OTHER CHARGES TOTAL	721,573	977,500	977,500	712,500	712,500	827,500
TOTAL PROGRAM	872,749	1,152,120	1,152,770	882,540	886,520	1,004,390
PRINCIPAL SHOPPING DISTRICT TOTAL	1,225,426	1,522,370	1,523,140	1,255,950	1,269,170	1,398,090

Notes and Adjustments to Manager Recommended Amounts from Prior Year's Budget

1. **702.00 Salaries and Wages Direct** – The increase of \$9,920, or 2.9%, reflects estimated wage increases.
2. **706.00 Labor Burden** – The decrease of \$12,730, or 8.5%, is attributable to a decrease in hospitalization costs.
3. **828.03 Parking Valet Services** – The decrease of \$135,000 reflects the completion of the Maple Road project budgeted in 2019-2020.
4. **901.04 Marketing & Advertising** – The decrease of \$100,000 reflects completion of the Maple Road project budgeted in 2019-2020.
5. **935.02 Maintenance Shopping District** – The decrease of \$30,000 reflects completion of the Maple Road project budgeted in 2019-2020.

Significant Notes to 2022-2023 Planned Amounts

1. **828.03 Parking Valet Services** – The increase of \$35,000 reflects anticipated costs for the S. Old Woodward Ave. project.
2. **901.04 Marketing & Advertising** – The increase of \$75,000 reflects anticipated costs for the S. Old Woodward Ave. project.
3. **935.02 Maintenance Shopping District** – The increase of \$30,000 reflects anticipated costs for the S. Old Woodward Ave. project.

Performance Goals, Objectives and Measures

GOAL: Provide leadership in marketing, advertising and promotion of the Birmingham Shopping District. *(Long-Term Municipal Goals 5,7)*

Promote a district that is exciting, clean safe, pedestrian-friendly, and ensure that the district continues to serve as a center for business development, service, social and community activities.

OBJECTIVE: Maintain a clean, safe, vital, energetic downtown, and a center for business, service, cultural and community activities

MEASURES

	Actual FY 2018-2019	Projected FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023
BSD board meetings	11	11	11	11	11
BSD magazine	3	1	1	1	1
Special events	13	15	15	15	15
Advertising/marketing campaigns	10	15	15	15	15
Maintain strong occupancy rates (retail)	96% retail	96% retail	96% retail	95% retail	95% retail
Improve upon Birmingham's reputation as a top shopping district	Yes	Yes	Yes	Yes	Yes
Reach out to partners and key constituents	Yes	Yes	Yes	Yes	Yes
Continue to attract a strong mix of retailers and businesses	Yes	Yes	Yes	Yes	Yes
Focus recruitment on key national retailers	Yes	Yes	Yes	Yes	Yes
Continued evolution of special events	Yes	Yes	Yes	Yes	Yes
Maintain viable shopping district	Yes	Yes	Yes	Yes	Yes
Market Downtown Birmingham	Yes	Yes	Yes	Yes	Yes
Increase credibility and value as a government body	Yes	Yes	Yes	Yes	Yes
Improve visibility/service to businesses	Yes	Yes	Yes	Yes	Yes
Improve board effectiveness/involvement	Yes	Yes	Yes	Yes	Yes
Improve the appearance of downtown	Yes	Yes	Yes	Yes	Yes
Improve holiday lighting program	Yes	Yes	Yes	Yes	Yes



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

FUND SUMMARY

Brownfield Redevelopment Authority Fund

The Brownfield Redevelopment Authority Fund is used to account for transactions related to the cleanup of environmental contaminants at approved sites under the Brownfield Redevelopment Financing Act. This provides for the cleanup of contamination from property that otherwise would not be developed without the use of economic incentives. Once a property has been cleaned up, it can then be redeveloped and placed on the tax rolls. Financing for cleanup is provided from grants received from the State of Michigan and revenues received from tax-increment financing.

Services Provided to the Following Properties

- 2400 E. Lincoln Ave.
- 400 S. Old Woodward Ave.
- 33588 Woodward Ave.
- 2483 W. Maple Rd.
- 856 N. Old Woodward Ave.
- 34965 Woodward Ave.
- 35975 Woodward Ave.

Currently receiving tax-increment financing from the Following Properties

- 2400 E. Lincoln Ave.
- 400 S. Old Woodward Ave.
- 33588 Woodward Ave.
- 2483 W. Maple Rd.
- 856 N. Old Woodward Ave.

The City anticipates receiving tax-increment financing for 35975 Woodward Ave. starting in 2020-2021 and for 34965 Woodward Ave. starting in 2021-2022.

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
BROWNFIELD REDEVELOPMENT AUTHORITY FUND
SUMMARY BUDGET

DESCRIPTION	ACTIVITY 2018-2019	BUDGET 2019-2020	PROJECTED 2019-2020	MANAGER	PLANNED 2021-2022	PLANNED 2022-2023
				RECOMMEND 2020-2021		
<u>REVENUES</u>						
TAXES	317,254	264,870	271,540	287,300	369,000	494,500
CHARGES FOR SERVICES	0	1,500	0	0	0	0
INTEREST AND RENT	14,153	11,340	11,340	2,000	2,000	2,000
OTHER REVENUE	8,695	20,000	20,000	20,000	20,000	20,000
REVENUES	340,102	297,710	302,880	309,300	391,000	516,500
<u>EXPENDITURES</u>						
OTHER CHARGES	261,724	189,280	323,420	307,300	389,000	514,500
DEBT SERVICE	54,565	0	0	0	0	0
TRANSFERS OUT	79,400	0	0	0	0	0
EXPENDITURES	395,689	189,280	323,420	307,300	389,000	514,500
REVENUES OVER (UNDER) EXPENDITURES	(55,587)	108,430	(20,540)	2,000	2,000	2,000
BEGINNING FUND BALANCE	98,016	42,429	42,429	21,889	23,889	25,889
ENDING FUND BALANCE	42,429	150,859	21,889	23,889	25,889	27,889

CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
BROWNFIELD REDEVELOPMENT AUTHORITY

		MANAGER				
ACCT.		ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED
NUM.	DESCRIPTION	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022
						2022-2023
OTHER CHARGES						
801.02	OTHER LEGAL	85,009	20,000	20,000	10,000	10,000
811.00	OTHER CONTRACTUAL SERVICE	25,089	10,000	31,880	10,000	10,000
967.01	BROWNFIELD PROJECT COST REIMBURSE	151,626	159,280	271,540	287,300	369,000
	OTHER CHARGES	261,724	189,280	323,420	307,300	389,000
DEBT SERVICE						
991.00	PRINCIPAL PAYMENT	53,495	0	0	0	0
995.02	INTEREST EXPENSE	1,070	0	0	0	0
	DEBT SERVICE	54,565	0	0	0	0
TRANSFERS OUT						
999.10	TRANSFERS TO GENERAL FUND	79,400				
BROWNFIELD REDEV. AUTH. TOTAL		395,689	189,280	323,420	307,300	389,000
						514,500

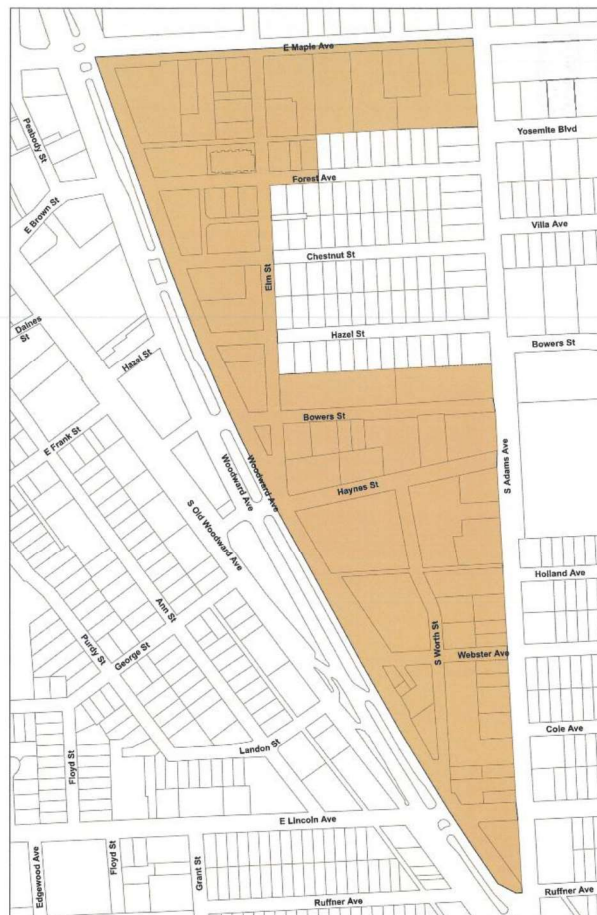


*City of Birmingham, Michigan
2020-2021 Recommended Budget*

FUND SUMMARY

Triangle District Corridor Improvement Authority

The Triangle District Corridor Improvement Authority is used to account for transactions related to public infrastructure improvements to assist with redevelopment within the City's Triangle District pursuant to Public Act 280. The Authority consists of seven members appointed by the Chief Executive Officer with concurrence of the City Commission. The Corridor Improvement Authority is responsible for creating a plan for the development area that outlines the nature and priority of public improvements needed within the area. It is anticipated that public parking improvements will be the primary component of the plan with funding for the improvements being financed from tax-increment financing as well as various other sources such as special assessments and user charges. The development area that is under the jurisdiction of the Authority excludes the single-family residential neighborhood at the north end of the Triangle District.



CITY OF BIRMINGHAM
2020-2021 RECOMMENDED BUDGET
CORRIDOR IMPROVEMENT AUTHORITY FUND
SUMMARY BUDGET

DESCRIPTION	MANAGER					
	ACTIVITY	BUDGET	PROJECTED	RECOMMEND	PLANNED	PLANNED
	2018-2019	2019-2020	2019-2020	2020-2021	2021-2022	2022-2023
<u>REVENUES</u>						
TAXES	0	0	0	0	0	0
INTEREST AND RENT	581	470	470	470	470	470
REVENUES	581	470	470	470	470	470
<u>EXPENDITURES</u>						
OTHER CHARGES	0	0	0	0	0	0
EXPENDITURES	0	0	0	0	0	0
REVENUES OVER (UNDER) EXPENDITURES	581	470	470	470	470	470
BEGINNING FUND BALANCE	18,112	18,693	18,693	19,163	19,633	20,103
ENDING FUND BALANCE	18,693	19,163	19,163	19,633	20,103	20,573

CAPITAL IMPROVEMENTS PROGRAM

The City Charter requires that each year, on or before the first Monday in May, the City Manager prepares and submits to the City Commission an estimate of all capital projects to be undertaken within the budget year and a five-year capital program. And, in accordance with Public Act 33 of 2008, the “Planning Enabling Act,” a sixth year has been added to the capital program. This capital improvements program and the corresponding operating budget are submitted to the City Commission for approval at the same time. Capital expenditures for the upcoming fiscal year contained in the capital improvements program are approved as the capital budget. All City programs and services not included in the capital budget are included in the operating budget for the fiscal year.

The capital budget is a financial plan for the expenditure of money which adds to or improves the City’s infrastructure or capital assets. Capital projects may apply to the following areas:

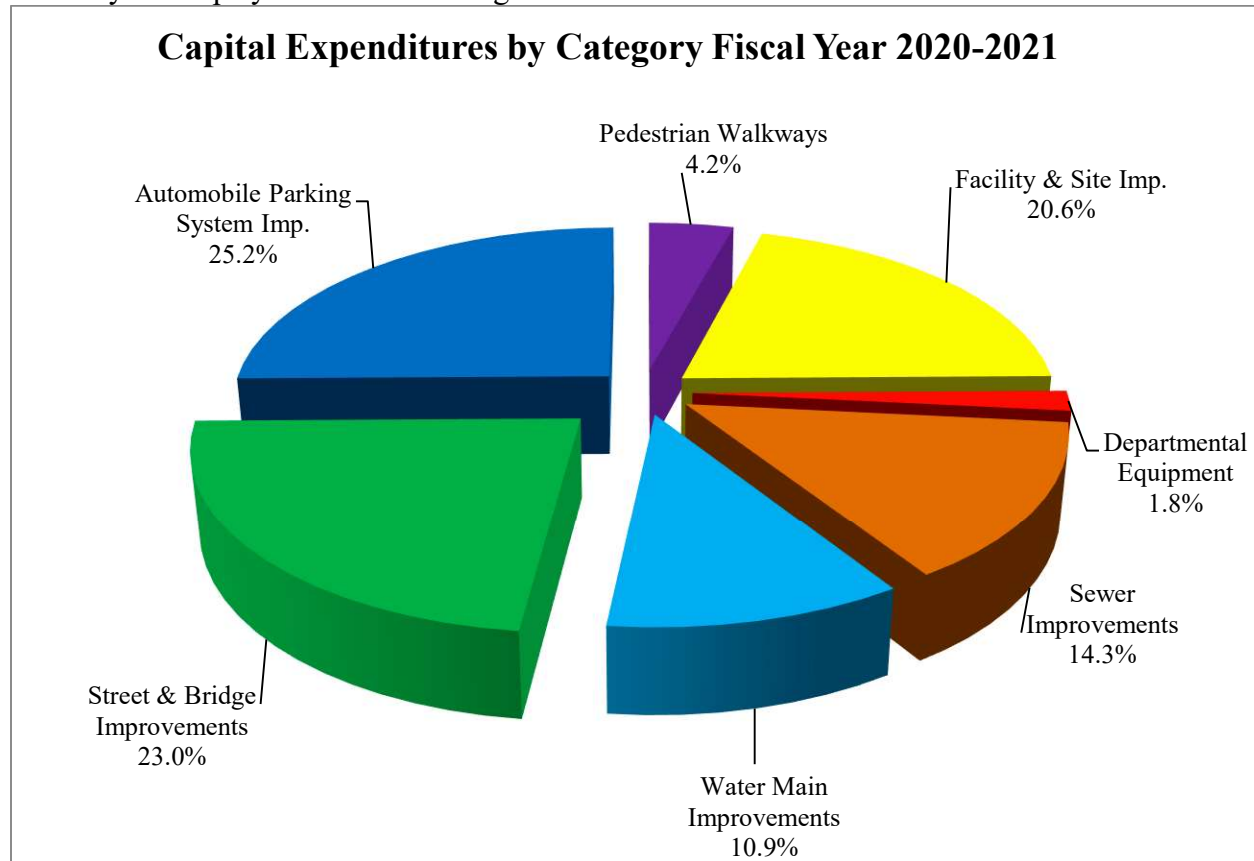
1. Expenditures which may take place over more than one year, thereby requiring continuing appropriations;
2. Projects which require funding with debt because of significant costs to be shared by current and future beneficiaries;
3. Projects which require systematic acquisition over an extended period of time in order to implement major operating systems or public programs; and
4. Scheduled replacement of physical assets.

The Capital Improvements section of this budget document includes the following:

1. A listing, by dollar amount, of the most significant capital expenditures approved for fiscal year 2020-2021;
2. A narrative, by fund, of the major capital improvements approved for fiscal year 2020-2021;
3. A numerical summary of capital improvements and funding sources for the next six fiscal years;
4. A numerical listing, by fund, of: a) all capital outlay approved for fiscal year 2020-2021; b) capital projects planned for fiscal year 2020-2021; c) anticipated projects for fiscal years 2022-2026;
5. A listing of vehicles and equipment scheduled for evaluation and/or replacement in fiscal years 2020-2021 and 2021-2022.

2020-2021 CAPITAL IMPROVEMENTS

Recommended capital expenditures for fiscal year 2020-2021 total \$12,868,440 not including Internal Service Funds or Component Units. \$9,310,400, or 72% of this total, is designated for infrastructure improvements such as streets and bridges, water mains, sewer improvements, and pedestrian walkways as displayed on the following chart:



Significant Capital Expenditures

The most significant capital expenditures for fiscal year 2020-2021 are shown in the table on the next page. Each project is considered significant because 1) the project cost will likely exceed \$250,000 and/or; 2) total annual operating costs are expected to increase or decrease by more than \$25,000 upon project completion.

