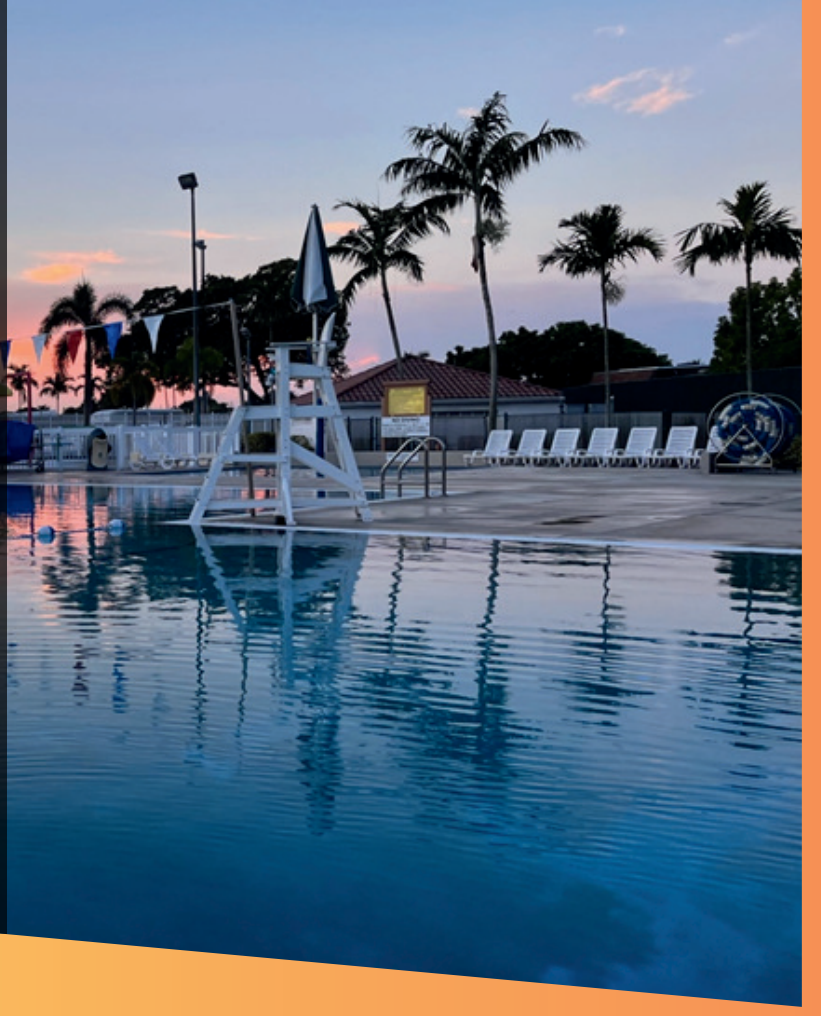
CITY OF
NORTH LAUDERDALE, FL



North Lauderdale

# Fiscal Year 2025 Adopted Budget







# *Readers Guide*

The City of North Lauderdale (City) is pleased to present its citizens with the Fiscal Year (FY) 2025 Budget. This document is the financial plan that the City Administration and elected officials will follow over the coming year in meeting their commitment to providing outstanding services while maintaining public accountability and fiscal responsibility, expanding citizen communications and resident focus, enhancing safety through the provision of police and fire/rescue services and contributing to neighborhood improvement, community image and quality of life.

This Budget Document is meant to serve many purposes including a:

1. **Policy Document**: Establish goals, objectives, and fundamental long-term fiscal principles to guide budget preparation.
2. **Financial Plan**: Identify and appropriate the resources which will be used to deliver services and accomplish objectives while preserving the City's long-term fiscal health.
3. **Operations Guide**: Describe the City's organization, services, and activities.
4. **Communications Tool**: Communicate information about the City's policies, operations, and finances in a format that is both accessible and understandable to the average resident.

The presentation of each Department includes a brief description of its mission and core services. Also included are the Department Performance Measures which attempt to provide a quantifiable indicator of the workloads, efficiency and accomplishments.

The operational cost of each Department is included. Readers will be able to review the FY 2022 and FY 2023 actual audited information, the FY 2024 adopted budget, as well as the projected expenditures/expenses for FY 2025. At the citywide summary level projections for FY 2026 and FY 2027 are also included.

At the end of the budget document you will find a section labeled *Glossary* which is designed to help the reader understand some of the words, and a section labeled *Acronyms* to assist with the abbreviations used throughout the document.

Communicating with Our Constituents: As outlined in the City Charter, the FY 2025 Budget is available for public review at the Office of the City Clerk. In the interest of public convenience, the Budget Document is also available for review on the City's website at www.nlauderdale.org.

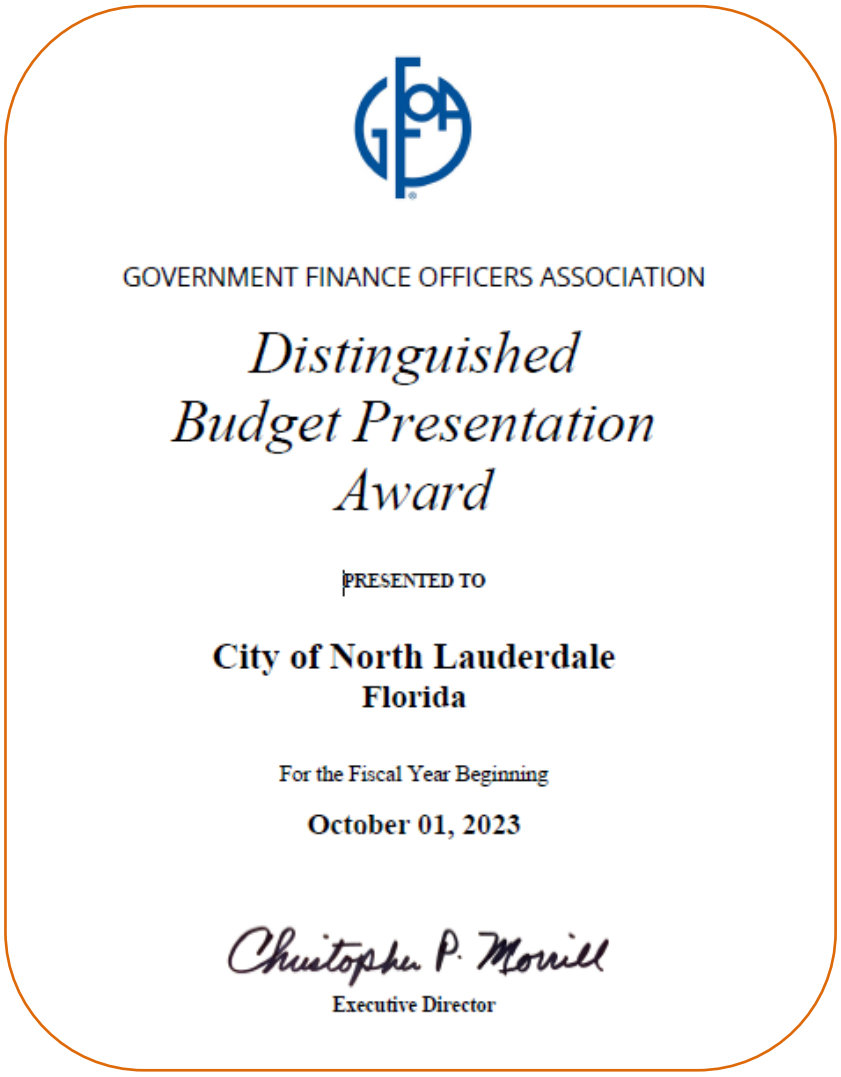
Public input is invited throughout the year. A public Budget Workshop is held in July as well as two Public Hearings in September, to allow the public multiple opportunities to comment on the Budget.

For additional information concerning the budget document, please call the City of North Lauderdale Finance Department at (954) 597-4714.

# Budget Award

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of North Lauderdale, Florida for its annual budget for the fiscal year beginning October 1, 2023. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to GFOA to determine its eligibility for another award.



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# *Budget Message*

September 25, 2024

To the Honorable Mayor, Members of the City Commission and Residents:

In accordance with Article III, Section 3.13(b) of the City's Charter, I am pleased to transmit to you the Fiscal Year (FY) 2025 Annual Budget. This budget has been prepared in accordance with all applicable City, State and Federal requirements and accounting standards.

In FY 2022, the City approved a new Vision Statement to emphasize the goals for the City by the year 2030. The City continues to work towards those goals by rolling out numerous projects that focus on the needs of the residents and businesses, in addition to addressing major infrastructure needs.

### *Accomplishments of FY 2024*

FY 2024 was the beginning of many long-awaited projects in the City. Below are some of the highlights for the year:

**C-14 Pumping Station** – A new pump station will be installed to improve drainage from lower lying land. The pump will reduce initial amounts of water and peak states in major storm events. This will decrease the flood duration across the entire city. Three grants totaling over seven million dollars have been awarded for this project. The contract for the design of this project was awarded in FY 2024, with construction budgeted in FY 2025.



**Kimberly Boulevard Landscaping** – Once the construction for the Kimberly Boulevard Roadway Improvement Project was completed, the City focused on its beautification. In FY 2024, landscaping and irrigation were installed to finish the new look for this major thoroughfare in the City. The landscape design will also serve as the plan that will be utilized in other areas of the City.



**City Hall and Champions Hall Roof Replacement** – The 40-year analysis was completed on City Hall in 2021. The building was determined to be structurally sound, however the roof had reached its useful life and needed to be replaced. In FY 2024, the installation of the new roofs for City Hall and Champions Hall were completed. As staff is always seeking ways to limit the burden on taxpayers, a grant was applied for to help fund this project. The City was awarded over $1.1 million of Federal Emergency Management Agency (FEMA) Hazard Mitigation Grant Program (HMGP) funds for the roof replacements.



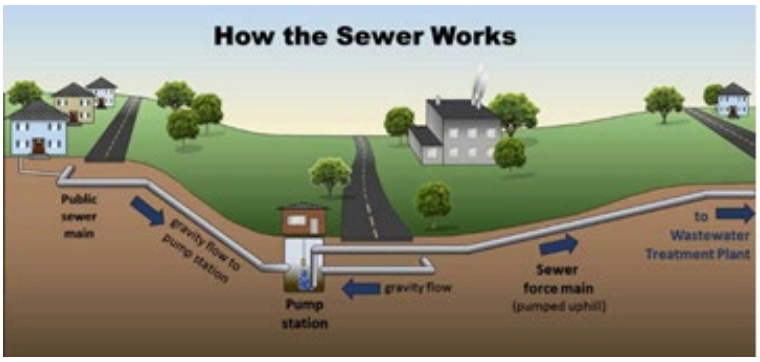
**Residential Grant Programs** – With the monies made available as a result of the American Rescue Plan Act (ARPA) revenue replacement program ("indirect ARPA"), the City Commission approved grant funding to benefit residents in the City. The Storm Protection Program (SPP) grants cover the cost of installation of storm protection for windows and doors, as well as new roofs that meet current wind load code requirements. In addition to keeping residents safe, these updates protect the valuable assessable property that the City relies upon for annual revenues. Due to its success, the Commission increased the indirect ARPA allocation for this program. Over $6.2 million has been approved with more than $3.5 million paid for completed work to date. This is just one example of the City's commitment to safety and strong family-oriented neighborhoods.

# Budget Message




**Fire Department Equipment/Projects** – With public safety always a priority, the Commission approved numerous projects and equipment purchases for the Fire Department utilizing ARPA funding. A new rescue ambulance is on order and was paid for with direct ARPA funds, since treatment of individuals with COVID-19 was an allowable cost by the Treasury. A new storage room at Station 44 was also covered with direct ARPA. Utilizing the indirect APRA monies, the Commission approved new Engine and Quint vehicles, which total over $2.2 million. In addition, over $500k was used to help fund the Fire Training Tower that was completed in FY 2023. The City's use of over $3 million in alternative funding options provides the newest safety equipment while lessening the need to increase the millage rate or fire assessment in the future.

**Lift Stations** – The City has initiated the project to convert all of the suction lift stations to submersible stations. The new systems are more efficient and require less maintenance. In addition, technicians can service the stations above ground, making it safer for staff. The first conversion for Lift Station 5 will be completed in 2024 and the second will begin immediately after.

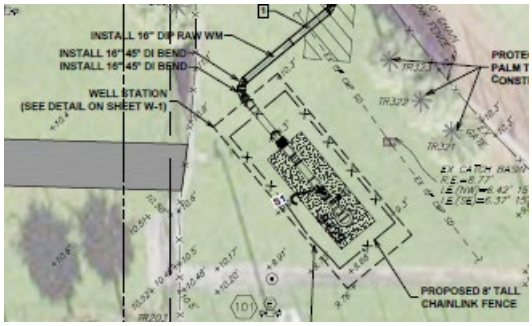






**SCADA System** – Another large project to improve the City's wastewater system is the new Supervisory Control and Data Acquisition (SCADA) project. The funding of the new hardware and software system allows users to remotely monitor and control all 29 of the City's sewage lift stations. This project was partially funded with direct ARPA funds and is anticipated to be completed by December 2024.

**Raw Water Well** – The City is responsible for providing potable water to residents and businesses. In order to do so, the City utilizes three Biscayne Aquifer raw water wells that are rotated on a regular basis to ensure that a continuous supply of water is available. Staff previously identified that one of the existing wells had an excessive amount of tannins and iron. Although these materials are greatly reduced during the treatment process, they still affect the overall color. As a result, in December 2023, a contract was awarded to drill a new raw water well that is expected to be completed and in service by December 2024.



# Budget Message



**Grass Eating Carp** – The maintenance of the City's canal system is a priority for staff and Commissioners. Throughout the year, numerous measures were taken to improve the image of the canals, along with the flow of water. A contract was issued to an outside vendor to remove underwater weeds and aquatic vegetation using their heavy water equipment. Another contract was approved for a vendor to provide weed growth control by chemical treatments of the canals throughout the City. In August, once barriers were installed and permits from Florida Fish and Wildlife were received, 2,500 Triploid Grass Carp were introduced into the canal system. The carp are a natural, biological means of maintaining the waterways because they feed off the submersed aquatic plants while not impacting other animals.

**Free Paint** – In November 2023, the Commission approved a resolution for an interlocal agreement (ILA) with Broward County for their Keep Broward Beautiful and Household Hazardous Waste and Electronics Program. As part of that agreement, residents are able to receive recycled, high quality exterior paint for free. Each property is eligible to receive two, five-gallon base and one, five-gallon trim in any of the five colors that are available. Regular giveaway events have been held at various locations throughout the City.



**Employee Engagement** – For the first time in years, the City held a staff retreat at the start of the budget process in late February. Following a night tour of the City, key employees from all departments spent two days at an offsite location where strategic planning could be the focus of the event. Administration was able to review proposed future projects and discuss funding possibilities. Additional topics covered were how to improve areas of concern within the City and redevelopment options.

In another first, the City hired an outside consultant to conduct anonymous employee satisfaction surveys. Offered over different formats, from digital to manual paper submissions, employees were requested to respond to numerous questions such as overall satisfaction, workplace environment and morale, supervisor/director responsiveness, communication, trust and more. 128 employees responded to the survey, and the overall results were extremely positive, with an almost 95% level of overall satisfaction. Even amongst the positive results, there were areas administration knows can be improved upon, such as communication and employee recognition, and this has become a priority as we move into FY 2025.




***Fiscal Year 2025 Priorities***

Administration acknowledges that there are many issues the City is facing and the departments have developed numerous projects to address those needs. Public Safety and capital improvements are the top priorities. A shift from prior years' focus on just maintaining operations to a new emphasis of improving the infrastructure in the City has occurred and can be seen in the FY 2025 priorities listed below:

# Budget Message



**Public Safety** – The safety of the residents, businesses and visitors to North Lauderdale is the number one priority. The City applied for and received $750,000 in federal appropriations for portable and fixed **License Plate Readers.** Staff is now going through the process with the federal granting agency in order to finalize the approval of the funding. The cameras will provide the Broward Sheriff's Office (BSO) staff with additional awareness and assistance in investigations. They will be installed in strategic locations to mitigate crime and act as a force multiplier.

**Street Improvements** – The FY 2025 Budget includes numerous street improvement projects, including:

- **Rock Island Road** – This $2.5 million project will include the milling, resurfacing and restriping of Rock Island Road from McNab Road to Southgate Boulevard. The restriping will establish bike lanes adjacent to the travel lanes on both sides. As this project was included in the Broward County Surtax Plan for FY 2027, it is anticipated that the City will be reimbursed in a future year.
- **Kimberly Boulevard West** – West Kimberly Boulevard will undergo improvements including milling, resurfacing, and restriping, including the addition of a bike lane, all paid for and managed by the Broward Metropolitan Planning Organization (MPO). In addition, the City has an agreement with the Florida Department of Transportation (FDOT) to complete utility work on Kimberly Boulevard from SW 81st Avenue to Rock Island Road.
- **Boulevard of Champions** – This project also includes milling, resurfacing and restriping to reduce the four lanes to two lanes while adding bike lanes. The eastern portion of this project will be funded by Surtax, $2.6 million; the remaining $1.5 million is budgeted in the Streets Maintenance Fund to be paid for from gas taxes.
- **SW 81st Avenue** – Intersection improvements and implementation of a multiuse path along SW 81st Avenue from Southgate Boulevard to McNab Road is planned for FY 2025. This $4.6 million project is to be funded by Surtax.



**Canals** – Years of erosion on the canal infrastructure has impacted the water storage capacity throughout the Water Control District. The Capital Improvement Program (CIP) includes almost $6.5 million for this project. The ARPA plan was amended in FY 2024 to increase the direct funding allocated to the project to $3.3 million, which will go towards matching a $2.6 million Department of Environmental Protection (DEP) Resilient grant that was awarded. The balance of the project is being funded with Water Control District fund balance. The process involves pumping the eroded soil from the bottom of the canals into special fabric bags placed along the banks. Once the bags are covered in sod the banks are returned to their original form and appearance. The solicitation for this project was released in late FY 2024 with award and construction anticipated in early FY 2025 to meet the ARPA deadline for obligations by December 31, 2024.

**Drainage** – The retention of water and risk of flooding is an ongoing concern for the City. Heavy rain events stretch the capacity of the current infrastructure and often leave parts of the City under water. The restoration of the canals discussed above is one aspect that will improve conditions. The construction of the new **Pump Station** will have the largest impact on drainage. Another Public Works project that will improve conditions in the City is the replacing of two **culverts** which were designed in FY 2024 and planned for construction in FY 2025. This will upsize the culverts to 72" concrete pipes which will help to eliminate the bottlenecks that occur in the existing canal network. In addition, the **Stormwater Utility Backflow Prevention Project** will install a stormwater backflow device on the outfalls that lead to the C-14 Canal. When water on the face of the valve rises above the water on the back of the valve, the valve closes automatically to prevent backflow. This will prevent water from flowing from the C-14 into the City's canals during extreme storm events. State appropriation funding was approved for this project.

# Budget Message



**Silver Lakes Improvements** – Drainage in the Silver Lakes area has long been a concern of the City. During intense rain events, this neighborhood experiences extensive flooding leaving the roadways underwater. Smaller improvements have been completed over the past few years, however installation of drainage pipes is needed to truly enhance the system. A portion of the project, $1.4 million, will be funded by Surtax. Almost $4 million is budgeted from the Stormwater Management Fund. Finally, because the project includes aesthetic enhancements, such as beautification of the median with landscaping and irrigation, a transfer of $1 million from the General Fund is included in the budget.

**Water and Sewer Utility System** – One of the missions of Public Works is to provide users with a safe, reliable water supply as well as collect and properly dispose of sewer and wastewater. In order to do so, and continue to meet the increasingly stringent regulatory guidelines, the department has planned for multiple large capital projects to maintain and improve the system. Some of the planned projects include:

- **Water Treatment Plant Renewal and Replacement** – There are several treatment components/pieces of equipment that are in need of rehabilitation and replacement, including high service pumps and motors, lime silo, control valves and more. These improvements will maintain the City's potable water supply while the future water treatment system is being designed.
- **Water Treatment Plant Improvement** – The existing Water Treatment Plant facility has reached the end of its useful life. In FY 2024, the Commission approved a contract for design to renovate the existing plant in order to enhance water quality and meet updated regulations. A Florida DEP State Revolving Fund grant for $7.7 million was awarded for the design of the project. Additional grants will be applied for to fund future construction, and the City will also need to consider other sources, such as loans or bonds, to provide the best possible funding option for this large project.
- **Digital Water Meters and Backflow Prevention** – Currently, the City is utilizing meters that must be manually read monthly with each billing cycle. This project includes the installation of digital water meters that can be read remotely. In addition to greater efficiency in readings, the system can provide real-time monitoring and provide detailed information of consumption to help identify potential leaks or other unusual usage. This project will also include the installation of backflow preventers that eliminate contaminants from entering the potable water system. The City has a contract for consulting services to manage this project from scope/design to installation. With the consultant's assistance, a Request for Proposals (RFP) for the provision and installation of the new system was released in FY 2024. Award is anticipated early in the new fiscal year. The budget for this venture is funded from direct ARPA monies and the Utilities Enterprise Fund.

**Parks Improvements** – The Parks and Recreation Department has multiple projects budgeted for FY 2025. The major projects include the following:

- **Carl Fusco Park** – A CDBG grant has been applied for to enhance the passive park opportunities and improve ADA accessibility at Carl Fusco park. The plans include repurposing current park space for a courtyard with art feature, accessible walking paths, and new landscaping and shade where feasible.
- **Highland Park** – General Funds have been allocated to demolish the existing restroom, which is more than 50 years old, and add a new ADA compliant restroom facility. The project includes permitting, demolition, ADA compliance, drainage, masonry work and landscaping.
- **Landings Park** – Design for the of renovations to Landings Park is included in the FY 2025 Budget. This project is the result of a community survey that identified the highest priority is to install a new walking trail around the entire park to promote health and wellness while embracing the water feature at the park. The

plan is to also improve the restroom building with a pavilion, add a playground and outdoor fitness zone, along with potentially converting existing tennis courts to pickleball and basketball.




The Fire Department must always maintain and replace vital equipment in order to best serve the residents and protect the valuable lives of firefighters. The City was very lucky to receive the ARPA monies that it did which funded over $3 million in capital since 2023. In FY 2025, the department plans to have a **concrete slab** installed at the Fire Training Facility that they can use to train on extrication. In addition, a new **generator** is included for Fire Station 44. A grant has been applied for to fund a portion of the new generator.

The Community Development Department continues its efforts to spearhead the implemented **ARPA programs** for the community. A revamped **Minor Home Repair Program** will be launched in FY 2025. The department is continuing the process of reviewing the Comprehensive Plan to update goals and objectives and revise elements as needed. In FY 2025, Community Development will provide revisions to the **sign code** of ordinances in an effort to improve business development. Engaging with residents and business owners remains a key factor in the process of improving the community.

### *Factors Impacting the Budget*

The COVID-19 pandemic had the greatest impact on the City since the Great Recession of 2008-2009. It had a major impact on staffing as well as the cost of operations and capital projects. However, one area that continued to stay strong throughout the pandemic and into FY 2025 is property values. Homes in South Florida continue to be in high demand as inventory is low and sale prices have increased. North Lauderdale continues to be one of the few cities in Broward County that has affordable housing remaining. The average taxable value of a single family home in North Lauderdale is $156,914, versus the County average of $338,709. The 10.13% increase the City experienced in property values will allow it to maintain the millage rate at 7.4000 for the eighth year in a row. Ad valorem revenue remains a major revenue source, providing approximately 11% of the revenue citywide.

There are many regulatory agencies that impact the operations of the City and therefore the budget as well. In April 2024 the United States Environmental Protection Agency announced new regulations for Per- and Polyfluoroalkyl Substances (PFAS) in drinking water. If upheld, those new regulations will impact the remodeling of the water plant, which is currently in the design phase. In addition, the Florida legislature meets annually and approves any number of bills that can have a financial impact. A summary of the major State of Florida items approved in 2024 can be found as part of the Legislative Update on page 33.

### *Financial Highlights*

The total for the overall budget is $160,235,193, which is a 23% increase from the Adopted FY 2024 Budget. The budget does include increases for personnel costs and operations, however the major reason for this change is the $60 million budgeted for capital improvements.

37% of the citywide budget is for capital expenditures. The City has been planning for these projects for quite some time. As a result of the forecasting and conservative budgeting in the past, the City has built up enough reserves to cover most of these projects without issuing bonds, taking on outside debt, or drastically increasing taxes and fees. However, there are two funds that are anticipated to need interfund loans from the General Fund in FY 2025 to cover funding shortfalls. These funds are the Street Maintenance Fund and Stormwater Maintenance Fund. As is shown in the highlighted projects above, both of these funds have multiple capital projects included in the budget.

Two of the assessments were increased for FY 2025. The total escalation for a single-family home is only $37 annually, or $3.08 per month. The Solid Waste Assessment, which is in essence a pass-through fee to pay for the service provided, was increased $12 for the year. The cost for the solid waste hauling increased with the industry

CPI of 5.76%. In addition, the contract includes a true-up of disposal costs which also changed per an Interlocal Agreement with Broward County. Staff originally proposed a $25 change to this assessment to cover the full cost of the increase, however the Commission approved funding a portion with indirect ARPA monies to lessen the impact to residents. The new annual rate is $499.

A Stormwater Rate Study was completed in FY 2023 which mapped out projected rates needed to maintain the stormwater utility system for the next ten years. The City was lucky to receive numerous grants to cover a large portion of the Stormwater Maintenance capital projects, however the previous rate was no longer maintaining general operations or future capital projects. The assessment rate for FY 2025 increased $25 to $125/Equivalent Residential Unit (ERU). Capital expenses make up 84% of the Stormwater Budget.

There is no increase to the Water Control District Assessment rate. The $100/acre annual fee covers the operating and maintenance costs needed. The City was awarded a grant, in addition to ARPA funding, for the major canal projects needed which allowed the rate to remain level for the seventh straight year.

Due to material personnel increases from the negotiated collective bargaining agreement, operational cost changes due to inflation, and capital costs including the construction of the new Fire Training Tower, the outside consultant was engaged to complete a Fire Rescue Assessment Program Budget Update in FY 2023. The results of the independent analysis recommended higher assessment rates to fund fire/first responder operations. The single-family rate increased $50 from $228 to $278, and the multi-family rate increased $123 for the year, from $549 to $672. The commercial, industrial warehouse, and institutional property use categories also experienced their respective proportional increases. The three-year average rate from the study was adopted for FY 2024, which means there is no additional rate increase for FY 2025.

As previously discussed, the millage rate will remain the same at 7.4000. In addition, there are no increases to the water and sewer rates. The City has been able to apply for and receive numerous grants to help keep the financial impact to residents for the major capital projects as low as possible. Additional information on City grants can be found on page 31.

The City appropriated $38,559,417 of fund balance/net position in the FY 2025 Budget, the largest amount ever budgeted. The majority of the fund balance is being used for one-time, major capital projects and purchases, such as the street improvements on Rock Island Road and the Boulevard of Champions; the park improvement projects; median landscaping and irrigation in Silver Lakes; City Hall generator replacement and ADA bathroom upgrades; a new wall along Rock Island Road; plus, the numerous projects for the Stormwater and Utilities Enterprise Funds. In addition, ARPA monies earned as a result of the payments to the General Fund for public safety are found in fund balance and are used to pay for indirect ARPA projects. The projected changes in fund balance/net position are included by fund and at the citywide level.

### *Long Range Operating Financial Plan*

City Administration understands that budgetary decisions made for the current fiscal year will also affect future year budgets of the City. Therefore, the budget includes long-term projected budgets that are presented at the citywide level for two additional years (FY 2026 and FY 2027).

The Finance Department monitors economic trends/reports to forecast future year budgets. Forecasting is not an exact science and is based on assumptions. All financial projections are based on the best information available at the time and are subject to change. The following assumptions are used for the financial projections for FY 2026 and FY 2027:

*Revenue Growth Assumptions*: Revenue projections are based upon current economic conditions, historical trends and contractual agreements. The property tax revenue assumes the same millage rate each year.

# Budget Message

*Personnel Growth Assumptions*: Personnel costs are projected to grow at roughly 5% annually. That growth is due to projected annual salary increases and to benefit adjustments such as health insurance. The City has been very fortunate to have positive experience with health insurance which resulted in three consecutive years without increases.

*Operating Growth Assumptions*: Operating cost projections average 3%.

*Capital Growth Assumptions*: Based on the most current 5-Year Capital Improvement Program.

### *Budget Hearings*

The FY 2025 Proposed Budget was presented to the City Commission for the first Public Hearing on Thursday, September 12th at 6:00 pm. That evening, the resolutions for the four assessments were also approved. The second and final Public Hearing was held on Tuesday, September 24th at 6:00 pm. Major initiatives that were discussed at that meeting will be brought back in a future Budget Amendment and funded with budgeted contingency.

### *Conclusion*

I believe the Proposed Budget for Fiscal Year 2025 sufficiently addresses the goals of the Commission and the operating needs of the City. In addition, I believe we are addressing public safety needs and many of the major capital projects that are necessary to upgrade the aging infrastructure of the City in order to continue to be the Fun City in the Heart of Broward.

The preparation of the budget could not have been accomplished without the tireless collaboration of all City departments and the dedicated service of our Finance Department staff. I want to thank the Commission for their input and continued support in planning and conducting the City's financial operations in a responsible and progressive manner.

Respectfully submitted,



Michael Sargis
City Manager

North Lauderdale

City of North Lauderdale

# STRATEGIC PLAN

## 2022-2030



Updated by the City of North Lauderdale City Commission | August 2022






NORTH LAUDERDALE
# VISION 2030

Continuing through the year 2030, the City will expand first-rate services to our diverse North Lauderdale community by being a fiscally responsible, transparent and informative government, providing safe, attractive, family-oriented neighborhoods with quality educational partners for the Fun City in the Heart of Broward.






GOAL 1

# Provide Outstanding Services while Maintaining Public Accountability and Fiscal Responsibility

- Provide high-quality services in a professional and courteous manner utilizing the North Lauderdale PROUD Program.
- Train all staff to provide High Quality Respectful Customer Service to all.
- Ensure that City policies are designed to attract, recruit and retain the best possible employees.
- Continue assessment of services provided to the City for quality and value.
- Maintain a conservative financial plan that provides for operations and capital improvements while maintaining adequate reserves.
- Achieve the Government Finance Officers Association certificates in Financial Reporting and Budgeting to provide accountability to residents.



GOAL 2

# Enhance Transparency with Effective Communication




- Utilize communication methods including city website, automated phone announcements, newsletters and television station programming.
- Increase communication of recreational programs and special events.
- Develop a comprehensive marketing strategy aimed at promoting the City's image and enriching the business/ development market.
- Communicate the City's Emergency Operation activities through the hurricane preparedness newsletter, city website and television station.

GOAL 3

# Enhance safety through the provision of Police and Fire/Rescue Services

- Maintain sufficient police officers to mitigate crime and provide a safe working and living environment.
- Provide workers with the tools and training needed to meet community public safety needs.
- Provide emergency response services, fire inspection services, and fire prevention and safety training.
- Enhance community awareness of public safety programs.



GOAL 4

# Build Quality Partnerships to Contribute to Community Improvement




- Maintain partnership with Chamber of Commerce and relationships with surrounding municipalities to benefit all communities.

- Continue to work with grant funding agencies to provide first-time home buyer assistance and assist homeowners in protecting their homes from natural disasters.

## GOAL 5

# Contribute to Family Orientated Neighborhoods

- Utilize available grants and other funding sources for the redevelopment and improvement of our neighborhoods and business community.

- Provide recreation programs for all at an affordable price.

- Maintain roads within the City and pressure clean, repair and/or replace damaged sidewalks.



# *Elected Officials*



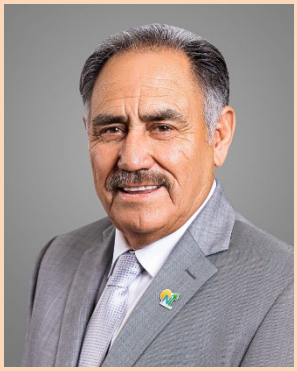
**Mayor**
**Samson Borgelin**



**Vice Mayor**
**District D**
**Dee Lewis-Ricketts**



**Commissioner**
**District A**
**Luke Lewis**

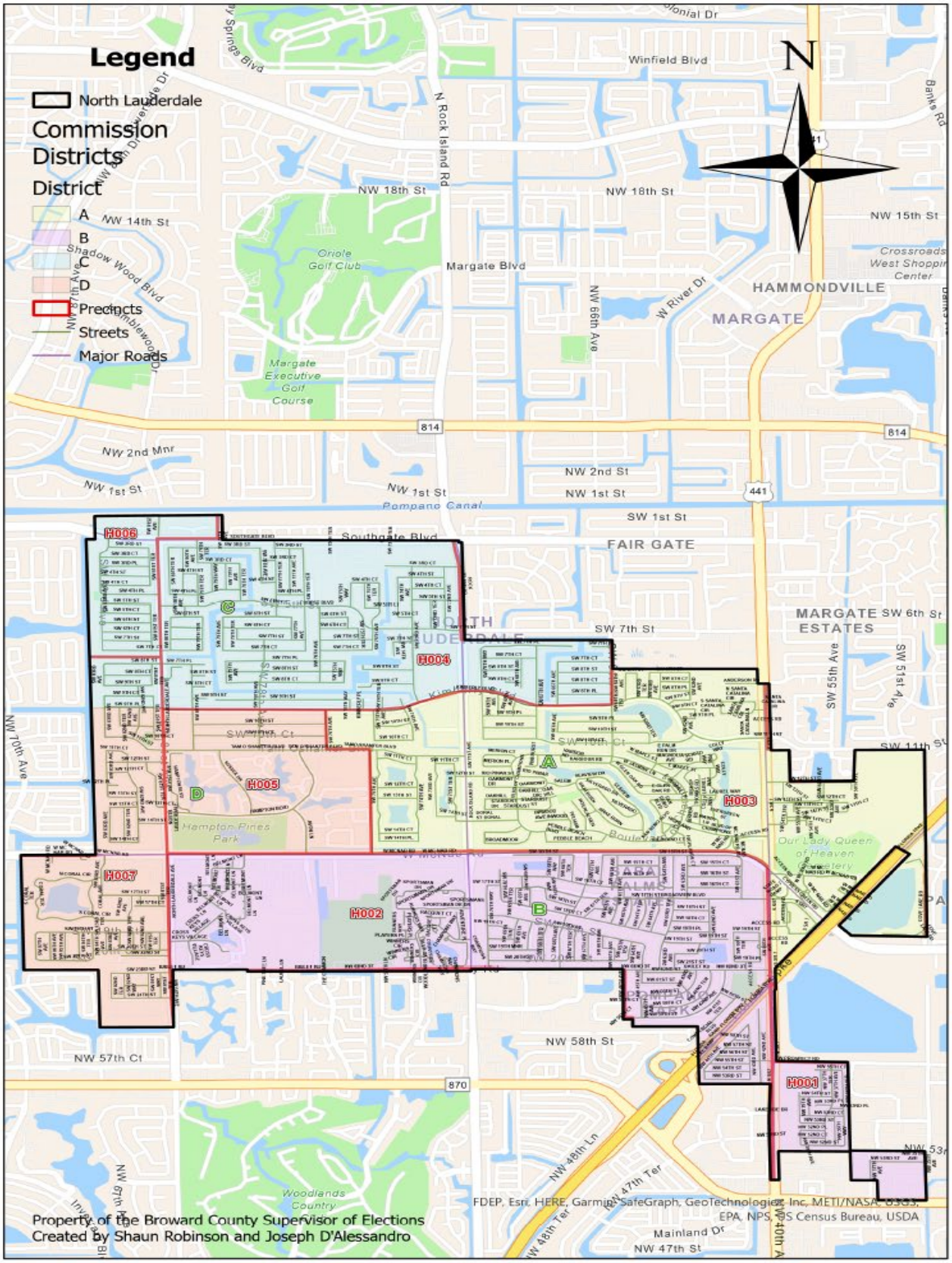


**Commissioner**
**District B**
**Mario Bustamante**



**Commissioner**
**District C**
**Dr. Regina Martin**

# Commission Districts

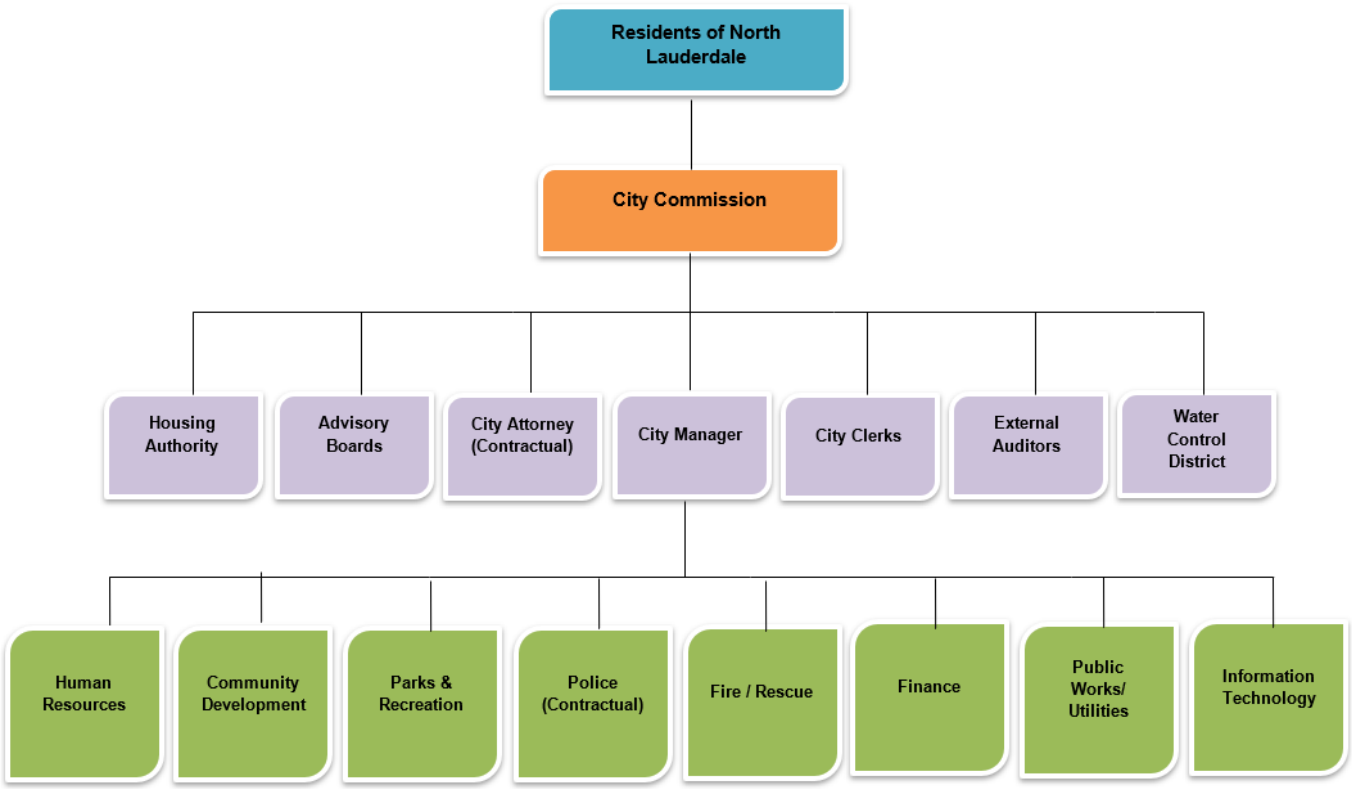



BROWARD JOE SCOTT SUPERVISOR OF ELECTIONS

**City of North Lauderdale**
**Commission Districts and Precincts**

BROWARD JOE SCOTT SUPERVISOR OF ELECTIONS

# *Citywide Organizational Chart*



# *City Administration*

**City Manager**

Michael Sargis

**City Attorney**

Samuel S. Goren

**City Clerk**

Elizabeth Garcia-Beckford

**Department Directors**

Tanya Davis-Hernandez – Community Development Director

Patrick Cann – Parks & Recreation Director

Kelly Schwartz – Finance Director

David Sweet – Fire Chief

Ramona Woods – Human Resources Director

Mitch Williams – Information Technology Director

Captain Ruth Beaubrun – Police District Chief

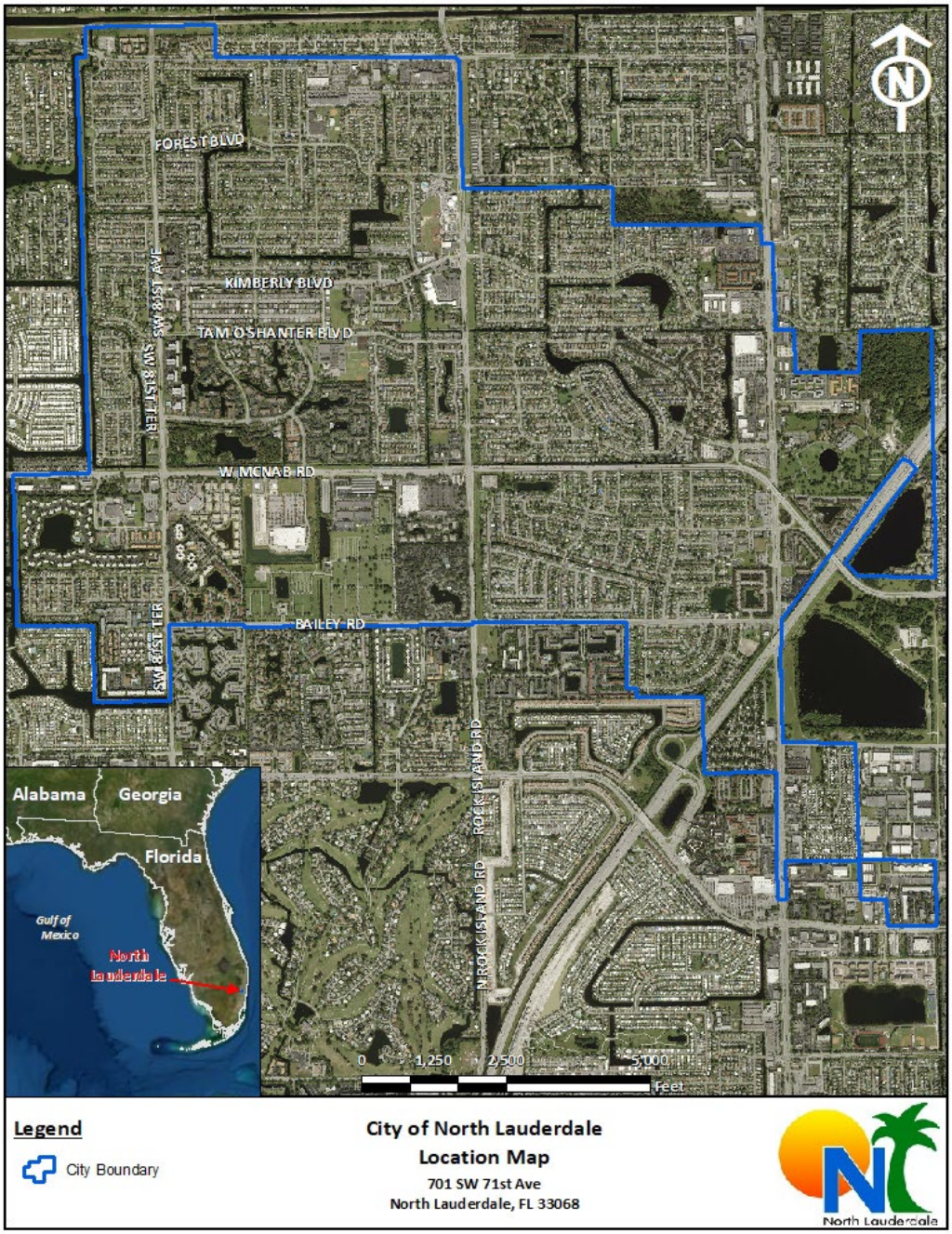
Sam May – Public Works/Utilities Director

North Lauderdale

# About North Lauderdale

The City of North Lauderdale is located in Broward County, Florida. It is an inland community bordered by the cities of Fort Lauderdale, Margate and Tamarac. The main roadways coming into the City are McNab Road, Rock Island Road (also known as Southwest 71st Avenue), Southwest 81st Avenue, Southgate Boulevard, State Road 7 and Prospect Road.

As a result of the annexations of Broadview/Pompano Park and a portion of Commercial Boulevard, the City is now approximately 5.5 square miles in area and home to an estimated 44,971 residents. The City is mostly a residential community with only small areas of business and commercial activity. Most of these commercial establishments are found along the main roadway corridors of State Road 7, McNab Road, Southgate Boulevard and Commercial Boulevard.



# About North Lauderdale

## HISTORY OF THE CITY

The City of North Lauderdale was incorporated in 1963 by a group of developers and builders. Prior to that, the area was basically cow pastures and vegetable farms. The Founding Fathers wrote a charter, had the City incorporated and served as its first officials.

In 1968, City Hall was relocated to a little red brick house just off State Road 7 on Anderson Road (which is the northern boundary of the City). This red house consisted of five very small rooms that were converted into offices. Shortly thereafter, the first residents moved into the City in the sub-division that is now referred to as Kimberly Village Section One. During the same year, the City's first utility tax was imposed.

The City's first election was held on April 8, 1969. The Founding Fathers set up a Mayor/Council form of Government and volunteered to serve as both the City's legislative and department heads. The City's employees consisted of the City Clerk Administrator, the Deputy City Clerk, a Water & Sewer Plant Operator and one police officer. The Bailey Road Volunteer Fire Department was created to serve a population that, by this time, had grown to 2,500 residents.

In 1971, City Hall was moved to 6100 Kimberly Boulevard, which is currently known as the Samuel Miller Senior Center. The building was built by the Oasis Organization and served as a country club for area residents. In July of 1973, the City's first Ad Valorem Tax was imposed. Two years later, the City Charter was changed to the "Strong Mayor" form of government. The Mayor acted as the City's Chief Administrator and manager of the day-to-day operations while the Council served in a legislative capacity.

Over the next couple of years, the paid Fire Department was established. City Hall was moved to 6601 Boulevard of Champions. This building was constructed by the North Lauderdale Development Company and also served as a country club to area residents.

The year 1980 brought two major changes to the City. First, the Charter was changed again to the City Manager/Council form of government. Under this form of government, the City Manager was in charge of the City's day-to-day operations while the City Council provided the necessary legislation. The second change was that City Hall found its final home at the Municipal Complex located at 701 SW 71st Avenue. This facility was named after the first mayor elected under the Strong Mayor form of government, Mayor P.A. (Pat) Petta.




In 2001, the name of the City Council was changed to City Commission by a Charter amendment. Voters were asked in 2004 to decide on the makeup of the Commission, and elected to have four district Commissioners with a Mayor running at large.

Today, the City of North Lauderdale has 200 employees and approximately 44,971 residents within its 5.5 square miles. North Lauderdale is primarily a residential community and is home to many churches and small businesses.

The City of North Lauderdale residents are proud to call their City home to marine artist Wyland's "International Year of the Reef" Wall as part of his world-renowned Whaling Wall art project. The North Lauderdale wall, along McNab Road, is comprised of 1,000 feet of murals and is the 99th and final mural in the United States, preceding his final wall in Beijing at the 2008 Summer Olympics. Other famed artists Romero Britto and Guy Harvey, plus numerous art enthusiasts and youth throughout the South Florida community also participated in the "painting of the wall" event.

# About North Lauderdale

## CITY GOVERNMENT

The City operates under a Commission-City Manager form of government. Under this form of government, the City Manager is in charge of the City's day-to-day operations while policymaking and legislative authority are in the hands of the City Commission (Commission).

The Commission is comprised of four commissioners that represent separate geographic districts and a Mayor that is elected citywide. All of the elected officials are elected for four-year staggered terms. The Commission is responsible for hiring the City Manager, City Clerks and City Attorney. The Commission acts as the Board of Directors of the City, directing the Administration to carry out policies and achieve goals set by them. The Commission has the power to adopt resolutions, pass ordinances, adopt and amend the annual budget, and adopt the City's millage rate. In addition to these responsibilities, each Commissioner also sits as a member of the North Lauderdale Water Control District's Board of Supervisors as well as the private North Lauderdale Recreation Foundation.

The Commission meets regularly on the second and last Tuesday of each month in the Commission Chambers at City Hall. The Commission meetings start at 6:00 P.M. Although Commissioners are part-time employees, they spend numerous hours carrying out the City's official business.

The City Manager acts as the City's Chief Executive Officer and is responsible for hiring the department directors and all City employees other than those hired directly by Commission. The department directors work for the City Manager to supervise operations much the same way vice presidents do in the private sector.

The City Manager is responsible for submitting the proposed annual budget to the Commission and ensuring the efficient and effective operation of the City. The City Manager has operational control over the all City's departments.



# About North Lauderdale




The Human Resources Department is responsible for coordinating the hiring of workers, developing benefit packages, reviewing injury reports, preparing safety reviews, examining workers' compensation insurance claims and preparing the staffing/comprehensive pay plan for the budget.


The Government Finance Officers Association of the United States and Canada

AWARD OF FINANCIAL REPORTING ACHIEVEMENT

Finance Department
City of North Lauderdale, Florida

The Finance Department is responsible for the accounting, budgeting and financial management of the City. This includes financial statement preparation, payroll, accounts payable, purchasing and monitoring of utility billing functions. The Finance Department coordinates with other departments in the preparation of the budget under the direction of the City Manager.




Information Technology is responsible for computer hardware and software applications used throughout the City as well as the monitoring and operation of the City's network. This Division is also responsible for maintaining the infrastructure of the City's website at www.nlauderdale.org.



*Public Works Crew Beautifies a Median*

The Public Works/Utilities Department is responsible for maintaining the City's infrastructure. This includes overlaying streets, installation and repair of sidewalks and providing canal maintenance. They oversee the contract for water management services and maintain sewer systems. They also maintain all of the City's green space including roadways, parks and public swale areas.

The Parks and Recreation Department is responsible for Community events like North Lauderdale Days and Haunted Hamptons. This Department operates the City's highly successful Summer Camp and holiday camps for over 2,000 children. They provide City recreational programs, operate the adult and youth sports leagues, provide senior programs and operate the City's bus program. They also oversee the contract for the City's swimming pool services.



*Parks and Recreation Egg Hunt*

# About North Lauderdale

The Community Development Department is responsible for ensuring that City neighborhoods and commercial properties are designed and built to be functional and compatible with surrounding developments. They ensure the properties are consistent with the City's Code of Ordinances and that they remain aesthetically pleasing, thereby having a positive impact on property values. The staff achieves results by forming partnerships with residents, developers and business owners. They provide guidance, education, communication, assistance and excellent customer service through the fair and consistent application of laws, regulations and codes. The following boards assist the City Commission with Community Development advisory services and case proceedings:




- Code Enforcement Board
- Community Sustainability Board
- Development Review Committee
- Housing Authority Board
- Planning and Zoning Board
- Special Magistrate



*Books and Badges Event*

The Police Department is responsible for the enforcement of all State and local laws. They are instrumental in the reduction of the crime rate by providing police presence and other community involvement programs. Additional programs offered include National Night Out, Teen Explorer, Fingerprinting and School Resource Officers. The City currently contracts with the Broward Sheriff's Office (BSO) to provide this service to the community.

The Fire Department is responsible for fire control, fire prevention programs, and emergency medical services. The Department also has a very active Explorers Program.



*Fire Rescue Demonstration at April Pools Day*

# Community Profile

**Year of Incorporation**
1963

**Form of Government**
Commission - City Manager

**Square Miles**
5.5

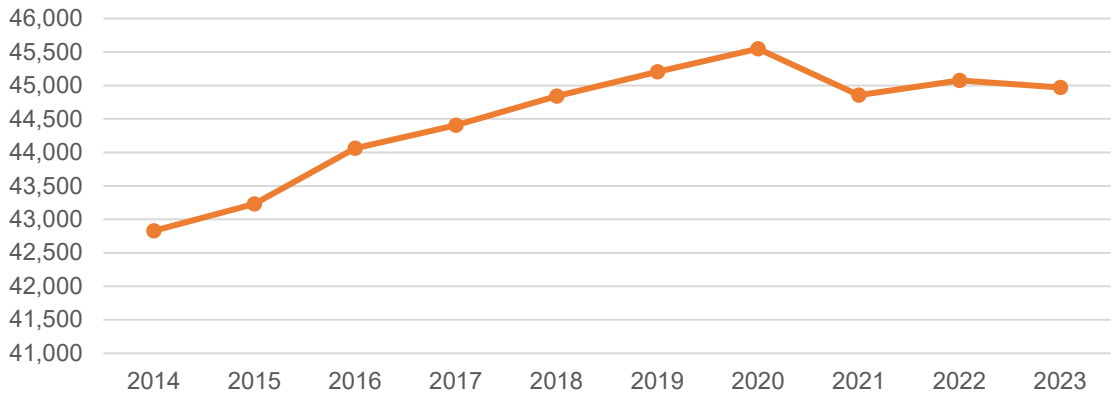
NORTH LAUDERDALE
A Fun City In The Heart Of Broward

**Number of Parcel Properties**
11,498

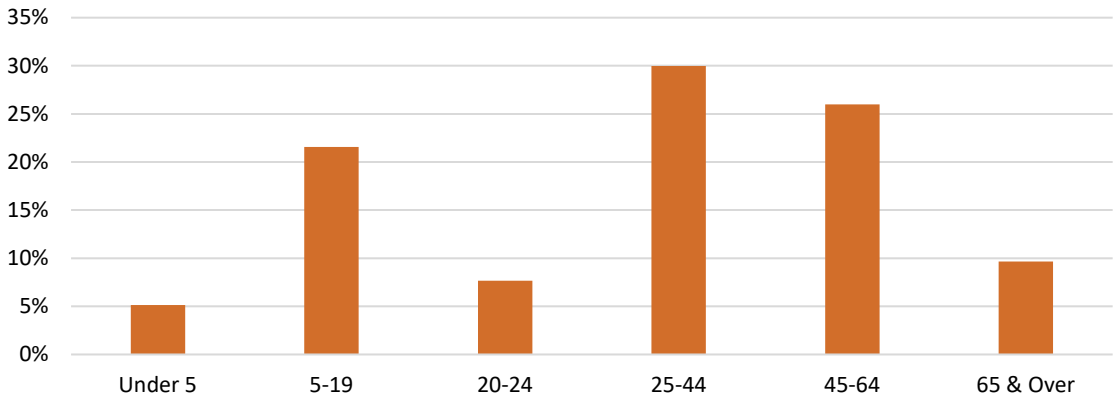
**Residential Property Parcels**
11,071 (96%)

**Average Single Family Home Market Value**
$340,638

**Population [1]**

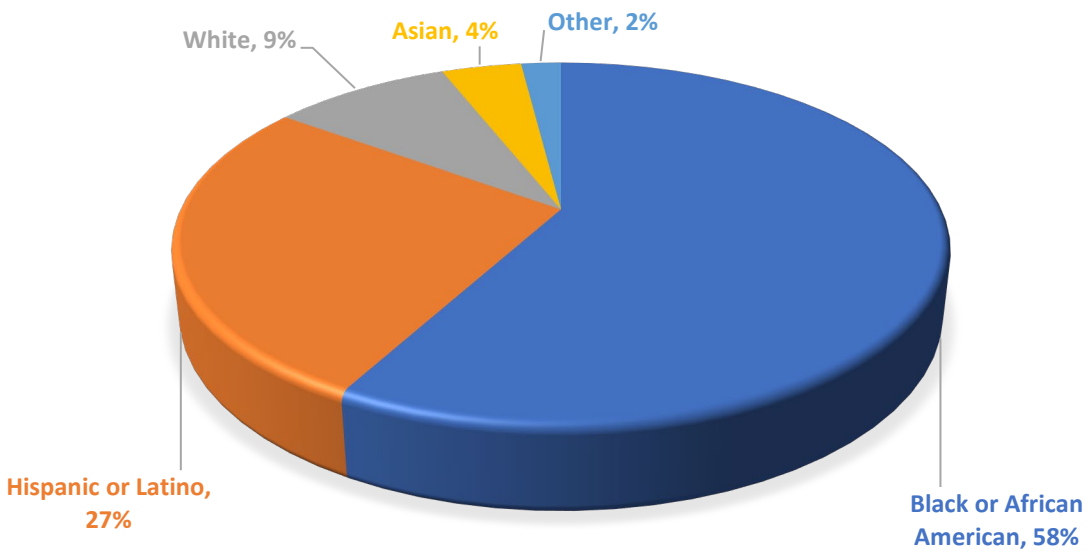



**Age Characteristics [2]**

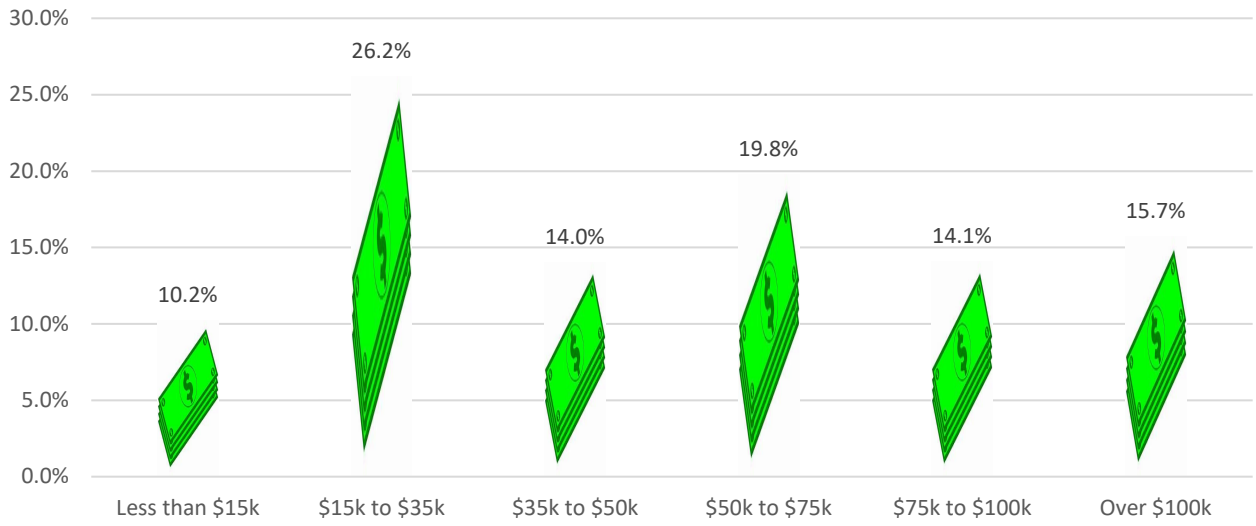


# Community Profile

**Ethnicity Characteristics [2]**




**Income Characteristics [2]**




**SCHOOLS [3]**

| Type of School | Number of Schools | Enrollment |
|---|---|---|
| Elementary Schools | 4 | 2,522 |
| Middle Schools | 1 | 750 |
| High Schools | - | - |
| Charter Schools (K-12) | 3 | 2,148 |

# Community Profile

## PRINCIPAL EMPLOYERS [4]

| | | | |
|---|---|---|---|
| Broward County School Board | 2.72% | FirstService Residential | 0.57% |
| Memorial Healthcare System | 1.25% | HEICO | 0.41% |
| Broward County Government | 1.14% | Broward College | 0.37% |
| Broward Health | 0.70% | American Express | 0.31% |
| Nova Southeastern University | 0.57% | JM Family Enterprise, Inc. | 0.26% |

## PRINCIPAL TAXPAYERS [5]

| | | | |
|---|---|---|---|
| North Lauderdale 408 Owner LLC | 2.71% | SCI Funeral Services of Fl LLC | 1.43% |
| Florida Power and Light | 2.12% | One Park Plaza LLC | 1.36% |
| Bel Cypress Creek LLC | 2.10% | Answer Group Inc. | 1.20% |
| Hampton Lakes Associates | 2.01% | Hampton Place Joint Venture | 1.19% |
| Asher AI, LP | 1.59% | Village Mobile Home Park LLC | 1.01% |

Source of Information:
1 University of Florida Bureau of Economic and Business Research (BEBR)
2 United States Census
3 Broward County Schools Website
4 Financial Reporting Section of Broward County
5 North Lauderdale FY2023 Annual Comprehensive Financial Report

# City Events

The City of North Lauderdale hosts the following events annually, in addition to other special events.



**Dr. Martin Luther King Jr.**

The City teams up with local schools to promote and celebrate the life of Dr. King. Speeches and music highlight this event which also includes the playback of the "I Have A Dream" speech.

**Eggstravaganza**

Eggstravaganza is an egg hunt for children 15 and under that takes place on all three fields at the Sports Complex. There are over 13,000 eggs that are stuffed with candy or small prizes. In addition, there are 60 eggs with special prizes.





**North Lauderdale Days**

North Lauderdale Days is the City's Founders Day Celebration and is set by City Code to be a free day of activities. Typically, an occasion that takes place over two days, Friday night and Saturday, this event is diverse and multi-cultural. There are free arts and crafts, shows, rides, games, contests and swimming at the pool. In addition, there is a business expo, craft vendors, food trucks and musical entertainment. The conclusion of the event is a large concert and fireworks show.

**Memorial Day**

The City honors North Lauderdale residents who have died serving their country with an event that includes speeches and music. There is also a wreath laying at the North Lauderdale Veterans Memorial.



# City Events

**Halloween Hoopla & Haunted Hamptons**

Open to children of all ages, this event offers a safe alternative to trick or treating door to door. Children are encouraged to dress in costumes and go trick or treating through the trail at Hampton Pines Park. Volunteers dressed in costumes from all different cartoons and shows and distribute over 40,000 pieces of candy and prizes. In addition, Friday and Saturday nights in the month of October, Hampton Pines Park is transformed into a very scary haunted trail.






**Veterans Day**

Speeches and music highlight this event that takes place at the Veterans Memorial. In addition, Veterans are honored with a wreath laying at the memorial.

**Winterfest**

The Sports Complex is transformed into a Magical Winter Wonderland with carnival rides, hay rides, games and contests, face painters, clowns, concessions, and crafts. Pictures with Santa, Rudolph and other special guests are available. Admission to this event is either $5 or 5 cans of food and all proceeds are donated to local food banks.



# City Events

**Holiday Parade and Tree Lighting**

Up to 120 floats from local dance/sports teams, businesses, youth groups and fire trucks make up this annual parade. In addition, there are marching bands performing throughout. The Tree Lighting Ceremony is at the conclusion of the parade and includes a variety of singers, performers and special guests.







**Winter Walk**

As an alternative to drive-through displays, North Lauderdale transforms Hampton Pines Park into a trail of colorful displays. Families can take a stroll through the lights and then visit Santa, take fun holiday photos with Santa, and even see snow.

**Mayor's Multicultural Events**

The City hosts a variety of Multicultural Events throughout the year. These events are intended to expose residents to diverse cultures and experiences and reduce stereotypes and prejudices, contributing to a more harmonious community.



# Grants

The City of North Lauderdale actively seeks out grants to pay for a portion of larger capital projects. By doing so, the City is able to relieve the impact of these costs to residents. Community Development staff, in conjunction with the individual departments, manage these projects.

Some examples of grants that have been awarded for upcoming projects are listed as examples. This listing only represents a portion of the grants that are for City projects, and does not include the funding that is received to distribute to residents.

**Police License Plate Reader System**

For the first time ever, the City received federal appropriations. Through the support of Congresswoman Sheila Cherfilus-McCormick, the Mayor and Commission, staff and the City's Lobbyist, **$750,000** was received towards the purchase of a License Plate Reader System. These cameras will be installed in strategic locations to mitigate crime and assist the Police Department with investigations. Public safety continues to be a priority for the City.




**Tam O'Shanter Improvements**

The City was awarded a Resilient Florida Grant for **$5,393,000** for Tam O'Shanter Improvements. The project is to repave and grade Tam O'Shanter Boulevard, and improve the stormwater drainage on that road from Rock Island to SW 81st Avenue. The grant will need to be matched with Stormwater Management funds.

**Stormwater Utility Backflow Prevention**

The City received **$550,000** in State of Florida appropriation funding to improve the drainage throughout the City. This project will include the installation of special valves that will be able to close to prevent water from flowing from the C-14 Canal to City canals during extreme storm events. The construction of this project is included in 2025.

# Grants

**C-14 Pump Station**

To continue the focus on improved drainage, Public Works applied for and received multiple grants to install a C-14 Pump Station. The new pumping station will reduce initial amounts of water in a major storm event, reduce peak stages, and flood duration across the whole city.

In total, three grant sources will be used to pay for this major infrastructure project. **$3,550,000** in funding was awarded from Resilient Florida. An additional **$3,285,000** was awarded from Rebuild Florida. Finally, the **$450,000** balance of the $1 Million State Appropriation award will be used. The Stormwater Fund is only budgeted to use $265,000 of non-grant funds as a match to cover the remaining cost of the project.

**Broward County Surtax**

North Lauderdale was the second city in the County to begin work on Surtax projects. The City was originally awarded three Interlocal Agreements (ILA), two for design and one for construction. The Fiscal Year 2025 budget includes construction projects for Southwest 81$^{st}$Avenue, Boulevard of Champions, and Silver Lakes Drainage, totaling over **$8,600,000**. In addition, there is a repair and maintenance project for an additional **$2,900,000** of funding. Although the formal ILAs are pending for these projects, they were included in Broward County's funding plan.

**Canal Rehabilitation**

In order to strengthen the City's canals, a **$2,600,000** grant from Resilient Florida was received. In addition, **$3,299,166** of American Rescue Plan Act (ARPA) funds are budgeted to match the Resilient Florida grant. The rehabilitation will result in better drainage in addition to the beautification of the City. The Request for Proposal (RFP) for this project was released in 2024 with construction to begin in 2025.

Prior Canal Bank Restoration Examples



Before Restoration



During Restoration



After Restoration

# Legislative Update

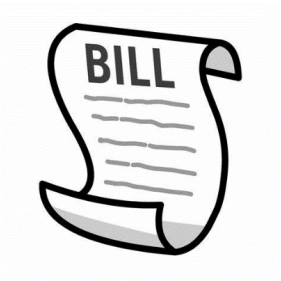
Staff of North Lauderdale, in partnership with the City Attorney Office, are constantly monitoring the impact of new legislation. The Florida Legislature meets in session every year for 60 consecutive days. Regular session convenes on the second Tuesday after the first Monday in January of each even-numbered year, and convenes on the first Tuesday after the first Monday in March of each odd-numbered year. At that time, State Legislators are presented with hundreds of bills to review. Bills that are approved are presented to the Governor for final approval or veto.

Some of the spotlight bills from the 2024 Session that the City was following are summarized below.

- Senate Joint Resolution (SJR) 7017 proposed that exemptions on non-school district levies be adjusted annually for inflation. This amendment will appear on the November 2024 general election and requires approval by at least 60% of the electors to pass. Passage of this amendment will mean less ad valorem tax revenue for the City and other taxing districts.

- House Bill (HB) 267 makes several changes to the building regulations of the Florida Building Commission and local governments. The changes include revising the timeframes for issuance of permits, deeming a permit application approved under certain circumstances, and prohibiting local government from auditing the performance of building code inspection services unless a publicized manual or procedure is in place. The exact impact of these changes is unknown at this time; however, they could result in increased local government staff or contractor costs.

- HB 433 prohibits political subdivisions from maintaining a minimum wage other than what is approved by the state or federal government. It also prohibits political subdivisions from controlling, affecting, or awarding preferences based on wages for entities doing business with the government.




- Senate Bill (SB) 328 focused on affordable housing for the state. It adjusts the floor area ratio and height allowances and preempts a county or municipality from restricting the floor area ratio of a proposed development below 150% of the highest currently allowed on any land where development is allowed, with some exceptions. The new law also mandates a reduction of county or municipality parking requirements by at lease 20% for a proposed development that is located within ½ mile of a major transportation hub, or has parking available by use by residents within 600 feet.

- HB 7073 was the Taxation Bill. It included back-to-school, disaster preparedness, and recreational sales tax holidays. In addition, it provides a new property tax exemption for developments that dedicate at least 70 units for affordable housing. The approval of that exemption is subject to an agreement with the Florida Housing Finance Corporation and requires a land use restriction for 99 years.

- Unauthorized public camping or sleeping is addressed in HB 1365 which prohibits counties and municipalities from authorizing or otherwise allowing public camping or sleeping on public property without certification by the Department of Children and Families (DCF). The bill does allow for some exemptions for fiscally constrained counties and is not applicable during declared states of emergency.

# *Legislative Update*

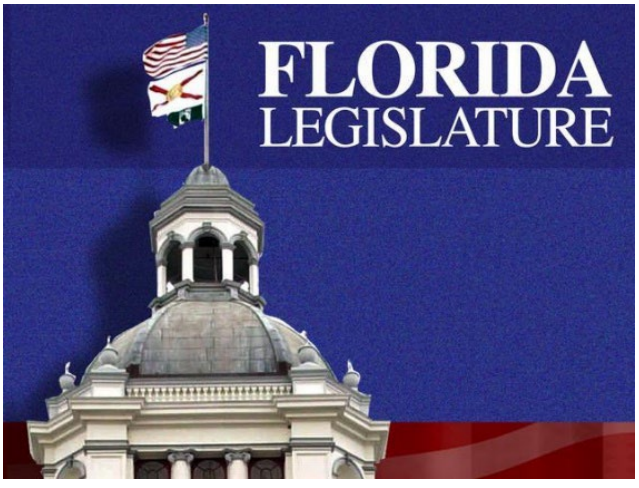
- HB 149 increases the limit from $4 million to $7.5 million for construction projects that governments can enter into utilizing a continuing contract. In addition, beginning July 1, 2025 the Department of Management Services shall adjust that maximum annually by CPI. The limit for the fee for professional services for individual studies remains at $500k.

- Public-private partnerships are addressed in HB 781. This bill modifies the guidelines that a public entity may proceed with an unsolicited proposal for a qualifying project without engaging in a public bidding process if the agency holds duly noticed public meetings. The first meeting requires that the public are able to provide comment and at the second meeting the project must be determined to be in the public's interest. The public interest determination must consider the following:

    - The public benefits.
    - The economic efficiencies that the proposal achieves.
    - The private entities qualifications, experience and ability to perform the project.
    - The projects compatibility with regional infrastructure plans.
    - Public comments submitted.

  If the government approves the project to move forward, a report must be published in the Florida Administrative Register for at least seven days.

- HB 7013 was a comprehensive bill that addressed special districts. By the end of the first full fiscal year after the passage of this bill, special districts are required to adopt goals, objectives, performance measures/standards, and file tentative work plans and work budgets. By December 1st of each year thereafter, the district must publish an annual report on the district's website, including any goals or objectives the district failed to achieve. HB 7013 also prohibits the formation of new neighborhood improvement districts and prohibits boundaries or most independent special district from changing unless approved by an act of legislature.




Source: [www.flsenate.gov](http://www.flsenate.gov)

# Budget Process

**Strategic Planning**

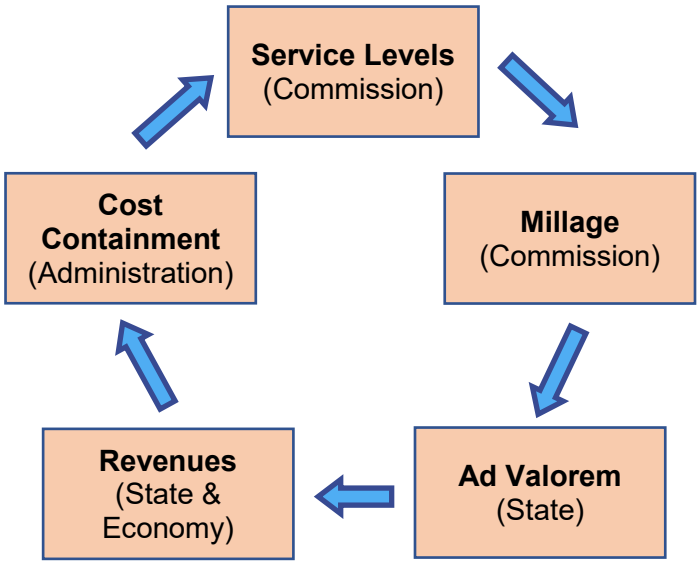
The City's fiscal year begins October 1st and ends September 30th of the following year. In February and March of each year, the City Administration starts the annual budget process by having strategic planning sessions and receiving input from the City Commission.

The City firmly believes in the importance of strategic planning and the strategic plan is reinforced through a series of workshops and meetings in which staff and Commissioners participate. The Commission review past directives and re-establishes a collective vision for the City. By having the Commission build on its previous guidance, discussions focus on incremental changes that follow the basic vision established in prior years.

While a particular goal may never be ultimately achieved, each project or program provides a part of a developing approach that may refine the vision. By allowing the vision to mature, strategic planning provides a catalyst to give the programming direction. By not allowing the vision to stagnate, the City continues to improve its efforts to improve the quality of life of its citizens.

Throughout this process City Administration and City Commission review where the City has been, where it currently is, and the plan for the future. This strategic process ensures that the City can provide core services and programs and to uphold the vision of the City.

**Budget Decision Circle**




**Development of Detailed Budget**

During March and April, all departments develop their respective operating budgets, taking into consideration any new programs or services. During this period, the departments evaluate current and new services, and the resources needed to operate efficiently and effectively. Commission initiatives are incorporated into the budget. In addition to developing their operating budgets, departments put together their requests for capital expenditures. The budget team and departmental personnel review each operating and capital budget line item and begin to determine if adequate resources exist to support the requested level of service.

In May, the preliminary budget and year-end projections of the current year are presented to the City Manager. The City Manager considers and analyzes this information and begins to prioritize the budget in conjunction with the directives set by the City Commission. Also, the final departmental budget meetings occur to discuss any revisions to the operating and capital budgets made by the City Manager and to finalize departmental performance measures. In June, after a final review of the preliminary budget is made, the entire document is submitted to the City Manager for final review and approval.

# Budget Process

In July, the Commission is presented with the City Manager's proposed budget and their review begins. During various workshops, the budget is examined by the Commission and staff is questioned about specific items which may be of interest to the Commission. At this time, the Commission may add or delete items from the budget while the City Manager recommends the preliminary tax millage rate for property taxes and other fee structures that may be required for the new budget year. The public are invited to attend workshops and provide feedback to staff and Commissioners.

**Long-Term Planning**

The City continually strives to build and improve upon its long-term planning processes. The Finance Department regularly reviews assumptions used in revenue and expenditure forecasts that are used for all funds. These forecasts support strategic budgetary decision-making by providing a framework to assess the long-term financial implications of providing various levels of service. A long-term forecast is included for selected major funds in this Budget Plan recognizing that the decisions made for FY 2024 will impact the sustainability of funding services into the future. A long-term outlook also gives projections of the City's future financial capacity given long-range assumptions, obligations, project schedules, and objectives.

For the FY 2025 Budget, there was a two-day Staff retreat held February 29 through March 1st. Administration reviewed the City's Strategic Plan, CIP projects, areas of concern in the City, and future redevelopment options. This retreat set the opening discussion for the two workshops that were held with Commissioners in April and May. During the first workshop, administration presented the potential position of the City in 2030. The future outlook was based on the completion of all of the major capital projects that departments recommend. At the second workshop, the Commissioners highlighted their top short-term and long-term priorities. All of the information reviewed helped form the budget and capital improvement plan for the City.

**Long Term Planning**
**Estimated 2030 Fund Balance/Net Position**

***Updated Projections***

| Funds | General Fund | Street Maint | Fire/Rescue | Water Control District | Utilities | Stormwater | Information Technology |
|---|---|---|---|---|---|---|---|
| Est. Ending Fund Balance FY 2024 | $47,721,469 | $1,984,486 | $2,398,429 | $3,633,986 | $23,525,928 | $1,202,225 | $1,973,013 |
| Less: Proposed Projects thru 2030 | (18,770,000) | (15,000,000) | (13,188,000) | (3,375,000) | (66,450,000) | (11,550,000) | (3,170,000) |
| Est. Ending Fund Balance FY 2030 | $28,951,469 | ($13,015,514) | ($10,789,571) | $258,986 | ($42,924,072) | ($10,347,775) | ($1,196,987) |

*Fund Balance estimates are considering impact from capital projects only, not staffing/operational impacts.*

**Adoption of the Budget**

In September the Commission holds two public hearings to establish the Ad Valorem millage rate and the final non-ad valorem special assessment rates. The Ad Valorem millage rate and final budget are adopted by ordinance at the second public hearing in September. Public participation is always encouraged at Workshops and Public Hearings. Proposed and Adopted Budget documents and presentations are available on the website for public viewing.

# Budget Process

**Budget Amendment Process**

After the budget has been adopted, it may only be amended through Commission action. A budget amendment is required when expenditures/expenses are expected to exceed the level established by the original adopted budget ordinance. Normally, the budget is amended during the mid-year review; however, the budget may be amended at any time up to 60 days following the end of the fiscal year.

The City Manager has the authority to make transfers of appropriations within a department, but transfers of appropriations between departments require the approval of the City Commission.

**City's Budget and Financial Structure**

The City's budget and financial statements are broken down into various funds to account for revenue and expenditures/expenses. Each department is given an appropriation to spend during the year to accomplish its goals and objectives and each Director is responsible for ensuring that they remain within that budget.

The operation of each fund is followed through a separate set of self-balancing accounts that are comprised of assets, liabilities, fund equities, revenues and expenditures/expenses. The various funds are grouped by type in the financial statements and are designed to demonstrate legal compliance to how a government allocates its resources. The funds are then further broken down to account for transactions by activity and function.

**Fund Descriptions**

The City legally adopts a budget for the following governmental and proprietary fund types:

| | General Fund | Special Revenue Funds | Debt Service Fund | Capital Projects Fund | Enterprise Funds | Internal Service Funds |
|---|---|---|---|---|---|---|
| City Commission | X | | | | | |
| City Manager | X | | | | | |
| City Attorney | X | | | | | |
| City Clerk | X | | | | | |
| Human Resources | X | | | | | |
| Finance | X | | | | | |
| Public Works | X | X | | X | | |
| Parks and Recreation | X | | | X | | |
| Community Development | X | | | X | | |
| Police – Contractual | X | | | | | |
| Non-departmental | X | | | | | |
| Fire/Rescue | | X | | | | |
| Water Control District | | X | | | | |
| Debt Service | | | X | | | |
| Utilities | | | | | X | |
| Stormwater | | | | | X | |
| Information Technology | | | | X | | X |
| Vehicle Maintenance | | | | | | X |
| Insurance | | | | | | X |

**Governmental Fund Types**

- General Fund (001) – the City's primary fund responsible for most of the activities and programs funded through taxes, fines and fees. This fund is used to conduct general government services.
- American Rescue Plan Act (ARPA) Fund General Fund Subfund (005) – in Fiscal Year 2022 a new General Fund Subfund was created to manage the expenditures of the Coronavirus Relief Funding. For Financial Reporting purposes, the ARPA Subfund is combined with the General Fund.

- Special Revenue Funds – these funds are used to account for specific governmental revenue requiring separate accounting because of legal or regulatory provisions or administrative action.
    - Street Maintenance Fund (111) – used to account for the revenues and expenditures of Local Option Gas taxes and revenue sharing fuel tax.
    - Transportation Surtax Fund (113) – addresses revenues and expenditures related to transportation projects intended to reduce traffic congestion, improve roads and bridges, and increase connectivity pursuant to interlocal agreements with Broward County regarding the "Penny for Transportation" surtax.
    - Fire/Rescue Fund (115) – used to account for revenues and expenditures related to the operation of the City's fire/rescue services.
    - North Lauderdale Water Control District Fund (131) – used to account for the provision of water control and drainage services, facilities and programs within the District's boundaries.
    - Solid Waste Fund (165) - used to account for revenues and expenditures related to residential solid waste operations. This is a new fund for FY 2025, previously these transactions were accounted for as a division of the Public Works department within the General Fund.
- Debt Service Fund (210) – this fund is used to account for the accumulation of resources and the payment of principal and interest on all City debt (other than proprietary fund related debt).
- Capital Projects Funds (311) – this fund is a non-operating fund used to account for capital projects.

**Proprietary Fund Types**

- Enterprise Funds – these funds report operations that provide services financed primarily by user charges where periodic measurement of net income is appropriate for capital maintenance, public policy, management control or other purposes.
    - Utilities Fund (401) and Stormwater Management Fund (411)
- Internal Service Funds – these funds are used to finance and account for services and commodities furnished by a designated department to other departments or agencies within the governmental unit.
    - Vehicle Maintenance Fund (501), Information Technology Fund (530) and Insurance Fund (550)

The Annual Comprehensive Financial Report (ACFR) reports on all of the funds listed above, in addition to the Law Enforcement Trust Fund and Grants Fund that are not included in the Adopted Budget.

**Reserves and Designations**

Monies may be reserved to indicate that a portion of the net assets is not available for immediate appropriation. The restricted fund balance category includes amounts that can be spent only for the specific purposes stipulated by the constitution, external resource providers, or through enabling legislation. The committed fund balance classification includes amounts that can be used only for the specific purposes determined by the City Commission. Amounts in the assigned fund balance classification are intended to be used by the government for specific purposes but do not meet the criteria to be classified as restricted or committed.

Assigned or committed fund balances are portions of net assets that have been segregated based on tentative plans of the City. Such plans or intent is subject to change. The contingency designation would be available for unforeseen occurrences outside of the normal day-to-day activities that are budgeted through ongoing operations. Undesignated unreserved fund balances are the portions of fund balance available for any lawful use.

**Basis of Budgeting / Accounting**

The budgets of all fund types are prepared on a modified accrual basis. Briefly, this means that revenues are recognized when they become measurable and available and expenses are recognized when they are incurred. The

# Budget Process

Annual Comprehensive Financial Report (ACFR) shows the status of the City's finances in accordance with "Generally Accepted Accounting Principles" (GAAP). This conforms to the way the City prepares its budgets, with a few exceptions.

For budget purposes, depreciation expense is not shown in the budget of governmental funds. The full purchase price of equipment and capital improvements are shown as expenses in the business type funds and expenditures in the governmental funds, while in the ACFR, at the Citywide level, these outlays are treated as fixed assets and depreciated in both governmental and business type funds. At the fund financial statement level, the business type activities record depreciation, while the governmental funds do not. Another exception is principal and interest (debt service) expense. The ACFR, at the citywide level, reports debt service as reductions to liability accounts. At the fund financial statement level, the business type activities report debt service as reduction of liabilities, while the governmental funds report them as expenditures. For budget purposes, principal and interest payments are shown as expenditures.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgements, are recorded only when paid from expendable available financial resources.