Significant Capital Improvements for Fiscal Year 2020-2021

Project Name	Fund	Project Purpose	Total Project Cost	Proposed 2020-2021	Effect On Annual Operating Budget
Concrete Sidewalk Replacement	General	Annual program to replace selected sidewalks in one of seven areas of the City along with one of four areas of the Central Business District.	On-going	\$500,000	No impact because this is an on-going annual maintenance program.
Pierce Street Structure	Automobile Parking	Rehabilitation of structure.	\$2,100,000	\$2,100,000	No impact
North Old Woodward Structure	Automobile Parking	Rehabilitation of structure.	\$1,582,000	\$800,000	No Impact
Fire Station #1 (Adams) HVAC system & controls	Capita Projects	Replacement of HVAC system and controls at Fire Station #1.	\$300,000	\$300,000	Decrease of operating costs of approximately \$10,000 per year.
Ice Arena Refrigeration System	Capital Projects	New refrigeration system, including sub-floor heating.	\$2,000,000	\$2,000,000	No Impact
Lakeview – Harmon to Oak (SAD)	Local Streets, Sewer, and Water	Street Improvement including underground sewer and water systems upgrade.	\$1,350,000	\$1,350,000	No Impact
Westwood Dr., N. Glenhurst Dr., Lyonhurst Rd., and Brookwood	Local Streets, Sewer, and Water	Water and sewer replacement.	\$1,200,000	\$1,200,000	No Impact
Grant Street	Major Streets, Sewer, and Water	Pavement has reached end of its service life and needs to be replaced in conjunction with underground sewer and water systems upgrades.	\$920,000	\$720,000	Decrease of approximately \$4,000 per year.
Cranbrook – Maple to 14 Mile	Major Streets	Street improvement (RCOC).	\$300,000	\$300,000	Slight decrease.
Oakland – N. Old Woodward to Woodward	Major Streets, Sewer, and Water	Water and sewer replacement.	\$310,000	\$310,000	No Impact

More detailed information regarding the above projects may be found in the following narratives and schedules.

Capital Improvements-Overview by Fund

General Fund

Capital expenditures for fiscal year 2020-2021 total \$787,100. This is a decrease of \$1,279,830 from the amount originally approved for fiscal year 2019-2020. \$500,000, or 63%, of the amount planned is for sidewalks.

Capital Projects Fund

The Capital Projects Fund is used to account for the development of capital facilities and improvements other than those accounted for in the Enterprise Funds and Special Revenue Funds. From June 30, 2020 to June 30, 2021, fund balance is expected to decrease by \$750,000 or 37%. This decrease is due primarily to moving expenditures under \$250,000 to the General Fund. For example, some projects to be undertaken in fiscal year 2020-2021 will have been funded entirely or partially in a prior fiscal year. Planned expenditures for fiscal year 2020-2021 total \$2,745,000. A description of the major projects is as follows:

For fiscal year 2019-2020, the following projects are on-going or to be completed:

- Replace boilers
- Kenning Ball Park improvements
- Electrical for Barnum Park

For fiscal year 2020-2021, the following park projects totaling \$95,000 have been planned:

- \$35,000 Pembroke & Poppleton tennis courts - repair cracks and painting
- \$60,000 Booth Park restroom

Major and Local Streets Funds

The recommended amount for fiscal year 2020-2021 street improvements is \$2,906,540. This amount includes \$350,000 for Grant St., \$300,000 for Cranbrook Rd, Lakeview Rd., \$550,000 and \$200,000 for Quarton Lake Phase II.

Street fund projects are funded primarily by contributions from General Fund and Street Fund reserves. Descriptions of the major projects, along with location maps, may be found in the “Special Revenue Funds” section.

Water Supply System Receiving Fund

\$1,370,000 is planned for water-main improvements in fiscal year 2020-2021. Most projects are to be completed in conjunction with street improvements. The most significant of these projects are Grant St., Lakeview St and for Quarton Lake Phase II. Funding for the projects will be provided from the Water Fund reserves.

Sewage Disposal System Fund

Sewer Improvements totaling \$1,805,000 are planned for fiscal year 2020-2021. The most significant project to be completed is the Grant St., Quarton Lake area, Oak St., and other sewer lining projects costing \$500,000.

Automobile Parking System Fund

\$3,173,800 is planned for fiscal year 2019-2020 primarily for the improvement of various parking structures. Planned improvements include:

- Structural repairs at Pierce Street parking deck.
- North Old Woodard repairs.

Golf Courses

\$81,000 for minor improvements at both golf courses is planned for fiscal year 2020-2021. Lincoln Hills improvements include installing a walking bridge over #5 creek and build up the putting green. Improvements for Springdale include new bathroom with cement pad, new cart paths, new signs and tables & chairs for inside the clubhouse.



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

CITY OF BIRMINGHAM, MICHIGAN
FY 2020-2025 SIX-YEAR CAPITAL OUTLAY/IMPROVEMENT PLAN
SUMMARIZED BY FUND

EXPENDITURES ¹

Fund	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	Total
General Fund	\$ 787,100	\$ 956,000	\$ 2,942,830	\$ 500,000	\$ 545,000	\$ 500,000	\$ 6,230,930
Capital Projects	2,745,000	25,000	525,000	-	-	-	3,295,000
Major and Local Streets	2,906,540	3,456,540	7,094,770	2,250,000	725,000	725,000	17,157,850
Water-Supply System	1,370,000	1,495,000	585,000	1,540,000	0	75,000	5,065,000
Sewage-Disposal System	1,805,000	1,795,000	1,585,000	475,000	0	10,000	5,670,000
Automobile Parking System	3,173,800	869,150	3,463,300	-	-	-	7,506,250
Golf Courses	81,000	52,000	41,000	-	-	-	174,000
Law and Drug Enforcement	-	89,050	-	-	38,370	-	127,420
Total	\$ 12,868,440	\$ 8,737,740	\$ 16,236,900	\$ 4,765,000	\$ 1,308,370	\$ 1,310,000	\$ 45,226,450

¹ Does not include Internal Service Fund or Component Units



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

CITY OF BIRMINGHAM
2020-2021 BUDGET
CAPITAL OUTLAY SUMMARY
GENERAL FUND

DEPARTMENT	DEPT. #	PROJECTED FY 2019-2020	PROPOSED FY 2020-2021	PLANNED FY 2021-2022	PLANNED FY 2022-2023	PLANNED FY 2023-2024	PLANNED FY 2024-2025	PLANNED FY 2025-2026
Finance Department	191.000	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -
City Clerk	215.000	9,030	-	-	-	-	-	-
Elections	262.000	2,750	16,500	-	-	-	-	-
City Hall Maintenance	265.001	4,500	-	-	35,000	-	-	-
Library Maintenance	265.002	20,000	-	-	-	-	-	-
Police Department	301.000	14,500	72,000	-	-	-	-	-
Dispatch Department	301.001	-	-	-	22,830	-	-	-
Fire Department	336.000	143,450	143,600	181,000	60,000	-	45,000	-
Building Department	371.000	6,400	-	-	-	-	-	-
Engineering Department	441.001	1,230	-	-	-	-	-	-
Sidewalks Department	444.001	3,271,520	500,000	500,000	2,400,000	500,000	500,000	500,000
Alleys Department	444.002	39,560	25,000	275,000	425,000	-	-	-
Fiber Optics Department	444.003	150,000	-	-	-	-	-	-
TOTAL		\$ 3,662,940	\$ 787,100	\$ 956,000	\$ 2,942,830	\$ 500,000	\$ 545,000	\$ 500,000

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
GENERAL FUND

Finance Department	101-191.000-972.0000		Furniture				
Replace furniture and create office for Assistant Finance Director	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	30,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

City Clerk	101-215.000-972.0000		Furniture				
Replace furniture	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 9,030	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Elections	101-262.000-971.0100		Machinery & Equipment				
Tabulators	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 2,750	16,500	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

City Hall Maintenance	101-265.001-977.0000		Buildings				
Replace carpet - Detective bureau	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 4,500	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

City Hall Maintenance	101-265.001-977.0000		Buildings				
Replace air handler ADA entrance	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	35,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

City Hall Maintenance	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Grand Total	\$ 4,500	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
GENERAL FUND

Library Maintenance	101-265.002-977.0000	Buildings					
Resurfacing the loading dock driveway at the Library							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 20,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Police Department	101-301.000-972.0000	Furniture					
Police Administrative office furniture							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 14,500	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Police Department	101-301.000-971.0000	Machinery & Equipment					
Oakland County Radio System Upgrade							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	72,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Police Department	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Grand Total	\$ 14,500	\$ 72,000	\$ -	\$ -	\$ -	\$ -	\$ -

Dispatch Department	101-301.001-971.0100	Machinery & Equipment					
Motorola Solutions - Emergency Call Works E9-1-1System							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	22,830	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Fire Department	101-336.000-971.0100	Machinery & Equipment					
2019-2020 - Turn out gear, hoses, SCBA masks, 3 CPR machines, SCBA bottles, bullet proof vests, miscellaneous tech rescue equipment, Marshall's vehicle							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 143,450	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
GENERAL FUND

Fire Department	101-336.000-971.0100		Machinery & Equipment				
Lucas 3 CPR Machine \$17,000; Thermal imaging camera \$8,000; Station #2 hose roller \$8,600; Utility truck lights, \$6,000							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	33,600	6,000	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Fire Department	101-336.000-977.0000		Buildings				
Station 1 (Adams) Apparatus Bay Roof & generator							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	110,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Fire Department	101-336.000-971.0100		Machinery & Equipment				
New Oakland Wide Radio System, Motorola							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	175,000	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Fire Department	101-336.000-971.0100		Machinery & Equipment				
Self-contained Breathing Apparatus Fill Station for Station 1							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	60,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Fire Department	101-336.000-971.0100		Machinery & Equipment				
Extrication Tool (Jaws of Life)							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	-	-	45,000	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Fire Department	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Grand Total	\$ 143,450	\$ 143,600	\$ 181,000	\$ 60,000	\$ -	\$ 45,000	\$ -

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
GENERAL FUND

Building Department	101-371.000-971.0100	Machinery & Equipment					
Support staff permit printers and cabling & power for relocated workstations.							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 2,400	-	-	-	-	-	-
	Impact on Future Budgets						
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Building Department	101-371.000-972.0000	Building Improvements					
CDD furniture upgrades \$147,000.							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 4,000	-	-	-	-	-	-
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Building Department	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Grand Total	\$ 6,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Engineering Department	101-441.001-971.0100		Machinery & Equipment				
Sit/Stand desks	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 1,230	-	-	-	-	-	-
<hr/>							
	Impact on Future Budgets						
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sidewalks Department	101-444.001-981.0100	Land Improvements					
Annual sidewalk replacement program and prior year encumbrances. 2022-2023 Old Woodward Streetscape \$1,900,000.							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 801,390	500,000	500,000	2,400,000	500,000	500,000	500,000
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sidewalks Department	101-444.001-981.7400		Land Improvements Old Woodward				
Old Woodward sidewalk							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 13,000	-	-	-	-	-	-
	Impact on Future Budgets						
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
GENERAL FUND

Sidewalks Department	101-444.001-985.7600	Land Improvements					
Maple Road Sidewalks.							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 2,282,920	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sidewalks Department	101-444.001-985.7800	Land Improvements - Park St Streetscape					
Park Street streetscape							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 132,590	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sidewalks Department	101-444.001-985.7800	Land Improvements -Maple Road Streetscape					
Maple Road streetscape							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 41,620	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sidewalks Department	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Total Costs	\$ 3,271,520	\$ 500,000	\$ 500,000	\$ 2,400,000	\$ 500,000	\$ 500,000	\$ 500,000

Alleys Department	101-444.002-981.0100	Land Improvements					
Alley maintenance \$25,000 and Pierce Street alley \$400,000							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 4,200	25,000	275,000	425,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Alleys Department	101-444.002-981.0100	Land Improvements					
Alley maintenance \$25,000 and Maple alley \$300,000.							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 35,360	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Alleys Department	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Total Costs	\$ 39,560	\$ 25,000	\$ 275,000	\$ 425,000	\$ -	\$ -	\$ -

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
GENERAL FUND

Fiber Optics Department	101-444.003-9871.0100		Land Improvements				
Maple Road fiber optics	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 150,000	-	-	-	-	-	-
	Impact on Future Budgets						
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

CITY OF BIRMINGHAM
2020-2021 BUDGET
CAPITAL OUTLAY SUMMARY
MAJOR STREET FUND

DEPARTMENT	DEPT. #	PROJECTED FY 2019-2020	PROPOSED FY 2020-2021	PLANNED FY 2021-2022	PLANNED FY 2022-2023	PLANNED FY 2023-2024	PLANNED FY 2024-2025	PLANNED FY 2025-2026
Traffic Controllers/Signals	303.001	\$ 598,940	\$ 6,540	\$ 256,540	\$ 359,770	\$ 300,000	\$ -	\$ -
Road Reconstruction	449.001	4,551,970	1,600,000	1,825,000	4,985,000	250,000	250,000	250,000
Bridge Maintenance	449.002	-	50,000	50,000	50,000	50,000	50,000	50,000
TOTAL		\$ 5,150,910	\$ 1,656,540	\$ 2,131,540	\$ 5,394,770	\$ 600,000	\$ 300,000	\$ 300,000

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
MAJOR STREET FUND

Traffic Controllers/Signals	202-303.001-971.0100	Machinery & Equipment					
Traffic signal modernization Maple and Bates	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 152,550	-	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

Traffic Controllers/Signals	202-303.001-971.0100	Machinery & Equipment					
Traffic signal modernization Maple and Henrietta	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 210,000	-	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

Traffic Controllers/Signals	202-303.001-971.0100	Machinery & Equipment					
Traffic signal modernization Maple and Southfield	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 210,000	-	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

Traffic Controllers/Signals	202-303.001-971.0100	Machinery & Equipment					
Replace (2) speed boards	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 6,540	6,540	6,540	6,540	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

Traffic Controllers/Signals	202-303.001-971.0100	Machinery & Equipment					
Traffic signal modernization Bates/Willits intersection	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	250,000	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

Traffic Controllers/Signals	202-303.001-971.0100	Machinery & Equipment					
Traffic signal modernization Adams & Derby	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	143,230	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
MAJOR STREET FUND

Traffic Controllers/Signals	202-303.001-971.0100	Machinery & Equipment					
Traffic signal modernization Brown/Southfield intersection							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	-	120,000	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Traffic Controllers/Signals	202-303.001-971.0100	Traffic Signal Modernization					
Maple/Elm/Poppleton intersection							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	210,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Traffic Controllers/Signals	202-303.001-971.0100	Traffic Signal Modernization					
Maple/Adams intersection							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	-	180,000	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Mast Arm Engineering	202-303.001-981.0100	Public Improvements					
Engineering costs for Mast arm installation							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 19,850	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Traffic Controllers/Signals	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
Estimated City Cost	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Grand Total	\$ 598,940	\$ 6,540	\$ 256,540	\$ 359,770	\$ 300,000	\$ -	\$ -

Road Reconstruction	202-449.001-981.0100	Public Improvements					
Lincoln Islands permeable paver project, phase I							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 60,000	50,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
MAJOR STREET FUND

Road Reconstruction	202-449.001-981.0100	Public Improvements					
Maple Rd - Southfield to Woodward							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 2,896,970	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Road Reconstruction	202-449.001-981.0100	Public Improvements					
Cape seal (backyard sewer master plan) Oak St - Westwood Dr to N. Glenhurst Dr							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 20,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Road Reconstruction	202-449.001-981.0100	Public Improvements					
Coolidge Hwy. - Derby Rd to E. Maple Rd							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 425,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Road Reconstruction	202-449.001-981.0100	Public Improvements					
Grant St. E. Lincoln Ave to Humphrey Ave and Bird Ave to W. 14 Mile Rd							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 200,000	350,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Road Reconstruction	202-449.001-981.0100	Public Improvements					
Cranbrook - Maple to 14 Mile (RCOC)							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	300,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Road Reconstruction	202-449.001-981.0100	Public Improvements					
Pavement maintenance/rehabilitation							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 250,000	150,000	150,000	150,000	150,000	150,000	150,000
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
MAJOR STREET FUND