All Proprietary Funds are accounted for using the accrual basis of accounting. Revenues are recognized when they are earned and expenses are recognized when they are incurred. It is important to note that depreciation has been budgeted in Proprietary Funds consistent with GAAP.

**Budgetary Control**

The City's management team is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the City are protected from loss, theft or misuse. The structure also ensures that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles and directives issued by Governmental Accounting Standards Board (GASB).

The City is required to undergo an annual audit of its basic financial statements in accordance with generally accepted audit standards as well as those issued by the Comptroller General of the United States. Upon completion of the annual audit by our external auditors, the City files the ACFR with the Florida Department of Financial Services pursuant to State Statues.






# Budget Calendar



## March

- Strategic Panning/Visioning Workshops (3)
- Departments submit personnel and capital request forms

## April

- Deadline for departments to enter operating budgets
- Preliminary estimates for revenues

## May

- Operational meetings with departments and City Manager to discuss requests and performance measures

## June

- Receive Estimated Taxable Value from Property Appraiser
- Budget Workshop
- Commission Meeting to establish preliminary assessment rates
- Water Control District Meeting (WCD) to set preliminary rate

## July

- Receive Certification of Taxable Value from Property Appraiser
- Deliver Proposed Budget to Commission
- Budget Workshop
- Commission to establish proposed millage rate and Public Hearing information

## August

- Certify rolled-back rate, proposed millage and Public Hearing information in eTRIM
- Meeting announcement ad for Assessment Public Hearings
- TRIM notices mailed by Property Appraiser

## September

- First Public Hearing and adoption of resolutions for final assessment rates
- WCD Public Hearing
- Publication of required TRIM advertisements
- Second Public Hearing to adopt millage rate and budget

## October

- Certification of Final Taxable Value forms in eTRIM
- Delivery of Certification of Compliance forms to the Department of Revenue
- New fiscal year begins

## November

- Prior fiscal year budget amendment, if necessary
- Prepare Government Finance Officers Association (GFOA) application for Distinguished Budget Presentation Award, due in December

# *Financial and Budget Policies and Procedures*

The City has adopted both formal and informal Financial Policies pertaining to Budget, Personnel, Capital, Revenues, Fund Balances, Reserves, Purchasing, Cash Management, Investments, and Debt.

**Budget Procedures**

Some of the more significant informal budget policies are as follows:

1. Appropriations for ongoing expenditures typically will not exceed ongoing revenues, unless influenced by external factors, such as Legislative requirements, natural disasters. A budget is balanced when current expenditures are equal to ongoing revenues.
2. Budgets will be reflected at full cost (no vacancy factor), including overhead where appropriate, and will be evaluated from the perspective of annualized operating cost.
3. Budget evaluations will consider current and ensuing year impact.
4. New programs will be funded from fees, efficiencies, and/or from other revenues sources.
5. Opportunities will be sought to improve performance through technology.

**Personnel**

The City currently has informal internal procedures governing positions and personnel. Some of the major informal policies are as follows:

1. Vacant positions shall be evaluated and re-justified.
2. All positions will be fully funded (no vacancy factors).
3. Savings from vacancies will be used to fund other unplanned costs or to replenish fund balance.

On an annual basis, City Administration and the Human Resources Department work together to evaluate each position and the respective pay ranges as well as employee benefits. Based upon these evaluations, the Comprehensive Pay Plan is developed. The Comprehensive Pay Plan is then presented to the City Commission for approval. Once it is approved, the Comprehensive Pay Plan becomes the cornerstone for all positions of the City. The only exception is the City Manager, City Clerk, Deputy City Clerk and City Attorney positions, all of which are based on individual contracts with the City Commission. This approach ensures that the City properly manages personnel and routinely evaluates the use of resources.

**Capital**

As part of the budget process, the City implements a Capital Improvement Program that lists five-year capital projects planned for all Departments. Additionally, there is a brief description of the current year's projects, as well as the annual impact to the operating budget. These projects are evaluated based on the City's strategic plan and are prioritized as such. See section on the Capital Improvement Program for further information.

The City currently has internal procedures over capital purchases. Capital purchases are assets/projects of more than $5,000 with an estimated useful life of more than one year. Some of the major informal policies are as follows:

1. Interest earnings from selected funds shall be presented to the City Commissioners to be dedicated to one-time capital items, or as needed.
2. Bonds will only be considered for capital needs where (a) there is a valid five-year Capital Improvement plan and (b) it is determined that the City can absorb the operating costs of the new capital item in its operating budget.

3. Major capital acquisitions will be identified and listed in the CIP for the next five years, and will project annual operating cost to be funded in future years.

**Purchasing**

The City has established purchasing policies and procedures by Ordinance. These policies are established to ensure that all appropriations are authorized and properly approved by the City Commission and City Administration and to ensure the City is utilizing the most cost effective but efficient source for all purchases.

1. Purchasing Methods

All purchases must be made via one of the following purchasing methods:

- Purchase Requisitions/Purchase Orders
- Check Request
- Procurement/Fuel Cards
- Petty Cash

2. Purchasing Thresholds

All purchases must conform to the following purchasing thresholds:

- All items over $5,000 require three quotations, unless otherwise obtainable via a sole source vendor, single source or from another government contract.
- Check Requests should only be used for one-time payments, for example, memberships and subscriptions, and travel related expenditures. Check Requests may also be used for emergencies as determined by the City Manager.
- Procurement, fuel, and any other specialized cards must only be used for emergencies or for small miscellaneous, one-time purchases.
- Petty cash should be used only for small reimbursements or miscellaneous expenditures, not to exceed $50, unless approved by the City Manager or Finance Director.
- All purchases over $25,000 must be approved by the City Commission.

3. Purchasing Procedures

All purchases must be properly authorized by the respective Department Director, and/or City Manager and City Commission. Additionally, all appropriate supporting documents (e.g., Purchase Requisition, Petty Cash Voucher, Purchase Order, Check Request, Invoices, Receiving Documents, etc.) must be submitted to the Finance Department for final approval. These documents will facilitate the following:

- Documentation of authorization of all purchases
- Documentation of receipt and payment approval
- Expediting payments for cash discounts
- Following up on outstanding Purchase Orders
- Developing a smooth purchasing system
- Good relations with vendors (due to prompt payment)

4. Vendor Correspondence/Relationships

A good business relationship between the purchaser and seller is important. It is each Department's responsibility to develop and sustain an ongoing relationship of mutual respect and satisfaction between the City and its suppliers. The City's time and that of the suppliers will best be utilized by observing the following:

- Vendor representatives will usually contact and should be directed to the Department most in need of their products and services. The Department Director or his/her designee will meet with the representative and obtain copies of catalogs, brochures, and price lists from the visiting vendor.
- All requisitions for office supplies and office equipment will be handled by respective department staff.

Departments may correspond with vendors concerning prices, quality, and quantity on issued Purchase Orders. All vendor correspondence should be maintained and subsequently attached to the receiving copy of the Purchase Order.

Each City Department shall seek out and utilize vendors to provide the goods and services they require. Each vendor utilized by the City shall complete an identification form as required by the IRS (Form W-9). The Form W-9 identification form must be received and maintained on file by the City's Finance Department prior to issuance of purchase orders or payments to the vendor.

**Revenue**

Revenue projections are based on an analysis of historical trends and reasonable assumptions of future conditions. Revenue estimates will be made on a reasonably conservative basis to ensure that estimates are realized.

As a general rule, operating budgets will be balanced using current year revenues to finance current year expenditures. Fund balances shall not normally be budgeted as a resource to support routine annual operating expenses (unless influenced by external factors such as Legislative requirements, natural disasters, etc.) In addition, balances exceeding the policy targets may be budgeted as a resource to support capital, debt or extraordinary major maintenance needs on a non-recurring basis or for specific purposes as designated.

The City has established the following informal revenue policies:

- Actively pursue alternative revenue sources as an additional source of funds.
- Establish all user charges and fees to recover the partial or full cost of providing a service.
- Periodically review all fees/charges to ensure they are fair and equitable to all users.
- Carefully consider market rates and charges levied by other public and private organizations for similar services in establishing fees.
- Collect revenues aggressively, including past due bills of any type and may utilize an outside collection agency.
- Deposit all funds within a timely manner from the date of receipt.

**Fund Balance / Net Assets and Reserves**

Maintaining an adequate fund balance is essential. The City strives to follow the recommended standards set by the Government Finance Officers Association in determining adequate fund balance.

The balances of each fund will be maintained by using a conservative approach in estimating revenues and by ensuring that expenditures do not exceed the appropriations.

Any anticipated deficit at year-end, unless it can be eliminated from operating results within the first six months of the next fiscal year, will be provided for in the current year's transfers and/or increases in various revenue sources.

The implementation of these policies has contributed significantly to the financial health and stability of the City.

**Cash Management and Investment Policy**

All City funds are prudently and safely invested according to the City Charter and the City's Policy on Investments to provide a sufficient level of liquidity to meet cash flow needs and to provide the maximum yield possible.

1. Portfolio Composition, Risk and Diversification

   The statement of investment policy and guidelines applies to all investments of the City's pooled cash, which includes cash and investment balances of the following funds:

   - General Fund
   - Special Revenue Funds
   - Debt Service Fund
   - Capital Projects Fund
   - Enterprise Funds
   - Internal Service Funds
   - Trust & Agency Funds
   - Any new fund created by the governing body, unless specifically exempt

It is the policy of the City of North Lauderdale to diversify its investment portfolios. Assets held shall be diversified to control the risk of loss resulting from over concentration of assets in a specific maturity, a specific issuer, a specific instrument, a class of instruments, and a dealer through from whom these investments are bought and sold.

2. Investment Objectives

Safety of the principal is regarded as the highest priority in the handling of investments for the City. All other investment objectives are secondary to the safety of capital. Each investment transaction shall seek to first ensure that capital losses are avoided.

The portfolios shall be managed in such a manner that funds are available to meet reasonably anticipated cash flow requirements in an orderly manner. Periodic cash flow analyses will be completed in order to ensure that the portfolios are positioned to provide sufficient liquidity.

3. Types of Investments

The types and portfolio composition are consistent with the Investment Policy adopted by the City Commission. They include the following:

a. Intergovernmental Investment Pools
b. Prime Institutional Money Market Funds (Variable Share Price)
c. Money Market Funds (Fixed Share Price)
d. Mutual Funds & Private Placement Funds
e. Qualified Public Depositories
f. FDIC Swapped Deposits
g. United States Treasuries, Agencies and Instrumentalities
h. Debt Instruments Issued by the States, their Subdivisions, the Territories, their subdivisions, of the United States
i. Foreign Sovereign, Supranationals and Debt of the State of Israel
j. Corporate Debt, Securitized Bank Instruments, Asset-Backed & Mortgage-Backed Securities
k. Repurchase Agreements

4. Authorized Investment Institutions and Dealers

Authorized City staff and Investment Advisors shall only purchase securities from financial institutions, which are qualified as public depositories by the Treasurer of the State of Florida; institutions designated as “Primary Securities Dealers” by the Federal Reserve Bank of New York, direct issuers of commercial paper and bankers’ acceptances or approved non-primary securities dealers.

5. Internal Controls

The Finance Director must establish and monitor internal and procedural controls designed to protect the City’s assets and ensure proper accounting and reporting of the transactions related therein.

6. Reporting

The Finance Director or designee will report on at least an annual basis the following information on the City’s Investments:

a. Total income
b. Total rate of return
c. Comparison to the benchmark and peer group
d. Beginning and ending market value of the portfolio
e. A listing of individual securities held at the end of the reporting period

**Debt Policy and Administration**

The City has established an informal policy regarding the utilization and management of debt instruments. Debt is used for a variety of purposes. The principal use of debt by the City has been for making capital expenditures.

This informal policy was formed to establish criterion and procedures for the issuance of debt financing by the City. This Debt Policy supports the commitment of the City Commission, management, staff, and

other decision makers to adhere to the sound financial management practices including full and timely repayment of all borrowings, and achieving the lowest possible cost of capital.

1. General

    a. The City will analyze all funding alternatives in order to minimize the impact of debt structures on taxpayers.
    b. The City shall continually seek to maintain the highest bond rating so that borrowing costs are minimized and access to credit is preserved.
    c. The City may utilize debt to refinance current debt or for the acquisition, construction or remodeling of capital improvement projects that cannot be funded from current revenue sources or in such cases wherein it is more equitable to the user of the project to finance the project over its useful life.

2. Debt Structure

    a. The City may consider the use of credit enhancements (letters of credit, bond insurance, surety bonds, etc.) when such credit enhancements are cost-effective.
    b. Under the terms of fiscal responsibility, the City will consider lease purchase arrangements when the asset has a monetary value of $50,000 or more and a minimum life expectancy of three years. The debt on the lease purchase items is paid by the user department.

3. Issuance of Obligations

    a. The City may retain an independent financial advisor for advice on debt structuring, the rating review process, and marketing debt issuances.
    b. The City may also retain independent bond counsel and disclosure counsel for legal and procedural advice on all debt issuances.
    c. As necessary, the City may retain other service advisors, such as trustees, underwriters, and pricing advisors.
    d. Any process utilized to select professional service providers in connection with the City's debt program shall be in conformance with City purchasing policies, procedures and requirements.

4. Maturity of the Debt

    a. Bonds will generally not have more than 30-year duration.
    b. Lease Purchase debt will generally not have more than seven-year duration.

5. Payment of Debt

    a. When possible, bonds/capital lease payments will be paid via the Automatic Clearing House (ACH). This is done to ensure deadlines are not missed as the funding bank or agency will be able to initiate payment on the due date of the bond/capital lease.
    b. On the rare occasions that ACH payments are not possible, the City will establish recurring wire transfer and will initiate the wire transfer on or before the due date for the specific bond/capital lease.

**Debt Administration**

Although the City Charter makes no reference to limitations in establishing general obligation debt, the City has limited its borrowing to prudent levels that are able to be satisfied with existing revenue and cash flow projections. The City utilizes debt financing on large expenditures for capital projects or purchases that may be depreciated over their useful life. By using debt financing, the cost of the expenditure is amortized over its useful life allowing the expenditure to be matched against revenue streams from those receiving the benefits.

When establishing debt, there are a number of factors to be considered in the process. These factors include the long-term needs of the City and the amount of resources available to repay the debt. There are different ways for a City to achieve debt financing. The City may obtain a bank loan, issue special revenue bonds or ask the residents to approve a ballot item authorizing the issuance of general obligation bonds. The Commission considers the asset's useful life and current economic conditions, to determine the appropriate financing instrument.

The City currently does not have any general obligation bonds, revenue bonds or loans outstanding.

**The Fiscal Year 2025 Budget complies with all relevant financial policies.**

# *Financial Trends*

To sustain prosperity, municipalities must be aware of both their short-term and long-term financial health. Administration and local officials must constantly monitor, analyze, and respond to changing environments in order to ensure the present and future sustainability and livability of the community.

The City of North Lauderdale utilizes trend analysis to monitor changes and to serve as a management tool to help anticipate future opportunities and/or threats. This section identifies several factors that affect financial conditions and presents them in a manner to facilitate analysis and measurement. This analysis combines information from the City's budgetary and financial documents with relevant economic and demographic data. This data creates a series of financial indicators that when plotted over time, can be used to monitor changes in financial conditions and potential issues. Indicators are grouped into categories as follows:

**Community Growth Trends**: Community Growth Trends provide information about indicators that influence the financial performance of the City. A redeveloping community will have certain demands placed upon it for service delivery as well as infrastructure improvements.

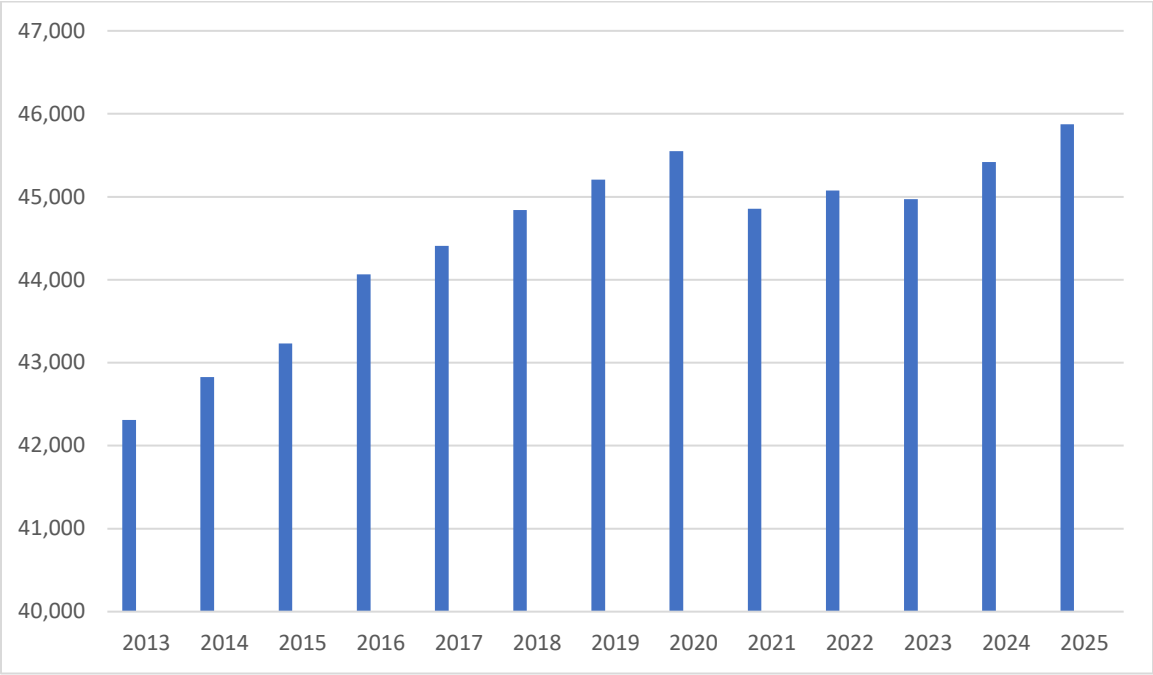
**Comparative Trends**: Comparative Trends compare the population and financial health of the City of North Lauderdale with comparable communities.

**Property Value and Tax Trends**: These trends provide analysis of the City's property tax base and tax rate.

**Operating Revenue Trends**: These trends are provided to illustrate the revenue generated to support the costs of providing various City services.

# Financial Trends

## City of North Lauderdale Population



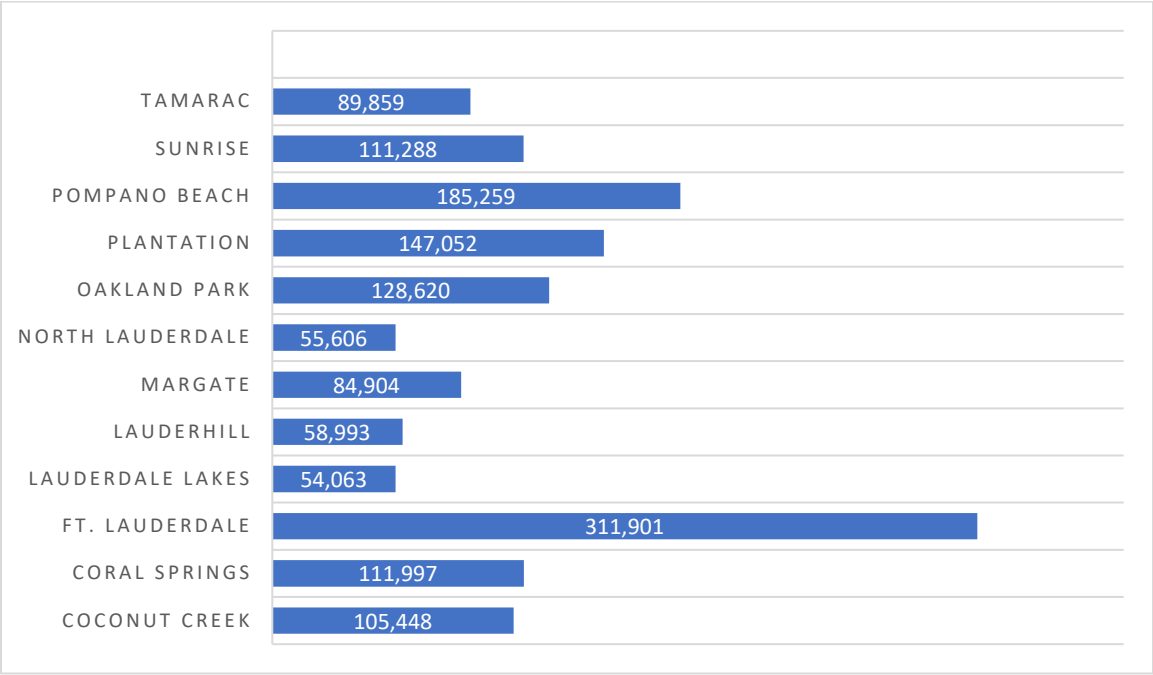

Source:
2013 – 2023 University of Florida Bureau of Economic and Business Research (BEBR)
2024 and 2025 – City of North Lauderdale Finance Department – Estimate 1% Growth

**Indicator Description**:
Population changes can directly affect governmental revenues and service delivery. For example, as the City's population changes, so do residential demands for police and fire protection, infrastructure, as well as for parks and recreational facilities. In addition, some City revenue sources are distributed on a per capita basis; including intergovernmental sources such as state shared revenue and gas taxes.

**Trend Analysis**:
Over the past several years the City's population level has remained relatively stable. Total population growth is anticipated to slow into the future as the City nears build-out.

# Financial Trends

## 2024 Taxable Value per Capita Comparison



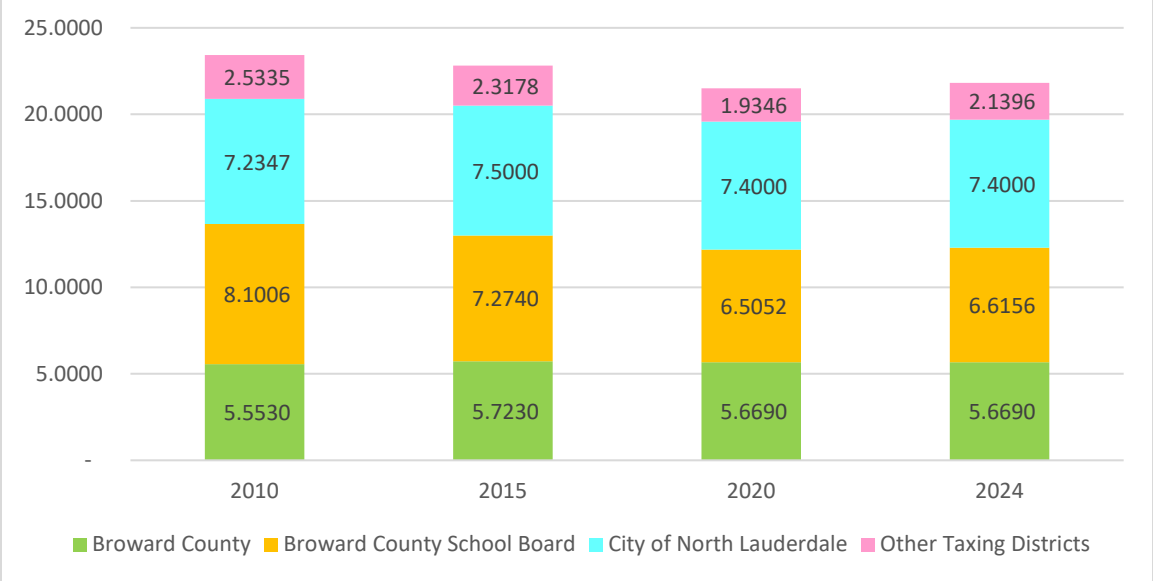

Sources:
Broward County Property Appraiser (July Values) and UF BEBR (Population)

**Indicator Description**:
This indicator presents a comparison of the City of North Lauderdale's taxable value per resident with that of comparable communities. Taxable value per resident gives an indication of the level of services that a City can provide and the tax base available to pay for services. Communities with a higher taxable value per capita also tend to have a higher proportion of commercial and/or industrial tax base per capita.

**Trend Analysis**:
Of the twelve Broward County communities listed above, the City of North Lauderdale is the lowest in taxable value per resident. For FY 2025, approximately 96% of the City's taxable value represents residential properties with the remaining 4% representing commercial, industrial and institutional developments. As a result of the City's predominantly residential tax base, the majority of the burden for funding services falls upon the residential community.

# Financial Trends

## Aggregate Property Tax (Ad Valorem) Components




Source:
Broward County Property Appraiser

**Indicator Description**:
This chart illustrates the total tax rate for property owners in the City of North Lauderdale in comparison with overlapping taxing districts. For FY 2024, thirty percent (30%) of all property taxes shown above are anticipated be collected by the City of North Lauderdale. The other taxing jurisdictions will keep the remaining portion (70%) of the total taxes collected. This calculation does not account for homestead exemptions.

**Trend Analysis**:
The 2024 tax levy (for FY 2025) for homestead property is projected at 21.8242 mills, based on the adopted FY 2024 rates, which is comprised of the City portion of 7.4000 mill, Broward County portion of 5.6690 mill, and Broward County Schools portion of 6.6156 mills and the remaining 2.1396 going to other independent taxing districts.

# Financial Trends

The City of North Lauderdale's Property Taxes account for about 30% of the total ad valorem portion of the tax bill. A North Lauderdale resident with an assessed value of $100,000 with $50,000 homestead exemption ($25,000 exemption on School Board portion), can expect to pay approximately $1,230 in total ad valorem taxes this year. Of that amount, $370 is kept by the City of North Lauderdale. These estimates do not include discounts for pre-payment.



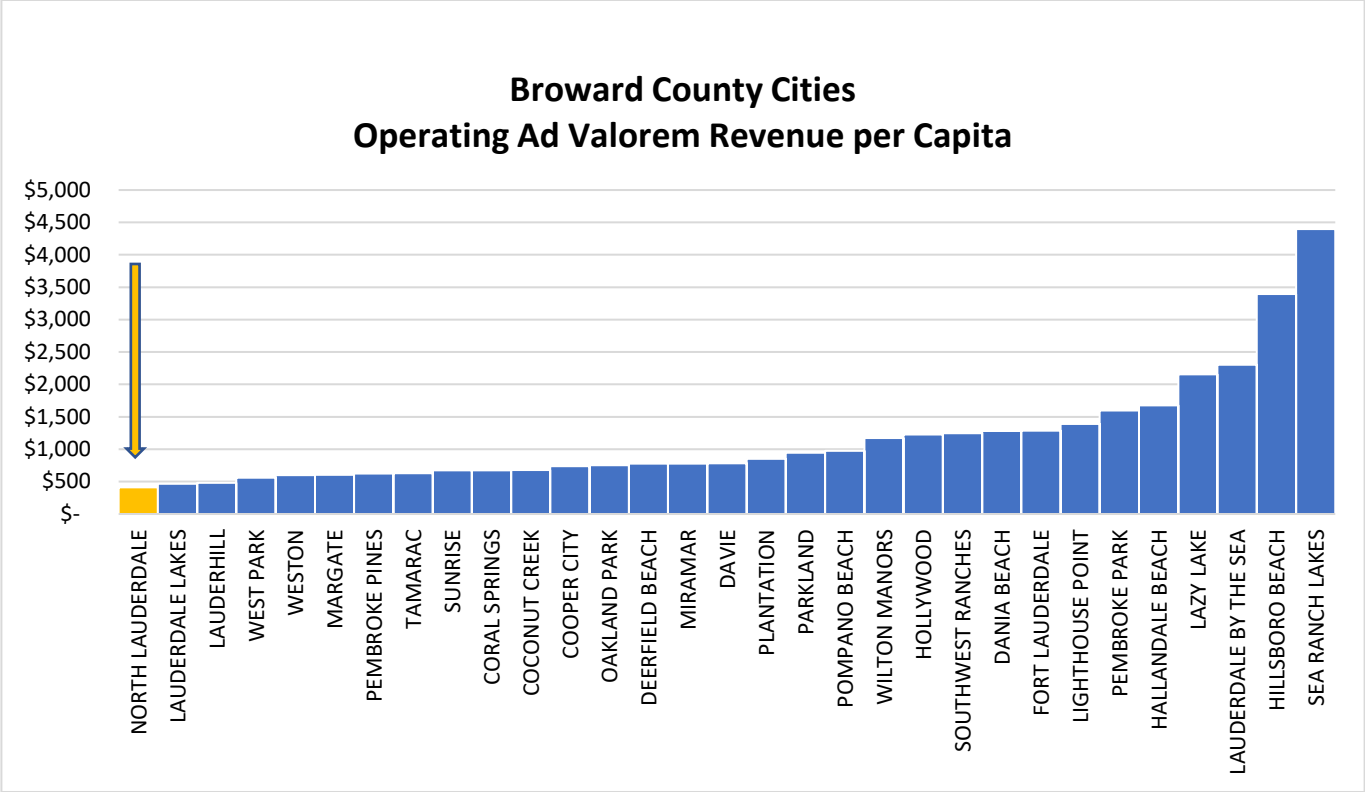

An example of an actual 2023 tax bill highlighting the North Lauderdale portion is shown below.

| Taxing Authority | Millage | AD VALOREM TAXES Assessed Val | Exemptions | Taxable Val | Taxes Levied |
|---|---|---|---|---|---|
| BROWARD COUNTY GOVERNMENT | | | | | |
| COUNTYWIDE SERVICES | 5.54920 | 102,010 | 50,000 | 52,010 | 288.61 |
| VOTED DEBT | 0.11980 | 102,010 | 50,000 | 52,010 | 6.23 |
| BROWARD CO SCHOOL BOARD | | | | | |
| GENERAL FUND | 4.92600 | 102,010 | 25,000 | 77,010 | 379.35 |
| CAPITAL OUTLAY | 1.50000 | 102,010 | 25,000 | 77,010 | 115.52 |
| VOTER APPROVED DEBT LEVY | 0.18960 | 102,010 | 25,000 | 77,010 | 14.60 |
| SO FLORIDA WATER MANAGEMENT | | | | | |
| EVERGLADES C.P. | 0.03270 | 102,010 | 50,000 | 52,010 | 1.70 |
| OKEECHOBEE BASIN | 0.10260 | 102,010 | 50,000 | 52,010 | 5.34 |
| SFWMD DISTRICT | 0.09480 | 102,010 | 50,000 | 52,010 | 4.93 |
| NORTH BROWARD HOSPITAL | 1.43070 | 102,010 | 50,000 | 52,010 | 74.41 |
| CHILDREN'S SVCS COUNCIL OF BC | 0.45000 | 102,010 | 50,000 | 52,010 | 23.40 |
| CITY OF N LAUDERDALE | 7.40000 | 102,010 | 50,000 | 52,010 | 384.87 |
| FL INLAND NAVIGATION | 0.02880 | 102,010 | 50,000 | 52,010 | 1.50 |
| **Total Millage:** | 21.82420 | | | **Ad Valorem Taxes:** | $1,300.46 |

# Financial Trends

## Operating Revenue per Capita

Operating revenue per capital measures the operating ad valorem revenue earned per person in each municipality. The chart below shows this calculation for all of the cities in Broward County. At $411 per resident, North Lauderdale receives the lowest operating revenue per capita in the entire County. North Lauderdale has been exceptionally successful in providing the high level of service it does at such a low cost per resident.



# Financial Trends

The complete chart of municipal property values, populations and calculated revenue per capita is shown below.

| MUNICIPALITY | 2025 TOTAL TAXABLE VALUE (JULY 2024) | POPULATION ESTIMATES (PER BEBR 23) | FY 2024 OPERATING MILLAGE RATE | AD VALOREM REVENUE PER CAPITA |
|---|---|---|---|---|
| NORTH LAUDERDALE | $ 2,500,648,051 | 44,971 | 7.4000 | $ 411 |
| LAUDERDALE LAKES | $ 1,989,092,119 | 36,792 | 8.6000 | $ 465 |
| LAUDERHILL | $ 4,400,381,210 | 74,592 | 8.1999 | $ 484 |
| WEST PARK | $ 1,045,936,447 | 15,249 | 8.2000 | $ 562 |
| WESTON | $ 12,205,344,970 | 68,227 | 3.3464 | $ 599 |
| MARGATE | $ 4,985,966,575 | 58,725 | 7.1171 | $ 604 |
| PEMBROKE PINES | $ 18,890,770,143 | 171,222 | 5.6690 | $ 625 |
| TAMARAC | $ 6,565,372,553 | 73,063 | 7.0000 | $ 629 |
| SUNRISE | $ 10,907,463,504 | 98,011 | 6.0543 | $ 674 |
| CORAL SPRINGS | $ 15,120,698,478 | 135,010 | 6.0232 | $ 675 |
| COCONUT CREEK | $ 6,102,818,975 | 57,875 | 6.4463 | $ 680 |
| COOPER CITY | $ 4,399,184,267 | 34,878 | 5.8650 | $ 740 |
| OAKLAND PARK | $ 5,796,281,987 | 45,065 | 5.8362 | $ 751 |
| DEERFIELD BEACH | $ 11,314,864,636 | 87,578 | 6.0018 | $ 775 |
| MIRAMAR | $ 15,161,685,489 | 138,590 | 7.1172 | $ 779 |
| DAVIE | $ 14,889,298,995 | 106,989 | 5.6250 | $ 783 |
| PLANTATION | $ 14,012,992,916 | 95,293 | 5.8000 | $ 853 |
| PARKLAND | $ 8,203,443,288 | 37,365 | 4.2979 | $ 944 |
| POMPANO BEACH | $ 21,062,287,144 | 113,691 | 5.2705 | $ 976 |
| WILTON MANORS | $ 2,316,489,195 | 11,532 | 5.8360 | $ 1,172 |
| HOLLYWOOD | $ 25,465,441,781 | 154,875 | 7.4665 | $ 1,228 |
| SOUTHWEST RANCHES | $ 2,477,686,639 | 7,747 | 3.9000 | $ 1,247 |
| DANIA BEACH | $ 7,015,820,305 | 32,811 | 5.9998 | $ 1,283 |
| FORT LAUDERDALE | $ 58,986,083,589 | 189,118 | 4.1193 | $ 1,285 |
| LIGHTHOUSE POINT | $ 3,794,674,552 | 10,504 | 3.8501 | $ 1,391 |
| PEMBROKE PARK | $ 1,148,419,841 | 6,115 | 8.5000 | $ 1,596 |
| HALLANDALE BEACH | $ 8,478,583,209 | 41,726 | 8.2466 | $ 1,676 |
| LAZY LAKE | $ 10,948,779 | 33 | 6.5000 | $ 2,157 |
| LAUDERDALE BY THE SEA | $ 3,634,944,457 | 6,191 | 3.9235 | $ 2,304 |
| HILLSBORO BEACH | $ 1,921,838,424 | 1,980 | 3.5000 | $ 3,397 |
| SEA RANCH LAKES | $ 363,377,071 | 537 | 6.5000 | $ 4,398 |

# Major Revenue Descriptions and Trends

## GENERAL FUND

***Ad Valorem Taxes*** – Real and personal property values are assessed on a county-wide basis by the Broward County Property Appraiser as of January 1st, each year. The Property Appraiser certifies the City's taxable value on each July 1st. The City levies a property tax millage rate upon that taxable value which will provide revenue required for the fiscal year beginning October 1st.

Taxes for the fiscal year beginning October 1 are billed in the month of November, and are subject to a 1% per month discount for the period November through February with the final deadline being March 31. On April 1, unpaid amounts become delinquent with interest and penalties added thereafter.

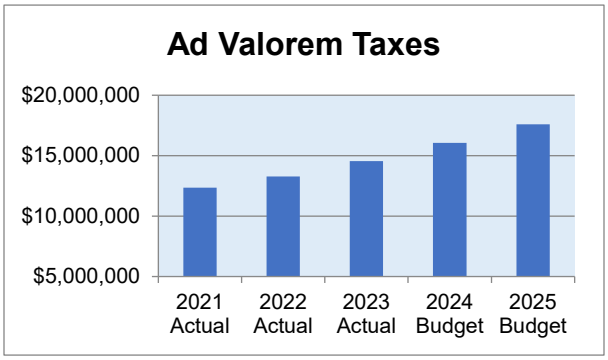
Beginning June 1, tax certificates representing delinquent amounts are sold by the County, with remittance to the City for its share of those receipts.

Major determinates for the City's taxable value are: 1) the taxable value of new construction appearing on the tax rolls for the first time and 2) City taxable values (net of exemptions) of current real and personal property.

The City Commission is responsible for adopting the millage rate that is applied against the taxable value. Each mill generates $1.00 of tax revenue for every $1,000 of assessed property value.

The State of Florida has imposed the method used by the City to determine the millage rate. The Truth in Millage (TRIM) legislation requires an adjustment in the millage rate to prevent local governmental entities from receiving additional revenue as a result of increased assessments to existing properties within the area of the taxing authority. This adjusted millage level is called the "rolled-back rate."

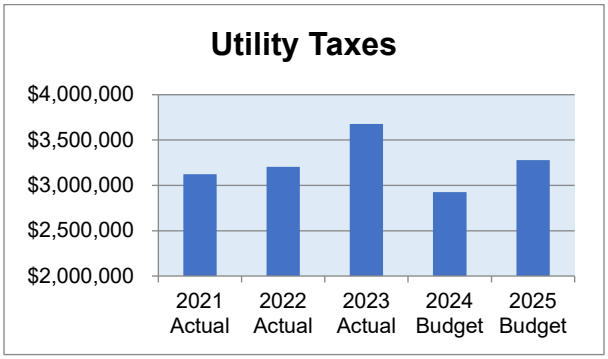
Forecast Methodology: The adopted Millage Rate for the current fiscal year is multiplied by the taxable value received from Broward County Property Appraiser's Office. The City then factors a reduction in revenue for a 5% discount taken for early payment and possible adjustments by the Value Adjustment Board. Like much of Broward County, North Lauderdale has seen annual increases in property values as the housing market has remained strong.




***Utility Taxes*** – The City levies a 10% utility service tax. The City currently levies this tax on electricity, natural gas and water services. These taxes provide revenue for ongoing General Fund operations.

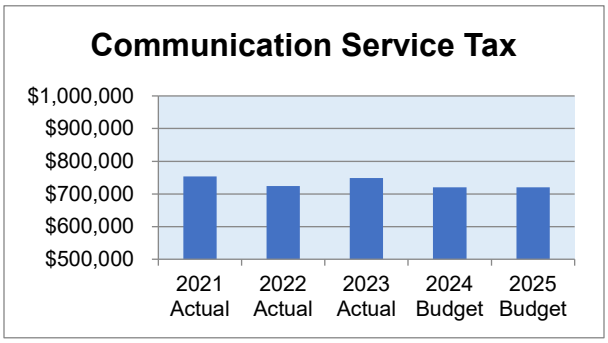
# *Major Revenue Descriptions and Trends*

Forecast Methodology: The main factors considered in projecting this revenue source are historical trends, estimated population and estimated inflation. Florida Power and Light (FPL) provided estimates based on the approved decrease for FY 2024, however actuals are trending higher than anticipated. This revenue stream has stayed pretty level over the past five years.




***Communication Service Tax*** - The State of Florida replaced franchise fee and utility tax on telephone and cable service with a Communication Services Tax. This simplified the collection as well as ensured all revenues are distributed to the appropriate city of record. The consolidated tax rate for telecommunication services within the City is fixed at 5.22%. These taxes provide revenue for ongoing General Fund operations and show a decline as residential and business land lines have gradually been replaced with voice over the internet. In addition, there are often attempts from lobbyists during the annual legislative period to eliminate this tax completely. Revenue in FY 2022 decreased some, mostly due to COVID impacts, however in general there is little variation from one year to the next.

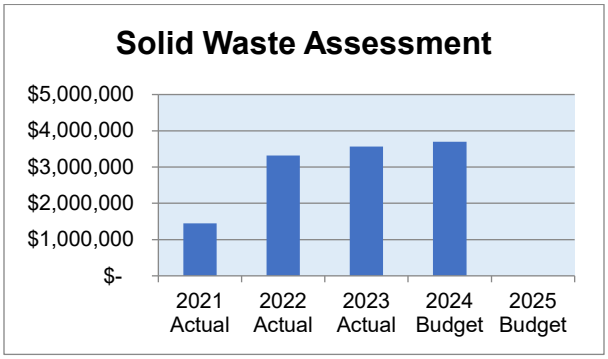
Forecast Methodology: The main factors considered in projecting this revenue source are historical trends, estimated population and municipal revenue estimates from the State of Florida.




***Solid Waste Assessment*** – The City Commission instituted an assessment for solid waste collection and disposal in FY 2013. The program has helped to streamline the payment process for the waste hauler as well as expedite the collection of revenue by the County on the tax bill and payment to the City.

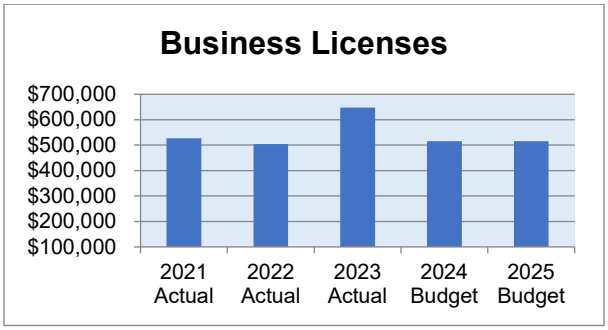
Forecast Methodology: The main factors considered in projecting this revenue source are the estimated costs for hauling and disposing of solid waste. The current contract for hauling was approved in 2021 and expires in 2028. In FY 2025 the revenues and expenditures for solid waste are being moved to its own special revenue fund. The revenue is budgeted in that fund at $3,778,100.

# *Major Revenue Descriptions and Trends*




***Local Business License*** – All City businesses must have a business license in order to operate. The rates are set by ordinance and vary based on the type of business operated. Given the City's primarily residential makeup, business licenses are only a small component of our overall revenues. Licenses are expected to remain flat in FY 2025.

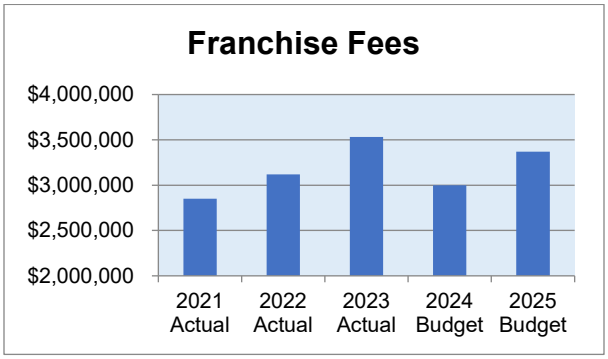
Forecast Methodology: The main factor considered in projecting this revenue source is historical trends and business applications. The City originally adjusted FY 2021 and 2022 budgets down for COVID but was pleasantly surprised to see there was not a major impact.




***Franchise Fees*** – The City grants authorization for companies to provide Electric, Garbage Collection, and Bus Shelter services within City limits in exchange for a fee that is derived from customer charges. The company passes these fees directly on to the consumer. Franchise fees provide revenue for ongoing General Fund operations. The franchise fee rate for electric is 5.9%. The garbage franchise fee is 25% for commercial. The residential garbage franchise fee rate was decreased in 2022 due to the pending increase to the assessment that was anticipated to hit the residents. In order to help decrease the impact, the City lowered the residential solid waste franchise fee from 25% to 5%.

Forecast Methodology: The main factors considered in projecting this revenue source are historical trends, estimated population and estimated inflation. Projections were also received from FPL for FY 2024 which included a decrease due to changing rates, however actuals have trended higher than predicted.

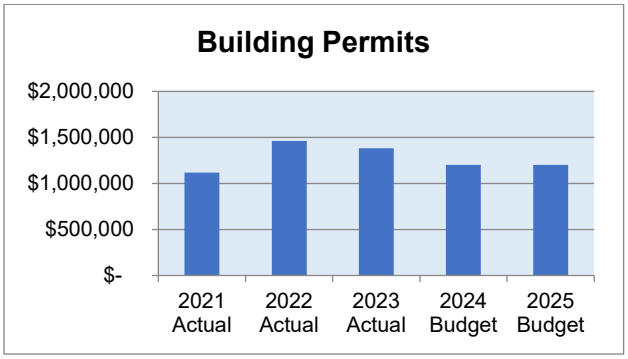
# *Major Revenue Descriptions and Trends*




***Building Permits*** – The City contracts with Broward County to provide Building Inspection Services. Building permits must be issued to any individual or business performing construction work within City limits. Permits are issued for new construction as well as for additions and alterations to existing structures. Building permit fees are established by ordinance and vary by type of permit. Permits are issued for electrical, plumbing and structural inspections.

This revenue has been increasing in recent years as the economy recovered. Since the City is nearly built-out, large increases are not expected for future years.

Forecast Methodology: The main factors considered in projecting this revenue source are historical trends, estimated level of construction, and any approved fee increases.

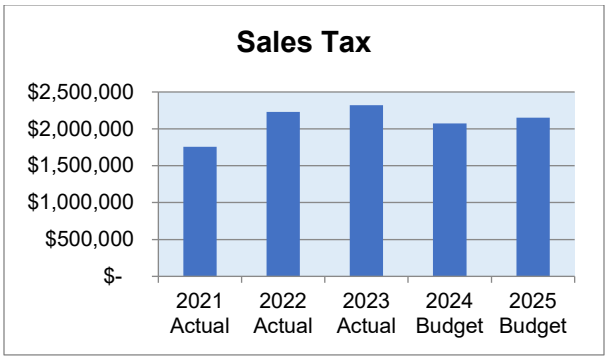



***Intergovernmental Revenue*** - The City receives per capita revenue distributions from the State of Florida that are shared with local governments. These revenue sources include government motor fuel taxes, alcoholic beverage licenses, and sales taxes. All revenue sources in this category are expected to increase marginally as the economy improves. In addition, the intergovernmental category includes grants. The total for the intergovernmental category greatly increased with the budgets for FY 2023, FY 2024 and FY 2025 due to the American Rescue Plan Act (ARPA) funding that was received.

***State Revenue Sharing*** – This revenue source was created under the Florida Revenue Sharing Act of 1972 whereby a portion of the monies collected by the State are returned to counties and local municipalities. These funds are distributed based on population figures and are unrestricted.

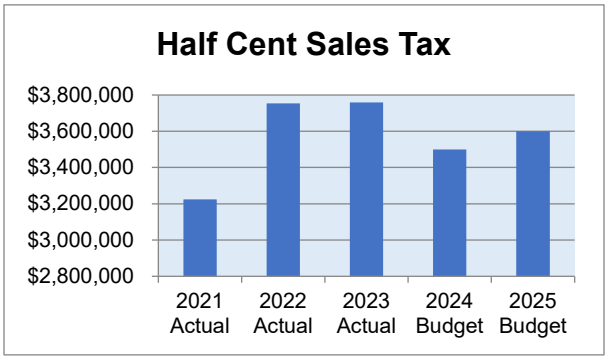
# *Major Revenue Descriptions and Trends*

Forecast Methodology: This revenue source is forecasted by historical trends and the State of Florida. FY 2021 continued to experienced a decrease due to the impacts of COVID, but since that time the revenues have been better than originally estimated by the State.




***Half Cent Sales Tax*** – This revenue source represents revenue generated from the State's additional 1/2% sales tax (now totaling 6%, which excludes the Broward County penny Surtax) that is distributed to local municipalities in direct proportion of their population to that of the County.

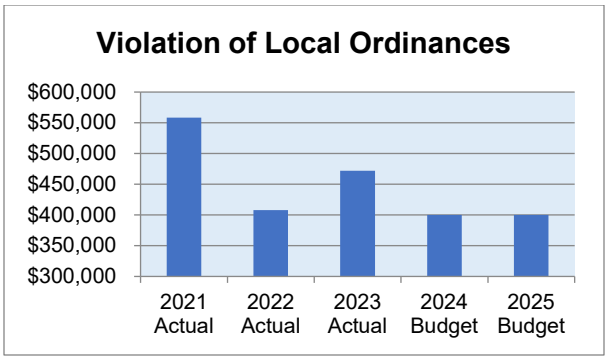
Forecast Methodology: This revenue source is forecasted by historical trends and the State of Florida. Similar to Sales Tax listed above, Half Cent Sales Tax has had more positive results that originally estimated by the State. The FY 2024 and 2025 budgets return the estimated revenue to pre-COVID levels.




***Fines and Forfeitures*** – The major piece of this revenue source is from payments received for Violation of Local Ordinances.

Forecast Methodology: This revenue source is forecasted by historical trends. Unfortunately, there are no true indicators of when the public will pay off their outstanding violations. Usually, the revenue is higher when the housing market is strong because outstanding liens must be paid prior to change of ownership. In FY 2023 a lien amnesty program was introduced. In anticipation of those early payoffs, the FY 2024 and FY 2025 budgeted revenues were decreased.

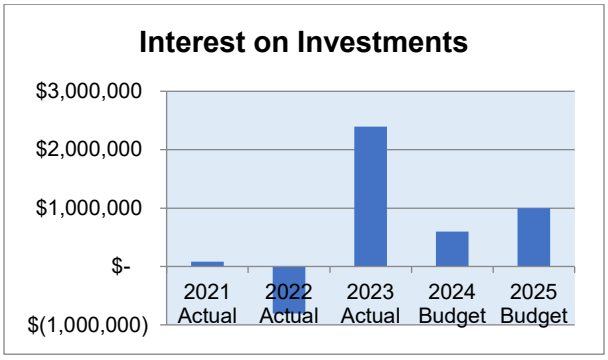
# Major Revenue Descriptions and Trends




***Miscellaneous Revenue*** – The two largest categories in this revenue source are investment income and the funding the City receives for renting out property to a Charter School. In addition, any other revenue that the City receives that does not fit into a specified category gets deposited into Miscellaneous Revenue.

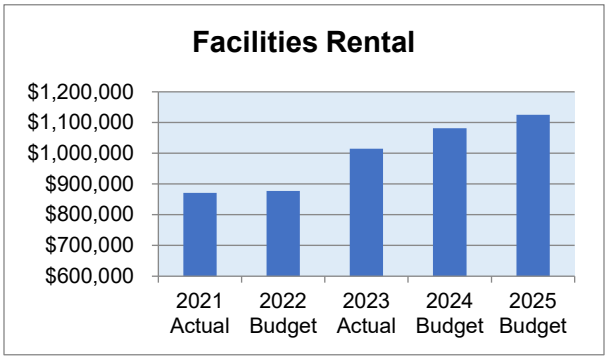
***Interest on Investments*** – The revenue generated on investments is estimated based on the condition of investment market, interest rate trends and cash flow forecasts. Interest rates finally began to increase in 2023, however they remain relatively low.

Forecast Methodology: This revenue source is forecasted by historical trends and the investment market. The FY 2024 and FY 2025 budgets include a rebound from the extremely low interest rates and the negative impact that occurs when unrealized losses hit the accounts, such as the negative revenue shown in FY 2022.




***Facilities Rental*** – The revenue generated on facilities rentals is for a City-owned property that is leased to a charter school.

Forecast Methodology: This revenue source is forecasted based upon lease agreement terms and negotiations, and is anticipated to increase with CPI.

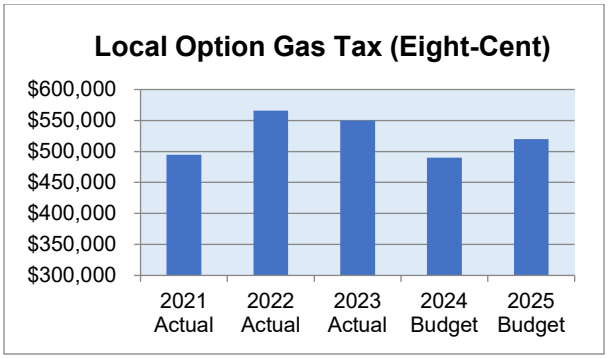


# Major Revenue Descriptions and Trends

**STREET MAINTENANCE FUND**

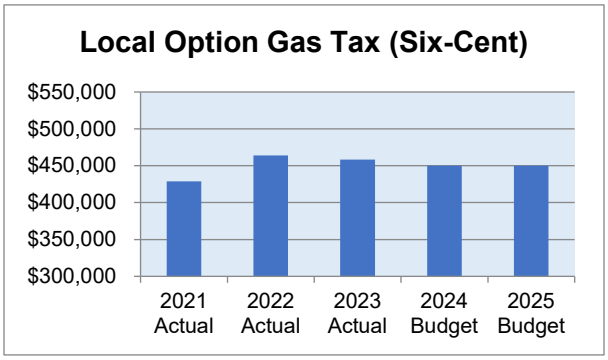
***Local Option Gas Tax (Eight-cent)*** – This revenue source was created under the Florida Revenue Sharing Act of 1972 whereby the monies collected by the State for the municipal fuel tax are returned to local municipalities. The City utilizes this revenue source for transportation-related expenditures.

Forecast Methodology: This revenue source is forecasted by historical trends and the State of Florida.




***Local Option Gas Tax (Six-cent)*** – Through an interlocal agreement (ILA), the City shares with the County a portion of the local option gas tax that is collected. The agreement covers allocation of the County's original (six-cent) local option gas tax that provides for cities to receive 37.5% of the proceeds of six cents of gas tax. The allocation to each City is in direct proportion to the cities' population compared to the population of the County. The City utilizes this revenue source for the maintenance and general improvements of the City's roadways.

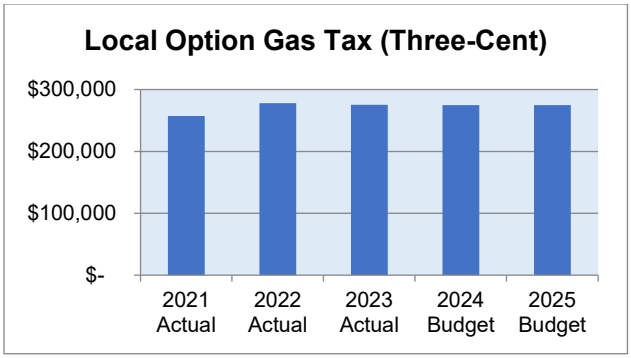
Forecast Methodology: This revenue source is forecasted by historical trends and the State of Florida.




***Local Option Gas Tax (Three-cent)*** – Through an ILA, the City shares with the County a portion of the local option gas tax that is collected. The agreement covers allocation of the "additional" (three-cent) local option gas tax adopted in 1993 providing for cities to receive 51.27% of three cents of gas tax. The allocation to each City is in direct proportion to the cities' population compared to the population of the County. These additional local option gas taxes may only be used by the City to meet the requirements of capital improvement elements of an adopted comprehensive plan.

Forecast Methodology: This revenue source is forecasted by historical trends and the State.

# Major Revenue Descriptions and Trends




**TRANSPORTATION SURTAX FUND**

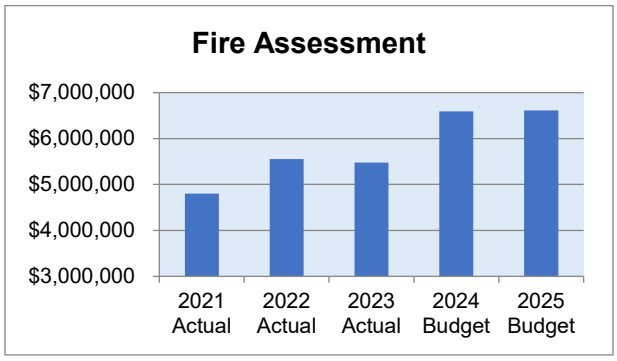
This revenue source represents revenue generated from the County's additional 1% sales tax (now totaling 7%) which was adopted by the Broward County voters in November 2018. Also known as the Penny for Transportation and Mobility Advancement Program (MAP), the funds are restricted for use on transportation capital and repair and maintenance projects that are vetted and approved annually by Broward County. The surtax is implemented for a thirty-year period. The Budget Amendment for FY 2022 created a new Transportation Surtax Fund for ease of project tracking. The FY 2025 revenue estimates included the amount for pending Capital Improvement projects and a Repair & Maintenance project.

**FIRE/RESCUE FUND**

***Fire Rescue Special Assessments*** – The revenue generated from a special assessment lawfully imposed to fund a portion of the cost to provide fire rescue services, facilities or programs. The Fire Rescue Assessment is based on the property's use category and is levied annually. No costs for emergency medical services (EMS) are funded by this assessment.

A rate study was conducted to determine the assessable costs of our Fire/Rescue service and the rates by classification that are necessary to recover that cost. Due to the Fire/Rescue Department's increasing operational costs (e.g., Fire Training Tower, collective bargaining commitments, and state retirement system contributions), the outside Consultant was retained to complete a budget update and the rate structure that was established for five years beginning in FY 2022 was amended for the remaining three years. The average assessment rate that recovers 100% of the City's assessable costs was adopted.

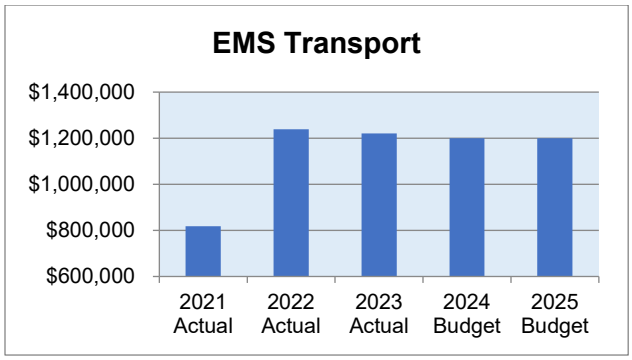
Forecast Methodology: This revenue source is forecasted based on the ad valorem tax roll, based on a rate of $278 for single-family residence, $672 for multi-family residence, and a rate table for Commercial and Industrial properties. Since the three-year average was adopted, there is no major change for FY 2025.



# *Major Revenue Descriptions and Trends*

***EMS Transport Revenue*** – This revenue is generated from fees charged when patients are transported to a hospital by the Fire/Rescue department for medical care. Revenue is budgeted net of uncollectable estimates. In prior years, Managed Care Organization (MCO) expenses were netted against revenues. Starting in FY 2022, they are both being shown at gross amounts, resulting in an increase to the revenue and expenditure accounts.

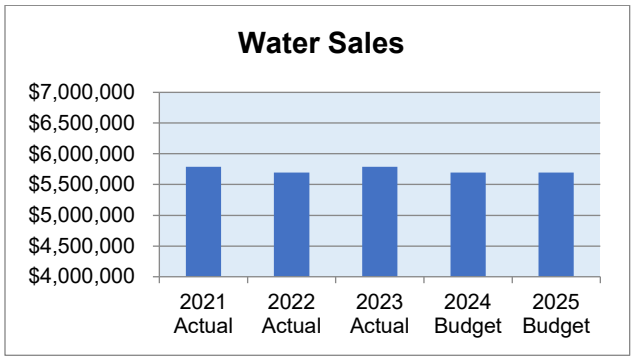
Forecast Methodology: This revenue source is forecasted by historical trends collectability of fees.




**UTILITIES FUND**

***Water Sales*** – Charges for services revenue is generated from the sale of potable water to the City's residents that meets all Federal, State and County regulations. This includes the safe operation of the City's Water Plant and the distribution of the water throughout the City's infrastructure.

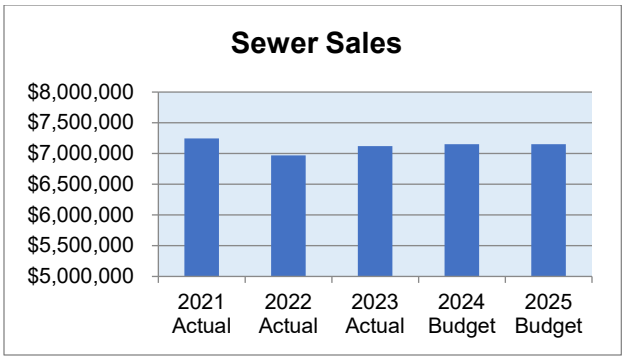
Forecast Methodology: The main factors considered in the forecast for this revenue source are historical trends, estimated new connections, and estimated new rates.




***Sewer Sales*** – Charges for services revenue is generated from the collection and proper disposal of sewage and wastewater in accordance with all Federal, State, and County regulations.

Forecast Methodology: The main factors considered in the forecast for this revenue source are historical trends, estimated new connections, and estimated new rates.

# Major Revenue Descriptions and Trends




Water and Sewer revenue estimates apply only to those properties serviced by the City of North Lauderdale. Portions of properties located in the city limits are serviced by the City of Fort Lauderdale or Broward County.

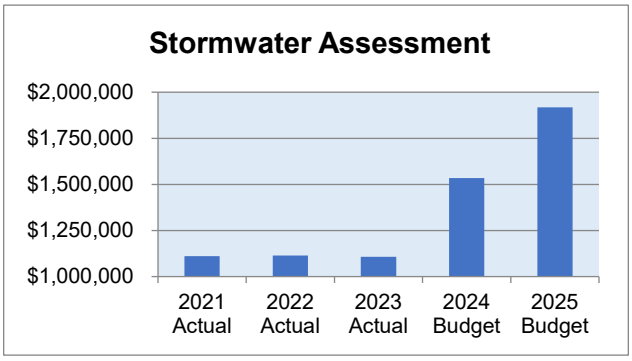
***Water and Sewer Rates*** – A utility rate study was conducted in a prior year to ensure that utility revenues keep pace with the continually changing needs and costs of the essential service. After performing a thorough analysis of the Utility Fund's operational and capital needs and consideration of the results of the rate study, an Ordinance was passed enabling the City to increase the utility rate structure annually based on City Administration's review of the Utility's financial condition.

The annual rate increase is limited to five (5) percent or CPI, whichever is greater. There is no proposed increase to water and sewer rates for FY 2025. A new capital study is being conducted on the needs of the water plant which will project revenue needs in the future. Once the capital plan is finalized, a new rate study will be conducted.

**STORMWATER FUND**

***Stormwater Assessment*** – In 2019, the City Commission adopted an ordinance to create a stormwater special assessment to transfer the collection of the stormwater charges from the utility (water) bill to the annual tax bill. The Assessment is based on an Equivalent Residential Unit (ERU) for stormwater. In 2023 a consultant was hired to conduct a Stormwater Rate Study. The analysis included the impact of major capital infrastructure projects and recommended annual rate increases.

Forecast Methodology: The revenue is forecasted based on the approved Stormwater Assessment rate. The rate for FY 2025 is proposed to increase from $100 per ERU to $125 based on the study.



# *Major Revenue Descriptions and Trends*

OTHER FINANCING SOURCES

***Fund Balance*** – Fund balance (also known as reserves) is the accumulation of revenues that exceeds expenditures over time. Fund balances occur when departments do not spend their total allocation for a given year and/or when the City receives additional revenues it was not anticipating. Not all of these fund balance amounts are available for appropriation.

Portions of the fund balance are set aside as "Restricted," "Committed", or "Assigned" for a specific purpose. The City has "Committed" a contingency as a "cushion" against unforeseen circumstances that may only be used in extreme emergencies (e.g., hurricane). Another portion of each year's fund balance is "Assigned" to the Capital Improvement Program, earmarking funds for capital projects to improve and replace the aging infrastructure throughout the City.

The "Unassigned" portion of each year's fund balance is made available for new appropriations in the next fiscal year. This allows the City to budget with more flexibility, knowing that reserves exist to meet unusual circumstances or special projects that were not planned or anticipated during the budget process.

The City appropriated $38,559,417 of Fund Balance in the FY 2025 Budget. The majority of the fund balance is being used for one-time, major capital projects and purchases, such as the roof replacement of the Somerset building, Rock Island Road improvements, the match for the Boulevard of Champions Surtax project, a new City Hall generator, ADA upgrades to City Hall bathrooms, water treatment plant renewal and replacement, and the match to numerous stormwater projects. In addition, almost $5 million from the ARPA funding earned as a result of the revenue replacement payments to the General Fund for public safety was budgeted to fund the indirect projects.

## MAJOR REVENUE SUMMARY

The following table summarized the financial budget for FY 2025 for the major revenue sources presented on the preceding pages.

| **Revenue - All Funds** | **FY 2025 Budget** |
|---|---|
| Taxes & Assessments | $35,035,890 |
| Licenses & Permits | 5,161,300 |
| Intergovernmental | 46,509,091 |
| Charges for Services | 24,609,362 |
| Fines and Forfeitures | 428,500 |
| Miscellaneous | 4,108,723 |
| Interfund Transfers | 5,822,910 |
| Use of Fund Balance | 38,559,417 |
| **Total revenue** | **$160,235,193** |

# Budgeted Position Summary

**Total Number of Positions by Department**

| Personnel | FY 2023 Amended Budget | FY 2024 Amended Budget | FY 2025 Budget |
|---|---|---|---|
| City Commission | 5 | 6 | 6 |
| City Manager | 3 | 3 | 4 |
| City Manager PT | 1 | - | - |
| City Clerk | 2 | 2 | 2 |
| City Clerk PT | - | 1 | 1 |
| Human Resources | 3 | 3 | 3 |
| Finance | 10 | 11 | 13 |
| Public Works/Utilities | 47 | 48 | 48 |
| Parks & Recreation | 27 | 28 | 28 |
| Parks & Recreation PT/Seasonal | 90 | 90 | 90 |
| Community Development | 25 | 27 | 27 |
| Fire/Rescue | 46 | 49 | 49 |
| Fire/Rescue PT | 4 | 6 | 6 |
| Information Technology | 5 | 6 | 6 |
| **Total City of North Lauderdale** | **268** | **280** | **283** |

**Fiscal Year 2025 Position Changes:**

City Manager add Special Projects Coordinator

Finance:

* Reclass one Accounting & Purchasing Coordinator positions to Senior Procurement Specialist
* One new Solid Waste/Contract Accountant
* One new Finance & Compliance Analyst

Public Works reclass Utilities Superintendent to Assistant Public Works/Utilities Director for Operations

Parks & Recreation:

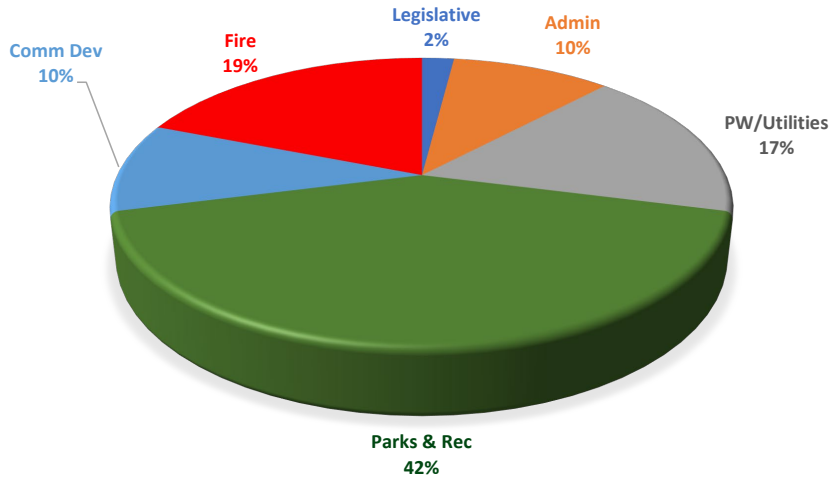
* Reclass one Recreation Programmer II to Recreation Manager
* Reclass one Recreation Leader I to Recreation Programmer I

Community Development:

* Eliminate Building Official
* One new Economic Development Manager
* Reclass one Code Compliance Officer to Multifamily Rental Inspector

Fire:

* Reclass Fire Inspector/Plans Examiner-FT to Assistant Fire Marshal
* Eliminate one Division Chief
* One new Battalion Chief



**City of North Lauderdale**
**Schedule of Actual and Projected Revenue and Expenditures/Expenses For All Funds**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget | FY 2026 Projected | FY 2027 Projected |
|---|---|---|---|---|---|---|
| ***Revenue*** | | | | | | |
| General Fund | $ 38,120,062 | $ 43,190,420 | $ 43,294,653 | $ 45,464,371 | $ 43,780,650 | $ 45,257,600 |
| ARPA General Fund Subfund [1] | 8,946,127 | 2,848,895 | 12,072,499 | 7,214,104 | - | - |
| Street Maintenance Fund | 1,529,162 | 1,391,333 | 1,260,100 | 1,315,000 | 1,328,000 | 1,341,400 |
| Transportation Surtax Fund [2] | 1,952,186 | 747,331 | 4,354,667 | 11,955,297 | - | - |
| Fire/Rescue Fund | 9,983,833 | 10,787,122 | 11,232,597 | 11,879,682 | 12,173,290 | 12,591,770 |
| Water Control District | 1,254,458 | 1,336,673 | 1,271,187 | 1,298,888 | 1,298,900 | 1,299,300 |
| Solid Waste Fund | - | - | - | 4,030,100 | 4,121,400 | 4,327,500 |
| Debt Service Fund | - | - | - | - | - | - |
| Capital Projects Fund [3] | 754,158 | 11,290,376 | 2,455,000 | 1,063,000 | - | - |
| Utilities Fund | 12,815,601 | 15,050,563 | 13,688,550 | 21,978,400 | 14,870,700 | 15,550,100 |
| Stormwater Fund | 1,109,797 | 1,254,610 | 3,075,700 | 11,752,570 | 6,704,300 | 2,504,300 |
| Vehicle Maintenance Fund | 83,160 | 126,432 | 78,300 | 124,300 | 128,900 | 133,500 |
| Information Technology Fund | 1,596,416 | 1,929,666 | 1,864,470 | 2,089,723 | 2,095,300 | 2,429,100 |
| Insurance Fund | 574,152 | 863,541 | 762,150 | 1,510,341 | 928,600 | 960,500 |
| **Total Revenue** | **$ 78,719,112** | **$ 90,816,962** | **$ 95,409,872** | **$ 121,675,776** | **$ 87,430,040** | **$ 86,395,070** |
| ***Expenditures/Expenses*** | | | | | | |
| General Fund | $ 33,959,514 | $ 47,601,156 | $ 47,896,539 | $ 49,832,436 | $ 46,462,900 | $ 47,355,900 |
| ARPA General Fund Subfund [1] | 560,704 | 3,486,171 | 17,257,615 | 11,997,837 | - | - |
| Street Maintenance Fund | 623,916 | 804,151 | 1,402,448 | 5,153,915 | 1,272,100 | 1,312,500 |
| Transportation Surtax Fund [2] | 1,951,315 | 742,933 | 4,354,667 | 11,955,297 | - | - |
| Fire/Rescue Fund | 9,628,950 | 10,684,836 | 11,482,597 | 12,329,682 | 12,908,200 | 13,391,800 |
| Water Control District | 1,024,967 | 161,007 | 1,271,187 | 1,898,888 | 1,291,400 | 1,303,400 |
| Solid Waste Fund | - | - | - | 4,030,100 | 4,224,700 | 4,428,900 |
| Debt Service Fund | - | - | - | - | - | - |
| Capital Projects Fund [3] | 1,500,231 | 3,517,912 | 10,849,479 | 3,959,800 | - | - |
| Utilities Fund [5] | 11,654,134 | 12,424,794 | 27,437,796 | 37,501,953 | 17,289,400 | 87,701,000 |
| Stormwater Fund | 982,674 | 584,292 | 4,429,438 | 17,343,062 | 12,870,000 | 3,880,000 |
| Vehicle Maintenance Fund | 143,625 | 160,909 | 173,650 | 204,500 | 209,500 | 214,600 |
| Information Technology Fund | 1,351,697 | 1,494,362 | 2,254,505 | 2,189,723 | 2,095,300 | 2,429,100 |
| Insurance Fund | 893,337 | 955,529 | 1,458,800 | 1,838,000 | 1,796,400 | 1,930,300 |
| **Total Expenditures/ Expenses** | **$ 64,275,064** | **$ 82,618,052** | **$ 130,268,721** | **$ 160,235,193** | **$ 100,419,900** | **$ 163,947,500** |
| **Excess of Revenue Over Expenditures/Expenses** | **$ 14,444,048** | **$ 8,198,910** | **$ (34,858,849)** | **$ (38,559,417)** | **$ (12,989,860)** | **$ (77,552,430)** |
| Beginning Fund Balance and Net Position [4] | $ 134,504,397 | $ 148,948,445 | $ 157,147,355 | $ 122,288,506 | $ 83,729,089 | $ 70,739,229 |
| **Ending Fund Balance and Net Position [4]** | **$ 148,948,445** | **$ 157,147,355** | **$ 122,288,506** | **$ 83,729,089** | **$ 70,739,229** | **$ (6,813,201)** |

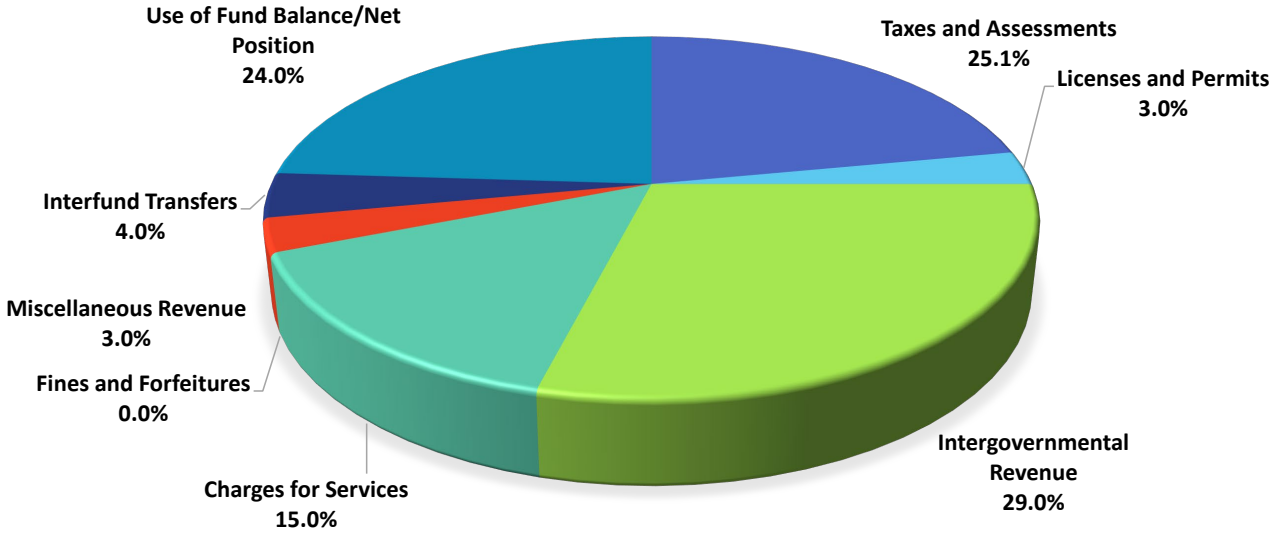
[1] ARPA Fund not forecasted due to it being a one-time funding source.
[2] Transportation Surtax Fund not forecasted due to its dependency on funding contracts from the County.
[3] At this time, future capital projects for FY2026 and FY2027 are all within other funds.
[4] Net position includes nonspendable, invested in capital asset values.
[5] Utilities Fund restated per Resolution 23-03-1231.

**City of North Lauderdale**
**Schedule of Revenue and Expenditures/Expenses For All Funds by Function**

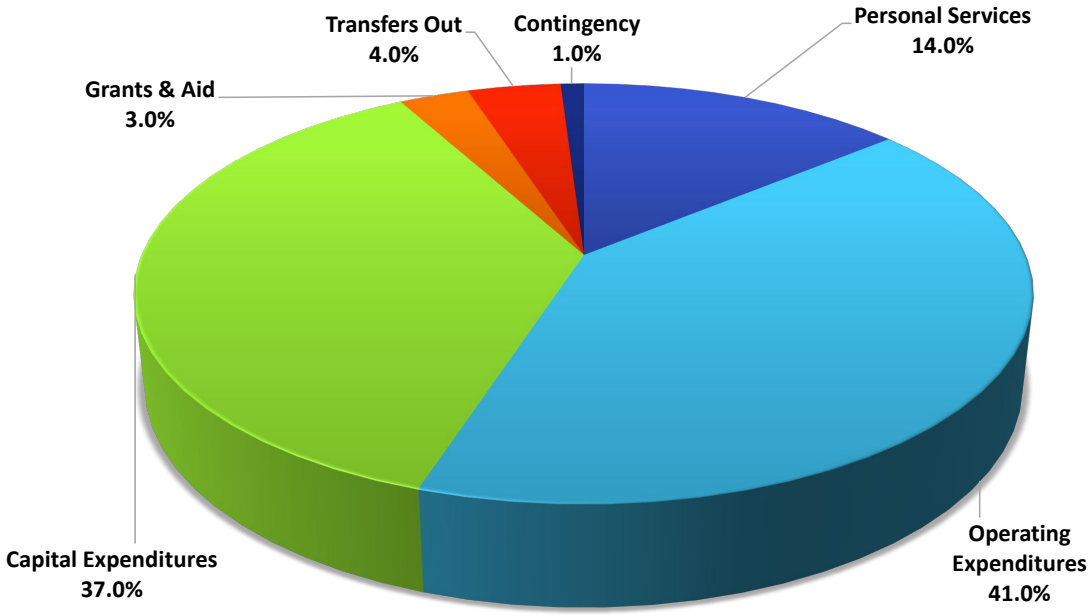
| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| ***Revenue by Type*** | | | | |
| Taxes and Assessments | $ 28,314,402 | $ 30,260,461 | $ 32,657,278 | $ 35,035,890 |
| Licenses and Permits | 5,184,594 | 5,642,721 | 4,788,300 | 5,161,300 |
| Intergovernmental Revenue | 18,641,094 | 11,004,410 | 25,816,086 | 46,509,091 |
| Charges for Services | 21,639,080 | 21,308,719 | 22,865,103 | 24,609,362 |
| Fines and Forfeitures | 436,401 | 509,350 | 428,500 | 428,500 |
| Miscellaneous Revenue | 948,117 | 8,160,159 | 3,430,819 | 4,108,723 |
| Interfund Transfers | 20,554,683 | 13,931,142 | 5,423,787 | 5,822,910 |
| Other Sources | - | - | - | - |
| Use of Fund Balance or Net Position | - | - | 34,858,848 | 38,559,417 |
| **Total Revenue** | **$ 95,718,371** | **$ 90,816,962** | **$ 130,268,721** | **$ 160,235,193** |
| ***Expenditures/Expenses by Object*** | | | | |
| Personal Services | $ 15,963,111 | $ 18,409,700 | $ 21,378,652 | $ 22,749,724 |
| Operating Expenditures | 39,327,625 | 41,911,263 | 56,631,168 | 64,892,236 |
| Capital Expenditures | 5,314,126 | 5,854,327 | 37,632,617 | 60,097,551 |
| Debt Service | - | - | - | - |
| Grants & Aid | 114,779 | 2,511,620 | 6,389,857 | 5,161,645 |
| Transfers Out | 20,554,683 | 13,931,142 | 5,423,787 | 5,822,910 |
| Contingency | | | 2,812,640 | 1,511,127 |
| **Total Expenditures/Expenses** | **$ 81,274,324** | **$ 82,618,052** | **$ 130,268,721** | **$ 160,235,193** |
| **Excess of Revenue over Expenditures/Expenses** | **$ 14,444,047** | **$ 8,198,910** | **$ (34,858,848)** | **$ (38,559,417)** |
| Beginning Fund Balance and Net Position 1 | 134,504,397 | 148,948,444 | 157,147,355 | 122,288,507 |
| **Ending Fund Balance and Net Position 1** | **$ 148,948,444** | **$ 157,147,355** | **$ 122,288,507** | **$ 83,729,090** |

[1] Net position includes nonspendable, invested in capital asset values.