Road Reconstruction	202-449.001-981.0100		Public Improvements				
Concrete street repair in conjunction with sidewalks							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 50,000	100,000	100,000	100,000	100,000	100,000	100,000
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Road Reconstruction	202-449.001-981.0100		Public Improvements				
Peabody St. - E Maple Rd. to E Brown St.							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	200,000	-	-	-	-
	Impact on Future Budgets						
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Road Reconstruction	202-449.001-981.0100		Public Improvements				
N. Adams Rd - N City Limit to Madison (Fed.); N. Old Woodward - Woodward to Oak; S Old Woodward - Landon to Lincoln							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	200,000	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Road Reconstruction	202-449.001-981.0100		Public Improvements				
Road resurfacing ater water main installation - Pierce St - Lincoln Ave to Bird Ave							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	400,000	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Road Reconstruction	202-449.001-981.0100		Public Improvements				
Redding Rd. - Remove retaining wall							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	125,000	-	-	-	-	-
	Impact on Future Budgets						
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Road Reconstruction	202-449.001-981.0100		Public Improvements				
Redding Rd. - Lakepark Ave to Woodward Ave							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	450,000	-	-	-	-
	Impact on Future Budgets						
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
MAJOR STREET FUND

Road Reconstruction	202-449.001-981.0100	Public Improvements					
Oakland Blvd. - N. Old Woodward Ave - Woodward Ave.							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	300,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Road Reconstruction	202-449.001-981.0100	Public Improvements					
MMTB Improvements - Cranbrook Tap Grant							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	125,000	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Road Reconstruction	202-449.001-981.0100	Public Improvements					
Outside Engineering & Inspection							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 200,000	200,000	200,000	200,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Road Reconstruction	202-449.001-981.0100	Public Improvements					
Water main pipe bursting - Derby Rd - N. Eton Rd. to Coolidge Hwy.							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	60,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Road Reconstruction	202-449.001-981.0100	Public Improvements					
S. Old Woodward Ave. - Brown St to Landon St; Bowers St. - S. Old Woodward Ave to Woodward Ave.							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	4,000,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Road Reconstruction	202-449.001-981.0100	Public Improvements					
N. Old Woodward - Oak to Woodward							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	125,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
MAJOR STREET FUND

Road Reconstruction	202-449.001-981.0100		Public Improvements				
S. Old Woodward - Landon to Lincoln	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	100,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Road Reconstruction	202-449.001-981.0100		Public Improvements				
Concrete patching - E. Maple Rd - N. Eton to Coolidge	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	250,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Road Reconstruction	202-449.001-981.0100		Public Improvements				
14 Mile Rd (Royal Oak)	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 450,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Road Reconstruction	202-449.001-981.0100		Public Improvements				
Oak St - Glenhurst to Westwood (Quarton Lake Phase II)	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	25,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Road Reconstruction	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Grand Total	\$ 4,551,970	\$ 1,600,000	\$ 1,825,000	\$ 4,985,000	\$ 250,000	\$ 250,000	\$ 250,000

Bridge Maintenance	202-449.002-981.0100		Public Improvements				
Miscellaneous Bridge maintenance	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	50,000	50,000	50,000	50,000	50,000	50,000
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

CITY OF BIRMINGHAM
2020-2021 BUDGET
CAPITAL OUTLAY SUMMARY
LOCAL STREET FUND

DEPARTMENT	DEPT. #	PROJECTED FY 2019-2020	PROPOSED FY 2020-2021	PLANNED FY 2021-2022	PLANNED FY 2022-2023	PLANNED FY 2023-2024	PLANNED FY 2024-2025	PLANNED FY 2025-2026
Resurfacing/Reconstruction	449.001	1,640,000	1,200,000	1,275,000	1,650,000	1,600,000	375,000	375,000
Bridge Maintenance	449.002	-	50,000	50,000	50,000	50,000	50,000	50,000
TOTAL		\$ 1,640,000	\$ 1,250,000	\$ 1,325,000	\$ 1,700,000	\$ 1,650,000	\$ 425,000	\$ 425,000

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
LOCAL STREET FUND

Resurfacing/Reconstruction	203-449.001-981.0100		Public Improvements				
Quarton Lake - PH II (Westwood - Redding Rd to Oak St; N. Glenhurst Dr., Lyonhurst Rd., Brookwood - Redding Rd to Raynale St.) - Cape Seal	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 120,000	200,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Resurfacing/Reconstruction	203-449.001-981.0100		Public Improvements				
Hanna - Southfield to Bates; Southlawn - Stanley to Bates; Stanley - W. Lincoln to W. 14 Mile	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 340,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Resurfacing/Reconstruction	203-449.001-981.0100		Public Improvements				
Local Road segment of Maple Road reconstruction	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 600,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Resurfacing/Reconstruction	203-449.001-981.0100		Public Improvements				
Asphalt/Pavement Maintenance/Rehabilitation	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 450,000	275,000	700,000	700,000	200,000	200,000	200,000
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Resurfacing/Reconstruction	203-449.001-981.0100		Public Improvements				
Annual Sidewalk Program	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 30,000	75,000	75,000	75,000	75,000	75,000	75,000
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Resurfacing/Reconstruction	203-449.001-981.0100		Public Improvements				
Annual Engineering & Inspections	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 100,000	100,000	100,000	100,000	100,000	100,000	100,000
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
LOCAL STREET FUND

Resurfacing/Reconstruction	203-449.001-981.0100		Public Improvements				
Edgewood Ave. - E. Lincoln Ave to Southlawn Blvd							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	625,000	-	-	-
	Impact on Future Budgets						
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Resurfacing/Reconstruction	203-449.001-981.0100		Public Improvements				
Townsend St. - Southfield Rd. to Chester St.							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	400,000	-	-	-	-
	Impact on Future Budgets						
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Resurfacing/Reconstruction	203-449.001-981.0100		Public Improvements				
Hazel St. - S. Old Woodward Ave to Woodward Ave.							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	150,000	-	-	-
	Impact on Future Budgets						
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Resurfacing/Reconstruction	203-449.001-981.0100		Public Improvements				
Windemere Rd. - N. Eton Rd to St. Andrew Rd							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	-	625,000	-	-
	Impact on Future Budgets						
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Resurfacing/Reconstruction	203-449.001-981.0100		Public Improvements				
Pembroke Rd. - N. Eton Rd. to Edenborough Rd.							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	-	325,000	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Resurfacing/Reconstruction	203-449.001-981.0100		Public Improvements				
Arlington Rd.- W. Maple Rd to W. Lincoln Ave - Capesale							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	-	150,000	-	-
	Impact on Future Budgets						
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
LOCAL STREET FUND

Resurfacing/Reconstruction	203-449.001-981.0100		Public Improvements				
Shirley Rd - W. Maple to W Lincoln Ave. - Capeseal	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	-	125,000	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Resurfacing/Reconstruction	203-449.001-981.0100		Public Improvements				
Lakeview - SAD (Harmon - Oak)	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	550,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Resurfacing/Reconstruction	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Grand Total	\$ 1,640,000	\$ 1,200,000	\$ 1,275,000	\$ 1,650,000	\$ 1,600,000	\$ 375,000	\$ 375,000

Bridge Maintenance	203-449.002-981.0100		Public Improvements				
Miscellaneous bridge maintenance	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	50,000	50,000	50,000	50,000	50,000	50,000
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
2020-2021 BUDGET
CAPITAL OUTLAY SUMMARY
SOLID WASTE DISPOSAL FUND

DEPARTMENT	DEPT. #	PROJECTED FY 2019-2020	PROPOSED FY 2020-2021	PLANNED FY 2021-2022	PLANNED FY 2022-2023	PLANNED FY 2023-2024	PLANNED FY 2024-2025	PLANNED FY 2025-2026
Solid Waste	302.002	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL		\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
SOLID WASTE DISPOSAL FUND

Solid Waste	226-582.000-971.0100				Machinery & Equipment		
2 yard dumpsters for apartments & condos							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
2020-2021 BUDGET
CAPITAL OUTLAY SUMMARY
COMMUNITY DEVELOPMENT BLOCK GRANT FUND

DEPARTMENT	DEPT. #	PROJECTED FY 2019-2020	PROPOSED FY 2020-2021	PLANNED FY 2021-2022	PLANNED FY 2022-2023	PLANNED FY 2023-2024	PLANNED FY 2024-2025	PLANNED FY 2025-2026
Barrier Free Improvements	690.000	\$ 44,140	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL		\$ 44,140	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND

Barrier Free Improvements	248-690.000-836.0100				Barrier Free Improvements		
Fire Station entrance doors	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 44,140						
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
2020-2021 BUDGET
CAPITAL OUTLAY SUMMARY
LAW AND DRUG ENFORCEMENT FUND

DEPARTMENT	DEPT. #	PROJECTED FY 2019-2020	PROPOSED FY 2020-2021	PLANNED FY 2021-2022	PLANNED FY 2022-2023	PLANNED FY 2023-2024	PLANNED FY 2024-2025	PLANNED FY 2025-2026
State forfeitures	302.002	\$ 97,850	\$ -	\$ 89,050	\$ -	\$ -	\$ 38,370	\$ -
TOTAL		\$ 97,850	\$ -	\$ 89,050	\$ -	\$ -	\$ 38,370	\$ -

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
LAW AND DRUG ENFORCEMENT FUND

State forfeitures	265-302.002-971.0100				Machinery & Equipment		
Watchguard video system	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 97,850	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

State forfeitures	265-302.002-971.0100				Machinery & Equipment		
Pelco Camera System Upgrade To Panasonic Video Insight System	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	89,050	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

State forfeitures	265-302.002-971.0100				Machinery & Equipment		
Replacement of Mobile Data Computers in (10) Patrol Vehicles and (4) Investigative Vehicles	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	-	-	38,370	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

State forfeitures	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Grand Total	\$ 97,850	\$ -	\$ 89,050	\$ -	\$ -	\$ 38,370	\$ -

CITY OF BIRMINGHAM
2020-2021 BUDGET
CAPITAL OUTLAY SUMMARY
CAPITAL PROJECTS FUND

DEPARTMENT	DEPT. #	PROJECTED FY 2019-2020	PROPOSED FY 2020-2021	PLANNED FY 2021-2022	PLANNED FY 2022-2023	PLANNED FY 2023-2024	PLANNED FY 2024-2025	PLANNED FY 2025-2026
City Hall Maintenance	265.001	\$ 348,870	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Department	339.000	6,210	300,000	-	-	-	-	-
City Property Maintenance	441.003	112,540	-	-	-	-	-	-
Parks & Recreation	751.000	934,650	95,000	25,000	-	-	-	-
Museums	804.001	49,000	-	-	-	-	-	-
Ice Arena	901.001	90,000	2,000,000	-	-	-	-	-
Streetscapes	901.009	35,000	-	-	-	-	-	-
Downtown Streetlights	901.010	218,950	350,000	-	525,000	-	-	-
DPS Facilities	901.013	30,000	-	-	-	-	-	-
Bus Shelters	901.020	44,380	-	-	-	-	-	-
Total		\$ 1,869,600	\$ 2,745,000	\$ 25,000	\$ 525,000	\$ -	\$ -	\$ -

CITY OF BIRMINGHAM
2020-2021 BUDGET
CAPITAL OUTLAY REQUESTS
CAPITAL PROJECTS FUND

City Hall Maintenance	401-265.001-977.0000	Buildings					
Upgrade City Hall fire alarm							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 30,000	-	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

City Hall Maintenance	401-265.001-977.0000	Buildings					
Wall paper in lower level offices							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 15,000	-	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

City Hall Maintenance	401-265.001-977.0000	Buildings					
Replace kitchen floor & second floor; paint first & second floor Station #1.							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 60,000	-	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

City Hall Maintenance	401-265.001-977.0000	Buildings					
Replace boilers							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 243,870	-	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

City Hall Maintenance	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Grand Total	\$ 348,870	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Fire Department	401-339.000-977.0000	Buildings					
Station #1 locker room update							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 6,210	-	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

Fire Department	401-339.000-977.0000	Buildings					
Station #1 HVAC system and controls							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	300,000	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

Fire Department	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Grand Total	\$ 6,210	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF BIRMINGHAM
2020-2021 BUDGET
CAPITAL OUTLAY REQUESTS
CAPITAL PROJECTS FUND

City Property Maintenance	401-441.003-981.0100	Public Improvements					
Woodward Ave landscape enhancements							
	<u>PROJECTED</u> <u>2019-2020</u>	<u>PROPOSED</u> <u>2020-2021</u>	<u>PLANNED</u> <u>2021-2022</u>	<u>PLANNED</u> <u>2022-2023</u>	<u>PLANNED</u> <u>2023-2024</u>	<u>PLANNED</u> <u>2024-2025</u>	<u>PLANNED</u> <u>2025-2026</u>
Estimated City Cost	\$ 85,000	-	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u> No Impact	<u>Supplies</u> No Impact	<u>Contractual</u> No Impact	<u>Total</u> No Impact			

City Property Maintenance	401-441.003-981.0100	Public Improvements					
Re-lay granite pavers at entrance to City Hall.							
	<u>PROJECTED</u> <u>2019-2020</u>	<u>PROPOSED</u> <u>2020-2021</u>	<u>PLANNED</u> <u>2021-2022</u>	<u>PLANNED</u> <u>2022-2023</u>	<u>PLANNED</u> <u>2023-2024</u>	<u>PLANNED</u> <u>2024-2025</u>	<u>PLANNED</u> <u>2025-2026</u>
Estimated City Cost	\$ 27,540	-	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u> No Impact	<u>Supplies</u> No Impact	<u>Contractual</u> No Impact	<u>Total</u> No Impact			

City Property Maintenance	<u>PROJECTED</u> <u>2019-2020</u>	<u>PROPOSED</u> <u>2020-2021</u>	<u>PLANNED</u> <u>2021-2022</u>	<u>PLANNED</u> <u>2022-2023</u>	<u>PLANNED</u> <u>2023-2024</u>	<u>PLANNED</u> <u>2024-2025</u>	<u>PLANNED</u> <u>2025-2026</u>
Grand Total	\$ 112,540	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Parks & Recreation	401-751.001-981.0100	Public Improvements					
Install electrical outlets-Barnum Park, location TBD							
	<u>PROJECTED</u> <u>2019-2020</u>	<u>PROPOSED</u> <u>2020-2021</u>	<u>PLANNED</u> <u>2021-2022</u>	<u>PLANNED</u> <u>2022-2023</u>	<u>PLANNED</u> <u>2023-2024</u>	<u>PLANNED</u> <u>2024-2025</u>	<u>PLANNED</u> <u>2025-2026</u>
Estimated City Cost	\$ 30,000	-	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u> No Impact	<u>Supplies</u> No Impact	<u>Contractual</u> No Impact	<u>Total</u> No Impact			

Parks & Recreation	401-751.001-981.0100	Public Improvements					
Replace benches/drinking fountains & boulders (various parks)							
	<u>PROJECTED</u> <u>2019-2020</u>	<u>PROPOSED</u> <u>2020-2021</u>	<u>PLANNED</u> <u>2021-2022</u>	<u>PLANNED</u> <u>2022-2023</u>	<u>PLANNED</u> <u>2023-2024</u>	<u>PLANNED</u> <u>2024-2025</u>	<u>PLANNED</u> <u>2025-2026</u>
Estimated City Cost	\$ 76,950	-	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u> No Impact	<u>Supplies</u> No Impact	<u>Contractual</u> No Impact	<u>Total</u> No Impact			