## REVENUES BY TYPE - ALL FUNDS




## EXPENDITURES/EXPENSES BY OBJECT - ALL FUNDS



**City of North Lauderdale**
**Budget Summary by Department/Fund - All Funds**
**Fiscal Year 2025**

| | General Fund | General Fund ARPA Subfund | Special Revenue Funds | Debt Service Fund | Capital Projects Fund | Enterprise Funds | Internal Service Funds | Grand Total |
|---|---|---|---|---|---|---|---|---|
| ***Revenue*** | | | | | | | | |
| Taxes and Assessments | $ 21,600,000 | $ - | $ 11,518,590 | $ - | $ - | $ 1,917,300 | $ - | $ 35,035,890 |
| Licenses and permits | 5,145,300 | - | 16,000 | - | - | - | - | 5,161,300 |
| Intergovernmental revenue | 9,269,550 | 7,114,104 | 13,358,967 | - | 288,000 | 16,478,470 | - | 46,509,091 |
| Charges for services | 6,549,221 | - | 1,220,500 | - | - | 13,270,200 | 3,569,441 | 24,609,362 |
| Fines and forfeitures | 428,500 | - | - | - | - | - | - | 428,500 |
| Miscellaneous revenue | 2,471,800 | 100,000 | 257,000 | - | 60,000 | 1,065,000 | 154,923 | 4,108,723 |
| Interfund transfers | - | - | 4,107,910 | - | 715,000 | 1,000,000 | - | 5,822,910 |
| Use of fund balance or net position | 4,368,065 | 4,783,733 | 4,888,915 | - | 2,896,800 | 21,114,045 | 507,859 | 38,559,417 |
| **Total Revenue** | **$ 49,832,436** | **$ 11,997,837** | **$ 35,367,882** | **$ -** | **$ 3,959,800** | **$ 54,845,015** | **$ 4,232,223** | **$ 160,235,193** |
| ***Expenditures/Expenses*** | | | | | | | | |
| City Commission | $ 1,134,163 | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,134,163 |
| City Manager | 691,895 | - | - | - | - | - | - | 691,895 |
| City Attorney | 555,645 | - | - | - | - | - | - | 555,645 |
| City Clerk | 439,224 | - | - | - | - | - | - | 439,224 |
| Human Resources | 860,230 | - | - | - | - | - | - | 860,230 |
| Finance | 1,594,814 | - | - | - | - | - | - | 1,594,814 |
| Public Works | 9,683,782 | 6,405,541 | 21,139,312 | - | - | 54,845,015 | - | 92,073,650 |
| Parks and Recreation | 6,658,606 | - | - | - | - | - | - | 6,658,606 |
| Community Development | 4,658,708 | 4,952,204 | - | - | - | - | - | 9,610,912 |
| Police - Contractual | 16,056,659 | - | - | - | - | - | - | 16,056,659 |
| Non-departmental | 1,780,800 | 354,207 | - | - | - | - | - | 2,135,007 |
| Fire/Rescue | - | 180,885 | 12,329,682 | - | - | - | - | 12,510,567 |
| Water Control District | - | - | 1,898,888 | - | - | - | - | 1,898,888 |
| Information Technology | - | - | - | - | - | - | 2,189,723 | 2,189,723 |
| Insurance | - | - | - | - | - | - | 1,838,000 | 1,838,000 |
| Vehicle Maintenance | - | - | - | - | - | - | 204,500 | 204,500 |
| Capital outlay | - | - | - | - | 3,959,800 | - | - | 3,959,800 |
| Transfers Out | 5,717,910 | 105,000 | - | - | - | - | - | 5,822,910 |
| **Total Expenditures/Expenses** | **$ 49,832,436** | **$ 11,997,837** | **$ 35,367,882** | **$ -** | **$ 3,959,800** | **$ 54,845,015** | **$ 4,232,223** | **$ 160,235,193** |
| **Beginning Fund Balance and Net Position** | **$ 49,221,471** | **$ 2,563,031** | **$ 7,801,526** | **$ -** | **$ 10,381,002** | **$ 44,895,686** | **$ 7,425,788** | **$ 122,288,504** |
| **Ending Fund Balance and Net Position [1]** | **$ 44,853,406** | **$ (2,220,702)** | **$ 2,912,611** | **$ -** | **$ 7,484,202** | **$ 23,781,641** | **$ 6,917,929** | **$ 83,729,087** |
| Fund Balances and Net Assets | | | | | | | | |
| Fund Balances | | | | | | | | |
| Restricted: | | | | | | | | |
| Fire Rescue | $ - | $ - | $ 1,722,888 | $ - | $ - | $ - | $ - | $ 1,722,888 |
| Transportation | - | - | (1,818,949) | - | | | | (1,818,949) |
| Solid Waste | - | - | - | - | - | - | - | - |
| Water Control District | - | - | 3,008,672 | - | - | - | - | 3,008,672 |
| Committed: | | | | | | | | |
| Debt Service | - | - | - | - | - | - | - | - |
| Assigned: | | | | | | | | |
| Capital Projects | 15,675,000 | (2,220,702) | - | | 7,484,202 | | | 20,938,500 |
| Disaster Assistance | 5,000,000 | - | - | - | - | - | - | 5,000,000 |
| General Government | 1,000,000 | - | - | - | - | - | - | 1,000,000 |
| Unassigned: | - | - | - | - | - | - | - | - |
| Net assets | | - | | - | - | | | |
| Net Investment in Capital Assets | - | - | - | - | - | 10,773,337 | 749,920 | 11,523,257 |
| Nonspendable | 534,270 | | | | | | | 534,270 |
| Unrestricted | 22,644,136 | - | - | - | - | 13,008,304 | 6,168,009 | 41,820,449 |
| **Total Ending Fund Balances** | **$ 44,853,406** | **$ (2,220,702)** | **$ 2,912,611** | **$ -** | **$ 7,484,202** | **$ 23,781,641** | **$ 6,917,929** | **$ 83,729,087** |

**[1] Beginning Fund Balance/Net Position Numbers Include FY 2024 Budgeted Values. Unencumbered FY 2024 Projects are Rebudgeted with Funding Available in Fund Balance. As a Result, Actual Fund Balance may not be Negative and will be Included in the Annual Comprehensive Financial Report.**

**Interfund loans will be proposed for funds that are expected to end FY 2025 with negative fund balance/net position.**

# General Fund



**City of North Lauderdale**
**Schedule of Revenue and Expenditures**
**General Fund (Fund 001)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| ***Revenue*** | | | | |
| Taxes | $ 17,197,459 | $ 18,977,437 | $ 19,705,000 | $ 21,600,000 |
| Licenses, permits & assessments | 8,483,568 | 9,183,112 | 8,476,400 | 5,145,300 |
| Intergovernmental revenue | 6,215,302 | 6,237,363 | 6,739,000 | 9,269,550 |
| Charges for services | 4,909,200 | 4,068,626 | 5,787,353 | 6,549,221 |
| Fines and forfeitures | 436,401 | 509,350 | 428,500 | 428,500 |
| Miscellaneous revenue | 878,132 | 4,214,532 | 2,158,400 | 2,471,800 |
| Use of fund balance | - | - | 4,601,886 | 4,368,065 |
| **Total Revenue** | **$ 38,120,062** | **$ 43,190,420** | **$ 47,896,539** | **$ 49,832,436** |
| ***Expenditures*** | | | | |
| **Departmental** | | | | |
| City Commission | $ 541,314.00 | $ 677,982 | $ 849,943 | $ 1,134,163 |
| City Manager | 524,184 | 593,223 | 711,042 | 691,895 |
| City Attorney | 460,115 | 558,765 | 499,106 | 555,645 |
| City Clerk | 320,984 | 358,490 | 403,479 | 439,224 |
| Human Resources | 500,193 | 474,584 | 720,157 | 860,230 |
| Finance | 1,069,625 | 1,289,165 | 1,384,661 | 1,594,814 |
| Public Works | 6,681,198 | 7,821,855 | 10,597,106 | 9,683,782 |
| Parks and Recreation | 4,886,107 | 5,154,593 | 6,062,278 | 6,658,606 |
| Community Development | 2,940,644 | 3,634,416 | 4,675,499 | 4,658,708 |
| Police - Contractual | 11,911,751 | 12,494,178 | 15,103,731 | 16,056,659 |
| Non-Departmental | 4,123,397 | 14,543,905 | 6,889,537 | 7,498,710 |
| **Total Expenditures** | **$ 33,959,512** | **$ 47,601,156** | **$ 47,896,539** | **$ 49,832,436** |
| **Change in Fund Balance** | **$ 4,160,550** | **$ (4,410,736)** | **$ (4,601,886)** | **$ (4,368,065)** |
| **Fund Balance** | | | | |
| Beginning Balance | $ 54,073,545 | $ 58,234,094 | $ 53,823,358 | $ 49,221,471 |
| **Ending Balance** | **$ 58,234,094** | **$ 53,823,358** | **$ 49,221,471** | **$ 44,853,406** |
| **Fund Balances** | | | | |
| Assigned: | | | | |
| Future Capital Projects | $ 27,653,577 | $ 21,450,768 | $ 16,848,882 | $ 15,675,000 |
| Disaster Assistance | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 |
| General Government | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Nonspendable | 232,187 | 534,270 | 534,270 | 534,270 |
| Unassigned | 24,348,330 | 25,838,320 | 25,838,319 | 22,644,136 |
| **Total Fund Balances** | **$ 58,234,094** | **$ 53,823,358** | **$ 49,221,471** | **$ 44,853,406** |

For presentation purposes, transfers to and from the 005 ARPA General Fund Subfund have been eliminated.

**City of North Lauderdale**
**Schedule of Detailed Revenues**
**General Fund (Fund 001)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Taxes** | | | | |
| Ad Valorem Taxes | $ 13,269,391 | $ 14,549,938 | $ 16,060,000 | $ 17,600,000 |
| Utility Service Taxes | 3,204,046 | 3,679,225 | 2,925,000 | 3,280,000 |
| Communications Services Taxes | 724,022 | 748,274 | 720,000 | 720,000 |
| **Total Taxes** | **$ 17,197,459** | **$ 18,977,437** | **$ 19,705,000** | **$ 21,600,000** |
| **Licenses, Permits & Assessments** | | | | |
| Building Permits | $ 1,462,914 | $ 1,383,002 | $ 1,200,000 | $ 1,200,000 |
| Franchise Fees | 3,119,978 | 3,530,672 | 3,000,000 | 3,370,000 |
| Special Assessments | 3,318,207 | 3,566,670 | 3,701,100 | - |
| Local Business License | 504,606 | 647,954 | 515,000 | 515,000 |
| Other Permits and Fees | 77,863 | 54,814 | 60,300 | 60,300 |
| **Total Licenses, Permits & Assessments** | **$ 8,483,568** | **$ 9,183,112** | **$ 8,476,400** | **$ 5,145,300** |
| **Intergovernmental Revenue** | | | | |
| State Revenue Sharing-Sales Tax | $ 2,228,545 | $ 2,320,600 | $ 2,075,000 | $ 2,150,000 |
| Half Cent Sales Tax | 3,753,517 | 3,758,889 | 3,500,000 | 3,600,000 |
| Alcoholic Beverage License | 6,656 | 8,428 | 6,000 | 6,000 |
| Occupational/Business Licenses | 58,692 | 46,354 | 55,000 | 50,000 |
| FEMA Grant Proceeds | 45,492 | 92 | - | - |
| Federal Grant | - | - | - | 750,000 |
| School Resource Officer | 122,400 | 103,000 | 103,000 | 113,550 |
| State Grant | - | - | 1,000,000 | 2,600,000 |
| **Total Intergovernmental Revenue** | **$ 6,215,302** | **$ 6,237,363** | **$ 6,739,000** | **$ 9,269,550** |
| **Charges for Services** | | | | |
| Payment In Lieu of Taxes | $ 216,670 | $ 216,670 | $ 216,670 | $ 216,670 |
| Canal Maintenance Fee-WCD | 924,797 | 53,466 | 1,108,168 | 1,703,441 |
| Administrative Fees-Fire/Rescue | 604,600 | 662,200 | 976,344 | 1,020,279 |
| Administrative Fees-Stormwater | 117,100 | 118,700 | 180,421 | 188,540 |
| Administrative Fees-WCD | 77,700 | 85,000 | 140,019 | 146,320 |
| Administrative Fees-Water & Sewer Fund | 1,034,200 | 939,100 | 1,077,989 | 1,126,499 |
| Administrative Fees-Street Maint Fund | - | - | 214,232 | 223,872 |
| Administrative Fees-Solid Waste Fund | - | - | - | 15,830 |
| Privilege Fees Water & Sewer Fund | 1,284,600 | 1,284,590 | 1,284,590 | 1,284,590 |
| Activity Instructors | 1,560 | 90 | 1,100 | 1,100 |
| Adult Sports | - | - | 3,000 | - |
| Afterschool Program | 107,540 | 123,385 | 90,000 | 100,000 |
| City Swim Lessons | 1,153 | 757 | 4,000 | 500 |
| Community Garden Plot | 20 | 30 | 200 | - |
| Dishonored Payment Fees | 1,107 | 616 | 1,000 | 1,000 |
| Election Fees | 6,190 | 2,325 | - | 2,000 |
| Facility Rentals | 14,510 | 12,090 | 21,300 | 20,000 |
| Family Trips | 990 | 1,990 | 2,820 | 2,400 |
| Fee Supported Events | 3,755 | 3,595 | 6,410 | 4,000 |
| Haunted Hamptons | 35,604 | 58,120 | 32,000 | 40,000 |
| Holiday Camp | 18,933 | 21,141 | 15,000 | 15,000 |
| Lien Research Fees | 48,285 | 37,575 | 45,000 | 45,000 |
| Lobbyist Registration | 500 | - | 500 | 500 |
| Park Concessions | - | 123 | - | - |

**City of North Lauderdale**
**Schedule of Detailed Revenues**
**General Fund (Fund 001)**

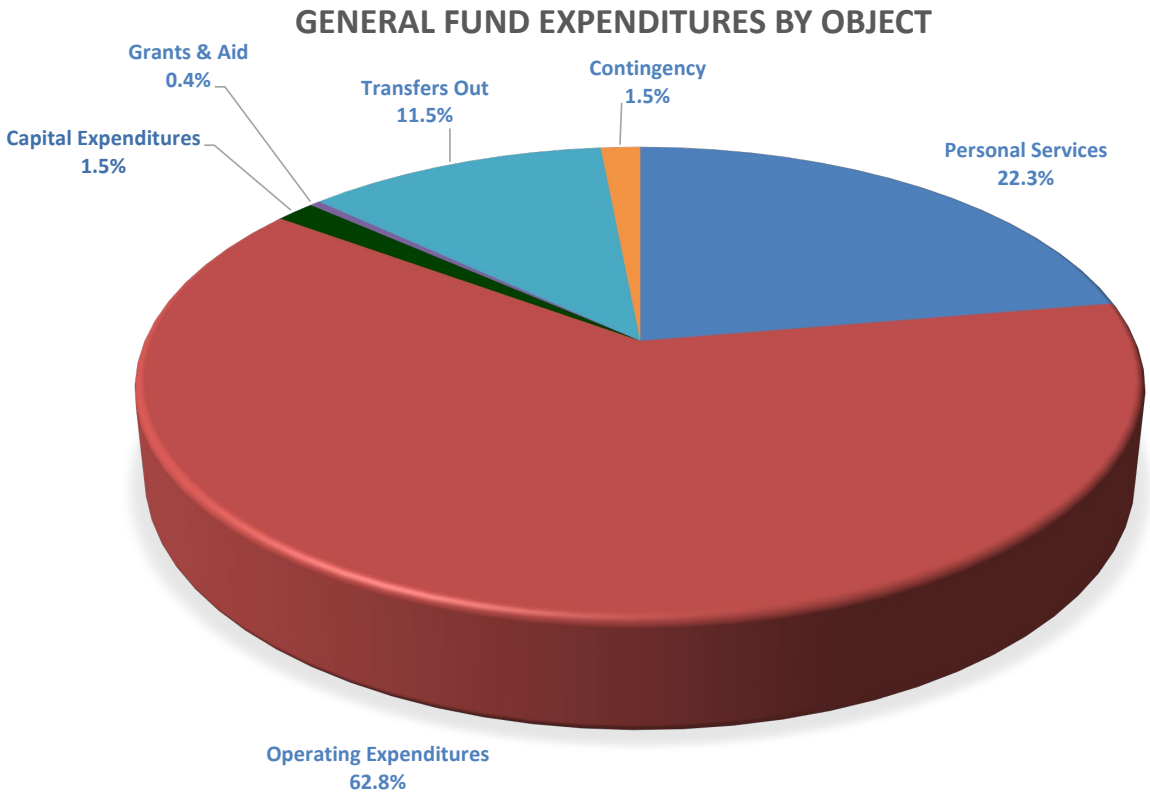
| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Park Shelter Rentals | 17,538 | 16,350 | 15,010 | 15,010 |
| Pool Admissions | 7,428 | 8,644 | 11,240 | 10,000 |
| Recreation Concessions | 239 | 996 | 500 | 500 |
| Registration Fees | 9,389 | 9,282 | 9,540 | 9,400 |
| Senior Trips & Activities | 2,660 | 3,944 | 1,320 | 3,000 |
| Spring Camp | 22,635 | 17,758 | 14,570 | 14,570 |
| Summer Recreation & Camps | 237,531 | 256,521 | 230,000 | 235,000 |
| Swim Central Lessons | 6,441 | 9,937 | 3,170 | 5,000 |
| Teacher Planning Days | 18,703 | 27,295 | 22,000 | 22,000 |
| Teen Club | 37,317 | 45,384 | 14,000 | 30,000 |
| Youth Basketball | 10,130 | 10,480 | 8,910 | 9,200 |
| Youth Soccer | 39,375 | 40,472 | 36,330 | 38,000 |
| **Total Charges for Services** | **$ 4,909,200** | **$ 4,068,626** | **$ 5,787,353** | **$ 6,549,221** |
| **Fines and Forfeitures** | | | | |
| Fines-Local Ordinance Application | $ 6,765 | $ 6,645 | $ 6,500 | $ 6,500 |
| Fines-Parking Citations | 3,738 | 4,390 | 2,000 | 2,000 |
| Fines-Violation of Local Ordinances | 408,072 | 471,806 | 400,000 | 400,000 |
| Judgment & Fines- County Court | 17,826 | 26,509 | 20,000 | 20,000 |
| **Total Fines and Forfeitures** | **$ 436,401** | **$ 509,350** | **$ 428,500** | **$ 428,500** |
| **Miscellaneous Revenue** | | | | |
| Facilities rental | $ 877,076 | $ 1,014,471 | $ 1,081,600 | $ 1,124,800 |
| Fuel Tax Refund | 7,322 | 7,847 | 6,800 | 7,000 |
| Interest Earnings | (803,970) | 2,395,534 | 600,000 | 1,000,000 |
| Other Revenue - Solid Waste | - | - | 140,000 | - |
| Miscellaneous Revenue-Other | 408,173 | 555,509 | 80,000 | 100,000 |
| Tower Leases | 389,531 | 241,171 | 250,000 | 240,000 |
| **Total Miscellaneous Revenue** | **$ 878,132** | **$ 4,214,532** | **$ 2,158,400** | **$ 2,471,800** |
| **Other Sources** | | | | |
| Use of Fund Balance or Net Position | $ - | $ - | $ 4,601,886 | $ 4,368,065 |
| **Total Other Sources** | **$ -** | **$ -** | **$ 4,601,886** | **$ 4,368,065** |
| **Total Revenue** | **$ 38,120,062** | **$ 43,190,420** | **$ 47,896,539** | **$ 49,832,436** |

For presentation purposes, transfers to and from the 005 ARPA General Fund Subfund have been eliminated.

**City of North Lauderdale**
**Schedule of Expenditures by Object**
**General Fund (Fund 001)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Expenditures by Object** | | | | |
| Personal Services | $ 7,325,328 | $ 8,518,152 | $ 10,581,745 | $ 11,100,924 |
| Operating Expenditures | 22,708,214 | 24,882,487 | 30,436,079 | 31,284,161 |
| Capital Expenditures | 258,398 | 151,750 | 520,000 | 750,000 |
| Debt Service | - | - | - | - |
| Grants & Aid | 112,889 | 117,625 | 184,928 | 229,441 |
| Transfers Out | 3,554,683 | 13,931,142 | 5,423,787 | 5,717,910 |
| Contingency | - | - | 750,000 | 750,000 |
| **Total Expenditures** | **$ 33,959,512** | **$ 47,601,156** | **$ 47,896,539** | **$ 49,832,436** |

For presentation purposes, transfers to and from the 005 ARPA General Fund Subfund have been eliminated.

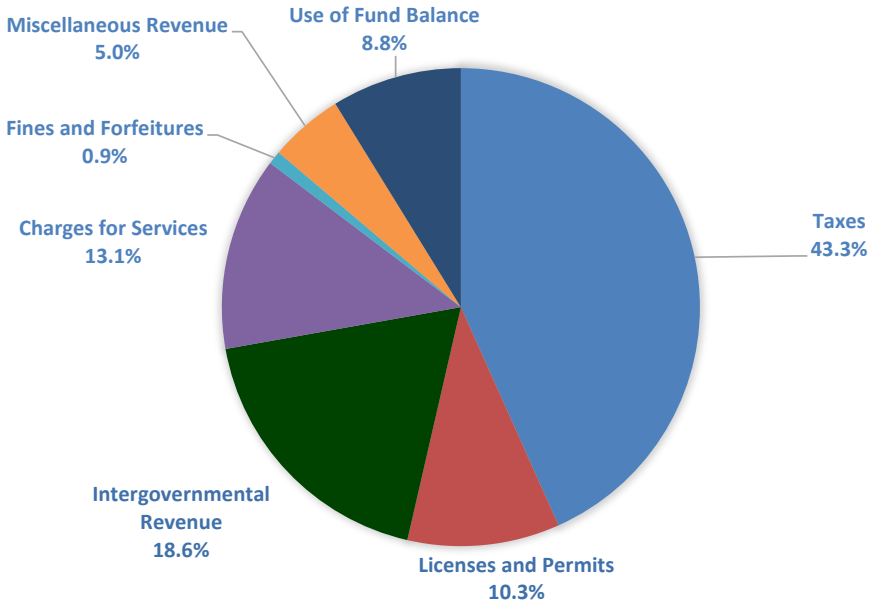


**City of North Lauderdale**
**Schedule of Expenditures by Department**
**General Fund (Fund 001)**

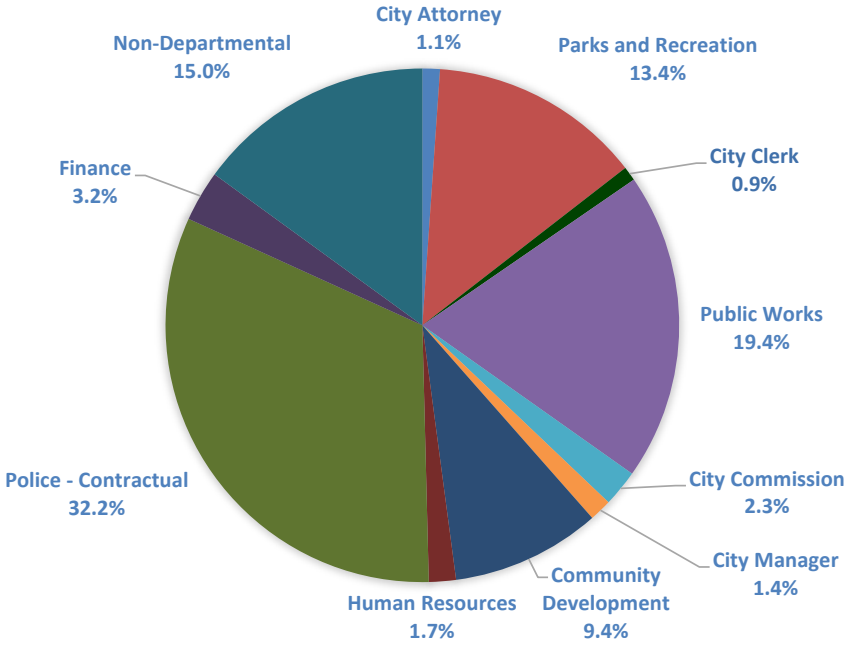
| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Department** | | | | |
| City Commission | $ 541,314 | $ 677,982 | $ 849,943 | $ 1,134,163 |
| City Manager | 524,184 | 593,223 | 711,042 | 691,895 |
| City Attorney | 460,115 | 558,765 | 499,106 | 555,645 |
| City Clerk | 320,984 | 358,490 | 403,479 | 439,224 |
| Human Resources | 500,193 | 474,584 | 720,157 | 860,230 |
| Finance | 1,069,625 | 1,289,165 | 1,384,661 | 1,594,814 |
| Public Works | 6,681,198 | 7,821,855 | 10,597,106 | 9,683,782 |
| Parks and Recreation | 4,886,107 | 5,154,593 | 6,062,278 | 6,658,606 |
| Community Development | 2,940,644 | 3,634,416 | 4,675,499 | 4,658,708 |
| Police - Contractual | 11,911,751 | 12,494,178 | 15,103,731 | 16,056,659 |
| Non-Departmental | 4,123,397 | 14,543,905 | 6,889,537 | 7,498,710 |
| **Total Expenditures** | **$ 33,959,512** | **$ 47,601,156** | **$ 47,896,539** | **$ 49,832,436** |

For presentation purposes, transfers to and from the 005 ARPA General Fund Subfund have been eliminated.

## GENERAL FUND REVENUES




## GENERAL FUND EXPENDITURES BY DEPARTMENT



**City of North Lauderdale**
**General Fund**
**City Commission Department**

**Mission**

To provide the City's Charter Offices with clear policy direction that represents the public interest, ensures fiscal responsibility and promotes the City of North Lauderdale as A Fun City in the Heart of Broward.

**Core Services**

* Serve as the legislative branch of the City.
* Serve as the Board of Supervisors for the North Lauderdale Water Control District, and Board of Directors for the North Lauderdale Recreation Foundation.
* Conduct approximately 30 meetings and workshops annually to make policy decisions.
* Attend monthly meetings for the Broward League of Cities, the Northwest Council of Elected Officials, the Metropolitan Planning Organization, the Broward League of Cities Board of Directors, the Broward League of Cities Legislative Committee and the Broward League of Cities Education Committee.
* Attend Florida's Legislative sessions to lobby for the passage of bills that benefit Commissioner's constituents.
* Adopt the City's Annual Budget, Ad Valorem Tax Rate, Fire/Rescue Assessment, Water Control District Special Assessment, Stormwater Assessment and Solid Waste Collection Assessment rates.
* Remain the primary point of contact for resident ideas and concerns, and work with City staff toward resolution.

**Budget Expenditures**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Personal Services | $ 211,976 | $ 206,432 | $ 229,285 | $ 365,519 |
| Operating Expenditures | 263,629 | 393,707 | 525,730 | 627,203 |
| Grants & Aid Expenditures | 65,709 | 77,843 | 94,928 | 141,441 |
| **Total** | **$ 541,314** | **$ 677,982** | **$ 849,943** | **$ 1,134,163** |

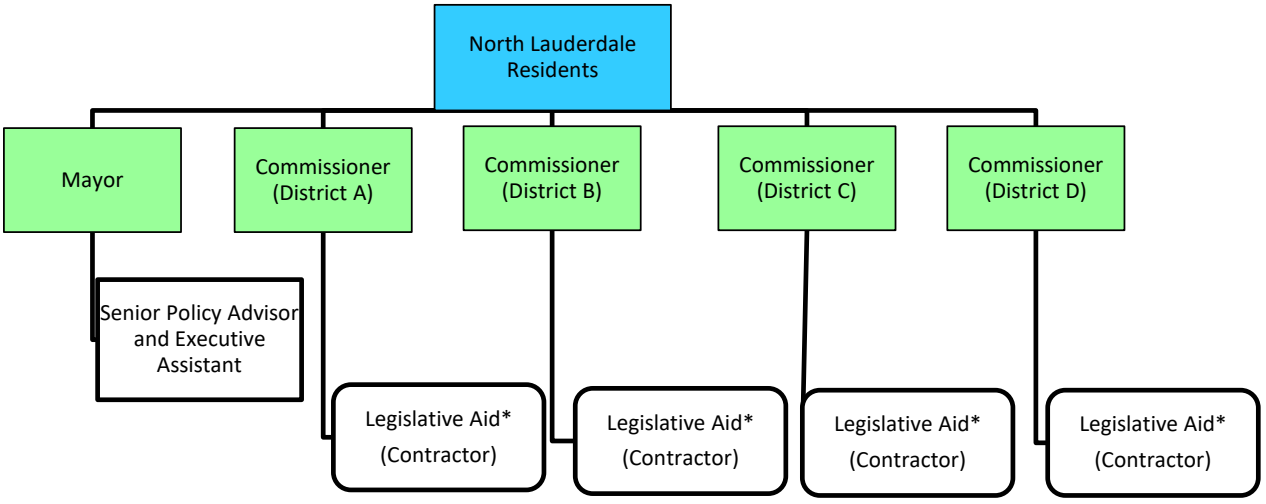



The Commissioners honor a local teen hero at a meeting.

**City of North Lauderdale**
**Personnel Summary**
**City Commission Department**

| Personnel | FY 2023 Amended Budget | FY 2024 Amended Budget | FY 2025 Budget |
|---|---|---|---|
| Mayor | 1 | 1 | 1 |
| Commissioner | 4 | 4 | 4 |
| Senior Policy Advisor and Executive Assistant - FT | - | 1 | 1 |
| **Total City Commission** | **5** | **6** | **6** |

* Part-time District Legislative Aides are hired as contractors, not City employees.



**City of North Lauderdale**
**Schedule of Expenditures**
**City Commission Department (0101)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Executive Salaries | $ 89,482 | $ 95,054 | $ 92,995 | $ 96,715 |
| Regular Salaries And Wages | - | - | - | 104,000 |
| Commission Monthly Reimbursement | 23,929 | 22,792 | 24,120 | 24,330 |
| FICA Taxes | 8,829 | 8,574 | 8,960 | 17,220 |
| 401 (A) Retirement | - | - | - | 14,560 |
| 457 Deferred Compensation | - | - | - | 500 |
| Commission Statutory Pension | 6,992 | 6,991 | 7,000 | 7,000 |
| Health/Dental Insurance | 81,094 | 71,510 | 94,475 | 98,830 |
| Disability Insurance | - | - | - | 624 |
| Life Insurance | 1,650 | 1,511 | 1,735 | 1,740 |
| **Total Personal Services** | $ 211,976 | $ 206,432 | $ 229,285 | $ 365,519 |
| **Operating Expenditures** | | | | |
| Professional Services | $ 7,090 | $ 41,800 | $ 125,000 | $ 112,320 |
| Lobbying | 40,100 | 100,000 | 100,000 | 100,000 |
| Travel And Per Diem | 17,746 | 67,297 | 20,000 | - |
| Travel And Per Diem - Mayor | - | - | - | 12,000 |
| Travel And Per Diem - District A | - | - | - | 12,000 |
| Travel And Per Diem - District B | - | - | - | 12,000 |
| Travel And Per Diem - District C | - | - | - | 12,000 |
| Travel And Per Diem - District D | - | - | - | 12,000 |
| Communication Services | - | 4,760 | 2,400 | 2,400 |
| General Printing & Binding | 55 | 587 | 600 | 800 |
| Promotional Activities | 2,452 | 2,467 | 8,000 | 8,000 |
| Other Current Charges-Misc. | 30,433 | 1,609 | 3,000 | 3,000 |
| City Partnerships | - | - | - | 20,000 |
| General Office Supplies | 699 | 5,961 | 800 | 3,000 |
| Meetings | 606 | 1,195 | 1,500 | 1,500 |
| Books/Subscriptions/Publications | 30 | 71 | 300 | 300 |
| Memberships/Professional Dues | 15,343 | 20,971 | 22,000 | 25,000 |
| Training and Seminars | 9,195 | 15,379 | 6,000 | 15,000 |
| Workers' Compensation | 60 | 120 | 450 | 3,183 |
| Information Technology | 139,820 | 131,490 | 235,680 | 272,700 |
| **Total Operating Expenditures** | $ 263,629 | $ 393,707 | $ 525,730 | $ 627,203 |
| **Grants & Aid Expenditures** | | | | |
| Area Agency On Aging | $ 17,186 | $ 15,995 | $ 17,938 | $ 20,451 |
| Commission Requests | 3,780 | 9,960 | 3,000 | 10,000 |
| Women In Distress | 5,000 | 5,000 | 5,000 | 5,000 |
| Boys And Girls Club | 18,000 | 18,000 | 18,000 | 18,000 |
| Junior Achievement | 6,350 | 6,240 | 6,240 | 6,240 |
| Early Learning Coalition | 5,000 | 5,000 | 5,000 | 10,000 |
| South Florida Rehab & Emergency Support Team | 250 | - | 250 | 250 |
| Broward 211 | 7,000 | 7,000 | 7,000 | 7,000 |
| School Donations | - | - | - | 18,000 |
| Misc. Donations | 2,500 | 8,250 | 5,000 | 9,000 |
| Business Grants | - | - | 10,000 | 10,000 |
| Mayor Discretionary Funds (WM) | - | - | 1,500 | 1,500 |
| District A Discretionary Funds (WM) | - | 1,500 | 1,500 | 1,500 |
| District B Discretionary Funds (WM) | - | 250 | 1,500 | 1,500 |
| District C Discretionary Funds (WM) | - | 200 | 1,500 | 1,500 |
| District D Discretionary Funds (WM) | - | 448 | 1,500 | 1,500 |
| Contingency-Commission | 643 | - | 10,000 | 20,000 |
| **Total Grants & Aid Expenditures** | $ 65,709 | $ 77,843 | $ 94,928 | $ 141,441 |
| **Total City Commission** | **$ 541,314** | **$ 677,982** | **$ 849,943** | **$ 1,134,163** |

**City of North Lauderdale**

**General Fund**

**City Manager Department**

**Mission**

To provide clear direction, support, accountability and recognition through an operational framework that guides and empowers City staff in providing public services to the citizens of North Lauderdale while carrying out initiatives that achieve the goals of the City Commission. The Manager fosters a healthy working environment that nurtures creativity, innovation and employee core values, all focused on maintaining A Fun City in the Heart of Broward for our residents and City employees.

**Core Services**

* Serve as the City's Chief Executive Officer.
* Develop organizational goals that are focused on "Serving our Community".
* Strengthen and guide the City's departments to meet public needs and provide services.
* Prepare agenda materials that demonstrate choices, challenges and opportunities from which the Commission can develop policy decisions and public service choices.
* Ensure that the management of City services and programs occur in an efficient and effective manner.
* Implement policies approved by the Commission and develop a shared vision for the organization.
* Continue to work with the Commission in developing and communicating our City's vision.
* Encourage programs and service refinements that allow the City to keep pace with the ever-changing needs of its diverse community.

**Budget Expenditures**

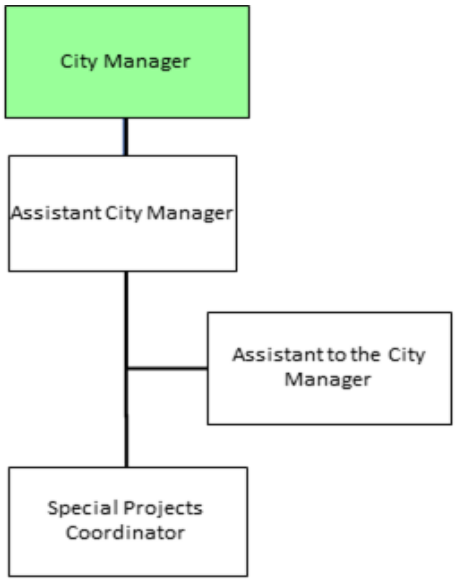
| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Personal Services | $ 474,825 | $ 487,244 | $ 574,200 | $ 529,100 |
| Operating Expenditures | 49,359 | 105,979 | 136,842 | 162,795 |
| **Total** | **$ 524,184** | **$ 593,223** | **$ 711,042** | **$ 691,895** |



Chilean Sister signing ceremony.

**City of North Lauderdale**
**Personnel Summary**
**City Manager Department**

| Personnel | FY 2023 Amended Budget | FY 2024 Amended Budget | FY 2025 Budget |
|---|---|---|---|
| City Manager | 1 | 1 | 1 |
| Assistant City Manager | 1 | 1 | 1 |
| Special Projects Coordinator | - | - | 1 |
| Assistant to the City Manager | 1 | 1 | 1 |
| Office Assistant - PT | 1 | - | - |
| **Total City Manager** | **4** | **3** | **4** |



**City of North Lauderdale**
**Schedule of Expenditures**
**City Manager Department (0501)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Regular Salaries And Wages | $ 330,344 | $ 370,529 | $ 415,150 | $ 370,520 |
| Flexible Spending Contribution | 935 | - | 1,000 | 1,000 |
| Overtime | - | 1,178 | 4,000 | 2,000 |
| FICA Taxes | 22,978 | 24,386 | 29,400 | 30,630 |
| 401 (A) Retirement | 53,215 | 42,932 | 66,080 | 67,260 |
| 457 Deferred Compensation | 21,411 | 17,972 | 16,250 | 16,250 |
| Health/Dental Insurance | 36,060 | 23,703 | 34,310 | 33,430 |
| Disability Insurance | 3,674 | 6,006 | 7,440 | 7,440 |
| Life Insurance | 508 | 538 | 570 | 570 |
| John Hancock Life Insurance | 5,700 | - | - | - |
| **Total Personal Services** | $ 474,825 | $ 487,244 | $ 574,200 | $ 529,100 |
| **Operating Expenditures** | | | | |
| Misc. Consulting Services | $ 26 | $ 53,014 | $ 65,000 | $ 75,000 |
| Travel And Per Diem | 304 | 377 | 3,500 | 6,000 |
| Communication Services | 250 | - | 100 | 100 |
| Vehicle Lease Payments | 9,071 | 13,320 | 14,400 | 17,760 |
| General Printing & Binding | 55 | - | 1,500 | 2,000 |
| Misc. Marketing/Info Tools | - | - | 2,000 | 5,000 |
| Other Current Charges-Misc. | 6,422 | 3,810 | 5,000 | 5,000 |
| Community Recognition | 595 | - | 3,000 | 5,000 |
| City Manager's Misc. Exp | 155 | 442 | 2,500 | 2,500 |
| General Office Supplies | 266 | 233 | 500 | 500 |
| Fuel-City Vehicles | 670 | 1,030 | 1,500 | 1,500 |
| Books/Subscriptions/Publications | - | - | 500 | 1,000 |
| Memberships/Professional Dues | 300 | 2,543 | 3,500 | 3,500 |
| Training And Seminars | 525 | 1,150 | 2,000 | 4,000 |
| Workers' Compensation | 160 | 240 | 302 | 415 |
| Vehicle Maintenance | 600 | 600 | 800 | 800 |
| Information Technology | 29,960 | 29,220 | 30,740 | 32,720 |
| **Total Operating Expenditures** | $ 49,359 | $ 105,979 | $ 136,842 | $ 162,795 |
| **Total City Manager** | **$ 524,184** | **$ 593,223** | **$ 711,042** | **$ 691,895** |

**City of North Lauderdale**

**General Fund**

**City Attorney Department**

## Mission

To provide proactive, effective and timely legal representation, including ethical legal advice and other quality legal services to the City Commission and City Administration in a manner that enables them to lawfully attain the City Commission's goals, and minimize exposures and potential liability to the City. The City Attorney's Office is contracted to the law firm of Goren, Cherof, Doody & Ezrol, P.A.

## Core Services

* Represent the City Commission, City Administration and all assigned boards and committees in all matters of law pertaining to their official duties.
* Prepare and review ordinances, resolutions, contracts and other documents in a timely fashion.
* Advise on statutory matters and handle litigation.
* Advise and assist the Mayor, City Commission and City personnel on various legal issues in order to best protect the interests of the City, and to ensure compliance with city, county, state and federal laws.
* Participate in Labor Relations and Collective Bargaining Agreements.
* Update and revise the City Code to adapt to the community's changing needs, and to eliminate outdated and inconsistent provisions.
* Increase revenues or savings through implementation of aggressive strategies, compliance monitoring, fine/forfeiture procedures, and the institution and prosecution of litigation by the City.

## Budget Expenditures

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Operating Expenditures | $ 460,115 | $ 558,765 | $ 499,106 | $ 555,645 |
| **Total** | **$ 460,115** | **$ 558,765** | **$ 499,106** | **$ 555,645** |



**City of North Lauderdale**
**Schedule of Expenditures**
**City Attorney Department (1401)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Operating Expenditures** | | | | |
| Legal Srvs-City Retainer | $ 223,749 | $ 237,175 | $ 253,780 | $ 271,545 |
| Legal Srvs-Human Resources | 51,814 | 77,815 | 55,000 | 80,000 |
| Legal Srvs-Finance | 23,958 | 19,670 | 25,000 | 25,000 |
| Legal Srvs-Code Enforcement | 83,893 | 85,077 | 85,000 | 88,400 |
| Legal Srvs-Comm Development | - | 2,500 | 2,500 | 2,500 |
| Legal Srvs-Public Works | 3,000 | 23,489 | 5,000 | 10,000 |
| Legal Srvs-Parks And Rec | - | 21,922 | 2,000 | 5,000 |
| Legal Srvs-General Matters | 60,021 | 82,330 | 57,626 | 60,000 |
| Legal Srvs-City Clerk | 10,918 | 6,900 | 10,000 | 10,000 |
| Reimbursable Expenditures | 2,762 | 1,887 | 3,200 | 3,200 |
| **Total Operating Expenditures** | $ 460,115 | $ 558,765 | $ 499,106 | $ 555,645 |
| **Total City Attorney** | **$ 460,115** | **$ 558,765** | **$ 499,106** | **$ 555,645** |

**City of North Lauderdale**

**General Fund**

**City Clerk Department**

**Mission**

To provide the City Commission support in carrying out their legislative duties; attend all Commission meetings as the official clerk for the record; establish, record and verify all minutes of official meetings conducted to carry out City business; execute and distribute Commission enacted Resolutions, Ordinances, Contracts, Agreements and Proclamations; act as the custodian of all official City records and responses; and act as the City's Supervisor of Elections.

**Core Services**

* Preparation of all Commission Agendas and meeting minutes.
* Swearing in of each new employee and City Commission member.
* Execution and distribution of Proclamations, Resolutions and Ordinances.
* Preparation of Minutes for the Planning and Zoning Board, Community Sustainability Board, North Lauderdale Recreation Board and Northwest Council of Elected Officials annual meetings.
* Maintain the City's official records and coordinate with departments for retention and destruction.
* Receive and respond to public records requests.
* Assist with scheduling appointments between Mayor and Commissioners and the public.
* Maintain open government document library in accordance with Broward County Ethics Ordinance.
* Provide Notary services required on City forms to residents.

**Strategic Priorities and Performance Measures**

**Citywide Goal**: Provide outstanding services while maintaining public accountability and fiscal responsibility.

**Department Objectives:**

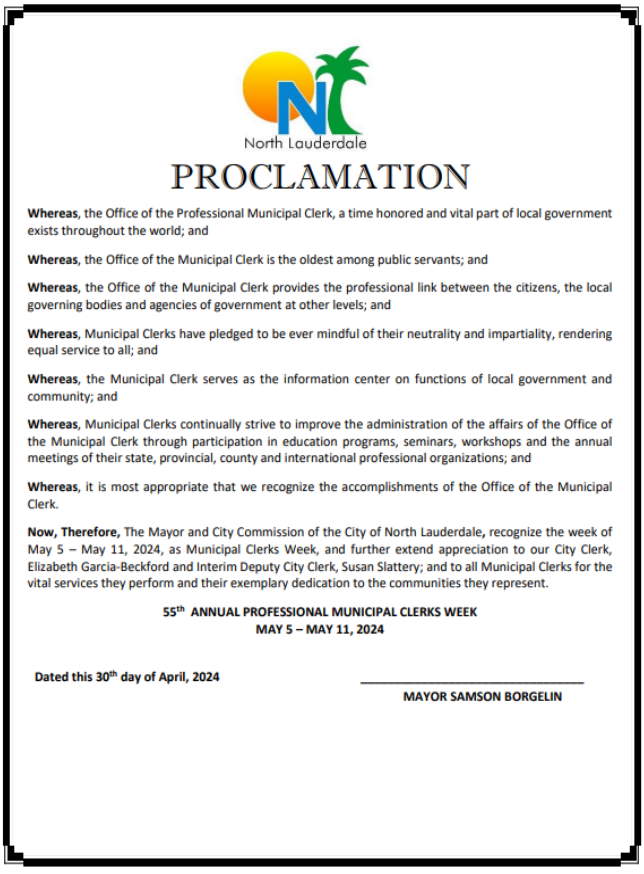
* All ordinances/resolutions will be fully executed within three working days of their adoption.
* All Commission correspondence will be addressed within 48 hours of the initial request.
* All City legal advertisements will be accurately prepared and placed timely.
* Commission meeting minutes will be available on the City website within five working days after final approval.
* Commission meeting recordings will be posted within three working days of the date the meeting was held.

| Performance Measure | FY 2022 Actual | FY 2023 Actual | FY 2024 Goal | FY 2025 Goal |
|---|---|---|---|---|
| Percent of ordinances/resolutions fully executed within three working days of adoption. | 100% | 100% | 100% | 100% |
| Percent of Commission correspondence addressed within 48 hours of initial request. | 95% | 95% | 95% | 95% |
| Percent of legal advertisements accurately prepared and timely placed. | 100% | 100% | 100% | 100% |
| Percent of time Commission meeting minutes are posted on City website within seven working days after final approval. | 100% | 95% | 100% | 100% |
| Percent of Public Record Requests processed within ten working days based on the scope of the request. | - | 85% | 90% | 90% |

**City of North Lauderdale**
**General Fund**
**City Clerk Department**

**Budget Expenditures**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Personal Services | $ 212,389 | $ 241,391 | $ 288,845 | $ 310,865 |
| Operating Expenditures | 108,595 | 117,099 | 114,634 | 128,359 |
| **Total** | **$ 320,984** | **$ 358,490** | **$ 403,479** | **$ 439,224** |



North Lauderdale

PROCLAMATION

**Whereas**, the Office of the Professional Municipal Clerk, a time honored and vital part of local government exists throughout the world; and

**Whereas**, the Office of the Municipal Clerk is the oldest among public servants; and

**Whereas**, the Office of the Municipal Clerk provides the professional link between the citizens, the local governing bodies and agencies of government at other levels; and

**Whereas**, Municipal Clerks have pledged to be ever mindful of their neutrality and impartiality, rendering equal service to all; and

**Whereas**, the Municipal Clerk serves as the information center on functions of local government and community; and

**Whereas**, Municipal Clerks continually strive to improve the administration of the affairs of the Office of the Municipal Clerk through participation in education programs, seminars, workshops and the annual meetings of their state, provincial, county and international professional organizations; and

**Whereas**, it is most appropriate that we recognize the accomplishments of the Office of the Municipal Clerk.

**Now, Therefore,** The Mayor and City Commission of the City of North Lauderdale, recognize the week of May 5 – May 11, 2024, as Municipal Clerks Week, and further extend appreciation to our City Clerk, Elizabeth Garcia-Beckford and Interim Deputy City Clerk, Susan Slattery; and to all Municipal Clerks for the vital services they perform and their exemplary dedication to the communities they represent.

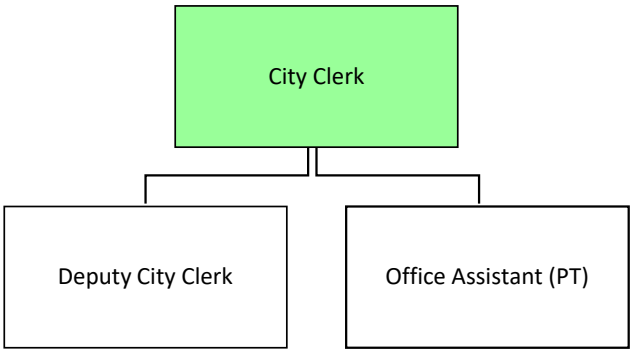
**55th ANNUAL PROFESSIONAL MUNICIPAL CLERKS WEEK**
**MAY 5 – MAY 11, 2024**

**Dated this 30th day of April, 2024**

**MAYOR SAMSON BORGELIN**

**City of North Lauderdale**
**Personnel Summary**
**City Clerk Department**

| Personnel | FY 2023 Amended Budget | FY 2024 Amended Budget | FY 2025 Budget |
|---|---|---|---|
| City Clerk | 1 | 1 | 1 |
| Deputy City Clerk | 1 | 1 | 1 |
| Office Assistant - PT | - | 1 | 1 |
| **Total City Clerk** | **2** | **3** | **3** |



**City of North Lauderdale**
**Schedule of Expenditures**
**City Clerk Department (1801)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Regular Salaries And Wages | $ 146,149 | $ 169,819 | $ 206,225 | $ 215,620 |
| Overtime | 114 | 117 | - | - |
| Car Allowance | 2,400 | 2,400 | 2,400 | 2,400 |
| FICA Taxes | 11,054 | 12,128 | 15,960 | 16,680 |
| 401 (A) Retirement | 16,369 | 19,588 | 23,260 | 30,190 |
| 457 Deferred Compensation | 920 | 965 | 2,270 | 2,290 |
| Health/Dental Insurance | 34,008 | 34,733 | 35,830 | 40,785 |
| Disability Insurance | 912 | 1,152 | 2,140 | 2,140 |
| Life Insurance | 463 | 489 | 760 | 760 |
| **Total Personal Services** | $ 212,389 | $ 241,391 | $ 288,845 | $ 310,865 |
| **Operating Expenditures** | | | | |
| Travel And Per Diem | $ 1,952 | $ 3,749 | $ 6,000 | $ 6,000 |
| Misc. Marketing/Info Tools | - | - | 2,000 | 2,000 |
| Codification Of Ordinance | 3,537 | 3,465 | 8,000 | 8,000 |
| City Stationary | 277 | - | 500 | 500 |
| Other Current Charges-Misc. | 26,641 | 15,821 | 15,000 | 15,000 |
| Legal Advertising | 19,159 | 24,072 | 30,000 | 30,000 |
| Election Expenditures | 2,968 | 17,661 | 4,000 | 15,000 |
| General Office Supplies | 1,153 | 759 | 1,000 | 1,000 |
| Books/Subscriptions/Publications | - | 86 | 1,000 | 1,000 |
| Memberships/Professional Dues | 805 | 1,391 | 2,000 | 2,000 |
| Training And Seminars | 2,053 | 785 | 4,000 | 4,000 |
| Workers' Compensation | 90 | 90 | 144 | 229 |
| Information Technology | 49,960 | 49,220 | 40,990 | 43,630 |
| **Total Operating Expenditures** | $ 108,595 | $ 117,099 | $ 114,634 | $ 128,359 |
| **Total City Clerk** | **$ 320,984** | **$ 358,490** | **$ 403,479** | **$ 439,224** |

**City of North Lauderdale**

**General Fund**

**Human Resources Department**

**Mission**

To assist the City in meeting its goal of hiring the most qualified employees and assist management in training, monitoring and recognizing staff performance in order to promote the highest levels of service to our residents.

**Core Services**

* Responsible for the City's Human Resources and Risk Management functions including recruitment, onboarding, job classification/pay, employee benefits, employee relations, employee development/training and safety/risk management.
* Ensure that the City maintains compliance with local, state and federal employment laws.
* Oversee recruitment by locating, screening, testing and assisting in the selection process for qualified employees that can meet the City's needs and mission.
* Ensure that City personnel policies and safety programs are taught, understood and enforced to help promote an employee-friendly environment.
* Primary contact for the City's two collective bargaining units.
* Prepare the annual Comprehensive Pay and Classification Plan for all employee groups.
* Administer the City's retirement, deferred compensation and IRA plans.
* Coordinate the City's administration of blanket insurance coverage and claims including general liability, auto, workers' compensation, property damage, other ancillary policies and employee group insurance benefits (health, dental, vision, life, long-term disability, short-term disability and voluntary supplemental insurance).

**Strategic Priorities and Performance Measures**

**Citywide Goal**: Provide outstanding services while maintaining public accountability and fiscal responsibility.

**Department Objectives:**

* Maintain the City's workers' compensation modification factor to a level of 0.9 or less.
* Respond to employee inquiries regarding Human Resource matters within 24 hours.
* Review and approve data entry associated with payroll prior to each bi-weekly payroll.
* Complete the development of the certified list of candidates within two weeks of the last interview.
* Offer a minimum of three HR-sponsored training events/programs to employees during the fiscal year.

| Performance Measure | FY 2022 Actual | FY 2023 Actual | FY 2024 Goal | FY 2025 Goal |
|---|---|---|---|---|
| Percent of the City's workers' compensation modification factor maintained at a level of 0.9 or less. | 100% | 100% | 100% | 100% |
| Percent of time responded to employee inquiries regarding Human Resource matters within 24 hours. | 90% | 95% | 100% | 100% |
| Percent of data entry associated with payroll reviewed and approved prior to each bi-weekly payroll. | 99% | 99% | 100% | 100% |
| Percent of time the certified list is completed within two weeks of the last interview. | 95% | 95% | 100% | 100% |
| Number of HR-sponsored training events and programs offered to employees during the fiscal year. | 3 | 10 | 10 | 10 |

**City of North Lauderdale**
**General Fund**
**Human Resources Department**

**Budget Expenditures**

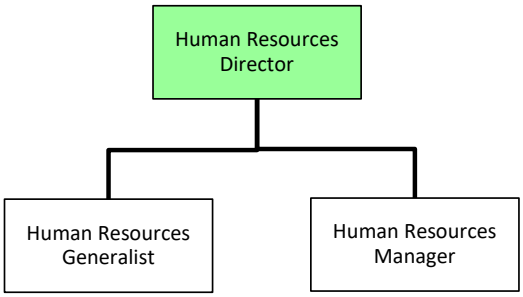
| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Personal Services | $ 283,389 | $ 300,638 | $ 411,985 | $ 487,690 |
| Operating Expenditures | 216,804 | 173,946 | 308,172 | 372,540 |
| **Total** | **$ 500,193** | **$ 474,584** | **$ 720,157** | **$ 860,230** |



Human Resources coordinated a citywide Stop the Bleed training.

**City of North Lauderdale**
**Personnel Summary**
**Human Resources Department**

| Personnel | FY 2023 Amended Budget | FY 2024 Amended Budget | FY 2025 Budget |
|---|---|---|---|
| Human Resources Director | 1 | 1 | 1 |
| Human Resources Generalist | 1 | 1 | 1 |
| Human Resources Manager | 1 | 1 | 1 |
| **Total Human Resources** | **3** | **3** | **3** |



**City of North Lauderdale**
**Schedule of Expenditures**
**Human Resources Department (0601)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Regular Salaries And Wages | $ 196,409 | $ 253,251 | $ 287,765 | $ 325,240 |
| Overtime | 3,581 | 873 | - | - |
| Internships | - | - | 15,000 | 45,000 |
| Car Allowance | 2,077 | 2,908 | 3,600 | 3,600 |
| FICA Taxes | 15,031 | 18,528 | 23,450 | 28,600 |
| 401 (A) Retirement | 24,287 | 13,085 | 40,050 | 45,540 |
| 457 Deferred Compensation | 571 | 1,117 | 3,250 | 3,250 |
| Health/Dental Insurance | 40,307 | 10,073 | 25,520 | 23,780 |
| Disability Insurance | 503 | 380 | 2,590 | 1,920 |
| Life Insurance | 523 | 478 | 760 | 760 |
| Unemployment Compensation | 100 | (55) | 10,000 | 10,000 |
| **Total Personal Services** | $ 283,389 | $ 300,638 | $ 411,985 | $ 487,690 |
| **Operating Expenditures** | | | | |
| Misc. Consulting Services | $ 25,000 | $ - | $ - | $ 10,000 |
| Flexible Spending Admin Fees | 2,985 | 2,838 | 2,000 | 2,000 |
| Contractual Services | 55,387 | 59,024 | 100,000 | 160,000 |
| Travel And Per Diem | 1,896 | 3,202 | 3,500 | 3,500 |
| General Printing & Binding | 1,210 | 1,043 | 2,000 | 1,250 |
| Employee Wellness Program | 2,085 | 236 | 4,000 | 3,000 |
| Employee Events | 26,143 | 45,978 | 50,000 | 50,000 |
| Recognition Events | 6,354 | 2,488 | 7,500 | 7,500 |
| Employee Incentive Program | - | - | 3,000 | - |
| Other Current Charges-Misc. | 2,464 | 418 | 1,000 | 1,000 |
| Advertising | 10,889 | 4,792 | 12,000 | 12,000 |
| Random Drug Testing | 1,990 | - | - | - |
| Pre-Employment Screening | 7,876 | 768 | 6,000 | 5,000 |
| Medical Exams | - | 10,013 | 14,000 | 14,000 |
| Incident Response | - | - | 3,000 | - |
| General Office Supplies | 851 | 1,225 | 2,000 | 2,000 |
| Books/Subscriptions/Publications | - | 699 | 2,000 | 1,500 |
| Memberships/Professional Dues | 155 | 822 | 1,500 | 1,000 |
| Training And Seminars | 3,059 | 3,720 | 3,000 | 3,000 |
| Workforce Training | 28,400 | - | 30,000 | 30,000 |
| Workers' Compensation | 110 | 150 | 192 | 340 |
| Information Technology | 39,950 | 36,530 | 61,480 | 65,450 |
| **Total Operating Expenditures** | $ 216,804 | $ 173,946 | $ 308,172 | $ 372,540 |
| **Total Human Resources** | **$ 500,193** | **$ 474,584** | **$ 720,157** | **$ 860,230** |

**City of North Lauderdale**

**General Fund**

**Finance Department**

**Mission**

To establish and maintain adequate internal controls that safeguard the City's assets; to provide accurate and relevant financial information to the City's management, elected officials and others in a timely manner; and to utilize effective analysis to support recommendations to the City Administration.

**Core Services**

* Provide administrative, operational and financial assistance to management, elected officials and residents.
* Provide accounting and financial reporting functions including, accounts payable, payroll, budgeting, revenue collection and purchasing.
* Prepare all financial reports – including the Annual Comprehensive Financial Report (ACFR) and the Annual Budget.
* Provide cash/investment and debt management.
* Monitor/develop financial strategies that ensure fiscal solvency and financial statement integrity through the maintenance of proper internal controls.
* Oversee Utility Billing and Utility Customer Service functions.

**Strategic Priorities and Performance Measures**

**Citywide Goal**: Provide outstanding services while maintaining public accountability and fiscal responsibility.

**Department Objectives:**

* Maintain receipt of the GFOA Distinguished Budget Award and Certificate of Achievement for Excellence in Financial Reporting.
* Increase the number of purchase orders issued.
* Respond to City needs with a consistent number of Accounts Payable (A/P) checks.
* Respond to City needs with an appropriate number of formal solicitations.
* Not repeat Finance Department items in the external auditor Management Letter.

| Performance Measure | FY 2022 Actual | FY 2023 Actual | FY 2024 Goal | FY 2025 Goal |
|---|---|---|---|---|
| Achieve GFOA's Distinguished Budget Award. | 100% | 100% | 100% | 100% |
| Achieve GFOA's Certificate of Achievement for Excellence in Financial Reporting. | 100% | 100% | 100% | 100% |
| Number of purchase orders issued. | 673 | 766 | 700 | 700 |
| Number of A/P checks issued. | 3,002 | 2,987 | 3,200 | 3,200 |
| Number of solicitations issued. | 10 | 9 | 15 | 15 |
| Repeat Finance Department items in the external auditor Management Letter. | None | None | None | None |

**City of North Lauderdale**
**General Fund**
**Finance Department**

**Budget Expenditures**

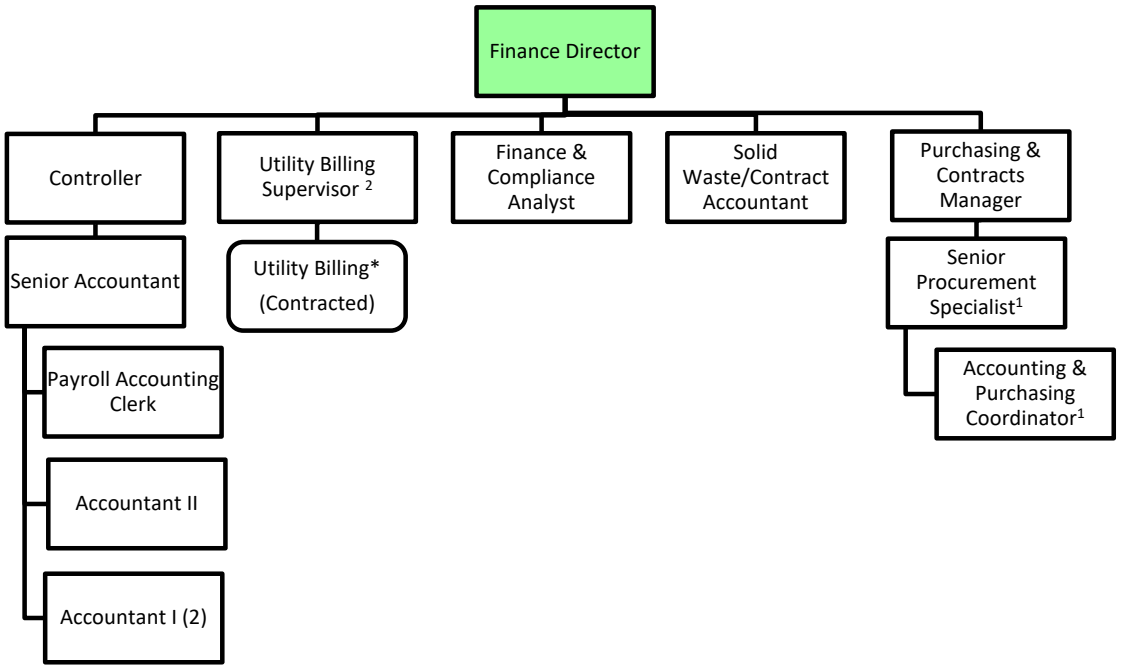
| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Personal Services | $ 901,764 | $ 1,132,652 | $ 1,185,470 | $ 1,375,160 |
| Operating Expenditures | 167,861 | 156,513 | 199,191 | 219,654 |
| **Total** | **$ 1,069,625** | **$ 1,289,165** | **$ 1,384,661** | **$ 1,594,814** |




Residents attended a Town Hall Meeting on Utility Billing.

**City of North Lauderdale**
**Personnel Summary**
**Finance Department**

| Personnel | FY 2023 Amended Budget | FY 2024 Amended Budget | FY 2025 Budget |
|---|---|---|---|
| Finance Director | 1 | 1 | 1 |
| Controller | 1 | 1 | 1 |
| Purchasing & Contracts Manager | 1 | 1 | 1 |
| Senior Procurement Specialist [1] | - | - | 1 |
| Accounting & Purchasing Coordinator [1] | 2 | 2 | 2 |
| Finance & Compliance Analyst | - | - | 1 |
| Senior Accountant | 1 | 1 | 1 |
| Accountant II | 1 | 1 | 1 |
| Accountant I | 2 | 2 | 2 |
| Solid Waste/Contract Accountant | - | - | 1 |
| Payroll Accounting Clerk | 1 | 1 | 1 |
| Utility Billing Supervisor [2] | - | 1 | 1 |
| **Total Finance** | **10** | **11** | **13** |




[1] One Accounting & Purchasing Coordintor to be reclassed to Senior Procurement Specialist.
Only 1 of 2 positions of Accounting & Purchasing Coordinator and Senior Procurement Specialist will be filled at any time.

[2] Utility Billing Supervisor funded 100% from Utilities Fund.

**City of North Lauderdale**
**Schedule of Expenditures**
**Finance Department (0906)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Regular Salaries And Wages | $ 657,902 | $ 849,139 | $ 869,315 | $ 1,020,555 |
| Overtime | 87 | - | 500 | 1,000 |
| Car Allowance | 2,931 | 3,600 | 3,600 | 3,600 |
| FICA Taxes | 49,711 | 59,541 | 64,850 | 82,640 |
| 401 (A) Retirement | 83,733 | 107,546 | 121,775 | 133,740 |
| 457 Deferred Compensation | 6,010 | 5,904 | 7,390 | 6,140 |
| Health/Dental Insurance | 95,615 | 99,776 | 108,970 | 117,970 |
| Disability Insurance | 4,190 | 5,322 | 6,800 | 7,245 |
| Life Insurance | 1,585 | 1,824 | 2,270 | 2,270 |
| **Total Personal Services** | $ 901,764 | $ 1,132,652 | $ 1,185,470 | $ 1,375,160 |
| **Operating Expenditures** | | | | |
| Auditors | $ 52,500 | $ 62,500 | $ 67,500 | $ 67,500 |
| Accounting Services | 6,000 | 17,450 | 6,500 | 20,000 |
| Travel And Per Diem | 1,701 | 1,550 | 5,000 | 5,000 |
| General Printing & Binding | 2,366 | 3,616 | 3,500 | 3,700 |
| Other Current Charges-Misc. | 5,673 | 1,232 | 5,000 | 4,000 |
| General Office Supplies | 7,361 | 2,767 | 2,400 | 3,400 |
| Books/Subscriptions/Publications | - | - | 500 | 500 |
| Memberships/Professional Dues | 840 | 1,105 | 1,750 | 1,550 |
| Training And Seminars | 1,120 | 63 | 4,000 | 4,000 |
| Workers' Compensation | 410 | 480 | 571 | 924 |
| Information Technology | 89,890 | 65,750 | 102,470 | 109,080 |
| **Total Operating Expenditures** | $ 167,861 | $ 156,513 | $ 199,191 | $ 219,654 |
| **Total Finance** | **$ 1,069,625** | **$ 1,289,165** | **$ 1,384,661** | **$ 1,594,814** |

**City of North Lauderdale**

**General Fund**

**Public Works/Utilities Department**

**Mission**

To provide superior quality construction, repair and maintenance services of City facilities; and infrastructure that is safe, cost-effective, reliable and aesthetically pleasing.

**Core Services**

The Public Works Department is divided into multiple divisions that are responsible and accountable for managing their respective areas under the supervision of the Department Director.

* Administration: This Division is primarily responsible for providing the City's professional, technical and maintenance services. This includes the preparation of the capital budget, bid specifications and the oversight of the City's solid waste and engineering services contracts.
* Building/Facility Maintenance: This Division is responsible for the upkeep and janitorial services of all City facilities. In addition, this Division ensures that all City facilities are in safe and proper working order and meet all applicable City codes.
* Grounds Maintenance: This Division is responsible for the maintenance of all medians, right of ways and easements in an attractive manner.
* Streets Lighting: This Division is responsible for the maintenance of both standard and decorative street lights throughout the City.
* Canal Maintenance: This Division's primary responsibility is to maintain water flow in the City's canals and lakes by ensuring that waterways are free of debris and evasive aquatic plants. This goal is achieved by adhering to spraying schedules that are designed to control the spread of noxious aquatic plants that impede water flow. The Canal Division also has a code enforcement officer. This officer addresses code issues related to vegetation on the canal banks, but will also be able to assist regarding other code concerns and violations that occur at the rear of properties on the water, via lakes and canals.
* Public Works also oversees all Solid Waste, Utility, and Stormwater functions.

**Strategic Priorities and Performance Measures**

**Citywide Goals**: Provide outstanding services while maintaining public accountability and fiscal responsibility.
Contribute to family orientated neighborhoods.

**Department Objectives:**

* Prepare all required qualitative reports for the department on time.
* Resolve all citizen complaints received to their satisfaction.
* Complete the monthly maintenance of all decorative site lighting throughout the City's roadways.

| Performance Measure | FY 2022 Actual | FY 2023 Actual | FY 2024 Goal | FY 2025 Goal |
|---|---|---|---|---|
| Percent of all required qualitative activity reports completed on time. | 98% | 75% | 100% | 100% |
| Percent of citizen complaints resolved to their satisfaction. | 98% | 98% | 98% | 100% |
| Percent of all decorative site lighting throughout the City's roadways maintained monthly. | 100% | 100% | 100% | 100% |

**City of North Lauderdale**
**General Fund**
**Public Works/Utilities Department**

**Budget Expenditures**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Personal Services | $ 1,410,976 | $ 1,539,668 | $ 1,968,160 | $ 1,883,205 |
| Operating Expenditures | 5,067,850 | 6,206,309 | 8,628,946 | 7,800,577 |
| Capital Expenditures | 202,372 | 75,878 | - | - |
| **Total** | **$ 6,681,198** | **$ 7,821,855** | **$ 10,597,106** | **$ 9,683,782** |




At a Town Hall Meeting on the new Rock Island Road wall, residents were given the opportunity to learn about the project.

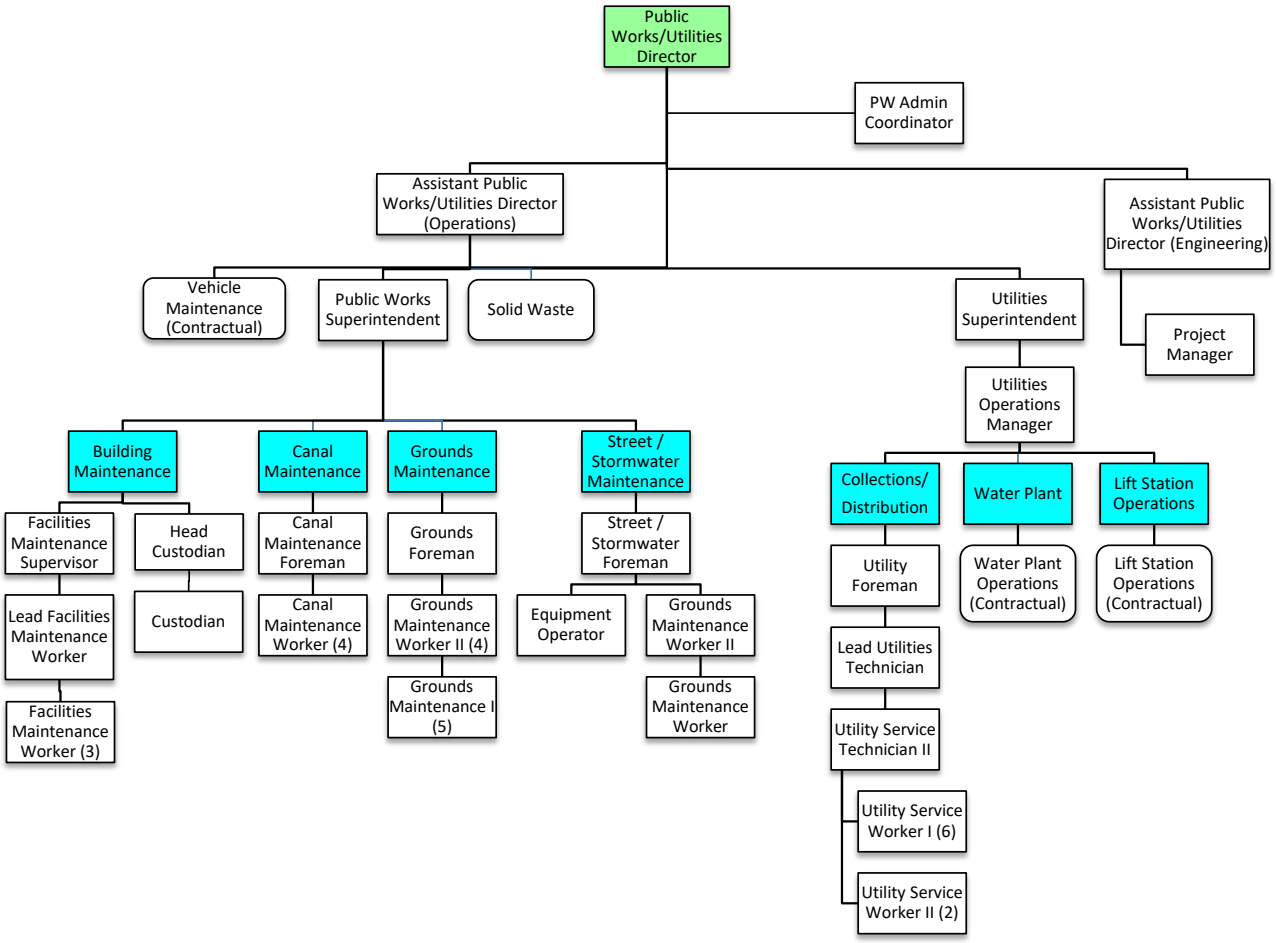
**City of North Lauderdale**
**Personnel Summary**
**Public Works/Utilities Department**

| Personnel | FY 2023 Amended Budget | FY 2024 Amended Budget | FY 2025 Budget |
|---|---|---|---|
| Public Works/Utility Director | 1 | 1 | 1 |
| Assistant Public Works/Utility Director [1] | 1 | 1 | 2 |
| Solid Waste & Admin Operations Supervisor | 1 | 1 | - |
| Public Works Administrative Coordinator | 1 | 1 | 1 |
| Project Manager | 1 | 1 | 1 |
| Public Works Superintendent | 1 | 1 | 1 |
| Facility Maintenance Supervisor | 1 | 1 | 1 |
| Lead Facility Maintenance Worker | 1 | 1 | 1 |
| Facility Maintenance Worker | 3 | 3 | 3 |
| Head Custodian | 1 | 1 | 1 |
| Custodian | 1 | 1 | 1 |
| Canal Maintenance Foreman | 1 | 1 | 1 |
| Canal Maintenance Worker | 4 | 4 | 4 |
| Grounds Foreman | 1 | 1 | 1 |
| Grounds Maintenance Worker II [2] | 5 | 5 | 5 |
| Grounds Maintenance Worker I [2] | 9 | 9 | 9 |
| Street/Stormwater Foreman | 1 | 1 | 1 |
| Equipment Operator | 1 | 1 | 1 |
| Utilities Superintendent | 1 | 1 | 1 |
| Utility Operations Manager | - | 1 | 1 |
| Utility Foreman | 1 | 1 | 1 |
| Lead Utilities Technician | 1 | 1 | 1 |
| Utility Service Technician II | 1 | 1 | 1 |
| Utility Service Worker II | 2 | 2 | 2 |
| Utility Service Worker I | 6 | 6 | 6 |
| **Total Public Works/Utilities** | **47** | **48** | **48** |

[1] One Assistant Director will be over Engineering and one will be over Operations.

[2] Five Grounds Maintenance Worker positions not funded in FY 2025 due to outside contract for services.

**City of North Lauderdale**
**Personnel Summary**
**Public Works/Utilities Department**



**City of North Lauderdale**
**Schedule of Expenditures**
**Public Works/Utilities Department - Building Maintenance Division (3941)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Regular Salaries And Wages | $ 416,373 | $ 439,960 | $ 581,980 | $ 630,960 |
| Overtime | 26,401 | 25,938 | 15,000 | 25,000 |
| FICA Taxes | 32,688 | 32,329 | 46,060 | 50,190 |
| 401 (A) Retirement | 55,510 | 35,322 | 84,120 | 89,560 |
| 457 Deferred Compensation | 3,250 | 1,719 | 3,250 | 3,250 |
| Health/Dental Insurance | 90,772 | 78,524 | 126,600 | 105,460 |
| Disability Insurance | 3,615 | 2,776 | 6,600 | 3,780 |
| Life Insurance | 1,389 | 1,255 | 2,020 | 1,640 |
| **Total Personal Services** | $ 629,998 | $ 617,823 | $ 865,630 | $ 909,840 |
| **Operating Expenditures** | | | | |
| Architect And Engineering | $ 17,150 | $ 24,864 | $ 25,000 | $ 40,000 |
| Pest Control | 3,189 | 9,697 | 16,500 | 10,000 |
| Travel And Per Diem | 674 | 2,555 | 1,000 | 1,000 |
| Electricity | 8,170 | 2,579 | 10,000 | - |
| Vehicle Leasing | 46,549 | 51,319 | 51,000 | 51,000 |
| R&M-Structures & Buildings | 232,111 | 1,243,785 | 550,000 | 500,000 |
| R&M-Equipment | 29,630 | 6,150 | 20,000 | 20,000 |
| R&M-Misc. | - | 6,192 | 5,000 | 5,000 |
| General Printing & Binding | - | 110 | 500 | 500 |
| Other Current Charges-Misc. | 17,814 | 17,264 | 10,000 | 10,000 |
| Environmental Permits | 320 | - | - | - |
| General Office Supplies | 2,749 | 6,519 | 5,000 | 6,000 |
| Signs and Banners | 2,178 | 3,930 | 15,000 | 7,500 |
| Fuel-City Vehicles | 14,974 | 10,676 | 10,000 | 10,000 |
| Operating Equipment | 2,905 | 3,753 | 2,500 | 2,500 |
| Cleaning Chemicals & Supplies | 22,765 | 20,072 | 25,000 | 25,000 |
| Uniforms | 3,923 | 4,594 | 5,000 | 5,000 |
| Safety Supplies | 4,038 | 2,428 | 5,000 | 5,000 |
| Books/Subscriptions/Publications | - | - | 500 | 500 |
| Memberships/Professional Dues | 2,982 | 1,150 | 4,000 | 4,000 |
| Training And Seminars | 2,510 | 1,381 | 2,000 | 2,000 |
| Workers' Compensation | 8,340 | 9,680 | 6,487 | 11,476 |
| Vehicle Maintenance | 9,700 | 9,200 | 13,300 | 10,100 |
| Information Technology | 147,820 | 153,410 | 235,680 | 250,880 |
| **Total Operating Expenditures** | $ 580,491 | $ 1,591,308 | $ 1,018,467 | $ 977,456 |
| **Total Building Maintenance Division** | **$ 1,210,489** | **$ 2,209,131** | **$ 1,884,097** | **$ 1,887,296** |

**City of North Lauderdale**
**Schedule of Expenditures**
**Public Works/Utilities Department - Facility Maintenance Division (3942)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Operating Expenditures** | | | | |
| R&M-Structures & Buildings | $ 21,646 | $ 16,887 | $ 875,000 | $ 1,500,000 |
| **Total Operating Expenditures** | $ 21,646 | $ 16,887 | $ 875,000 | $ 1,500,000 |
| **Total Facility Maintenance Division** | **$ 21,646** | **$ 16,887** | **$ 875,000** | **$ 1,500,000** |

**City of North Lauderdale**
**Schedule of Expenditures**
**Public Works/Utilities Department - Grounds Maintenance Division (3944)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Regular Salaries And Wages | $ 380,009 | $ 367,488 | $ 357,000 | $ 347,710 |
| Overtime | - | - | 2,000 | 2,000 |
| FICA Taxes | 27,753 | 25,968 | 27,470 | 26,755 |
| 401 (A) Retirement | 50,804 | 35,653 | 50,200 | 53,070 |
| 457 Deferred Compensation | 1,518 | 1,058 | 2,800 | 1,520 |
| Health/Dental Insurance | 108,012 | 73,342 | 83,530 | 62,750 |
| Disability Insurance | 3,037 | 3,104 | 4,200 | 3,220 |
| Life Insurance | 1,519 | 1,135 | 1,800 | 1,500 |
| **Total Personal Services** | $ 572,652 | $ 507,748 | $ 529,000 | $ 498,525 |
| **Operating Expenditures** | | | | |
| Architect and Engineering | $ - | $ 4,207 | $ 20,000 | $ 20,000 |
| Contractual Services | - | 218,730 | 325,000 | 500,000 |
| Electricity | 236 | 327 | 1,000 | 1,000 |
| Water | 14,909 | 85,597 | 55,000 | 55,000 |
| Vehicle Leasing | 25,665 | 25,297 | 25,500 | 25,500 |
| R&M-Equipment | 11,708 | 9,171 | 10,000 | 10,000 |
| R&M-Grounds/Landscaping | 214,362 | 158,697 | 150,000 | 100,000 |
| R&M-Irrigation | 25,939 | - | - | - |
| R&M-Miscellaneous | 10,361 | 83,549 | 265,000 | 250,000 |
| General Office Supplies | - | - | - | 750 |
| Fuel-City Vehicles | 16,422 | 10,290 | 12,000 | 12,000 |
| Operating Equipment | 7,976 | 5,200 | 10,000 | 7,500 |
| Chemicals | 3,514 | (270) | - | 500 |
| Uniforms | 7,297 | 5,772 | 7,000 | 7,000 |
| Safety Supplies | 2,100 | 1,315 | 3,000 | 3,000 |
| Membership/Professional Dues | - | - | 500 | 500 |
| Training And Seminars | 150 | 604 | 500 | 1,000 |
| Workers' Compensation | 6,240 | 4,800 | 5,759 | 20,020 |
| Vehicle Maintenance | 6,900 | 6,600 | 4,500 | 7,000 |
| **Total Operating Expenditures** | $ 353,779 | $ 619,886 | $ 894,759 | $ 1,020,770 |
| **Capital Expenditures** | | | | |
| Capital - Machinery/Equipment | $ - | $ 65,155 | $ - | $ - |
| **Total Capital Expenditures** | $ - | $ 65,155 | $ - | $ - |
| **Total Grounds Maintenance Division** | **$ 926,431** | **$ 1,192,789** | **$ 1,423,759** | **$ 1,519,295** |

**City of North Lauderdale**
**Schedule of Expenditures**
**Public Works/Utilities Department - Street Lighting Division (3946)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Operating Expenditures** | | | | |
| Electricity | $ 1,014 | $ 1,418 | $ - | $ - |
| Street Lighting/Electricity | 318,938 | 342,613 | 330,000 | 330,000 |
| Decorative Street Lighting Electricity-FPL | 11,259 | 13,382 | 10,000 | 10,000 |
| Equipment Rentals | 4,700 | - | - | - |
| R&M-Structures & Buildings | 1,143 | 1,862 | - | - |
| R&M-Equipment | 250 | 876 | - | - |
| R&M-Grounds | 459 | - | - | - |
| R&M-Decorative Street Lights | 5,858 | 8,946 | 50,000 | 50,000 |
| R&M-Street Lighting | 48,297 | 40,895 | 50,000 | 50,000 |
| R&M-Street Lighting-SR7 FDOT | 10,883 | 4,011 | 31,200 | 33,750 |
| Signs & Banners | 65 | - | - | - |
| **Total Operating Expenditures** | $ 402,866 | $ 414,003 | $ 471,200 | $ 473,750 |
| **Total Street Lighting Division** | **$ 402,866** | **$ 414,003** | **$ 471,200** | **$ 473,750** |

**City of North Lauderdale**
**Schedule of Expenditures**
**Public Works/Utilities Department - Canal Maintenance Division (3947)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Regular Salaries And Wages | $ 117,675 | $ 202,604 | $ 289,460 | $ 318,870 |
| Overtime | 450 | 3,194 | 5,000 | 10,000 |
| FICA Taxes | 9,269 | 14,751 | 22,530 | 26,100 |
| 401 (A) Retirement | 15,759 | 19,237 | 41,150 | 45,970 |
| 457 Deferred Compensation | 2,202 | 1,750 | 5,000 | 2,400 |
| Health/Dental Insurance | 61,300 | 62,534 | 100,490 | 68,840 |
| Disability Insurance | 1,153 | 1,372 | 1,600 | 1,600 |
| Life Insurance | 518 | 612 | 1,060 | 1,060 |
| **Total Personal Services** | $ 208,326 | $ 306,054 | $ 466,290 | $ 474,840 |
| **Operating Expenditures** | | | | |
| Legal Srvs-Other Funds | $ 1,257 | $ 605 | $ 2,500 | $ 2,500 |
| Architect and Engineering | - | - | 10,000 | 100,000 |
| WCD Board Members | 10,651 | 10,479 | 11,200 | 12,230 |
| Vehicle Leasing | 5,818 | 5,857 | 6,000 | 6,000 |
| Other Insurance-WCD | 19,828 | 21,884 | 15,000 | 15,000 |
| R&M-Equipment | 5,211 | 4,465 | 7,500 | 10,000 |
| R&M-Grounds | 407,058 | 135,946 | 500,000 | 350,000 |
| R&M-Berms | 22,100 | 7,680 | 15,000 | 25,000 |
| R&M-Grant (Canal Restoration) | - | - | 1,000,000 | 3,200,000 |
| Other Current Charges-Misc. | 681 | 2,496 | 2,500 | 2,500 |
| Fuel-City Vehicles | 8,349 | 6,706 | 7,000 | 7,000 |
| Operating Equipment | 3,113 | 2,395 | 5,000 | 5,000 |
| Chemicals | 28,800 | 64,780 | 40,000 | 60,000 |
| Uniforms | 2,616 | 1,991 | 4,000 | 4,000 |
| Safety Supplies | 616 | 345 | 2,000 | 2,000 |
| Misc. Operating Supplies | 716 | 893 | 2,000 | 2,000 |
| Memberships/Professional Dues | 279 | 373 | 1,600 | 1,500 |
| Training And Seminars | - | 34 | 2,000 | 2,000 |
| Workers' Compensation | 3,090 | 3,947 | 4,678 | 16,971 |
| Vehicle Maintenance | 5,800 | 5,500 | 3,900 | 4,900 |
| **Total Operating Expenditures** | $ 525,983 | $ 276,376 | $ 1,641,878 | $ 3,828,601 |
| **Capital Expenditures** | | | | |
| Capital - Machinery/Equipment | $ - | $ 10,723 | $ - | $ - |
| **Total Capital Expenditures** | $ - | $ 10,723 | $ - | $ - |
| **Total Canal Maintenance Division** | **$ 734,309** | **$ 593,153** | **$ 2,108,168** | **$ 4,303,441** |

**City of North Lauderdale**
**Schedule of Expenditures**
**Public Works/Utilities Department - Solid Waste and Recycling Division (3948) ***

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Regular Salaries And Wages | $ - | $ 65,611 | $ 62,680 | $ - |
| Employee Incentive Pay | - | - | - | - |
| Overtime | - | 8,933 | 10,000 | - |
| FICA Taxes | - | 5,282 | 5,565 | - |
| 401 (A) Retirement | - | 8,582 | 10,175 | - |
| 457 Deferred Compensation | - | 1,250 | 1,250 | - |
| Health/Dental Insurance | - | 17,590 | 16,730 | - |
| Disability Insurance | - | 616 | 650 | - |
| Life Insurance | - | 179 | 190 | - |
| **Total Personal Services** | $ - | $ 108,043 | $ 107,240 | $ - |
| **Operating Expenditures** | | | | |
| Misc. Professional Services | $ 12,856 | $ - | $ 4,400 | $ - |
| External Admin Costs | 4,102 | 4,025 | - | - |
| Solid Waste Services | 3,096,136 | 3,206,330 | 3,641,400 | - |
| Assessment Commission & Fees | 69,993 | 72,060 | 75,800 | - |
| Vehicle Leasing | - | 3,453 | 6,000 | - |
| Other Current Charges-Misc. | - | 1,948 | - | - |
| Workers' Compensation | - | 33 | 42 | - |
| Vehicle Maintenance | - | - | - | - |
| **Total Operating Expenditures** | $ 3,183,087 | $ 3,287,849 | $ 3,727,642 | $ - |
| **Capital Expenditures** | | | | |
| Capital - Machinery/Equipment | $ 202,372 | $ - | $ - | $ - |
| **Total Capital Expenditures** | $ 202,372 | $ - | $ - | $ - |
| **Total Solid Waste and Recycling Division** | **$ 3,385,459** | **$ 3,395,892** | **$ 3,834,882** | **$ -** |
| **Total Public Works** | **$ 6,681,198** | **$ 7,821,855** | **$ 10,597,106** | **$ 9,683,782** |

* A new special revenue fund (fund 165) for Solid Waste was established in Fiscal Year 2025.