Parks & Recreation	401-751.001-981.0100	Public Improvements					
Trail system improvements							
	<u>PROJECTED</u> <u>2019-2020</u>	<u>PROPOSED</u> <u>2020-2021</u>	<u>PLANNED</u> <u>2021-2022</u>	<u>PLANNED</u> <u>2022-2023</u>	<u>PLANNED</u> <u>2023-2024</u>	<u>PLANNED</u> <u>2024-2025</u>	<u>PLANNED</u> <u>2025-2026</u>
Estimated City Cost	\$ 25,000	-	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u> No Impact	<u>Supplies</u> No Impact	<u>Contractual</u> No Impact	<u>Total</u> No Impact			

Parks & Recreation	401-751.001-981.0100	Public Improvements					
Kenning Park ballfield renovation							
	<u>PROJECTED</u> <u>2019-2020</u>	<u>PROPOSED</u> <u>2020-2021</u>	<u>PLANNED</u> <u>2021-2022</u>	<u>PLANNED</u> <u>2022-2023</u>	<u>PLANNED</u> <u>2023-2024</u>	<u>PLANNED</u> <u>2024-2025</u>	<u>PLANNED</u> <u>2025-2026</u>
Estimated City Cost	\$ 760,700	-	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u> No Impact	<u>Supplies</u> No Impact	<u>Contractual</u> No Impact	<u>Total</u> No Impact			

CITY OF BIRMINGHAM
2020-2021 BUDGET
CAPITAL OUTLAY REQUESTS
CAPITAL PROJECTS FUND

Parks & Recreation	401-751.001-981.0100	Public Improvements					
Barnum Brick Planters							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 12,000	-	-	-	-	-	-
	Impact on Future Budgets						
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Parks & Recreation	401-751.001-981.0100	Public Improvements					
Shain Park - Musical equipment & granite restoration							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 30,000	-	-	-	-	-	-
	Impact on Future Budgets						
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Parks & Recreation	401-751.001-981.0100	Public Improvements					
Pembroke & Poppleton tennis court repairs							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	35,000	-	-	-	-	-
	Impact on Future Budgets						
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Parks & Recreation	401-751.001-981.0100	Public Improvements					
Booth Park restroom							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	60,000	-	-	-	-	-
	Impact on Future Budgets						
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Parks & Recreation	401-751.001-981.0100	Public Improvements					
Howarth Park ballfield renovation							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	25,000	-	-	-	-
	Impact on Future Budgets						
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Parks & Recreation	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Grand Total	\$ 934,650	\$ 95,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -

Museum	401-804.001-977.0000	Buildings					
Below grade drainage/exterior repair							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 49,000	-	-	-	-	-	-
	Impact on Future Budgets						
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
2020-2021 BUDGET
CAPITAL OUTLAY REQUESTS
CAPITAL PROJECTS FUND

Ice Arena	401-901.001-977.0000		Buildings				
Annual Compressor start up/LED lights - Studio & Main							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 90,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Ice Arena	401-901.001-977.0000		Buildings				
New Refrigeration System, Including Sub-floor Heating							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	2,000,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Ice Arena	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Grand Total	\$ 90,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -

Streetscapes	401-901.009-981.0100		Public Improvements				
Park benches and trash recepticles for streetscapes							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 35,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Downtown Streetlights	401-901.010-981.0100		Public Improvements		Public Improvements		
Old Woodward Ave. - Maple Rd. - Chester to Woodward & S Old Woodward - Brown to Landon							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 218,950	350,000	-	525,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

DPS Facilities	401-901.013-977.0000		Buildings				
DPS Facility door replacements							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 30,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Bus Shelters	401-901.020-971.0100		Machinery & Equipment				
DPS Facility door replacements							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 44,380	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

CITY OF BIRMINGHAM
2020-2021 BUDGET
CAPITAL OUTLAY SUMMARY
SPRINGDALE GOLF FUND

DEPARTMENT	DEPT. #	PROJECTED FY 2019-2020	PROPOSED FY 2020-2021	PLANNED FY 2021-2022	PLANNED FY 2022-2023	PLANNED FY 2023-2024	PLANNED FY 2024-2025	PLANNED FY 2025-2026
Golf Course Maintenance	753.001	\$ 25,000	\$ 50,000	\$ 6,000	\$ -	\$ -	\$ -	\$ -
Golf Course Club House	753.002	15,000	10,000	10,000	25,000	-	-	-
TOTAL		\$ 40,000	\$ 60,000	\$ 16,000	\$ 25,000	\$ -	\$ -	\$ -

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
SPRINGDALE GOLF FUND

Golf Course Maintenance		584-753.001-981.0100			Public Improvements		
renovate cart paths around bridges & abutments							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 25,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Golf Course Maintenance		584-753.001-981.0100			Public Improvements		
Add new bathroom with cement pad							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	25,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Golf Course Maintenance		584-753.001-981.0100			Public Improvements		
Add new cart paths							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	25,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Golf Course Maintenance		584-753.001-981.0000			Public Improvements		
Add wash pad for maintenance equipment							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	6,000	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Golf Course Maintenance	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Total	\$ 25,000	\$ 50,000	\$ 6,000	\$ -	\$ -	\$ -	\$ -

Golf Course Club House		584-753.002-981.0100			Public Improvements		
Renovate patio-pergola/flooring							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 15,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
SPRINGDALE GOLF FUND

Golf Course Club House	584-753.002-981.0100				Public Improvements		
New tee signs and entrance sign	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	5,000	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

Golf Course Club House	584-753.002-981.0100				Public Improvements		
New tables and chairs for inside clubhouse	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	5,000	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

Golf Course Club House	584-753.002-981.0100				Public Improvements		
Add light poles to parking lot	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	10,000	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

Golf Course Club House	584-753.002-972.0000				Furniture		
Renovate cart staging area & entrance with asphalt	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	25,000	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

Golf Course Club House	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Grand Total	\$ 15,000	\$ 10,000	\$ 10,000	\$ 25,000	\$ -	\$ -	\$ -



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

CITY OF BIRMINGHAM
2020-2021 BUDGET
CAPITAL OUTLAY SUMMARY
AUTO PARKING SYSTEM FUND

DEPARTMENT	DEPT. #	PROJECTED FY 2019-2020	PROPOSED FY 2020-2021	PLANNED FY 2021-2022	PLANNED FY 2022-2023	PLANNED FY 2023-2024	PLANNED FY 2024-2025	PLANNED FY 2025-2026
Meter & Surface Lots	305.000	\$ 368,160	\$ 173,400	\$ 8,750	\$ 27,900	\$ -	\$ -	\$ -
General & Administrative	538.001	40,000	90,000	50,000	50,000	-	-	-
Pierce Street Structure	538.002	154,950	2,105,200	5,200	5,200	-	-	-
Park Street Structure	538.003	6,750	5,200	780,200	80,200	-	-	-
Peabody Street Structure	538.004	12,950	-	-	-	-	-	-
North Woodward Structure	538.005	782,290	800,000	-	2,800,000	-	-	-
Lot #6 N. Woodward/Harmon	538.006	163,000	-	25,000	-	-	-	-
Chester Street Structure	538.008	14,240	-	-	500,000	-	-	-
TOTAL		\$ 1,542,340	\$ 3,173,800	\$ 869,150	\$ 3,463,300	\$ -	\$ -	\$ -

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
AUTO PARKING SYSTEM FUND

Meter & Surface Lots	585-305.000-971.0100				Machinery & Equipment		
Oakland County Radio system upgrade	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 28,500	50,000	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	\$ 300	No Impact	No Impact			

Meter & Surface Lots	585-305.000-971.0200				Parking Meters		
4G modem & Display upgrade for Liberty Meters	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 5,850	120,500	5,850	25,000	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

Meter & Surface Lots	585-305.000-971.0200				Parking Meters		
60 Parking meters to replace 5 year old meters	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 333,810	2,900	2,900	2,900	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

Meter & Surface Lots	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Total	\$ 368,160	\$ 173,400	\$ 8,750	\$ 27,900	\$ -	\$ -	\$ -

General & Administrative	590-538.001-971.0100				Machinery & Equipment		
Updated signage	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 5,000	-	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

General & Administrative	590-538.001-981.0100				Public Improvements		
Integrated off-street/on-street parking application, development and launch projections	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 35,000	90,000	50,000	50,000	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

General & Administrative	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Total	\$ 40,000	\$ 90,000	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
AUTO PARKING SYSTEM FUND

Pierce Street Structure	585-538.002-971.0100				Machinery & Equipment		
Changeable message signs	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 4,950	5,200	5,200	5,200	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

Pierce Street Structure	585-538.002-977.0000				Buildings		
Rehab of Structure - Estimate prior to full structural analysis	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 150,000	2,100,000	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

Pierce Street Structure	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Total	\$ 154,950	\$ 2,105,200	\$ 5,200	\$ 5,200	\$ -	\$ -	\$ -

Park Street Structure	585-538.003-971.0100				Machinery & Equipment		
Changeable message signs	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 6,500	5,200	5,200	5,200	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	\$ 500	No Impact			

Park Street Structure	585-538.003-977.0000				Buildings		
Rehab of Structure - Estimate prior to full structural analysis	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 250	-	775,000	75,000	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

Park Street Structure	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Total	\$ 6,750	\$ 5,200	\$ 780,200	\$ 80,200	\$ -	\$ -	\$ -

Peabody Street Structure	585-538.004-971.0100				Machinery & Equipment		
Changeable message signs	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 4,950	-	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
AUTO PARKING SYSTEM FUND

Peabody Street Structure	585-538.004-977.0000				Buildings		
Elevator repairs	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 8,000	-	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

Peabody Street Structure	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Total	\$ 12,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

North Woodward Structure	585-538.005-971.0100				Machinery & Equipment		
Changeable message signs	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 4,950	-	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

North Woodward Structure	585-538.005-977.0000				Buildings		
Rehab of Structure - Estimate prior to full structural analysis	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 700,000	800,000	-	2,800,000	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

North Woodward Structure	585-538.005-981.0100				Public Improvements		
Fascia repair	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 77,340	-	-	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

North Woodward Structure	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Grand Total	\$ 782,290	\$ 800,000	\$ -	\$ 2,800,000	\$ -	\$ -	\$ -

Lot #6 N. Woodward/Harmon	585-538.006-981.0100				Public Improvements		
Rehab with water retention and river access	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 163,000	-	25,000	-	-	-	-
Impact on Future Budgets							
Annual Costs	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
AUTO PARKING SYSTEM FUND

Chester Street Structure		585-538.008-971.0100			Machinery & Equipment		
Changeable message signs		PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED
		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>
Estimated City Cost		\$ 4,950	-	-	-	-	-
		Impact on Future Budgets					
		<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>		
Annual Costs		No Impact	No Impact	No Impact	No Impact		

Chester Street Structure		585-538.008-977.0000			Buildings		
Elevator repairs		PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED
		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>
Estimated City Cost		\$ 9,290	-	-	-	-	-
		Impact on Future Budgets					
		<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>		
Annual Costs		No Impact	No Impact	No Impact	No Impact		

Chester Street Structure		585-538.008-977.0000			Buildings		
Lighting retrofit		PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED
		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>
Estimated City Cost		\$ -	-	-	500,000	-	-
		Impact on Future Budgets					
		<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>		
Annual Costs		No Impact	No Impact	No Impact	No Impact		

Chester Street Structure		PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED
		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>
Grand Total		\$ 14,240	\$ -	\$ -	\$ 500,000	\$ -	\$ -



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

CITY OF BIRMINGHAM
2020-2021 BUDGET
CAPITAL OUTLAY SUMMARY
SEWAGE-DISPOSAL SYSTEM FUND

DEPARTMENT	DEPT. #	PROJECTED FY 2019-2020	PROPOSED FY 2020-2021	PLANNED FY 2021-2022	PLANNED FY 2022-2023	PLANNED FY 2023-2024	PLANNED FY 2024-2025	PLANNED FY 2025-2026
Public Improvements	536.001	2,915,000	1,305,000	1,545,000	1,585,000	475,000	-	10,000
Sewer Improvements		250,000	500,000	250,000	-	-	-	-
TOTAL		\$ 3,165,000	\$ 1,805,000	\$ 1,795,000	\$ 1,585,000	\$ 475,000	\$ -	\$ 10,000

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
SEWAGE-DISPOSAL SYSTEM FUND

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Pierce St. alley sewer improvements							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 100,000	-	25,000	100,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Maple Rd. - Chester St. to Woodward Ave.							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 725,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Grant St. - E. Lincoln Ave. to Humphrey Ave.							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 140,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Oak St. - Westwood Dr to N. Glenhurst Dr.							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 160,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Cranbrook - Maple to 14 Mile							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 90,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Westwood Dr./N. Glenhurst/Lyonhurst/Brookwood (Backyard Sewer Plan)							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 1,700,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
SEWAGE-DISPOSAL SYSTEM FUND

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Quarton Lake - PH II (Brookwood, Lynhurst, N. Glenhurst, Westwood)							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	500,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
LakeView - SAD (Harmon - Oak)							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	450,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Grant St (Humphrey - Lincoln & 14 - Bird)							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	160,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Oakland (N. Old Woodward - Woodward)							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	10,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Oak St (Glenhurst - Westwood) - Quarton Lake - PH III							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	185,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
S. Old Woodward Ave. - E. Brown St. to Landon St.							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	200,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
SEWAGE-DISPOSAL SYSTEM FUND

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Peabody St (Brown - Lincoln)							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	10,000	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
S. Old Woodward - S. End (Landon - Lincoln)							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	10,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
N. Adams - N. End (Federal Funding - 80% Grant)							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	60,000	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Pierce St (Bird - Lincoln)							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	75,000	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Townsend (Southfoeld - Chester) Oldest							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	400,000	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Hazel (Old Woodward - Woodward)							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	10,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
SEWAGE-DISPOSAL SYSTEM FUND

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
8 Mile Storage Tank (OCWRC)							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	325,000	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
N. Old Woodward - N. End (Oak - Woodward)							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	15,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Derby Road (N. Eton - Coolidge)							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	550,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Redding (Lake Park - Woodward)							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	200,000	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Edgewood (Lincoln - Southlawn)							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	250,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Windemere (N. Eton - St. Andrews)							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	-	425,000	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
SEWAGE-DISPOSAL SYSTEM FUND

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Arlington (Maple - Lincoln)							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	-	25,000	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Shirley (Maple - Lincoln)							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	-	25,000	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements in Conjunction with Street Work		590-536.001-981.0100			Public Improvements		
Unnamed St (Cole - 250 S. of E. Lincoln)							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	450,000	450,000	-	-	10,000
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Sewer Improvements	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Grand Total	\$ 2,915,000	\$ 1,305,000	\$ 1,545,000	\$ 1,585,000	\$ 475,000	\$ -	\$ 10,000

Sewer Improvements		590-536.001-981.0200			Sewer Improvements		
Backyard Sewer Lining							
	<u>PROJECTED</u>	<u>PROPOSED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>	<u>PLANNED</u>
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 250,000	500,000	250,000	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
2020-2021 BUDGET
CAPITAL OUTLAY SUMMARY
WATER SUPPLY SYSTEM FUND

DEPARTMENT	DEPT. #	PROJECTED FY 2019-2020	PROPOSED FY 2020-2021	PLANNED FY 2021-2022	PLANNED FY 2022-2023	PLANNED FY 2023-2024	PLANNED FY 2024-2025	PLANNED FY 2025-2026
Water Main Replacement in	537.004	3,220,330	1,370,000	1,495,000	585,000	1,540,000	-	75,000
TOTAL		\$ 3,220,330	\$ 1,370,000	\$ 1,495,000	\$ 585,000	\$ 1,540,000	\$ -	\$ 75,000

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
WATER SUPPLY SYSTEM FUND

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
Maple Rd. - Chester St. to Woodward Ave							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 1,321,300	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
Grant St. - E Lincoln Ave to Humphrey Ave.; Grant St. - Bird Ave. to W. 14 Mile Rd.							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 120,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
Cranbrook - Maple to 14 Mile							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 50,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
Lyonhurst Rd. - Redding Rd. to Raynale St.							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 750,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
Bowers Rd.							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 894,030	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
Oak St. - Westwood Dr. to N. Glenhurst Dr.							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 85,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
WATER SUPPLY SYSTEM FUND

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
Grant St. - Bird Ave. to W. 14 Mile Rd.							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	210,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
Oakland (N. Old Woodward - Woodward)							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	10,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
Oak St (Glenhurst - Westwood) - Quarton Lk - PH II							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	100,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
Lakeview - SAD (Harmon-Oak)							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	350,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
Quarton Lake - PH II (Brookwood, Lyonhurst, N. Glenhurst, Westwood)							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	500,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
Water Tower Maintenance							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	200,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
WATER SUPPLY SYSTEM FUND

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
S. Old Woodward Ave. - Brown St. to Landon St.							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	125,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
Peabody St (Brown - Maple)							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	10,000	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
Pierce St Alley							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	25,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
S. Old Woodward - S. End (Landon-Lincoln)							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	10,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
N. Adams - N. End (Federally Funded 80%)							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	60,000	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
Pierce St (Bird - Lincoln)							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	575,000	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
WATER SUPPLY SYSTEM FUND

Water Main Replacement in Conjunction with Street Work Townsend (Southfield - Chester)		591-537.004-981.0100			Public Improvements		
	<u>PROJECTED</u> <u>2019-2020</u>	<u>PROPOSED</u> <u>2020-2021</u>	<u>PLANNED</u> <u>2021-2022</u>	<u>PLANNED</u> <u>2022-2023</u>	<u>PLANNED</u> <u>2023-2024</u>	<u>PLANNED</u> <u>2024-2025</u>	<u>PLANNED</u> <u>2025-2026</u>
Estimated City Cost	\$ -	-	200,000	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work Hazel (Old Woodward - Woodward)		591-537.004-981.0100			Public Improvements		
	<u>PROJECTED</u> <u>2019-2020</u>	<u>PROPOSED</u> <u>2020-2021</u>	<u>PLANNED</u> <u>2021-2022</u>	<u>PLANNED</u> <u>2022-2023</u>	<u>PLANNED</u> <u>2023-2024</u>	<u>PLANNED</u> <u>2024-2025</u>	<u>PLANNED</u> <u>2025-2026</u>
Estimated City Cost	\$ -	-	-	25,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work Windemere (N. Eton - St. Andrews)		591-537.004-981.0100			Public Improvements		
	<u>PROJECTED</u> <u>2019-2020</u>	<u>PROPOSED</u> <u>2020-2021</u>	<u>PLANNED</u> <u>2021-2022</u>	<u>PLANNED</u> <u>2022-2023</u>	<u>PLANNED</u> <u>2023-2024</u>	<u>PLANNED</u> <u>2024-2025</u>	<u>PLANNED</u> <u>2025-2026</u>
Estimated City Cost	\$ -	-	-	-	315,000	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work Redding (Lake Park - Woodward)		591-537.004-981.0100			Public Improvements		
	<u>PROJECTED</u> <u>2019-2020</u>	<u>PROPOSED</u> <u>2020-2021</u>	<u>PLANNED</u> <u>2021-2022</u>	<u>PLANNED</u> <u>2022-2023</u>	<u>PLANNED</u> <u>2023-2024</u>	<u>PLANNED</u> <u>2024-2025</u>	<u>PLANNED</u> <u>2025-2026</u>
Estimated City Cost	\$ -	-	300,000	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work Edgewood (Lincoln - Southlawn)		591-537.004-981.0100			Public Improvements		
	<u>PROJECTED</u> <u>2019-2020</u>	<u>PROPOSED</u> <u>2020-2021</u>	<u>PLANNED</u> <u>2021-2022</u>	<u>PLANNED</u> <u>2022-2023</u>	<u>PLANNED</u> <u>2023-2024</u>	<u>PLANNED</u> <u>2024-2025</u>	<u>PLANNED</u> <u>2025-2026</u>
Estimated City Cost	\$ -	-	-	50,000	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work Pembroke (N. Eton - Edenborough)		591-537.004-981.0100			Public Improvements		
	<u>PROJECTED</u> <u>2019-2020</u>	<u>PROPOSED</u> <u>2020-2021</u>	<u>PLANNED</u> <u>2021-2022</u>	<u>PLANNED</u> <u>2022-2023</u>	<u>PLANNED</u> <u>2023-2024</u>	<u>PLANNED</u> <u>2024-2025</u>	<u>PLANNED</u> <u>2025-2026</u>
Estimated City Cost	\$ -	-	-	-	125,000	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
WATER SUPPLY SYSTEM FUND

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
Arlington (Maple - Lincoln)							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	-	550,000	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
Shirley (Maple - Lincoln)							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	-	-	550,000	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Conjunction with Street Work		591-537.004-981.0100			Public Improvements		
Unnamed Streets							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	350,000	350,000	-	-	75,000
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Water Main Replacement in Co	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Grand Total	\$ 3,220,330	\$ 1,370,000	\$ 1,495,000	\$ 585,000	\$ 1,540,000	\$ -	\$ 75,000

CITY OF BIRMINGHAM
2020-2021 BUDGET
CAPITAL OUTLAY SUMMARY
LINCOLN HILLS GOLF FUND

DEPARTMENT	DEPT. #	PROJECTED FY 2019-2020	PROPOSED FY 2020-2021	PLANNED FY 2021-2022	PLANNED FY 2022-2023	PLANNED FY 2023-2024	PLANNED FY 2024-2025	PLANNED FY 2025-2026
Golf Course Maintenance	753.001	\$ 51,000	\$ 11,000	\$ 11,000	\$ 16,000	\$ -	\$ -	\$ -
Golf Course Club House	753.002	10,000	10,000	25,000	-	-	-	-
TOTAL		\$ 61,000	\$ 21,000	\$ 36,000	\$ 16,000	\$ -	\$ -	\$ -

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
LINCOLN HILLS GOLF FUND

Golf Course Maintenance		597-753.001-981.0100			Public Improvements		
New beds on #3 and Bathrooms							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 5,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Golf Course Maintenance		597-753.001-981.0100			Public Improvements		
Replace culvert on #4 fairway							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 40,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Golf Course Maintenance		597-753.001-981.0100			Public Improvements		
New drainage on #4 fairway							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ 6,000	-	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

Golf Course Maintenance		597-753.001-981.0100			Public Improvements		
Build up putting green							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	7,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No impact	No Impact			

Golf Course Maintenance		597-753.001-981.0100			Public Improvements		
Install walking bridge over #5 creek							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	4,000	-	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	\$ 500	\$ 500			

Golf Course Maintenance		597-753.001-981.0100			Public Improvements		
Repair pump house roof							
	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Estimated City Cost	\$ -	-	5,000	-	-	-	-
Impact on Future Budgets							
	<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>			
Annual Costs	No Impact	No Impact	No Impact	No Impact			

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
LINCOLN HILLS GOLF FUND

Golf Course Maintenance		597-753.001-981.0100			Public Improvements		
Add new bunker on #1		PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED
		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>
Estimated City Cost		\$ -	-	6,000	-	-	-
		Impact on Future Budgets					
		<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>		
Annual Costs		No Impact	No Impact	No Impact	No Impact		

Golf Course Maintenance		597-753.001-981.0100			Public Improvements		
Renovate maintenance building		PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED
		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>
Estimated City Cost		\$ -	-	-	10,000	-	-
		Impact on Future Budgets					
		<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>		
Annual Costs		No Impact	No Impact	No Impact	No Impact		

Golf Course Maintenance		597-753.001-981.0100			Public Improvements		
New wash pad for equipment		PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED
		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>
Estimated City Cost		\$ -	-	-	6,000	-	-
		Impact on Future Budgets					
		<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>		
Annual Costs		No Impact	No Impact	No Impact	No Impact		

Golf Course Maintenance	PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED	PLANNED
	<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>2025-2026</u>
Total	\$ 51,000	\$ 11,000	\$ 11,000	\$ 16,000	\$ -	\$ -	\$ -

Golf Course Club House		597-753.002-981.0100			Public Improvements		
Retro light fixtures to dimmers		PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED
		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>
Estimated City Cost		\$ 5,000	-	-	-	-	-
		Impact on Future Budgets					
		<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>		
Annual Costs		No Impact	No Impact	No Impact	No Impact		

Golf Course Club House		597-753.002-981.0100			Public Improvements		
New beds around clubhouse		PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED
		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>
Estimated City Cost		\$ 5,000	-	-	-	-	-
		Impact on Future Budgets					
		<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>		
Annual Costs		No Impact	No Impact	No Impact	No Impact		

CITY OF BIRMINGHAM
CAPITAL OUTLAY REQUESTS
LINCOLN HILLS GOLF FUND

Golf Course Club House		597-753.002-981.0100			Public Improvements		
New pergola at teaching area		PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED
		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>
Estimated City Cost		\$ -	10,000	-	-	-	-
		Impact on Future Budgets					
		<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>		
Annual Costs		No Impact	No Impact	No Impact	No Impact		

Golf Course Club House		597-753.002-981.0100			Public Improvements		
Renovation of 1st tee		PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED
		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>
Estimated City Cost		\$ -	-	25,000	-	-	-
		Impact on Future Budgets					
		<u>Personnel</u>	<u>Supplies</u>	<u>Contractual</u>	<u>Total</u>		
Annual Costs		No Impact	No Impact	No Impact	No Impact		

Golf Course Club House		PROJECTED	PROPOSED	PLANNED	PLANNED	PLANNED	PLANNED
		<u>2019-2020</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>
Grand Total		\$ 10,000	\$ 10,000	\$ 25,000	\$ -	\$ -	\$ -

2020-2021 VEHICLE/EQUIPMENT REPLACEMENT SCHEDULE								
NO.	PURCHASE DATE	AGE (YEARS)	DESCRIPTION	COST	CLASSIFICATION	REPLACEMENT QUALIFIER	REPLACE OR EVALUATE	PROJECTED COST
143	9/12/1992	28	LEAF VAC	\$ 20,909	SPECIAL USE EQUIPMENT	12-15 YEARS	REPLACE	\$ 50,000
133	12/1/2012	8	FORD ESCAPE	\$ 21,989	PICKUP/VAN/SEDAN	8-10 YEARS	REPLACE	\$ 32,000
52	7/23/2012	8	GMC SIERRA	\$ 23,458	PICKUP/VAN/SEDAN	8-10 YEARS	EVALUATE	\$ 32,000
566	8/18/2015	5	DODGE CHARGER--REPLACE WITH FORD F1504WD POLICE RESPONDER	\$ 17,067	PICKUP/VAN/SEDAN	75-90k MILES	REPLACE	\$ 37,000
506	12/15/2008	12	FORD ESCAPE	\$ 17,483	PICKUP/VAN/SEDAN	75-90k MILES	REPLACE	\$ 37,000
30	8/14/2008	12	CASE FRONT END LOADER	\$ 161,897	LOADERS/BACKHOES	12-15 YEARS	EVALUATE	\$ 225,000
573	6/18/2007	13	G.E.M E2 ELECTRIC PARKING ENF. VEHICLE	\$ 11,589	SPECIAL USE EQUIPMENT	8-10 YEARS	REPLACE	\$ 25,000
110	5/29/2007	13	GMC C2500	\$ 21,854	PICKUP/VAN/SEDAN	8-10 YEARS	REPLACE	\$ 50,000
62	1/13/2012	8	GMC SIERRA 2500 HD	\$ 28,539	PICKUP/VAN/SEDAN	8-10 YEARS	EVALUATE	\$ 35,000
26	3/6/2007	13	CHEVY C7500	\$ 86,987	LARGE DUMP TRUCKS	12-15 YEARS	REPLACE	\$ 150,000
---	---	---	FAIRWAY MOWERS (2)	---	SPECIAL USE EQUIPMENT	8-10 YEARS	REPLACE	\$ 100,000
570	10/1/2015	5	FORD PI UTILITY AWD	\$ 30,000	UTILITY	75-90k MILES	REPLACE	\$ 35,000
573	6/18/2007	13	POLARIS G.E.M. EM 1400	\$ 11,589	SPECIAL USE EQUIPMENT	8-10 YEARS	REPLACE	\$ 25,000
			EXMARK FERTILIZER BUGGY SPRADER/SPRAYER	\$ 11,000	SPECIAL USE EQUIPMENT		ADDITION	\$ 11,000
								\$ 844,000

2021-2022 VEHICLE/EQUIPMENT REPLACEMENT SCHEDULE								
NO.	PURCHASE DATE	AGE (YEARS)	DESCRIPTION	COST	CLASSIFICATION	REPLACEMENT QUALIFIER	REPLACE OR EVALUATE	PROJECTED COST
564	6/8/2015	5	CHEVY TAHOE 4WD-POLICE PKG	\$ 30,012	PICKUP/VAN/SEDAN	75-90k MILES	REPLACE	\$ 60,000
501	3/16/2015	5	CHEVY TAHOE 4WD-ADMIN	\$ 26,521	PICKUP/VAN/SEDAN	75-90k MILES	REPLACE	\$ 40,000
505	5/1/2001	9	CHRYSLER--REPLACE WITH FORD TRANSIT CONNECT VAN	\$ 19,473	PICKUP/VAN/SEDAN	75-90k MILES	REPLACE	\$ 30,000
39	1/1/2013	9	GMC 1500 4X4	\$ 24,000	PICKUP/VAN/SEDAN	8-10 YEARS	EVALUATE	\$ 33,000
49	5/28/2015	8	GMC 3500 HD	\$ 45,251	DUMP TRUCK	8-10 YEARS	EVALUATE	\$ 50,000
225	1/21/2015	8	JOHN DEERE GATOR XUV	\$ 17,496	OFF ROAD UTILITY	5-8 SEASONS	REPLACE	\$ 19,000
233	3/22/2016	7	TORO UTILITY VEHICLE	\$ 18,781	OFF ROAD UTILITY	5-8 SEASONS	REPLACE	\$ 19,000
234	1/20/2015	8	TORO UTILITY VEHICLE	\$ 10,930	OFF ROAD UTILITY	5-8 SEASONS	REPLACE	\$ 15,000
218	6/1/2015	8	GMC SIERRA 2500 HD	\$ 26,960	PICKUP/VAN/SEDAN	8-10 YEARS	EVALUATE	\$ 30,000
206	1/1/2016	7	GMC SIERRA 1500	\$ 27,674	PICKUP/VAN/SEDAN	8-10 YEARS	EVALUATE	\$ 30,000
220	1/1/2016	7	GMC SIERRA 1500	\$ 27,674	PICKUP/VAN/SEDAN	8-10 YEARS	EVALUATE	\$ 30,000
221	1/1/2008	13	TORO WORKMAN 2110	\$ 18,000	OFF ROAD UTILITY	5-8 SEASONS	REPLACE	\$ 19,000
183	3/1/2009	12	TORO TRI PLEX TEE MOWER	\$ 18,138	MOWER	5-7 SEASONS	REPLACE	\$ 36,000
178	3/1/2011	10	TORO TRI PLEX TEE MOWER	\$ 25,469	MOWER	5-7 SEASONS	REPLACE	\$ 36,000
			FD UTILITIY PICKUP				ADDITION	\$ 45,000
								\$ 492,000

2022-2023 VEHICLE/EQUIPMENT REPLACEMENT SCHEDULE

[illegible]

City of Birmingham
General Governmental Revenues By Source
Twelve Fiscal Years ⁽¹⁾

<u>Fiscal Year Ended June 30</u>	<u>Taxes</u>	<u>%</u>	<u>Licenses and Permits</u>	<u>%</u>	<u>Fines & Forfeitures</u>	<u>%</u>	<u>Use Of Money & Property</u>	<u>%</u>
2012	21,915,493	70.1%	1,997,651	6.4%	1,202,215	3.8%	398,452	1.3%
2013	22,208,626	69.8%	2,134,522	6.7%	1,369,078	4.3%	52,597	0.2%
2014	22,180,652	65.5%	2,886,950	8.6%	1,784,432	5.3%	402,394	1.2%
2015	23,128,051	65.1%	2,888,640	8.1%	1,703,518	4.8%	294,443	0.8%
2016	23,743,932	65.6%	3,459,940	9.6%	1,475,443	4.1%	300,980	0.8%
2017	24,574,829	66.3%	3,380,396	9.1%	1,635,292	4.4%	144,986	0.4%
2018	27,053,055	66.9%	2,933,593	7.3%	1,853,137	4.6%	280,375	0.7%
2019	28,533,673	65.2%	3,147,702	7.2%	1,725,867	3.9%	1,188,241	2.7%
2020 (Budget)	29,659,130	67.5%	3,053,720	6.9%	1,811,140	4.1%	786,730	1.8%
2021 (Budget)	30,539,760	68.4%	2,774,960	6.2%	1,824,110	4.1%	812,090	1.8%
2022 (Planned)	31,778,130	68.8%	2,725,250	5.9%	1,848,710	4.0%	895,990	1.9%
2023 (Planned)	32,677,280	69.4%	2,715,660	5.8%	1,873,800	4.0%	871,060	1.9%

Notes:

- (1) This schedule includes revenues of the General Fund, Special Revenue Funds, Debt-Service Fund, Permanent Fund, and Capital Projects Fund, after elimination of interfund transfers between these funds. This schedule excludes bond transactions.