**City of North Lauderdale**

**General Fund**

**Parks and Recreation Department**

**Mission**

To provide citizens with exceptional parks, recreational facilities, programs and customer service which accentuate their leisure time through outstanding customer service levels as well as through event and program enhancement.

**Core Services**

The Parks and Recreation Department oversees the City's parks, recreation programs, athletics and aquatics center.

* Parks staff are responsible for maintaining the landscaping of all City parks and facilities. There are 18 park sites and 155 acres of park land.
* The Parks Division also provides safety and operational inspections of all equipment and facilities and prepares all athletic fields for use.
* Recreation staff operate the Teen/Recreation Center at the City Hall Complex six days per week, as well as Champions Hall for fee supported classes and rental space for the public.
* The Recreation Division also coordinates the City's special events, plans and operates the After School Program, and conducts Teens of Tomorrow (TOT) and Teen Club for older children.
* The Recreation Division manages Summer, Holiday/Spring, and one-day Camp programs to ensure working parents always have a safe, fun option for children when schools are closed.
* The Athletics staff help manage adult athletics in addition to youth soccer programs and a basketball program.
* Parks and Recreation staff monitor the aquatics center and related swim programs that are currently outsourced.

**City of North Lauderdale**
**General Fund**
**Parks and Recreation Department**

**Strategic Priorities and Performance Measures**

**Citywide Goals**: Provide outstanding services while maintaining public accountability and fiscal responsibility.
Contribute to family orientated neighborhoods.

**Department Objectives:**

* Increase the number of participants in City-offered swim lessons.
* Receive satisfactory or higher rating on all returned program, facility, and event surveys distributed to the public.
* Implement a minimum of one new recreation program per year.
* Increase the total number of participants in youth baseball and youth soccer each year.
* Maintain all turf, irrigation and landscaping at all City facilities within a predetermined seven-day cycle.

| Performance Measure | FY 2022 Actual | FY 2023 Actual | FY 2024 Goal | FY 2025 Goal |
|---|---|---|---|---|
| Percent increase in the number of participants in City-offered swim lessons. | 5% | 5% | - | 5% |
| Offer three aquatic programs at pool. | - | - | - | 100% |
| Percent of returned program, facility and event surveys with a satisfactory rating or higher. | 100% | 100% | 100% | 90% |
| Number of new recreation programs implemented during the year. | 2 | 6 | 4 | 4 |
| Percent increase in the total number of participants in youth baseball and youth soccer during the year. | 1% | 1% | - | - |
| Percent maintenance of all turf, irrigation and landscaping at all City facilities within predetermined cycle | 85% | 85% | - | - |
| Increase recreation program participation attendance for citywide programs. | - | - | 10% | 10% |
| Collaborate with community partners. | - | - | 3 | 7 |
| Implement new activities and/or special events. | - | - | 5 | 2 |
| Increase revenues to offset program costs. | - | - | 5% | 5% |
| Enhance department leadership by increasing team certifications | - | - | 6 | 2 |

**City of North Lauderdale**
**General Fund**
**Parks and Recreation Department**

**Budget Expenditures**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Personal Services | $ 2,351,264 | $ 2,682,329 | $ 3,195,010 | $ 3,385,655 |
| Operating Expenditures | 2,503,193 | 2,389,152 | 2,832,268 | 3,259,951 |
| Grants & Aid Expenditures | 8,743 | 7,240 | 15,000 | 13,000 |
| Capital Expenditures | 22,907 | 75,872 | 20,000 | - |
| **Total** | **$ 4,886,107** | **$ 5,154,593** | **$ 6,062,278** | **$ 6,658,606** |



Parks and Recreation summer camp staff lead a water fun day for campers.

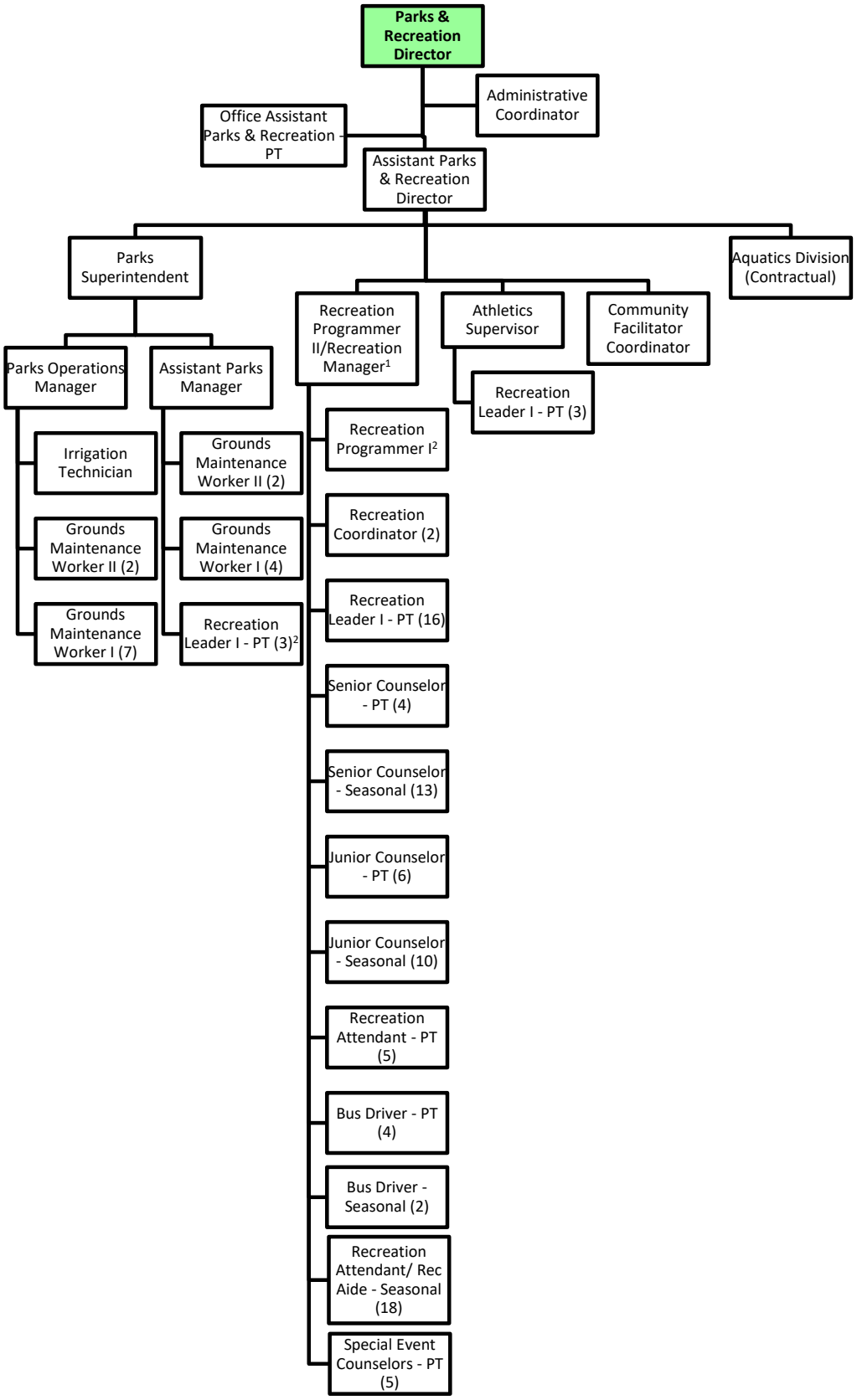
**City of North Lauderdale**
**Personnel Summary**
**Parks and Recreation Department**

| Personnel | FY 2023 Amended Budget | FY 2024 Amended Budget | FY 2025 Budget |
|---|---|---|---|
| Parks & Recreation Director | 1 | 1 | 1 |
| Assistant Parks & Recreation Director | 1 | 1 | 1 |
| Administrative Coordinator | - | 1 | 1 |
| Office Assistant Parks & Recreation - PT | 1 | 1 | 1 |
| Parks Superintendent | 1 | 1 | 1 |
| Parks Operations Manager | 1 | 1 | 1 |
| Assistant Parks Manager | 1 | 1 | 1 |
| Athletics Supervisor | 1 | 1 | 1 |
| Irrigation Technician | 1 | 1 | 1 |
| Grounds Maintenance Worker II | 3 | 4 | 4 |
| Grounds Maintenance Worker I | 11 | 11 | 11 |
| Recreation Superintendent | 1 | - | - |
| Recreation Manager [1] | 1 | - | 1 |
| Recreation Programmer II [1] | 1 | 1 | 1 |
| Recreation Programmer I [2] | 1 | 1 | 2 |
| Recreation Coordinator | 2 | 2 | 2 |
| Community Facilitator Coordinator | - | 1 | 1 |
| Recreation Leader I - PT [2] | 22 | 22 | 22 |
| Senior Counselor - PT | 4 | 4 | 4 |
| Senior Counselor - Seasonal | 13 | 13 | 13 |
| Junior Counselor - PT | 6 | 6 | 6 |
| Junior Counselor - Seasonal | 10 | 10 | 10 |
| Recreation Attendant - PT | 5 | 5 | 5 |
| Recreation Attendant/ Rec Aide - Seasonal | 18 | 18 | 18 |
| Bus Driver - PT | 4 | 4 | 4 |
| Bus Driver - Seasonal | 2 | 2 | 2 |
| Special Event Counselors - PT | 5 | 5 | 5 |
| **Total Parks and Recreation** | **117** | **118** | **118** |

[1] FY 2025 One Recreation Programmer II may be reclassed to Recreation Manager. Only 1 of 2 positions to be filled at any time.

[2] FY 2025 One Recreation Leader I may be reclassed to PT Recreation Programmer I. Only 23 of 24 positions to be filled at any time.

**City of North Lauderdale**
**Personnel Summary**
**Parks and Recreation Department**




[1] FY 2025 One Recreation Programmer II may be reclassed to Recreation Manager. Only 1 of 2 positions to be filled at any time.

[2] FY 2025 One Recreation Leader I may be reclassed to PT Recreation Programmer I. Only 23 of 24 positions to be filled at any time.

**City of North Lauderdale**
**Schedule of Expenditures**
**Parks and Recreation Department - Parks Division (7071)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Regular Salaries And Wages | $ 834,612 | $ 1,006,874 | $ 1,209,590 | $ 1,263,200 |
| Overtime | 62,066 | 71,589 | 60,000 | 75,000 |
| FICA Taxes | 64,461 | 76,504 | 97,130 | 102,380 |
| 401 (A) Retirement | 109,087 | 115,650 | 177,415 | 188,420 |
| 457 Deferred Compensation | 3,953 | 2,597 | 7,200 | 4,000 |
| Health/Dental Insurance | 213,962 | 180,873 | 259,050 | 202,890 |
| Disability Insurance | 6,926 | 7,724 | 8,300 | 8,300 |
| Life Insurance | 3,289 | 3,110 | 3,780 | 3,780 |
| **Total Personal Services** | $ 1,298,356 | $ 1,464,921 | $ 1,822,465 | $ 1,847,970 |
| **Operating Expenditures** | | | | |
| Architect And Engineering | $ 800 | $ 39,540 | $ 25,000 | $ 25,000 |
| Contractual Services | 38,998 | - | - | - |
| Electrician Services | 255 | - | - | - |
| Travel And Per Diem | 1,898 | 2,862 | 3,000 | 4,500 |
| Communication Services | 3,211 | 4,010 | 3,000 | 5,000 |
| Electricity | 93,492 | 91,166 | 82,000 | 95,000 |
| Water/Sewer/Garbage | 280,490 | 293,606 | 260,000 | 295,000 |
| Park Space Lease | - | - | 4,000 | - |
| Storage Rental | 2,503 | 3,611 | 5,000 | - |
| Vehicle Leasing | 35,892 | 54,571 | 52,550 | 59,000 |
| R&M-Structures & Buildings | 168,093 | 122,269 | 360,000 | 300,000 |
| R&M-Equipment | 52,815 | 2,598 | - | - |
| R&M-Grounds | 163,657 | 1,549 | - | - |
| R&M-Street, Sidewalk, Parking | 4,999 | - | - | - |
| R&M-Misc. | 692 | 176,662 | 300,000 | 300,000 |
| General Printing & Binding | 13,878 | 17,263 | 17,000 | 18,000 |
| Other Promotional Events | 4,219 | 1,948 | - | - |
| Other Current Charges-Misc. | 4,798 | 1,422 | 4,000 | 4,000 |
| General Office Supplies | 2,366 | 9,139 | 3,000 | 5,000 |
| Signs and Banners | 5,901 | 5,998 | 7,000 | 7,000 |
| Fuel-City Vehicles | 32,008 | 32,732 | 36,000 | 36,000 |
| Operating Equipment | 62,742 | 38,727 | 25,000 | 25,000 |
| Chemicals | 1,569 | 2,867 | 12,500 | 6,000 |
| Cleaning Chemicals & Supplies | 21,495 | 25,174 | 10,000 | 21,700 |
| Uniforms | 16,665 | 13,171 | 10,000 | 12,000 |
| Safety Supplies | 8,051 | 1,080 | 10,000 | 5,000 |
| Misc. Operating Supplies | 1,435 | 4,024 | - | - |
| Books/Subscriptions/Publications | 723 | 1,931 | 2,200 | 2,200 |
| Memberships/Professional Dues | 840 | 5,043 | 2,500 | 6,800 |
| Training And Seminars | 3,891 | 10,610 | 3,000 | 7,000 |

**City of North Lauderdale**
**Schedule of Expenditures**
**Parks and Recreation Department - Parks Division (7071)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Workers' Compensation | 13,360 | 12,390 | 22,550 | 30,292 |
| Vehicle Maintenance | 14,000 | 13,300 | 10,900 | 13,200 |
| Information Technology | 139,820 | 102,270 | 153,710 | 163,620 |
| **Total Operating Expenditures** | $ 1,195,556 | $ 1,091,533 | $ 1,423,910 | $ 1,446,312 |
| **Grants & Aid Expenditures** | | | | |
| Youth Work Sponsorships | $ 3,883 | $ - | $ - | $ - |
| Youth Athletic Aid | 4,860 | 7,240 | 15,000 | 13,000 |
| **Total Grants & Aid Expenditures** | $ 8,743 | $ 7,240 | $ 15,000 | $ 13,000 |
| **Capital Expenditures** | | | | |
| Improvements O/T Buildings | $ - | $ 17,169 | $ - | $ - |
| Capital - Machinery and Equipment | 22,907 | 58,703 | - | - |
| **Total Capital Expenditures** | $ 22,907 | $ 75,872 | $ - | $ - |
| **Total Parks Division** | **$ 2,525,562** | **$ 2,639,566** | **$ 3,261,375** | **$ 3,307,282** |

**City of North Lauderdale**
**Schedule of Expenditures**
**Parks and Recreation Department - Recreation Division (7072)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Regular Salaries And Wages | $ 421,421 | $ 545,543 | $ 583,125 | $ 697,775 |
| Seasonal/Temp Salaries | 100,541 | 98,239 | 112,140 | 112,140 |
| Overtime | 40,751 | 68,428 | 30,000 | 50,000 |
| FICA Taxes | 42,521 | 52,570 | 55,490 | 65,800 |
| 401 (A) Retirement | 36,830 | 33,165 | 50,100 | 66,040 |
| 457 Deferred Compensation | 4,460 | 3,199 | 5,650 | 5,650 |
| Health/Dental Insurance | 50,568 | 50,463 | 75,680 | 80,875 |
| Disability Insurance | 2,494 | 1,622 | 4,070 | 3,510 |
| Life Insurance | 897 | 897 | 1,130 | 1,130 |
| **Total Personal Services** | $ 700,483 | $ 854,126 | $ 917,385 | $ 1,082,920 |
| **Operating Expenditures** | | | | |
| Electricity | $ 9,295 | $ 11,613 | $ 10,000 | $ 12,500 |
| Water/Sewer/Garbage | 11,653 | 11,715 | 11,555 | 12,890 |
| R&M-Equipment | 5,321 | 4,131 | 20,000 | 18,000 |
| Other Promotional Events | 188,723 | 183,751 | 111,000 | 300,000 |
| Cultural Events | - | - | - | 100,000 |
| North Lauderdale Days | 70,000 | 84,440 | 70,000 | 90,000 |
| Signs and Banners | - | 8,594 | - | 15,000 |
| Fuel-City Vehicles | 3,769 | 2,416 | 3,500 | 3,500 |
| Operating Equipment | - | 1,213 | - | - |
| Uniforms | 3,625 | 5,654 | 7,500 | 7,500 |
| Safety Supplies | 451 | 106 | 4,000 | 1,500 |
| Rec Center Supplies | 29,795 | 8,076 | - | - |
| Misc. Operating Supplies | 3,937 | 12,568 | 20,000 | 25,000 |
| Training and Seminars | - | - | 3,000 | - |
| Workers' Compensation | 9,130 | 12,310 | 13,533 | 31,299 |
| Vehicle Maintenance | 4,577 | 4,200 | 17,500 | 16,900 |
| Information Technology | 71,808 | 51,140 | 71,730 | 76,360 |
| **Total Operating Expenditures** | $ 412,084 | $ 401,927 | $ 363,318 | $ 710,449 |
| **Capital Expenditures** | | | | |
| Capital - Machinery and Equipment | $ - | $ - | $ 20,000 | $ - |
| **Total Capital Expenditures** | $ - | $ - | $ 20,000 | $ - |
| **Total Recreation Division** | **$ 1,112,567** | **$ 1,256,053** | **$ 1,300,703** | **$ 1,793,369** |

**City of North Lauderdale**
**Schedule of Expenditures**
**Parks and Recreation Department - Recreation Programs Division (7073)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Seasonal/Temp Salaries | $ 282,303 | $ 309,051 | $ 394,640 | $ 395,945 |
| Overtime | 31,587 | 25,530 | 20,000 | 26,500 |
| FICA Taxes | 23,840 | 25,146 | 31,720 | 32,320 |
| Health/Dental Insurance | 14,695 | 3,555 | 8,800 | - |
| **Total Personal Services** | $ 352,425 | $ 363,282 | $ 455,160 | $ 454,765 |
| **Operating Expenditures** | | | | |
| R&M-Equipment | $ 20,979 | $ 353 | $ - | $ - |
| Fee Supported Events | 10,728 | - | - | - |
| Other Current Charges - Misc. | 78 | 1,186 | - | - |
| Credit/Debit Card Fees | 13,810 | 18,741 | 9,000 | 15,000 |
| Afterschool Program | 14,307 | 14,409 | 20,000 | 15,000 |
| Teen Club | 60,358 | 78,618 | 35,000 | 64,000 |
| Misc. Recreation Activities | - | - | 3,000 | - |
| Senior Trips And Activities | 4,811 | 4,863 | 11,000 | 14,000 |
| Teacher Planning Days | 20,182 | 20,314 | 22,000 | 24,000 |
| Youth Soccer | 26,292 | 28,050 | 26,000 | 28,000 |
| Family Trips | 650 | 6,609 | 3,500 | 4,200 |
| Summer Recreation | 139,196 | 131,473 | 135,000 | 135,000 |
| Adults Sports Programs | - | - | 3,000 | 2,000 |
| Holiday Camp | 13,205 | 11,241 | 9,000 | 11,400 |
| Spring Camp | 16,995 | 12,494 | 12,000 | 14,470 |
| Concessions And Vending | 3,697 | 11,028 | 10,000 | 7,000 |
| Youth Basketball | 8,259 | 9,421 | 8,200 | 9,200 |
| Fuel-City Vehicles | 15,806 | 14,759 | 17,000 | 17,000 |
| **Total Operating Expenditures** | $ 369,353 | $ 363,559 | $ 323,700 | $ 360,270 |
| **Total Recreation Programs Division** | **$ 721,778** | **$ 726,841** | **$ 778,860** | **$ 815,035** |

**City of North Lauderdale**
**Schedule of Expenditures**
**Parks and Recreation Department - Aquatics Division (7074)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Operating Expenditures** | | | | |
| Pool Administration | $ 386,456 | $ 405,081 | $ 424,000 | $ 443,000 |
| Electricity | 19,187 | 19,872 | 21,400 | 23,700 |
| Water/Sewer/Garbage | 19,029 | 15,104 | 19,000 | 20,000 |
| R&M-Structures & Buildings | 18,286 | 6,330 | 68,500 | 68,500 |
| R&M-Equipment | 23,437 | 41,795 | 102,500 | 102,100 |
| Environmental Permits | 691 | 691 | 3,000 | 3,000 |
| Aquatics Activities | 4,575 | - | 4,000 | 4,000 |
| Signs and Banners | 60 | 479 | 2,500 | 2,800 |
| Operating Equipment | 1,384 | 675 | 19,500 | 17,500 |
| Chemicals | 33,125 | 27,496 | 36,450 | 36,500 |
| Information Technology | 19,970 | 14,610 | 20,490 | 21,820 |
| **Total Operating Expenditures** | $ 526,200 | $ 532,133 | $ 721,340 | $ 742,920 |
| **Total Aquatics Division** | **$ 526,200** | **$ 532,133** | **$ 721,340** | **$ 742,920** |
| **Total Parks and Recreation** | **$ 4,886,107** | **$ 5,154,593** | **$ 6,062,278** | **$ 6,658,606** |

**City of North Lauderdale**

**General Fund**

**Community Development Department**

**Mission**

To provide guidance, education, communication, assistance and excellent customer service to our residents through the fair and consistent application of laws, regulations and codes that promote public safety and pride in our community.

**Core Services**

* Work with residents and neighborhood associations to promote code compliance and neighborhood vitality.
* Work with community businesses to promote a healthy and vibrant business climate.
* Form public and private partnerships designed to nurture resident and business pride in their homes and local community.
* Support the City's redevelopment initiative through the facilitation of community involvement by implementing overlay districts, design guidelines, coordinating with outside agencies and identifying funding.
* Guide growth and development, including reuse of existing sites and use of remaining undeveloped parcels.
* Community Development Division: This division is responsible for planning and zoning, building permits, economic development, neighborhood planning and other development-related activities. It is also a primary contact for neighborhood outreach, partnership development, homeowner initiatives and redevelopment. The Division also participates in intergovernmental planning initiatives and administers grant programs.
* Code Compliance Division: The primary focus of this division is the protection of the health, safety and welfare of the residents by administering a fair and unbiased compliance program while focusing on prompt and courteous customer service, respecting the rights of property owners and raising public awareness. This Division is also responsible for assisting the business community and administering the local business tax receipt program.

**City of North Lauderdale**
**General Fund**
**Community Development Department**

**Strategic Priorities and Performance Measures**

**Citywide Goals**: Build quality partnerships to contribute to community improvement.
Contribute to family orientated neighborhoods.

**Department Objectives:**

* Process all land development applications timely.
* Assist applicants and homeowners with grant programs.
* Assist at least one business applicant with the Commercial Revitalization Grant program.
* Respond to call-in Code complaints within one business day.
* Complete initial review of all building permits within two weeks of submittal.

| Performance Measure | FY 2022 Actual | FY 2023 Actual | FY 2024 Goal | FY 2025 Goal |
|---|---|---|---|---|
| Percent of land development applications processed in less than 100 days during the calendar year. | 100% | 95% | 95% | 95% |
| Number of applicants successfully assisted through the Purchase Assistance Grant. | 10 | 0 | - | - |
| Number of applicants successfully assisted through the Minor Home Repair Program. | 32 | 30 | 30 | 30 |
| Percent of call-in code complaints responded to within one business day. | 90% | 95% | 95% | 95% |
| Percent of building permits reviewed within two weeks of submittal. | 85% | 90% | 85% | 85% |
| Number of active businesses in the City. | 718 | 740 | 725 | 725 |
| Assist homeowners with HLMP Storm Protection Grant. (FY 2024 grant not funded) | - | 5 | - | 6 |
| Assist homeowners with ARPA related funds to provide storm protection or exterior home repairs. | - | 50 | 90 | 10 |

**City of North Lauderdale**
**General Fund**
**Community Development Department**

**Budget Expenditures**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Personal Services | $ 1,478,745 | $ 1,888,518 | $ 2,672,290 | $ 2,707,230 |
| Operating Expenditures | 1,423,462 | 1,713,356 | 1,928,209 | 1,876,478 |
| Grants & Aid Expenditures | 38,437 | 32,542 | 75,000 | 75,000 |
| **Total** | **$ 2,940,644** | **$ 3,634,416** | **$ 4,675,499** | **$ 4,658,708** |




Community Development teams up with the local Chamber of Commerce to put on Biz Art in the Park Event.

**City of North Lauderdale**
**Personnel Summary**
**Community Development Department**

| Personnel | FY 2023 Amended Budget | FY 2024 Amended Budget | FY 2025 Budget |
|---|---|---|---|
| Community Development Director | 1 | 1 | 1 |
| Assistant Community Development Director [1] | 1 | 1 | 1 |
| Community Development Manager [1] | 1 | 1 | 1 |
| Economic Development Manager | - | - | 1 |
| Building Official | - | 1 | - |
| Administrative Coordinator | 1 | 2 | 2 |
| Community Development Specialist II | 1 | 1 | 1 |
| Planner [2] | 2 | 2 | 2 |
| Planning Technician [2] | 1 | 1 | 1 |
| Grants Manager | 1 | 1 | 1 |
| Permit Clerk II [3] | 1 | 1 | 1 |
| Permit & License Administrator [3] | 1 | 1 | 1 |
| Administrative Clerk | 3 | 3 | 3 |
| Housing Specialist | 1 | 1 | 1 |
| Administrative Clerk-Grants | 1 | 1 | 1 |
| Business Specialist | 1 | 1 | 1 |
| Code Compliance Supervisor | 1 | 1 | 1 |
| Code Compliance Officer [4] | 7 | 9 | 8 |
| Code Compliance Trainee [4] | 1 | 1 | 1 |
| Multifamily Rental Inspector | - | - | 1 |
| Administrative Clerk-Code | 1 | 1 | 1 |
| **Total Community Development** | **25** | **27** | **27** |

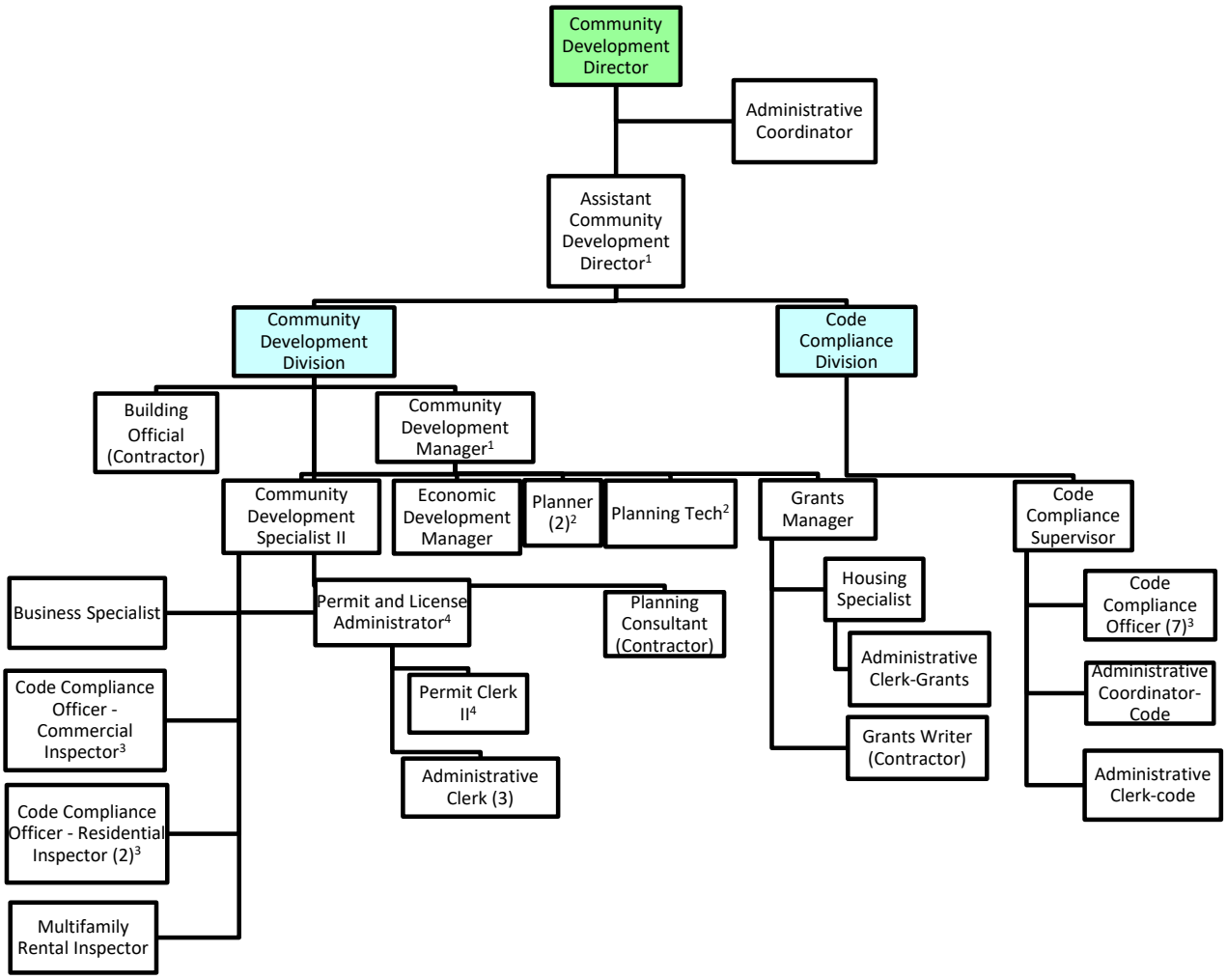
[1] Only 1 of 2 Positions of Assistant Community Development Director and Community Development Manager will be filled at any tim

[2] Only 2 of 3 Positions of Planner and Planning Technician will be filled at any time

[3] Only 1 of 2 Positions of Permit Clerk II and Permit & License Administrator will be filled at any time.

[4] Only 8 of 9 Positions of Code Compliance Officer and Code Compliance Trainee will filled at any time.

**City of North Lauderdale**
**Personnel Summary**
**Community Development Department**




[1] Only 1 of 2 Positions of Assistant Community Development Director and Community Development Manager will be filled at any time.

[2] Only 2 of 3 Positions of Planner and Planning Technician will be filled at any time

[3] Only 9 of 10 Positions of Code Compliance Officer and Code Compliance Trainee will be filled at any time.

[4] Only 1 of 2 Positions of Permit Clerk II and Permit & License Administrator will be filled at any time.

**City of North Lauderdale**
**Schedule of Expenditures**
**Community Development Department - Community Development Division (3005)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Regular Salaries And Wages | $ 600,558 | $ 826,730 | $ 997,160 | $ 1,058,400 |
| Overtime | 4,656 | 7,710 | 8,000 | 12,000 |
| Car Allowance | - | - | - | 6,600 |
| FICA Taxes | 45,235 | 58,462 | 76,900 | 81,500 |
| 401 (A) Retirement | 79,970 | 78,758 | 140,625 | 135,760 |
| 457 Deferred Compensation | 7,766 | 7,449 | 13,860 | 11,570 |
| Health/Dental Insurance | 122,502 | 150,024 | 199,140 | 154,450 |
| Disability Insurance | 4,637 | 5,465 | 7,900 | 7,500 |
| Life Insurance | 1,926 | 2,144 | 2,460 | 2,460 |
| **Total Personal Services** | $ 867,250 | $ 1,136,742 | $ 1,446,045 | $ 1,470,240 |
| **Operating Expenditures** | | | | |
| Misc. Consulting Services | $ 20,635 | $ 53,752 | $ 80,000 | $ 80,000 |
| General Planning | 6,999 | 3,498 | 40,000 | 30,000 |
| Temporary Assistance | - | 176 | 2,000 | - |
| Comprehensive Plan Amendments | - | 45,912 | 50,000 | 25,000 |
| Recording Fees | (77) | 431 | 5,000 | 2,000 |
| Architect And Engineering | 20,930 | 13,414 | 50,000 | 25,000 |
| Re-development Planning Workshops | - | - | 20,000 | 20,000 |
| BCC Inspections Services | 722,836 | 848,663 | 785,000 | 900,000 |
| Travel And Per Diem | 4,291 | 3,662 | 10,000 | 11,000 |
| Communication Services | 939 | 833 | 1,000 | - |
| Vehicle Leasing | 6,672 | 7,194 | 15,000 | - |
| General Printing & Binding | 2,919 | 1,454 | 5,000 | 2,500 |
| Other Current Charges-Misc. | - | 5,041 | 6,000 | 3,000 |
| Credit/Debit Card Fees | 23,057 | 32,695 | 25,000 | 40,000 |
| Economic Develop Costs | 123,862 | 211,581 | 225,000 | 135,000 |
| General Office Supplies | 3,815 | 3,237 | 4,500 | 4,500 |
| Maps & Blueprints | 58 | - | 500 | 500 |
| Fuel-City Vehicles | 2,171 | 1,538 | 4,000 | 500 |
| Uniforms | - | 2,198 | 2,500 | 3,500 |
| Furniture And Equipment | 755 | (425) | 1,000 | 2,000 |
| Books/Subscriptions/Publications | - | - | 300 | 300 |
| Memberships/Professional Dues | 2,154 | 2,429 | 4,000 | 6,500 |
| Training And Seminars | 2,464 | 2,554 | 8,000 | 8,000 |
| Workers' Compensation | 450 | 460 | 596 | 934 |
| Vehicle Maintenance | 600 | 600 | 800 | - |
| Information Technology | 259,800 | 297,240 | 276,670 | 294,520 |
| **Total Operating Expenditures** | $ 1,205,330 | $ 1,538,137 | $ 1,621,866 | $ 1,594,754 |

**City of North Lauderdale**
**Schedule of Expenditures**
**Community Development Department - Community Development Division (3005)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Grants & Aid Expenditures** | | | | |
| Neighborhood Improvements | $ - | $ - | $ 25,000 | $ - |
| Home Repairs | 38,437 | 32,542 | 50,000 | 75,000 |
| **Total Grants & Aid Expenditures** | $ 38,437 | $ 32,542 | $ 75,000 | $ 75,000 |
| **Total Community Development Division** | **$ 2,111,017** | **$ 2,707,421** | **$ 3,142,911** | **$ 3,139,994** |

**City of North Lauderdale**
**Schedule of Expenditures**
**Community Development Department - Code Enforcement Division (3020)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Regular Salaries And Wages | $ 400,993 | $ 511,709 | $ 812,045 | $ 850,650 |
| Overtime | 1,564 | 7,201 | 8,000 | 8,000 |
| FICA Taxes | 29,585 | 35,990 | 62,740 | 65,690 |
| 401 (A) Retirement | 54,479 | 63,213 | 114,810 | 120,220 |
| 457 Deferred Compensation | 1,635 | 1,631 | 2,520 | 2,520 |
| Health/Dental Insurance | 117,876 | 126,406 | 218,820 | 182,600 |
| Disability Insurance | 3,985 | 4,177 | 5,510 | 5,510 |
| Life Insurance | 1,378 | 1,449 | 1,800 | 1,800 |
| **Total Personal Services** | $ 611,495 | $ 751,776 | $ 1,226,245 | $ 1,236,990 |
| **Operating Expenditures** | | | | |
| Temporary Assistance | $ - | $ - | $ 2,000 | $ - |
| Recording Fees | 3,423 | 4,609 | 10,000 | 8,000 |
| Contractual Services | 5,375 | 188 | - | - |
| Special Master | 19,385 | 17,295 | 25,000 | 25,000 |
| Travel And Per Diem | - | 1,183 | 2,000 | 4,000 |
| Communication Services | 4,492 | 6,032 | 5,000 | 6,000 |
| Office Rent | - | - | 40,000 | - |
| Vehicle Leasing | 43,549 | 46,036 | 43,590 | 47,000 |
| R&M-Lot Clearing/Maintenance | - | - | 1,000 | - |
| R&M-Nuisance Abatement | 24,870 | 10,220 | 50,000 | 50,000 |
| R&M-Misc. | - | - | 1,000 | - |
| General Printing & Binding | 1,217 | 455 | 2,500 | 1,000 |
| Other Current Charges-Misc. | - | - | 1,000 | 1,000 |
| General Office Supplies | 240 | 3,044 | 5,000 | 5,000 |
| Fuel-City Vehicles | 5,678 | 4,683 | 7,000 | 6,000 |
| Operating Equipment | - | - | 1,000 | - |
| Uniforms | 891 | 3,660 | 4,500 | 5,900 |
| Misc. Operating Supplies | - | - | 1,000 | 2,000 |
| Memberships/Professional Dues | 1,584 | 180 | 1,000 | 2,000 |
| Training And Seminars | 198 | 3,384 | 3,000 | 4,000 |
| Workers' Compensation | 2,860 | 4,100 | 3,233 | 10,854 |
| Vehicle Maintenance | 4,500 | 4,400 | 5,300 | 5,800 |
| Information Technology | 99,870 | 65,750 | 92,220 | 98,170 |
| **Total Operating Expenditures** | $ 218,132 | $ 175,219 | $ 306,343 | $ 281,724 |
| **Total Code Enforcement Division** | **$ 829,627** | **$ 926,995** | **$ 1,532,588** | **$ 1,518,714** |
| **Total Community Development** | **$ 2,940,644** | **$ 3,634,416** | **$ 4,675,499** | **$ 4,658,708** |

**City of North Lauderdale**

**General Fund**

**Police Department**

**Mission**

The Broward Sheriff's Office (BSO) provides contractual police services to the City of North Lauderdale. It is the mission of the BSO North Lauderdale District to provide the highest level of professional public safety services to the residents and visitors to the City.

**Core Services**

* Traffic Safety: BSO provides safe streets through aggressive traffic enforcement, addressing traffic improvements with residents and Public Works, conducting traffic safety checkpoints, and participating in seatbelt education/enforcement campaigns.
* Patrol: BSO maintains two shifts with a minimum of 12 personnel assigned to Road Patrol per shift.
* Criminal Investigations: This unit includes detectives and a Crime Suppression Team to proactively investigate property-related crime, narcotics complaints, as well as gang-related matters and street crimes. In addition, there is a Crime Analyst who utilizes District information to combat crime within the City.
* Neighborhood Response Team (NRT): Responsible for all community-based programs. Includes motorcycle deputies, School Resource Officers and a Truancy Coordinator.
* Community Service Aides: Staff the District's front desk to greet citizens and input/retrieve data, handle calls and complete non-emergency reports.
* Other Programs: Citizen on Patrol, Explorer Program, Security Surveys for homes and businesses, Trespass Program, Bike Safety, Crime Prevention Meetings and Neighborhood Association Meetings.