City of Birmingham
General Governmental Revenues By Source
Twelve Fiscal Years (1)

<u>Fiscal Year Ended June 30</u>	<u>Federal Grants</u>	<u>%</u>	<u>Inter- Govern- mental</u>	<u>%</u>	<u>Charges For Services</u>	<u>%</u>	<u>Other</u>	<u>%</u>	<u>Total</u>	
2012	141,052	0.5%	2,914,805	9.3%	2,054,713	6.6%	635,681	2.0%	31,260,062	100.00%
2013	68,628	0.2%	3,047,133	9.6%	2,461,171	7.7%	491,043	1.5%	31,832,798	100.00%
2014	121,101	0.4%	3,215,410	9.5%	2,690,234	7.9%	570,898	1.6%	33,852,071	100.00%
2015	99,510	0.3%	3,707,425	10.4%	2,945,360	8.3%	750,540	2.2%	35,517,487	100.00%
2016	96,297	0.3%	3,712,840	10.3%	3,098,821	8.6%	336,661	0.9%	36,224,914	100.00%
2017	38,593	0.1%	3,787,309	10.2%	2,956,172	8.0%	567,346	1.5%	37,084,923	100.00%
2018	127,011	0.3%	4,658,177	11.5%	2,887,483	7.1%	645,467	1.6%	40,438,298	100.00%
2019	139,204	0.3%	4,536,719	10.4%	3,245,283	7.4%	1,264,115	2.9%	43,780,804	100.00%
2020 (Budget)	96,959	0.2%	4,198,540	9.6%	3,512,670	8.0%	820,663	1.9%	43,939,552	100.00%
2021 (Budget)	79,100	0.2%	4,441,940	10.0%	3,399,020	7.6%	769,190	1.7%	44,640,170	100.00%
2022 (Planned)	70,100	0.2%	4,549,390	9.9%	3,437,700	7.4%	874,580	1.9%	46,179,850	100.00%
2023 (Planned)	71,100	0.2%	4,596,480	9.8%	3,477,410	7.4%	719,460	1.5%	47,002,250	100.00%

City of Birmingham
General Governmental Revenues By Source
Twelve Fiscal Years ⁽¹⁾

<u>Fiscal Year Ended June 30</u>	<u>Taxes</u>	<u>%</u>	<u>Licenses and Permits</u>	<u>%</u>	<u>Fines & Forfeitures</u>	<u>%</u>	<u>Use Of Money & Property</u>	<u>%</u>
2012	21,915,493	70.1%	1,997,651	6.4%	1,202,215	3.8%	398,452	1.3%
2013	22,208,626	69.8%	2,134,522	6.7%	1,369,078	4.3%	52,597	0.2%
2014	22,180,652	65.5%	2,886,950	8.6%	1,784,432	5.3%	402,394	1.2%
2015	23,128,051	65.1%	2,888,640	8.1%	1,703,518	4.8%	294,443	0.8%
2016	23,743,932	65.6%	3,459,940	9.6%	1,475,443	4.1%	300,980	0.8%
2017	24,574,829	66.3%	3,380,396	9.1%	1,635,292	4.4%	144,986	0.4%
2018	27,053,055	66.9%	2,933,593	7.3%	1,853,137	4.6%	280,375	0.7%
2019	28,533,673	65.2%	3,147,702	7.2%	1,725,867	3.9%	1,188,241	2.7%
2020 (Budget)	29,659,130	67.5%	3,053,720	6.9%	1,811,140	4.1%	786,730	1.8%
2021 (Budget)	30,539,760	68.4%	2,774,960	6.2%	1,824,110	4.1%	812,090	1.8%
2022 (Planned)	31,778,130	68.8%	2,725,250	5.9%	1,848,710	4.0%	895,990	1.9%
2023 (Planned)	32,677,280	69.4%	2,715,660	5.8%	1,873,800	4.0%	871,060	1.9%

Notes:

- (1) This schedule includes revenues of the General Fund, Special Revenue Funds, Debt-Service Fund, Permanent Fund, and Capital Projects Fund, after elimination of interfund transfers between these funds. This schedule excludes bond transactions.

City of Birmingham
General Governmental Revenues By Source
Twelve Fiscal Years (1)

<u>Fiscal Year Ended June 30</u>	<u>Federal Grants</u>	<u>%</u>	<u>Inter- Govern- mental</u>	<u>%</u>	<u>Charges For Services</u>	<u>%</u>	<u>Other</u>	<u>%</u>	<u>Total</u>	
2012	141,052	0.5%	2,914,805	9.3%	2,054,713	6.6%	635,681	2.0%	31,260,062	100.00%
2013	68,628	0.2%	3,047,133	9.6%	2,461,171	7.7%	491,043	1.5%	31,832,798	100.00%
2014	121,101	0.4%	3,215,410	9.5%	2,690,234	7.9%	570,898	1.6%	33,852,071	100.00%
2015	99,510	0.3%	3,707,425	10.4%	2,945,360	8.3%	750,540	2.2%	35,517,487	100.00%
2016	96,297	0.3%	3,712,840	10.3%	3,098,821	8.6%	336,661	0.9%	36,224,914	100.00%
2017	38,593	0.1%	3,787,309	10.2%	2,956,172	8.0%	567,346	1.5%	37,084,923	100.00%
2018	127,011	0.3%	4,658,177	11.5%	2,887,483	7.1%	645,467	1.6%	40,438,298	100.00%
2019	139,204	0.3%	4,536,719	10.4%	3,245,283	7.4%	1,264,115	2.9%	43,780,804	100.00%
2020 (Budget)	96,959	0.2%	4,198,540	9.6%	3,512,670	8.0%	820,663	1.9%	43,939,552	100.00%
2021 (Budget)	79,100	0.2%	4,441,940	10.0%	3,399,020	7.6%	769,190	1.7%	44,640,170	100.00%
2022 (Planned)	70,100	0.2%	4,549,390	9.9%	3,437,700	7.4%	874,580	1.9%	46,179,850	100.00%
2023 (Planned)	71,100	0.2%	4,596,480	9.8%	3,477,410	7.4%	719,460	1.5%	47,002,250	100.00%

City of Birmingham, Michigan
General Governmental Expenditures by Function
Twelve Fiscal Years ⁽¹⁾

Fiscal Year Ended June 30	General Gov't	%	Public Safety	%	Solid Waste	%	Highways & Streets	%	Community Development	%
2012	4,775,432	15.0%	10,432,022	32.9%	1,680,741	5.3%	2,287,052	7.2%	1,501,419	4.7%
2013	4,934,254	14.8%	11,851,735	35.6%	1,724,849	5.2%	2,298,758	6.9%	1,913,016	5.7%
2014	5,126,508	15.4%	12,978,613	39.0%	1,679,168	5.0%	2,695,251	8.1%	1,952,815	5.9%
2015	5,160,703	13.7%	12,821,342	34.0%	1,681,330	4.5%	2,688,769	7.1%	2,127,032	5.6%
2016	4,917,650	14.2%	11,985,817	34.9%	1,678,769	4.9%	2,580,756	7.5%	2,264,518	6.6%
2017	5,289,965	12.0%	12,905,267	29.5%	1,862,750	4.3%	2,836,123	6.5%	2,758,240	6.3%
2018	6,038,665	13.1%	12,747,111	27.6%	1,934,280	4.2%	4,374,737	9.5%	3,506,544	7.6%
2019	5,357,049	13.2%	13,725,729	33.8%	1,956,826	4.8%	3,792,409	9.3%	3,066,704	7.5%
2020 (Budget)	6,081,847	12.2%	14,508,078	28.9%	2,084,860	4.1%	4,211,771	8.4%	3,423,134	6.8%
2021 (Budget)	6,652,960	15.2%	14,764,760	33.6%	2,143,770	4.9%	3,185,660	7.2%	3,140,150	7.1%
2022 (Planned)	6,702,330	15.8%	15,093,010	35.3%	2,208,420	5.2%	3,655,470	8.5%	3,119,070	7.3%
2023 (Planned)	7,114,410	14.5%	15,085,460	30.7%	2300040	4.7%	3,585,050	7.3%	3127680	6.3%

Notes:

- (1) For years 2012-2019, this schedule includes expenditures of the governmental funds (General Fund, Special Revenue Funds, Debt-Service Fund, Permanent Fund, and Capital Projects Fund) as reported in the City's Comprehensive Annual Financial Report (CAFR). These expenditures do not include interfund transfers with the exception of those transfers properly reported as expenditures in the CAFR according to GASB 34. Years 2020 - 2023 include budgeted or proposed interfund transfers which would be considered expenditures in the CAFR in accordance with GASB 34.

City of Birmingham, Michigan
General Governmental Expenditures by Function
Twelve Fiscal Years ⁽¹⁾

<u>Fiscal Year Ended June 30</u>	<u>Engineering & Public Services</u>	<u>%</u>	<u>Contri- butions</u>	<u>%</u>	<u>Capital Outlay</u>	<u>%</u>	<u>Debt Service</u>	<u>%</u>	<u>Total</u>	
2012	3,645,813	11.5%	647,089	2.0%	4,608,750	14.5%	2,159,328	6.9%	31,737,646	100.00%
2013	4,042,009	12.1%	993,219	3.0%	3,312,249	9.9%	2,232,603	6.8%	33,302,692	100.00%
2014	3,780,627	11.4%	1,239,132	3.7%	2,377,087	7.1%	1,439,278	4.4%	33,268,479	100.00%
2015	3,860,925	10.2%	1,228,831	3.3%	6,596,735	17.5%	1,510,421	4.1%	37,676,088	100.00%
2016	4,096,617	11.9%	1,019,722	3.0%	4,278,081	12.4%	1,571,484	4.6%	34,393,414	100.00%
2017	5,198,157	11.9%	1,150,000	2.6%	10,161,142	23.2%	1,627,600	3.7%	43,789,244	100.00%
2018	6,038,665	13.1%	1,150,000	2.5%	8,707,024	18.9%	1,650,950	3.6%	46,147,976	100.00%
2019	6,295,761	15.5%	1,219,055	3.0%	3,650,139	9.0%	1,582,515	3.9%	40,646,187	100.00%
2019 (Budget)	8,593,743	17.1%	1,642,987	3.3%	8,241,655	16.4%	1,610,300	3.2%	50,398,375	100.00%
2020 (Budget)	5,345,180	12.1%	1,463,550	3.3%	5,842,860	13.3%	1,549,250	3.5%	44,088,140	100.00%
2021 (Planned)	5,658,190	13.2%	1,492,820	3.5%	3,423,240	8.0%	1,477,600	3.4%	42,830,150	100.00%
2023 (Planned)	7,680,310	15.6%	1,522,680	3.1%	7,458,380	15.1%	1,411,800	2.9%	49,285,810	100.00%



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

City of Birmingham
General Governmental Tax Revenues by Source
Last Ten Fiscal Years

Fiscal Year Ended <u>June 30</u>	Property Taxes					Total Taxes
	<u>Operating</u>	<u>Solid Waste</u>	<u>Debt</u>	<u>Special Assessments</u>		
2010	19,423,685	1,446,885	1,989,534	495,392	\$	23,355,496
2011	19,319,577	1,323,590	2,038,121	401,055		23,082,343
2012	18,306,956	1,482,338	2,126,199	298,852		22,214,345
2013	18,446,934	1,554,700	2,206,992	205,044		22,413,670
2014	19,062,024	1,680,872	1,437,756	143,618		22,324,270
2015	19,797,129	1,803,535	1,527,387	253,509		23,381,560
2016	20,353,128	1,825,954	1,564,850	112,124		23,856,056
2017	21,129,269	1,823,681	1,621,880	32,384		24,607,214
2018	23,591,497	1,819,326	1,642,232	28,582		27,081,636
2019	27,611,419	1,937,413	2,710,019	35,358		32,294,209

Source: City of Birmingham Finance Department

City of Birmingham
Property Tax Levies and Collections
Last Ten Fiscal Years

Fiscal Year Ended June 30	Taxes Levied for the Fiscal Year-		Adjusted Levy at Settlement ^e	Collected within the Fiscal Year of the Levy ^{b,c}	
	Original Levy ^{a,f}	Adjustments		Amount	Percentage of Original Levy
2010	28,798,870	(38,243)	28,760,627	28,720,517	99.73%
2011	28,192,503	(82,454)	28,110,049	28,077,723	99.59%
2012	27,973,477	(132,233)	27,841,244	27,810,741	99.42%
2013	27,831,121	(143,004)	27,688,117	27,666,416	99.41%
2014	27,926,594	(206,210)	27,720,384	27,700,204	99.19%
2015	28,748,732	(89,666)	28,659,066	28,645,636	99.64%
2016	29,841,573	(108,231)	29,733,342	29,608,260	99.22%
2017	31,494,379	(212,859)	31,281,520	31,261,246	99.26%
2018	32,917,071	(23,780)	32,893,291	32,877,215	99.88%
2019	34,523,360	(252,127)	34,271,233	34,209,893	99.09%

Source: City of Birmingham Finance Department
NA=Not available

^aIncludes tax levy for the Baldwin Public Library which is a discretely-presented component unit. While legally separate, the library is fiscally dependent on the City.

^bIncludes payment from Oakland County. All unpaid real and personal property taxes (except PA 189) are returned to Oakland County at the end of the collection period. The City is paid in full for delinquent real property at the time of settlement with Oakland County. The City is paid for delinquent personal property taxes as they are collected by Oakland County.

^c *Collected within the Fiscal Year* includes personal property tax payments received subsequent to settlement with Oakland County but prior to the end of the fiscal year.

^dRepresents collections of personal property taxes and PA 189 taxes, if any.

^eRepresents amended levy at time of settlement with Oakland County. It does not reflect subsequent adjustments to the levy which are not readily available.

^fBeginning in 2007, *Taxes Levied* includes the Brownfield Authority, a component unit which is fiscally dependent on the City. Taxes levied are insignificant.

Collections in Subsequent Years ^d	Total Collections to Date	
	Amount	Percentage of Adjusted Levy
29,525	\$ 28,750,042	99.96%
27,903	28,105,626	99.98%
29,316	27,840,057	100.00%
18,271	27,684,687	99.99%
13,892	27,714,096	99.98%
18,833	28,664,469	100.02%
9,038	29,617,298	100.00%
15,883	31,277,129	99.00%
23,882	32,901,097	99.00%
N/A	N/A	N/A

City of Birmingham
Assessed and Taxable Values of Property
Last Ten Fiscal Years

Fiscal Year Ended June 30	Taxable Value				
	Residential	Commercial	Industrial	Personal	Total
	Property	Property	Property	Property	
2011	\$ 1,488,863,310	\$ 325,777,590	\$ 9,576,870	\$ 53,902,590	\$ 1,878,120,360
2012	1,407,917,640	318,640,620	2,830,890	57,211,130	1,786,600,280
2013	1,425,457,540	304,941,550	2,290,130	59,031,370	1,791,720,590
2014	1,474,714,050	303,977,570	1,955,450	61,381,350	1,842,028,420
2015	1,540,325,490	296,543,260	1,851,050	56,364,370	1,895,084,170
2016	1,637,922,800	301,626,590	1,178,200	60,309,460	2,001,037,050
2017	1,736,355,550	309,427,800	1,181,570	63,223,860	2,110,188,780
2018	1,827,013,140	325,812,540	1,077,760	66,440,970	2,220,344,410
2019	1,937,849,150	348,412,220	1,100,370	72,005,440	2,359,367,180
2019	2,677,227,240	513,212,860	2,234,070	72,477,620	3,265,151,790

Source: City of Birmingham Finance Department

Note 1: All valuations are taken from the original warrant for each year and do not reflect any supplemental warrants or subsequent Board of Review/Tax Tribunal adjustments.

Note 2: Property in the City of Birmingham is re-assessed annually. On March 15, 1994, the voters of the State of Michigan approved Proposal A, which includes significant changes to Section 3 of Article IX of the State constitution. Starting in 1995, the value against which taxes are spread was changed from assessed value to taxable value. Taxable value represents assessed value (50% of true cash value), limited for each property by the lower of 5% or inflation for as long as the parcel does not change ownership. When ownership is transferred, the taxable value reverts to the assessed value.

^aPer \$1,000 of taxable value.

Total Direct Tax Rate^a	Estimated Actual Value	Taxable Value as a Percentage of Actual Value	Total Assessed Value	Assessed Value as a Percentage of True Value
14.9998	\$ 4,176,535,800	45.0%	\$ 2,088,267,900	50%
15.6005	3,795,560,580	47.1%	1,897,780,290	50%
15.4641	3,783,979,380	47.4%	1,891,989,690	50%
15.0700	3,985,280,520	46.2%	1,992,640,260	50%
15.0900	4,367,489,880	43.4%	2,183,744,940	50%
14.8300	4,992,316,400	40.1%	2,496,158,200	50%
14.7600	5,505,741,060	38.3%	2,752,870,530	50%
14.6739	5,793,800,260	38.3%	2,896,900,130	50%
14.5142	6,112,446,160	38.6%	3,056,223,080	50%
14.3584	6,530,303,580	50.0%	3,265,151,790	50%

City of Birmingham
Principal Property Tax Payers
Current Year and Nine Years Ago

June 30, 2019

<u>Taxpayer</u>	<u>Type of Property</u>	<u>Taxable Value</u>	<u>Rank</u>	<u>Percentage of Total City Taxable Value</u>
Fuller Central Park Properties	Office, Retail	\$ 34,562,460	1	1.55%
DTE Energy	Utility	15,796,720	2	0.71%
US Reif 325 N Old Woodward MI LI	Retail, Condominiums	10,627,330	3	0.48%
Consumers Energy Company	Utility	9,374,090	4	0.42%
THC Investors	Hotel	9,227,690	5	0.41%
MTM Investments Holdings LLC	Office, Retail	9,210,590	6	0.41%
Woodward Brown Assoc	Office, Retail, Condominiums	8,525,000	7	0.38%
Merrillwood Building LLC	Office, Residential, Apts	8,469,300	8	0.38%
Maple Elm Development Co LLC	Residential	7,615,390	9	0.34%
Palladium of Birmingham LLC	Retail	6,069,680	10	0.27%
Geoff Hockman & Associates	Hotel, Office, Residential			
James Eshaki/J. P. Equities LLC	Office, Retail			
Associates of 555	Office, Retail, Apts			
Rosso Development	Residential, Apt., Office			
BP Commercial	Office, Hotels			
Kroger/Topvalco	Retail			
Prudential Investments	Office			
Total taxable value of 10 largest taxpayers		119,478,250		5.36%
Total taxable value of all other taxpayers		2,109,011,910		94.64%
Total taxable value of all taxpayers		<u>\$2,228,490,160</u>		<u>100.00%</u>

Source: City of Birmingham

June 30, 2010

<u>Taxable Value</u>	<u>Rank</u>	<u>Percentage of Total City Taxable Value</u>
\$ 34,986,640	1	1.66%
9,515,510	4	0.45%
19,690,090	2	0.93%
16,216,590	3	0.77%
9,226,910	5	0.44%
7,540,760	6	0.36%
5,836,620	7	0.28%
5,715,340	8	0.27%
5,440,420	9	0.26%
5,102,680	10	0.24%
<hr/>		<hr/>
119,271,560		5.66%
1,987,254,263		94.34%
<hr/>		<hr/>
<u>\$ 2,106,525,823</u>		<u>100.00%</u>

City of Birmingham
Direct and Overlapping Property Tax Rates
Last Ten Fiscal Years

(Millage rate per \$1,000 of taxable value, rounded to two decimal places)

Fiscal Year Ended June 30	City Direct Rates					Overlapping Rates			
	Basic					Oakland County			
	Charter Operating	Baldwin Public	Debt Service	Total Direct	Intermediate			Total County	
					Community College	School District			
	Rate a	Refuse b	Library c			County			Rate
2011	11.59	0.71	1.10	1.60	15.00	4.65	1.58	3.37	9.60
2012	11.69	0.84	1.32	1.75	15.60	4.65	1.58	3.37	9.60
2013	11.69	0.88	1.10	1.80	15.46	4.65	1.58	3.37	9.60
2014	11.69	0.93	1.10	1.36	15.07	4.65	1.58	3.37	9.60
2015	11.69	0.96	1.10	1.34	15.09	4.65	1.58	3.37	9.60
2016	11.49	0.92	1.10	1.32	14.83	4.54	1.58	3.36	9.48
2017	11.18	0.87	1.41	1.30	14.76	4.49	1.57	3.34	9.40
2018	11.25	0.83	1.41	1.19	14.67	4.49	1.56	3.31	9.35
2019	11.21	0.80	1.39	1.11	14.51	4.49	1.54	3.28	9.31
2020	11.12	0.78	1.37	1.09	14.36	4.04	1.53	3.25	8.82

Source: City of Birmingham Finance Department

Note: The following state requirements limit the City's ability to increase tax rates:

1) The Headlee constitutional amendment: this amendment to the state constitution approved in 1978 places an upper limit on the annual operating millage rate. The maximum rate is calculated by a formula tied to the rate of inflation and previous years' cumulative "roll-back factor." The Headlee maximum allowable millage rates per \$1,000 of taxable valuation for fiscal year 2018-2019 are as follows:

general operating 11.71, refuse 1.76, library 1.39. There is no Headlee limitation on debt service.

The Headlee limitation may be waived only by a vote of the electorate.

2) Truth in Assessing Act: this act approved in 1981 requires a rollback in maximum authorized tax rates when the total assessed value of all property in the City is less than the total State Equalized Value.

To-date this has not applied to the City of Birmingham.

^aThe City charter general operating-tax-rate limit is 20.00 mills per \$1,000 of taxable valuation.

^bMichigan law allows the City to levy up to 3.00 mills per \$1,000 of taxable value for refuse collection.

^cThe City charter provides for a tax levy in support of the library (a discretely-presented component unit). The levy must be no less than 0.50 mills and no more than 1.75 mills per \$1,000 of taxable valuation.

^dCity debt, unless otherwise provided by state law, must be approved by the electorate. The city commission shall levy taxes sufficient to pay the annual debt service.

^eSuburban Mobility Authority for Regional Transportation.

Overlapping Rates					Total Rates	
Birmingham Public Schools						
	Zoo	Art				
<u>SMARTe</u>	<u>Authority</u>	<u>Institute Authority</u>	<u>Homestead</u>	<u>Non-Homestead</u>	<u>Homestead</u>	<u>Non-Homestead</u>
0.59	0.10	0.00	18.08	26.90	43.37	52.19
0.59	0.10	0.00	19.02	27.00	44.91	52.89
0.59	0.10	0.20	19.46	27.42	45.21	53.17
0.59	0.10	0.20	19.92	27.90	45.49	53.46
1.00	0.10	0.20	19.22	27.90	45.21	53.89
1.00	0.10	0.20	18.63	27.90	44.24	53.51
0.99	0.10	0.20	18.40	27.90	43.85	53.35
0.99	0.10	0.20	18.07	27.80	43.38	53.11
1.00	0.10	0.19	17.44	27.65	42.56	52.77
0.99	0.10	0.19	17.38	27.77	41.85	52.24



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

City of Birmingham
Computation of Legal Debt Margin
Estimate - June 30, 2020

2020 State-Equalized Valuation	<u><u>\$ 3,265,151,790</u></u>
Debt limit ^a (10% of State-Equalized Valuation) ^b	\$ 326,515,179
Debt applicable to limitation:	
Total bonded and contractual debt ^c	9,539,280
Less deductions allowed by law:	
Water Supply System Revenue Bonds Series 1993	-
Combined sewer overflow abatement project	-
	<u> </u>
Net debt applicable to debt limit	<u>9,539,280</u>
Legal debt margin	<u><u>\$ 316,975,899</u></u>

Source: City of Birmingham Finance Department

^aThe legal debt limit is set forth in section 117.4a of Act 279 of 1909 (Home Rule City Act). This act also defines allowed deductions.

^bAct No. 202, P.A. 1943 as amended by Act No. 42, P.A. 1960 defines assessed valuation.

^cSee Summary of Outstanding Debt 2020-2021 in Debt Administration section of this budget.

City of Birmingham
Ratio of Net General Obligation Bonded Debt to Taxable Value and
Net General Obligation Bonded Debt per Capita
Last Ten Fiscal Years

Fiscal Year Ended			Gross	Less: Debt		Ratio of Net	
June 30	Population^c	Taxable Value^a	Bonded Debt^b	Service Fund^{c,d}	Net Bonded Debt	Bonded Debt to Taxable Value	Net Bonded Debt Per Capita
2010	20,460	2,024,142,830	46,115,399	92,639	\$ 46,022,760	2.27%	2,249
2011	20,103	1,878,120,360	42,258,891	59,120	42,199,771	2.25%	2,099
2012	20,284	1,786,600,280	38,114,277	27,942	38,086,335	2.13%	1,878
2013	20,682	1,791,720,590	33,779,352	16,734	33,762,618	1.88%	1,632
2014	20,920	1,842,028,420	30,450,734	17,962	30,432,772	1.65%	1,455
2015	21,805	1,895,084,170	26,556,678	36,390	26,520,288	1.40%	1,216
2016	22,219	2,001,037,050	22,621,514	35,716	22,585,798	1.13%	1,017
2017	22,358	2,110,188,780	19,272,872	93,640	19,179,232	0.91%	858
2018	20,472	2,220,344,410	16,375,433	90,740	16,284,693	0.73%	795
2019	20,103	2,359,367,180	11,181,709	89,477	11,092,232	0.47%	552

^aSee "Assessed and Taxable Values" schedule in this section.

^b*Gross Bonded Debt* includes general-obligation (g.o.) bonds and contractual obligations supported by property taxes. The g.o. bonds have been issued by the City. The contractual obligations represent the City share of bonds issued by other governmental entities. (See the Debt Administration section of this budget for details.) *Gross Bonded Debt* also includes the Brownfield redevelopment loan from the State of Michigan which is funded by property taxes captured through tax-incremental financing. The amount for *Gross Bonded Debt* does not include revenue bonds or contractual obligations repaid from the Enterprise Funds (user charges).

All amounts are net of related premiums, discounts, and adjustments.

^cAmount restricted for repayment of general-obligation bonds in the governmental activities.

Prior to the 2017-2018 budget, this column reported Cash in the Debt-Service Fund(s). Beginning with the 2017-18 budget, this column more appropriately reports Restricted Net Assets in the Debt-Service Fund(s). For years 2006 through 2008, there is no change in amount. The differences for years 2009 - 2014 are small and have a negligible effect on Net Bonded Debt.

^dBeginning in fiscal year 2003 and in accordance with GASB 34, several bond issues are now more appropriately accounted for in the Sewage-Disposal Fund rather than the Debt-Service Funds. These bond issues include the 2000 Sewer Improvement bonds, the CSO obligations, the George W. Kuhn Drain bonds, and the North Arm Drain bonds.

^eData for fiscal year 2011 is from U.S. Census Bureau for 2010. Estimates for fiscal years 2011-2019 are from SEMCOG (Southeast Michigan Council of Governments).

City of Birmingham
Ratio of Annual Debt-Service Expenditures
For General-Obligation Bonded Debt^a
To Total General Governmental Expenditures
Last Ten Fiscal Years

Fiscal Year Ended			Total Debt	Total General Governmental	Ratio of Debt Service To General Governmental
<u>June 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Service</u>	<u>Expenditures^b</u>	<u>Expenditures</u>
2010	\$ 3,608,306	\$ 1,695,534	\$ 5,303,840	\$ 34,172,346	15.52%
2011	3,860,578	1,469,010	5,329,587	30,045,688	17.74%
2012	4,148,136	1,402,953	5,551,090	31,737,646	17.49%
2013	4,337,888	1,282,339	5,620,228	33,302,692	16.88%
2014	3,689,895	1,159,807	4,849,702	33,268,479	14.58%
2015	3,850,277	1,040,542	4,890,819	37,676,088	12.98%
2016	3,884,497	906,083	4,790,579	34,393,414	13.93%
2017	3,693,688	689,849	4,383,537	35,712,938	12.27%
2018	1,819,605	524,278	2,343,883	39,736,611	5.90%
2019	1,815,834	433,957	2,249,791	40,646,187	5.54%

Source: City of Birmingham Finance Department

^aIncludes all general-obligation bonds and all contractual obligations supported by property taxes. Any general-obligation bonds not supported by property taxes have been excluded. All of the excluded bonds were reported in Enterprise Funds.

^bIncludes all expenditures of the General Fund, Special Revenue Funds, Debt-Service Fund, and Capital Projects Fund, including expenditures for debt-service and capital outlay.

City of Birmingham
Computation of Direct and Overlapping Bonded Debt
General-Obligation Bonds
June 30, 2019

Jurisdiction	Net General Obligation Bonded Debt Outstanding	Estimated Percent Applicable to Government	Amount Applicable to Government
DIRECT - City of Birmingham ^a	\$ 12,421,785	100.00%	\$ 12,421,785
OVERLAPPING ^b			
Birmingham School District	187,995,000	44.87%	84,353,357
Oakland County	314,844,309	4.05%	12,751,195
Oakland County Community College	-	4.07%	-
Oakland Intermediate School District	43,855,000	4.09%	1,793,670
TOTAL	<u>\$ 559,116,094</u>		<u>\$ 111,320,007</u>

^aSee "Ratio of Net General Obligation Bonded Debt to Taxable Value" schedule in this section for calculation of this number. This amount includes bonded debt and contractual obligations supported by property taxes. It also includes the Brownfield loan which is funded by property taxes captured through tax-incremental financing. The amount is net of all related premiums, discounts, adjustments. It is also net of funds restricted to repayment of debt.

^bInformation provided by the City's bonding agent, Bendzinski & Co., courtesy of the Municipal Advisory Council of Michigan. The percentages for each overlapping entity are calculated by dividing the City's taxable value by the taxable value for each entity.



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

**City of Birmingham
Principal Employers
Current Year and Nine Years Ago**

Employer	Product or Service	2019 ^a		
		Employees	Rank	Percentage of Total City Employment^c
Birmingham Public Schools ^d	Primary education	1,054	1	6.05%
McCann Worldgroup	Advertising and marketing	808	2	4.64%
City of Birmingham ^e	Government services	350	3	2.01%
Max Broock Realtors	Real estate sales	260	4	1.49%
Townsend Hotel	Hotel/restaurant	210	5	1.21%
Whole Foods Market	Supermarket chain	195	6	1.12%
Home Instead Senior Care	Home Care Assistance	176	7	1.01%
Assured Home Nursing Svc Inc	Home Care Assistance	150	8	0.86%
Kroger Co. of Michigan	Supermarket chain	132	9	0.76%
Coldwell Banker Weir Manuel	Real estate sales	109	10	0.63%
Munder Capital Management	Investment counselors			
Morgan Stanley	Securities broker			
Total		3,444		19.77%

^aSources include Reference USA, an on-line data base (<http://www.referenceusa.com>)

and previous Top Employer lists used by the Birmingham Finance Dept.

All companies in the top ten for 2019 were contacted directly to obtain or confirm 2019 employment data. Those that did not respond have not been included.

Numbers reported by the employers may include part-time employees and/or independent contractors.

^bThe primary source is the 2008 Community Profile prepared by Oakland County Planning & Economic Development as modified by the City Finance Department.

Rankings have changed due to restatement of City of Birmingham. See footnote e for details.

^cThe source for total employment data is SEMCOG (Southeast Michigan Council of Governments).

The number used for 2010 is 22,802 based on an estimate for 2000. The number used for 2019 is 20,325 based on an estimate for 2015 by SEMCOG.

These numbers do not include construction, farming, or military employment.

They do include full-time and part-time as well as the self-employed.

^dThe 2019 number represents all school district employees, not just employees working within Birmingham city limits.

^e 2019 reflects all budgeted positions for fiscal year 2020-2021.

2010 ^b		
Employees	Rank	Percentage of Total City Employment ^c
1,303	1	5.71%
452	2	1.98%
142	6	0.62%
150	5	0.66%
192	3	0.84%
-		0.00%
130	9	0.57%
-		0.00%
130	8	0.57%
140	7	0.61%
152	4	0.67%
100	10	0.44%
2,891		12.68%



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

City of Birmingham
Demographic and Economic Statistics
Last Ten Calendar Years

Calendar		Number	Median	Per		Total	Public	
Year	Population^a	of Households^a	Household Income^b	Capita Income^c	Median Age^d	School Enrollment K-12^e	School Enrollment K-12^f	Unemployment Rate^g
2010	20,103	9,039	\$ 101,529	\$ 69,151	42	3,452	2,457	8.1
2011	20,284	9,062	100,473	67,580	41.6	3,464	2,617	6.4
2012	20,682	9,192	100,789	68,806	41.5	3,467	2,685	5.6
2013	20,920	9,250	98,750	67,663	40.8	3,442	2,717	5.1
2014	21,805	9,592	107,161	69,172	40.5	3,749	2,765	4.4
2015	22,219	9,724	108,135	71,972	41.2	3,773	2,535	3.1
2016	22,358	9,734	112,545	75,132	41.0	3,781	2,574	2.1
2017	20,472	9,553	108,135	71,972	41.2	3,801	2,523	1.7
2018	20,319	9,530	114,537	78,668	41.2	3,483	2,473	2.4
2019	20,836	9,530	117,670	83,640	42.7	3,673	2,571	2.5

Sources:

^a2010 data is from U.S. Census Bureau for 2010.

Estimates for 2011-2018 are from SEMCOG, Southeast Michigan Council of Governments.

^b 2010-2015 estimates are from US Census Bureau 5-Yr American Community Survey.

^cEstimated per capita income figures for non-census years are not readily available below the county level.

2011 - 2019 estimates are from SEMCOG.

^d 2010 data is from U.S. Census Bureau for 2010.

2011- 2019 estimates are from SEMCOG.

^eRepresents Birmingham residents enrolled in public and private schools, kindergarten through high school.

2011-2019 estimates are from SEMCOG.

^fPer Birmingham Public Schools. Data reflects enrollment of Birmingham residents.

^gData is from the Michigan Department of Technology, Management and Budget (DTMB) and reflects the annual average as of December 31.



*City of Birmingham, Michigan
2020-2021 Recommended Budget*

City of Birmingham
Miscellaneous Statistical Data

Original Incorporation	01/08/1864	Village Form
Second Charter	06/02/1885	Village Form
Third Charter	1917	Manager, Trustee Form
First City Charter	1927	Commission Form
Current Home Rule City Charter	04/03/1933	Manager, Commission Form
Area Incorporated: 4.73 square miles		

Streets ^a		Water Distribution System	
Miles of streets:	84.95	Customers	8,925
Major	21.82	Meters	8,686
Local	63.13	Miles of water mains	100.85
Sidewalks in miles	129.13	Fire hydrants:	
Bridges	9	City-owned	862
		Privately owned	0
		Total number of line gate valves	1,289
		Storage tanks: 500,000 gal. each	2

Building Data 2018-2019		Sewage Collection System	
Building and demolition permits only	1,102	Miles of sanitary sewers	116
Construction value	\$ 93,516		

2019-2020 Fire Protection (Budgeted positions)		Parking System	
Stations	2	Parking structures	5
Regular firefighters (not including chiefs)	31	Parking-metered spaces	1,270
		Total public parking spaces	4,891

2019-2020 Police Protection (Budgeted positions)		Election Data	
Precincts	1	Registered voters, Nov. 2018	17,186
Regular police (not including chiefs)	33	Ballots cast, Nov. 2018 election	12,282
Auxiliary	17	Percent voting	71%
		Registered voters, June 30, 2019	17,455

2019-2020 Budgeted Employees (not including Library)		Library 2018-2019	
Full-time personnel	158	Registered patrons	30,130
Part-time personnel	109	Book collections	118,419

Population Data		Library 2018-2019	
1970 federal census	26,170	Audiovisual collections	28,544
1980 federal census	21,689	Items circulated	541,442
1990 federal census	19,997	Patron visits	241,058
2000 federal census	19,291	Circulation per capita (1)	15.3
2010 federal census	20,103	Program attendance	40,658

(1) Based on population for the service area of the library: Birmingham, Beverly Hills, and Bingham Farms.

GLOSSARY OF KEY CONCEPTS

Accrual Basis: Accounting which recognizes transactions when they occur, regardless of the timing of related cash flows. The application of accrual accounting techniques prevents distortions in financial-statement representations because of shifts in the timing of cash flows and related underlying economic events near the end of a fiscal period. The accrual basis of accounting is utilized in developing the Enterprise Funds' budgets.

Activity: A specific and distinguishable line of work performed by one or more organizational components of a governmental unit for the purpose of accomplishing a function for which the unit is responsible. For example, "Elections" is an activity of the City Clerk's Office.

Appropriation: An authorization granted by a legislative body to incur obligations and to expend public funds for a stated purpose.

Approved Budget: The revenue and expenditure plan for the City for the fiscal year as reviewed and approved by the City Commission.

Assessed Valuation: The taxable value placed upon property as a basis for levying taxes, equal to 50% of market value, as required by state law.

Assets: Resources owned or held by a government which have monetary value.

Available (Undesignated) Fund Balance: The funds remaining from the prior year which are available for appropriation and expenditure in the current year.

Balanced Budget: A budget in which total estimated expenditures/expenses, including an accrued deficit in the budget, shall not exceed the total estimated revenues, including an available unappropriated surplus.

Bond (Debt Instrument): A written promise to pay (debt) a specified sum of money (called principal or face value) at a specified future date (called the maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are typically used for long-term debt to pay for specific capital improvements.

Budget: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year.

Budget Adjustment: Adjustment made to the budget during the fiscal year by the City Commission to account properly for unanticipated changes which occur in revenues and/or expenditures and for program initiatives approved during the fiscal year.

Budget Calendar: The schedule of key dates or milestones which the City follows in the preparation and adoption of the budget.

Budgetary Center: A general operating department of a local governmental unit, or any other department, institution, board, commission, agency, office, program, activity or function to which money is appropriated by the local unit.

Capital Asset: An asset used in City operations, costing more than \$1,500 (\$500 for computer equipment), and having a useful life of more than one year. A capital asset may be infrastructure or non-infrastructure. Examples of infrastructure include roads, bridges, sidewalks, water system, sewer system, street lighting system. Examples of non-infrastructure capital assets include land, land improvements, buildings, building improvements, vehicles, machinery and equipment, furniture and computer equipment

Capital Budget: A plan of proposed capital expenditures and the means of financing them. The capital budget is enacted as part of the City's consolidated budget, which includes both operating and capital outlays and is based on a capital improvements program (CIP).

Capital Improvements Program: A plan for capital expenditures to be incurred each year over a period of five future years, setting forth each capital project, the amount to be expended in each year, and the method of financing those expenditures.

Capital Outlay/Expenditure: An expenditure which results in the acquisition of a capital asset, or an addition/improvement to an existing capital asset. (See Capital Asset.)

Capital Projects Fund: A fund created to account for all resources used for the acquisition of designated fixed assets by a governmental unit, except those financed by special assessment or by an Enterprise Fund.

Component Units: Legally separate organizations for which the elected officials of the primary government are financially accountable. In addition, a component unit can be another organization for which the nature and significance of its relationship with a primary government is such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

Debt-Service Fund: A fund to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Department: A major administrative division of government.

Depreciation: That portion of the cost of a capital asset used during the year to provide service.

Encumbrances: Obligations in the form of purchase orders for contract commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when paid or when an actual liability is set up.

Enterprise Funds: A fund established to account for operations that are financed and operated in a manner similar to a private business; i.e., the intent of the governing body is that the cost of providing goods or services to the general public on a continuing basis shall be financed or recovered primarily through user charges. Birmingham has Enterprise Funds for water, sewer,

parking and golf courses. Enterprise Funds, unlike governmental funds, record land, buildings and equipment as assets and expense depreciation on them.

Expenditure: The cost of goods delivered and services rendered, whether paid or unpaid, including expenses, debt retirement not reported as a liability of the fund from which retired, or capital outlay.

Fiscal Year: A twelve-month period designated as the operating year for an entity. The fiscal year for the City of Birmingham is July 1- June 30.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances and changes therein, which are segregated for the purpose of carrying on specific activities.

Fund Balance: The difference between the financial assets of the fund and certain liabilities expected to be liquidated in the near future from those assets, i.e., the equity (net assets) in a governmental fund.

General Fund: The City's major operating fund, which accounts for all financial resources except those required to be accounted for in another fund.

Goal: A long-term, attainable target for an organization – its vision of the future.

Governmental Accounting Standards Board (GASB): The purpose of the Governmental Standards Board is to establish and improve standards of state and local governmental accounting and financial reporting standards.

Governmental Funds: A fund that is used to account for governmental activities that are principally supported by taxes and intergovernmental revenues. Please see definition of Fund.

Infrastructure: The basic physical framework or foundation of the City; i.e., its roads, bridges, sidewalks, water system and sewer system.

Labor Burden: All benefits provided to employees other than direct compensation.

Liability: Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed or refunded at some future date. NOTE: The term does not include encumbrances.

Line-Item Budget: A budget which emphasizes allocations of resources to specific organizational units or particular objects of expenditures, such as personnel services, supplies, and capital outlay. Line-item budgets may be organized to provide accountability at varying levels, such as departments, divisions or agencies.

Local Streets: Streets within and under the jurisdiction of the City, exclusive of state trunk-line highways, county roads and streets included in the Major Street system.

Long-Term Debt: Debts that will not be paid or otherwise satisfied within one year or the normal operating cycle.

Major Streets: Those City streets of the greatest general importance to the City. This category includes streets carrying relatively high traffic volume in serving one or more of the following: extensions to state trunk lines on county primary roads; traffic demands created by industry, commercial, educational, or other traffic-generating centers; circulation of traffic in and around the Central Business District; designated truck routes; or connector streets served by an extensive network of Local Streets.

Mill: A taxation unit equal to one dollar of tax obligation for every \$1,000 of taxable valuation of property.

Millage: The total tax obligation per \$1,000 of assessed valuation of property.

Modified Accrual: Accounting which recognizes revenues in the accounting period in which they are both measurable and available to finance expenditures. Expenditures are generally recognized in the accounting period in which they are both measurable and incurred. The modified accrual basis of accounting is utilized in the preparation of budgets for all governmental fund types, which include the General Fund, Special Revenue Funds and the Debt Service Fund contained in this document.

Notes and Adjustments to Department-Requested Amounts from Prior Year's Budget: Items which cause expenditure objects (personnel, supplies, other and capital) to vary up or down by a material amount from last year's budget.

Object: An expenditure category within each activity made up of sub-objects. City objects include personnel services, supplies, other charges and capital outlays.

Objective: A specific measurable and observable result of an organization's activity which advances the organization toward one of its goals.

Other Charges: An expenditures object within an activity which includes, for example, professional services, utilities, rents and transportation.

Performance Measures: Specific quantitative measures of work performed within an activity or program (e.g., total miles of streets cleaned). Also, a specific qualitative measure of results obtained through a program of activity (e.g., reduced incidence of vandalism because of a new street-lighting program).

Personnel Services: Items of expenditures in the operating budget for salaries and wages paid for services performed by City employees and the incidental fringe-benefit costs associated with City employment.

Policy: A plan, course of action or guiding principle designed to set parameters for decision and actions.

Proprietary Funds: A fund used to account for a government's business-type activities that are intended to recover all or a significant portion of their costs through user fees and charges. Please see definition of Fund.

Recommended Budget: The City's revenue and expenditure plan for the fiscal year, as prepared and recommended by the City Manager for City Commission consideration.

Revenue: An addition to the assets of a fund which does not increase a liability, does not represent the recovery of an expenditure, does not represent the cancellation of a liability without a corresponding increase in any other liability or a decrease in assets, and does not represent a contribution of fund capital to enterprise or to intra-governmental service funds.

Sewage Fund: This Enterprise Fund accounts for the operation of the City's sewer system. The revenues consist of charges for services to City businesses and residences.

Special Revenue Fund: A fund to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes.

State Equalized Value (SEV): The proportion of true cash value at which property shall be assessed. SEV is 50% of true cash value.

Supplies: An expenditures object within an activity which includes all supplies that have a useful life of less than one year and/or a purchase price of less than \$500.

Taxable Value: A value that is established for real and personal property for use as a basis for levying property taxes.

Unassigned fund balance: Residual net resources, i.e., surplus (total fund balance in the general fund in excess of non-spendable, restricted, committed, and assigned fund balance) or deficit (excess of non-spendable, restricted and committed fund balance over total fund balance).

User Charges: The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Water-Supply System Receiving Fund: This Enterprise Fund accounts for the operation of the City's water system. The revenues consist of charges for services to City businesses and residences.

ABBREVIATIONS & ACRONYMS

APS	Automobile Parking System
CAFR	Comprehensive Annual Financial Report
CBD	Central Business District
CDBG	Community Development Block Grant
CDD	Community Development Department
CIP	Capital Improvements Program
CLEMIS	Courts and Law Enforcement Management Information System
CPR	Cardio-Pulmonary Resuscitation
CSO	Combined Sewer Overflow
DPS	Department of Public Services
DWSD	Detroit Water and Sewerage Department
EMS	Emergency Medical Service
EMTs	Emergency Medical Technicians
EPS	Engineering and Public Services
FAR	Birmingham Friends And Relatives Conservatory for the Ice Arena
FY	Fiscal Year
GAAFR	Governmental Auditing, Accounting & Financial Reporting
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographic Information System
HAVA	Help America Vote Act
MDEQ	Michigan Department of Environmental Quality
MFRs	Medical First Responders
MIOSHA	Michigan Occupational Safety and Health Act
MTTB	Multi-Modal Transportation Board
MSFTC	Michigan State Firefighter and Training Council
NFPA	National Fire Protection Association
NPDES	National Pollution Discharge Elimination System
SEV	State Equalized Value
SOCRRA	South Oakland Resource Recovery Authority
SOCWA	South Oakland County Water Authority
TIF	Tax Increment Financing
TV	Taxable Value



*City of Birmingham, Michigan
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