**Strategic Priorities and Performance Measures**

**Citywide Goal**: Enhance safety through the provision of Police and Fire/Rescue services.

**Department Objectives:**

* Reduce the loss of property of residents by reducing the number of burglaries occurring.
* Reduce felony narcotic-related events.
* Increase police/community engagement.

| Performance Measure | FY 2022 Actual | FY 2023 Actual | FY 2024 Goal | FY 2025 Goal |
|---|---|---|---|---|
| Number of crimes reported. | 798 | 880 | 1,200 | 1,300 |
| Percent increase/(decrease) in crimes reported over the prior year. | -39% | 9% | -20% | 8% |
| Calls for service. | 27,862 | 29,772 | 27,000 | 31,000 |
| Percent increase/(decrease) in calls for service over the prior year. | 7% | 6% | 2% | 13% |

**City of North Lauderdale**
**General Fund**
**Police Department**

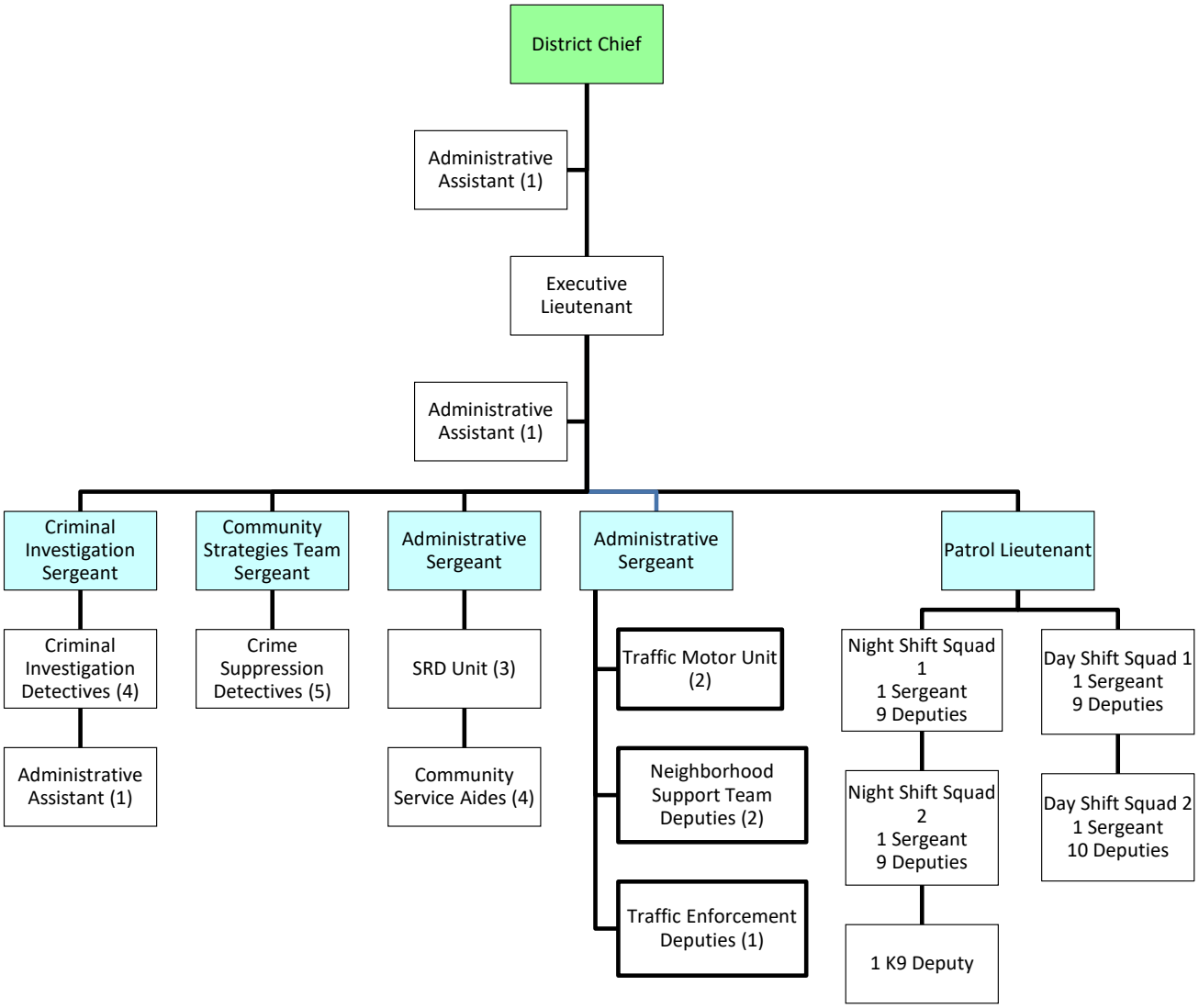
**Budget Expenditures**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Operating Expenditures | $ 11,911,751 | $ 12,494,178 | $ 14,603,731 | $ 15,306,659 |
| Capital Expenditures | - | - | 500,000 | 750,000 |
| **Total** | **$ 11,911,751** | **$ 12,494,178** | **$ 15,103,731** | **$ 16,056,659** |




The City received $750k in federal appropriations for police license plate readers.

**City of North Lauderdale**
**Police Department**
**Contractually Provided by Broward Sheriff's Office**



**City of North Lauderdale**
**Schedule of Expenditures**
**Police Department - Contractual (2101)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Operating Expenditures** | | | | |
| BSO Contract | $ 11,558,806 | $ 12,065,934 | $ 14,137,800 | $ 14,823,009 |
| Crossing Guard Contract | 352,945 | 428,244 | 465,931 | 483,650 |
| **Total Operating Expenditures** | $ 11,911,751 | $ 12,494,178 | $ 14,603,731 | $ 15,306,659 |
| **Capital Expenditures** | | | | |
| Capital - Machinery and Equipment | $ - | $ - | $ 500,000 | $ 750,000 |
| **Total Capital Expenditures** | $ - | $ - | $ 500,000 | $ 750,000 |
| **Total Police** | **$ 11,911,751** | **$ 12,494,178** | **$ 15,103,731** | **$ 16,056,659** |

**City of North Lauderdale**

**General Fund**

**Non-Departmental Department**

**Core Services**

* Non-Departmental includes general expenditures that cross over multiple departments.
* Personal Services expenditures include accrued leave payouts and tuition assistance for employees.
* Examples of operating expenditures include banking fees, citywide newsletter fees, postage and electricity.
* Non-Departmental also includes transfer to other funds as well as a Contingency account for the General Fund.

**Budget Expenditures**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Personal Services | $ - | $ 39,280 | $ 56,500 | $ 56,500 |
| Operating Expenditures | 535,595 | 573,483 | 659,250 | 974,300 |
| Capital Expenditures | 33,119 | - | - | - |
| Transfers & Contingency | 3,554,683 | 13,931,142 | 6,173,787 | 6,467,910 |
| **Total** | **$ 4,123,397** | **$ 14,543,905** | **$ 6,889,537** | **$ 7,498,710** |

**City of North Lauderdale**
**Schedule of Expenditures**
**Non-Departmental Department**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Accrued Leave Payouts | $ - | $ 29,907 | $ 30,000 | $ 30,000 |
| Tuition Assistance | - | 2,894 | 20,000 | 20,000 |
| FICA Taxes | - | 2,292 | 2,300 | 2,300 |
| 401 (A) Retirement | - | 4,187 | 4,200 | 4,200 |
| **Total Personal Services** | $ - | $ 39,280 | $ 56,500 | $ 56,500 |
| **Operating Expenditures** | | | | |
| Misc. Professional Services | $ 9,100 | $ 9,425 | $ 35,000 | $ 35,000 |
| Bank Service Fees | 36,906 | 39,158 | 50,000 | 50,000 |
| County Business Licenses Comm Fees | 4,204 | 2,570 | 4,000 | 4,000 |
| Comm Svc Tax Admin Fees | 5,219 | 5,109 | 5,500 | 5,500 |
| Communication Services | 10,329 | 7,255 | 13,750 | 12,000 |
| Postage/Freight | 36,855 | 33,745 | 40,000 | 40,000 |
| Electricity | 60,954 | 66,377 | 65,000 | 70,000 |
| Water/Sewer/Garbage | 37,665 | 42,397 | 40,000 | 45,000 |
| Copy Machine Leases | 14,418 | 15,352 | 29,000 | 25,000 |
| Postage Machine Leases | 2,337 | 2,765 | 2,500 | 3,000 |
| Newsletter | 18,148 | 29,584 | 40,000 | 40,000 |
| Other Current Charges-Misc. | 2,188 | 2,294 | 5,000 | 5,000 |
| General Office Supplies | 6,772 | 5,252 | 5,000 | 6,000 |
| Insurance-Property & Gen. Liability | 290,500 | 312,200 | 324,500 | 633,800 |
| **Total Operating Expenditures** | $ 535,595 | $ 573,483 | $ 659,250 | $ 974,300 |
| **Capital Expenditures** | | | | |
| Capital - Machinery and Equipment | $ 33,119 | $ - | $ - | $ - |
| **Total Capital Expenditures** | $ 33,119 | $ - | $ - | $ - |
| **Transfers & Contingency** | | | | |
| Contingency | $ - | $ - | $ 750,000 | $ 750,000 |
| Transfer to Capital Project Fund | 437,472 | 10,738,676 | 2,125,000 | 715,000 |
| Transfer to Fire/Rescue Fund | 2,401,830 | 2,650,415 | 2,659,951 | 3,367,947 |
| Transfer to Fire/Rescue Exempt Properties | 432,700 | 430,115 | 526,516 | 523,795 |
| Transfer to Other Funds | 171,321 | - | - | 1,000,000 |
| Transfer to WCD-Exempt Properties | 111,360 | 111,936 | 112,320 | 111,168 |
| **Total Transfers & Contingency** | $ 3,554,683 | $ 13,931,142 | $ 6,173,787 | $ 6,467,910 |
| **Total Non-Departmental** | **$ 4,123,397** | **$ 14,543,905** | **$ 6,889,537** | **$ 7,498,710** |

For presentation purposes, transfers to and from the 005 ARPA General Fund Subfund have been eliminated.

# American Rescue Plan Act (ARPA) Fund



**City of North Lauderdale**
**Schedule of Revenue and Expenditures**
**American Rescue Plan Act (ARPA) General Fund Subfund (Fund 005)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| ***Revenue*** | | | | |
| Other Federal - ARPA | $ 8,822,389 | $ 1,817,733 | $ 11,472,499 | $ 7,114,104 |
| Interest Earnings | 123,738 | 1,031,162 | 600,000 | 100,000 |
| Use of Fund Balance | - | - | 5,185,116 | 4,783,733 |
| **Total Revenue** | **$ 8,946,127** | **$ 2,848,895** | **$ 17,257,615** | **$ 11,997,837** |
| ***Expenditures*** | | | | |
| **Expenditures - Direct ARPA** | | | | |
| Generator - Teen Center | $ - | $ 14,785 | $ 156,075 | $ - |
| Storage Room | - | - | 245,130 | - |
| SCADA System | - | - | 800,000 | - |
| Raw Water Well | - | - | 1,200,000 | - |
| Digital Meters | - | - | 1,400,000 | 2,106,375 |
| Operation Center | - | - | 1,000,000 | - |
| Canal Restoration | - | - | 2,000,000 | 3,299,166 |
| Storm Drainage | - | - | 1,000,000 | 1,000,000 |
| Ambulance | - | - | 450,000 | - |
| NFP/Business Assistance | - | - | 1,500,000 | 454,356 |
| Premium Pay | - | 192,489 | - | - |
| Administrative Exp | 322,389 | 110,458 | 1,050,000 | 254,207 |
| Contingency | - | - | 671,294 | - |
| **Total Expenditures-Direct ARPA** | $ 322,389 | $ 317,732 | $ 11,472,499 | $ 7,114,104 |
| **Expenditures - Indirect ARPA** | | | | |
| Residential Home Repairs | $ - | $ 8,400 | $ 50,000 | $ 9,275 |
| Façade Improvements | - | - | 50,000 | 50,000 |
| Storm Protection Program | 2,464 | 2,385,595 | 3,250,000 | 3,454,133 |
| Chamber of Commerce Grant | - | - | 60,000 | 30,000 |
| Community Outreach | 69 | - | 29,929 | - |
| Highlands Park | - | 11,167 | - | - |
| Fire Training Facility | 24,755 | 548,762 | - | - |
| Fire Engine | - | - | 180,885 | 180,885 |
| Fire Ladder Truck | - | - | - | - |
| Cyber Security | 182,719 | 214,515 | - | - |
| Audio Visual | 22,044 | - | 187,956 | - |
| Parking Improvement Program | - | - | 1,275,000 | 954,440 |
| Other Current Charges-Misc | 6,264 | - | 5,000 | - |
| Contingency | - | - | 696,346 | 100,000 |
| Transfer to Solid Waste | - | - | - | 105,000 |
| **Total Expenditures-Indirect ARPA** | $ 238,315 | $ 3,168,439 | $ 5,785,116 | $ 4,883,733 |
| **Total ARPA General Fund** | **$ 560,704** | **$ 3,486,171** | **$ 17,257,615** | **$ 11,997,837** |
| **Change in fund balance** | **$ 8,385,423** | **$ (637,276)** | **$ (5,185,116)** | **$ (4,783,733)** |
| **Fund balance** | | | | |
| Beginning balance | $ - | $ 8,385,423 | $ 7,748,147 | $ 2,563,031 |
| **Ending balance** | **$ 8,385,423** | **$ 7,748,147** | **$ 2,563,031** | **$ (2,220,702)** |

This Fund was established in FY 2022 via Budget Amendment #1. Projects not encumbered in current year will be re-budgeted.
Fund Balance is only shown as negative due to use of budget numbers for FY 2024, not actual.
For presentation purposes, transfers to and from the 001 General Fund have been eliminated.

# Street Maintenance Fund



**City of North Lauderdale**
**Street Maintenance Fund**

**Mission**

To maintain and repair the City's streets and rights-of-way to provide for safe roads for residents and visitors.

**Core Services**

* Provide street maintenance, including pothole, guardrail, and sidewalk repairs, per Code.

**Strategic Priorities and Performance Measures**

**Citywide Goal**: Contribute to family orientated neighborhoods.

**Department Objectives:**

* To maintain 50 miles of City rights-of-way including roads, sidewalks, and guardrails.

| Performance Measure | FY 2022 Actual | FY 2023 Actual | FY 2024 Goal | FY 2025 Goal |
|---|---|---|---|---|
| Percent of sidewalks mitigated within 48 hours of notification. | - | - | 100% | 100% |

**City of North Lauderdale**
**Street Maintenance Fund**

**Budget Expenditures**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Personal Services | $ 292,126 | $ 325,372 | $ 354,650 | $ 361,520 |
| Operating Expenditures | 296,790 | 166,647 | 962,798 | 792,395 |
| Capital Expenditures | 35,000 | 312,132 | 85,000 | 4,000,000 |
| **Total** | **$ 623,916** | **$ 804,151** | **$ 1,402,448** | **$ 5,153,915** |



**City of North Lauderdale**
**Schedule of Revenue and Expenditures**
**Street Maintenance Special Revenue Fund (Fund 111)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| ***Revenue*** | | | | |
| Local Option Gas Tax: 6th Cent | $ 463,900 | $ 458,424 | $ 450,000 | $ 450,000 |
| Local Option Gas Tax: 1-3 Cent | 278,143 | 275,581 | 275,000 | 275,000 |
| Local Option Gas Tax: 5th Cent | 47,017 | 46,584 | 45,000 | 45,000 |
| Special Fuel Tax: 8th Cent | 565,742 | 550,061 | 490,000 | 520,000 |
| Interest Earnings | 3,039 | 31,780 | 100 | 25,000 |
| Miscellaneous Revenue-Other | - | 28,903 | - | - |
| Use of Fund Balance | 171,321 | - | 142,348 | 3,838,915 |
| **Total Revenue** | **$ 1,529,162** | **$ 1,391,333** | **$ 1,402,448** | **$ 5,153,915** |
| ***Expenditures*** | | | | |
| **Personal Services** | | | | |
| Regular Salaries And Wages | $ 183,649 | $ 205,855 | $ 227,290 | $ 236,165 |
| Overtime | 5,090 | 14,380 | 7,500 | 12,000 |
| FICA Taxes | 13,788 | 15,508 | 17,970 | 18,990 |
| 401 (A) Retirement | 25,447 | 26,301 | 32,880 | 34,750 |
| 457 Deferred Compensation | 719 | 654 | 2,080 | 830 |
| Health/Dental Insurance | 61,182 | 60,298 | 64,540 | 56,160 |
| Disability Insurance | 1,645 | 1,812 | 1,680 | 1,915 |
| Life Insurance | 606 | 564 | 710 | 710 |
| **Total Personal Services** | $ 292,126 | $ 325,372 | $ 354,650 | $ 361,520 |
| **Operating Expenditures** | | | | |
| Architect and Engineering | $ 56,969 | $ 8,274 | $ 25,000 | $ 125,000 |
| Internal Admin Costs | - | - | 214,232 | 223,872 |
| Equipment Rentals | 19,214 | 750 | 3,000 | 3,000 |
| Vehicle Lease Payments | 13,897 | 13,902 | 15,000 | 15,000 |
| R&M-Equipment | 40,413 | 4,932 | 20,000 | 20,000 |
| R&M-Roads and Streets | 81,088 | 71,154 | 600,000 | 200,000 |
| R&M-Sidewalks | 4,084 | 10,970 | - | 100,000 |
| Guardrails | 9,955 | 11,168 | 15,000 | 12,000 |
| Fuel-City Vehicles | 16,477 | 8,053 | 7,000 | 7,000 |
| Operating Equipment | 669 | 1,280 | 25,000 | 25,000 |
| Uniforms | 3,440 | 2,364 | 2,000 | 2,000 |
| Safety Supplies | 1,284 | - | 10,000 | 10,000 |
| Training And Seminars | - | - | 1,000 | 1,000 |
| Workers' Compensation | 5,830 | 4,690 | 3,576 | 12,203 |
| Insurance | - | - | - | 8,800 |
| Vehicle Maintenance | 15,500 | 14,500 | 1,500 | 5,700 |
| Information Technology | 27,970 | 14,610 | 20,490 | 21,820 |
| **Total Operating Expenditures** | $ 296,790 | $ 166,647 | $ 962,798 | $ 792,395 |

**City of North Lauderdale**
**Schedule of Revenue and Expenditures**
**Street Maintenance Special Revenue Fund (Fund 111)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Capital Expenditures** | | | | |
| Capital Improvements - 5th Cent | $ - | $ - | $ 45,000 | $ - |
| Surtax-BOC 008 | - | - | - | 1,500,000 |
| Improvements O/T Buildings | - | 293,671 | - | 2,500,000 |
| Capital Machinery/Equipment | 35,000 | 18,461 | 40,000 | - |
| **Total Capital Expenditures** | $ 35,000 | $ 312,132 | $ 85,000 | $ 4,000,000 |
| **Total Street Maintenance** | **$ 623,916** | **$ 804,151** | **$ 1,402,448** | **$ 5,153,915** |
| **Change in Fund Balance** | **$ 905,246** | **$ 587,182** | **$ (142,348)** | **$ (3,838,915)** |
| **Fund Balance** | | | | |
| Beginning Balance | $ 664,617 | $ 1,569,863 | $ 2,157,045 | $ 2,014,697 |
| **Ending Balance** | **$ 1,569,863** | **$ 2,157,045** | **$ 2,014,697** | **$ (1,824,218)** |

*** Street Maintenance Fund Shortfall to be Covered with Interfund Loan from the General Fund.**

# Transportation Surtax Fund



**City of North Lauderdale**
**Schedule of Revenue and Expenditures**
**Transportation Surtax Special Revenue Fund (Fund 113)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| ***Revenue*** | | | | |
| Transportation Surtax - County | $ 1,886,909 | $ 472,411 | $ 4,354,667 | $ 11,554,667 |
| Transportation Program | 65,277 | 274,919 | | 400,630 |
| Use of Fund Balance or Net Position | - | - | - | - |
| **Total Revenue** | **$ 1,952,186** | **$ 747,330** | **$ 4,354,667** | **$ 11,955,297** |
| ***Expenditures*** | | | | |
| **Operating Expenditures** | | | | |
| Community Bus Shuttle | $ 59,051 | $ 275,876 | $ - | $ 400,630 |
| R&M Road/Street - Surtax (00006) | - | - | 2,914,575 | 2,914,575 |
| **Total Operating Expenditures** | $ 59,051 | $ 275,876 | $ 2,914,575 | $ 3,315,205 |
| **Capital Expenditures** | | | | |
| Infrastructure - Project 007.1 (Kimberly) | $ 1,636,287 | $ 361,900 | $ - | $ - |
| Infrastructure - Project 007.2 (SW 81st) | 106,415 | 85,252 | - | 4,600,000 |
| Infrastructure - Project 008 (BOC) | 149,562 | 19,904 | - | 2,600,000 |
| Infrastructure - Project 00008 (Silver Lakes) | - | - | 1,440,092 | 1,440,092 |
| **Total Capital Expenditures** | $ 1,892,264 | $ 467,056 | $ 1,440,092 | $ 8,640,092 |
| **Total Transportation Surtax** | **$ 1,951,315** | **$ 742,932** | **$ 4,354,667** | **$ 11,955,297** |
| **Change in Fund Balance** | **$ 871** | **$ 4,398** | **$ -** | **$ -** |
| **Fund Balance** | | | | |
| Beginning Balance | $ - | $ 871 | $ 5,269 | $ 5,269 |
| **Ending Balance** | **$ 871** | **$ 5,269** | **$ 5,269** | **$ 5,269** |

# Fire/Rescue Fund



**City of North Lauderdale**

**Fire/Rescue Fund**

**Mission**

To provide superior Fire and Rescue Service to all residents and visitors of North Lauderdale. To alleviate pain and suffering wherever possible. To provide the best work environment, training and equipment to our firefighters and emergency medical responders to perform their job safely and efficiently. To maintain pride, strive for integrity, and remain committed to serve.

**Core Services**

* Respond to all emergencies with an average response time of six minutes or less 90% of the time.
* Conduct and complete scheduled annual fire inspections.
* Focus on training of department staff to meet all requirements for fire and EMS employees.
* Work with neighboring cities with automatic/mutual aid.
* Work with neighboring cities for purchasing power via COOP program.

**Strategic Priorities and Performance Measures**

**Citywide Goal**: Enhance safety through the provision of Police and Fire/Rescue Services.

**Department Objectives:**

* Transport trauma alert patients to an appropriate hospital within 10 minutes of rescue unit's arrival at the scene. Conduct and complete scheduled annual fire inspections.
* Respond to emergency calls within six minutes or less.
* Complete all required annual fire inspections each calendar year.

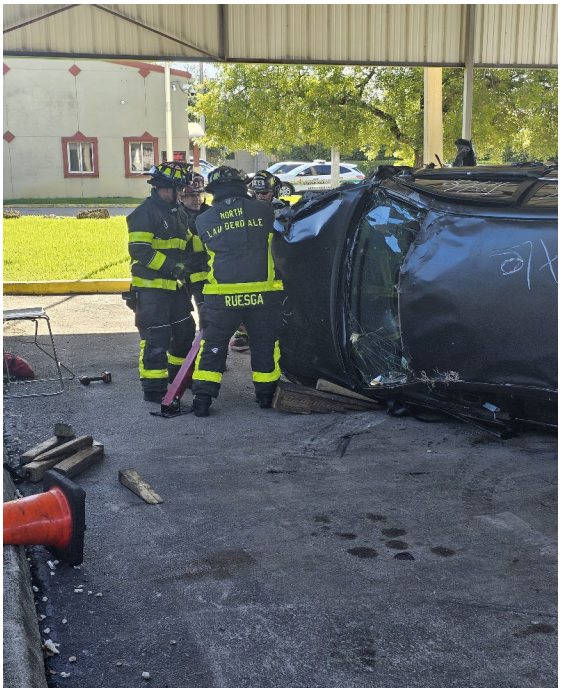
| Performance Measure | FY 2022 Actual | FY 2023 Actual | FY 2024 Goal | FY 2025 Goal |
|---|---|---|---|---|
| Percent of trauma alert patients transported to an appropriate hospital within 10 minutes of rescue unit's arrival. | 96% | 96% | 95% | 95% |
| Percent of emergency calls responded to within six minutes or less. | 92% | 93% | 90% | 90% |
| Percent of fire inspections completed annually. | 93% | 100% | 100% | 100% |

**City of North Lauderdale**

**Fire/Rescue Fund**

**Budget Expenditures**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Personal Services | $ 6,611,242 | $ 7,448,352 | $ 7,745,762 | $ 8,440,665 |
| Operating Expenditures | 2,058,455 | 2,628,875 | 2,858,835 | 3,484,017 |
| Capital Expenditures | 959,256 | 607,609 | 628,000 | 155,000 |
| Transfers & Contingency | - | - | 250,000 | 250,000 |
| **Total** | **$ 9,628,953** | **$ 10,684,836** | **$ 11,482,597** | **$ 12,329,682** |



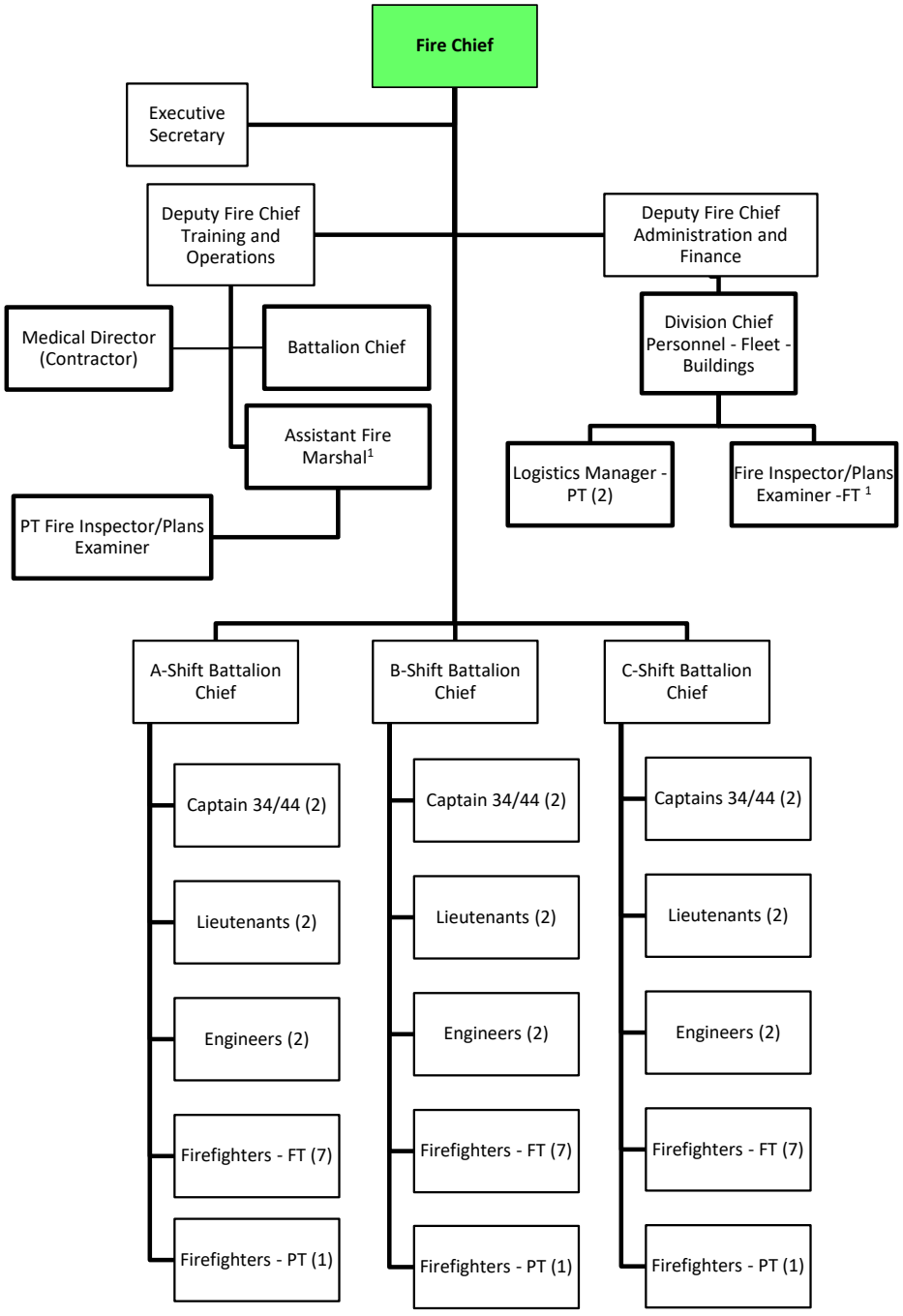

Fire/Rescue employees regularly undergo extrication training.

**City of North Lauderdale**
**Personnel Summary**
**Fire/Rescue Department**

| Personnel | FY 2023 Amended Budget | FY 2024 Amended Budget | FY 2025 Budget |
|---|---|---|---|
| Fire Chief | 1 | 1 | 1 |
| Deputy Fire Chief | 1 | 2 | 2 |
| Division Chief | - | 2 | 1 |
| Assistant Fire Marshal [1] | - | - | 1 |
| Executive Secretary | 1 | 1 | 1 |
| Battalion Chief | 3 | 3 | 4 |
| Captain | 6 | 6 | 6 |
| Lieutenants | 6 | 6 | 6 |
| Engineers | 6 | 6 | 6 |
| Firefighters - FT | 21 | 21 | 21 |
| Firefighters - PT | 3 | 3 | 3 |
| Fire Inspector/Plans Examiner -FT [1] | 1 | 1 | 1 |
| Fire Inspector/Plans Examiner -PT | - | 1 | 1 |
| Logistics Manager - PT | 1 | 2 | 2 |
| **Total Fire/Rescue** | **50** | **55** | **55** |

[1] FY 2025 only 1 of 2 positions of Assistant Fire Marshal and Fire Inspector/Plans Examiner-FT will be filled at any time.

**City of North Lauderdale**
**Personnel Summary**
**Fire/Rescue Department**




[1] FY 2025 only 1 of 2 positions of Assistant Fire Marshal and Fire Inspector/Plans Examiner-FT will be filled at any time.

**City of North Lauderdale**
**Schedule of Revenue and Expenditures**
**Fire/Rescue Special Revenue Fund (Fund 115)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| ***Revenue*** | | | | |
| Special Assessments | $ 5,554,549 | $ 5,475,365 | $ 6,590,710 | $ 6,612,770 |
| Shared Revenue-Firefighter Supplemental Comp | 20,594 | 23,560 | 19,920 | 19,920 |
| Interest Earnings | (9,132) | 51,216 | 2,000 | 15,000 |
| Miscellaneous Revenue-Other | 27,965 | 29,116 | - | - |
| Rent | - | - | - | 10,000 |
| State Grant | | 725,000 | 200,000 | - |
| Federal Grant | 275,896 | 122,774 | - | 93,750 |
| Transfer In-General Fund for EMS Subsidy | 2,401,830 | 2,650,415 | 2,659,951 | 3,367,947 |
| Transfer In-General Fund for Exempt Properties | 432,700 | 430,115 | 526,516 | 523,795 |
| Use of Fund Balance or Net Position | - | - | 250,000 | 450,000 |
| Fees-Other Permits | 19,240 | 26,280 | 13,000 | 16,000 |
| Charges for Services-F/R Inspection Fees | 21,340 | 33,212 | 20,500 | 20,500 |
| Charges for Services-EMS | 1,238,852 | 1,220,069 | 1,200,000 | 1,200,000 |
| **Total Revenue** | **$ 9,983,833** | **$ 10,787,122** | **$ 11,482,597** | **$ 12,329,682** |
| ***Expenditures*** | | | | |
| Administrative Division | $ 1,206,144 | $ 1,402,866 | $ 1,647,743 | $ 1,813,235 |
| Operating Division (Station 34 & 44) | 8,113,329 | 9,021,540 | 9,213,694 | 9,685,277 |
| Non-Departmental | 309,480 | 260,430 | 621,160 | 831,170 |
| **Total Expenditures** | **$ 9,628,953** | **$ 10,684,836** | **$ 11,482,597** | **$ 12,329,682** |
| **Change in Fund Balance** | **$ 354,880** | **$ 102,286** | **$ (250,000)** | **$ (450,000)** |
| **Fund Balance** | | | | |
| Beginning Balance | $ 1,965,722 | $ 2,320,602 | $ 2,422,888 | $ 2,172,888 |
| **Ending Balance** | **$ 2,320,602** | **$ 2,422,888** | **$ 2,172,888** | **$ 1,722,888** |

**City of North Lauderdale**
**Schedule of Expenditures**
**Fire/Rescue Special Revenue Fund (Fund 115)**
**Administrative Division (2001)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Regular Salaries And Wages | $ 195,165 | $ 221,347 | $ 217,432 | $ 227,920 |
| FICA Taxes | 14,326 | 15,445 | 16,650 | 17,440 |
| 401 (A) Retirement | 6,704 | 7,644 | 8,000 | 8,485 |
| Florida Retirement System (FRS) | 38,600 | 44,529 | 52,900 | 56,720 |
| 457 Deferred Compensation | 1,250 | 1,827 | 2,000 | 6,250 |
| Health/Dental Insurance | 26,733 | 26,841 | 25,515 | 26,925 |
| Disability Insurance | 1,395 | 1,469 | 1,500 | 1,500 |
| Life Insurance | 538 | 538 | 565 | 565 |
| **Total Personal Services** | $ 284,711 | $ 319,640 | $ 324,562 | $ 345,805 |
| **Operating Expenditures** | | | | |
| Legal Srvs-Other Funds | $ 11,725 | $ 14,274 | $ 15,000 | $ 17,000 |
| Medical Director-EMS | 25,000 | 22,917 | 30,000 | 30,000 |
| Internal Admin Costs | 604,600 | 662,200 | 976,344 | 1,020,279 |
| External Admin Costs | 5,516 | 5,530 | 6,000 | 6,000 |
| EMS Billing/Collections | 182,893 | 252,559 | 185,000 | 260,000 |
| Pest Control | 4,545 | 495 | 4,600 | 4,600 |
| Travel And Per Diem | - | 429 | 2,000 | 2,000 |
| Communication Services | 50,319 | 61,569 | 52,000 | 62,000 |
| Vehicle Lease Payments | 3,456 | 11,303 | 10,800 | 11,303 |
| General Printing & Binding | 981 | 1,172 | 2,500 | 2,500 |
| Other Current Charges-Misc | 850 | 1,929 | 2,000 | 2,000 |
| Medical Exams | 24,974 | 32,721 | 25,000 | 31,000 |
| General Office Supplies | 3,458 | 11,245 | 7,500 | 7,500 |
| Fuel-City Vehicles | 726 | 2,163 | - | 2,000 |
| Training And Seminars | - | - | 1,000 | 2,000 |
| Workers' Compensation | 2,390 | 2,720 | 3,437 | 7,248 |
| **Total Operating Expenditures** | $ 921,433 | $ 1,083,226 | $ 1,323,181 | $ 1,467,430 |
| **Total Fire Administrative Division** | **$ 1,206,144** | **$ 1,402,866** | **$ 1,647,743** | **$ 1,813,235** |

**City of North Lauderdale**
**Schedule of Expenditures**
**Fire/Rescue Special Revenue Fund (Fund 115)**
**Operating Division (2025)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Regular Salaries And Wages | $ 3,403,051 | $ 4,013,704 | $ 4,102,220 | $ 4,474,050 |
| Sick and Vacation Payouts | 21,238 | - | - | - |
| Reserve Firefighters | 78,854 | 44,709 | 100,000 | 100,000 |
| Overtime | 416,369 | 418,148 | 300,000 | 400,000 |
| Holiday Pay-Fire/Rescue | 152,451 | 159,323 | 167,000 | 186,210 |
| State Incentive Pay | 39,620 | 43,940 | 43,800 | 45,000 |
| Tuition Assistance | - | 10,649 | 12,000 | 20,000 |
| F/R Incentive Pay | 46,037 | 43,018 | 52,000 | 50,000 |
| FICA Taxes | 304,381 | 328,831 | 364,530 | 403,560 |
| Florida Retirement System (FRS) | 1,031,110 | 1,222,001 | 1,458,350 | 1,618,740 |
| 457 Deferred Compensation | 750 | 750 | 1,500 | 1,500 |
| Health/Dental Insurance | 788,527 | 792,366 | 765,000 | 741,000 |
| Other Health Insurance | 5,347 | 10,664 | 12,000 | 12,000 |
| Disability Insurance | 29,236 | 30,485 | 32,000 | 32,000 |
| Life Insurance | 9,560 | 10,124 | 10,800 | 10,800 |
| **Total Personal Services** | $ 6,326,531 | $ 7,128,712 | $ 7,421,200 | $ 8,094,860 |
| **Operating Expenditures** | | | | |
| F/R Consulting Services | $ - | $ 10,000 | $ - | $ - |
| Medical Waste Disposal | 10,757 | 11,160 | 12,500 | 12,000 |
| Travel And Per Diem | 1,546 | 2,016 | 5,000 | 5,200 |
| Electricity | 54,345 | 55,050 | 55,000 | 57,000 |
| Water/Sewer/Garbage | 29,204 | 25,611 | 30,000 | 31,000 |
| Vehicle Lease Payments | 3,456 | 29,185 | 25,000 | 53,500 |
| R&M-Structures & Buildings | 137,928 | 268,642 | 160,000 | 205,000 |
| R&M-Equipment | 67,907 | 99,052 | 130,000 | 150,000 |
| R&M-Telestaff Maintenance | 3,167 | 3,553 | 4,200 | 5,260 |
| R&M-Grounds | 1,130 | 1,352 | 15,000 | 5,000 |
| R&M-O/S Vehicle Repairs | 109,856 | 182,612 | 130,000 | 180,000 |
| Fire Prevention | 1,957 | 315 | 2,000 | 2,000 |
| Other Current Charges-Misc | 13,761 | 12,708 | 1,000 | 1,000 |
| Credit/Debit Card Fees | 680 | 823 | 1,000 | 1,100 |
| Environmental Permits | 500 | - | - | - |
| Pre-Employment Screening | - | - | 1,200 | 1,200 |
| Incident Response | 1,716 | - | - | - |
| Fuel-City Vehicles | 69,575 | 83,166 | 85,000 | 90,000 |
| Operating Equipment | 20,618 | 55,306 | 25,000 | 25,000 |
| Chemicals | 10,583 | 9,268 | 13,000 | 14,000 |
| Cleaning Chemicals & Supplies | 13,619 | 14,101 | 12,000 | 15,000 |
| Uniforms | 21,357 | 34,800 | 30,000 | 40,000 |
| Safety Equipment | 46,639 | 153,156 | 140,000 | 175,000 |
| Operating Supplies & Equip - FTC | - | - | - | 20,000 |
| Medical Supplies | 103,646 | 100,777 | 140,000 | 120,000 |
| Misc Operating Supplies | 17,578 | 28,218 | 12,000 | 25,000 |
| Books/Subscriptions/Publications | 213 | 926 | 2,500 | 2,500 |
| Memberships/Professional Dues | 7,115 | 8,331 | 4,000 | 5,000 |
| External Tuition Assistance | - | - | - | 30,000 |
| Training And Seminars | 26,279 | 29,371 | 40,000 | 40,000 |
| Workers' Compensation | 52,410 | 65,720 | 89,094 | 124,657 |
| **Total Operating Expenditures** | $ 827,542 | $ 1,285,219 | $ 1,164,494 | $ 1,435,417 |

**City of North Lauderdale**
**Schedule of Expenditures**
**Fire/Rescue Special Revenue Fund (Fund 115)**
**Operating Division (2025)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Capital Expenditures** | | | | |
| Cap Outlay-Machinery/Equip | $ 854,881 | $ 401,561 | $ 628,000 | $ 125,000 |
| Improvements O/T Buildings | $ - | 29,560 | - | 30,000 |
| Cap Outlay-Buildings | 104,375 | 176,488 | - | - |
| **Total Capital Expenditures** | $ 959,256 | $ 607,609 | $ 628,000 | $ 155,000 |
| **Total Fire Operating Division** | **$ 8,113,329** | **$ 9,021,540** | **$ 9,213,694** | **$ 9,685,277** |

**City of North Lauderdale**
**Schedule of Expenditures**
**Fire/Rescue Special Revenue Fund (Fund 115)**
**Non-Departmental Division (2099/9999)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Operating Expenditures** | | | | |
| Insurance | $ 59,800 | $ 70,500 | $ 74,000 | $ 210,300 |
| Information Technology | 249,680 | 189,930 | 297,160 | 370,870 |
| **Total Operating Expenditures** | $ 309,480 | $ 260,430 | $ 371,160 | $ 581,170 |
| **Capital Expenditures** | | | | |
| Vehicle Replacement | $ - | $ - | $ - | $ - |
| **Total Capital Expenditures** | $ - | $ - | $ - | $ - |
| **Transfers & Contingency** | | | | |
| Contingency | $ - | $ - | $ 250,000 | $ 250,000 |
| **Total Transfers & Contingency** | $ - | $ - | $ 250,000 | $ 250,000 |
| **Total Fire Non-Departmental Division** | **$ 309,480** | **$ 260,430** | **$ 621,160** | **$ 831,170** |
| **Total Fire** | **$ 9,628,953** | **$ 10,684,836** | **$ 11,482,597** | **$ 12,329,682** |

# North Lauderdale Water Control District Fund



**City of North Lauderdale**
**Water Control District Fund**

**Mission**

To account for the special assessment revenue and expenditures related to the provision of water control and drainage services, facilities and programs within the District's boundaries.

**Core Services**

* Provide chemical treatment of canals and lakes.
* Remove debris from the canals and their right-of ways.
* Mow the grass and trim the trees along canal banks.

**Strategic Priorities and Performance Measures ***

**Citywide Goal**: Contribute to family orientated neighborhoods.

**Department Objectives:**

* Treat 122.4 acres and 146,665 feet of canal banks each calendar month.
* Remove 15 cubic yards of debris from canals weekly.

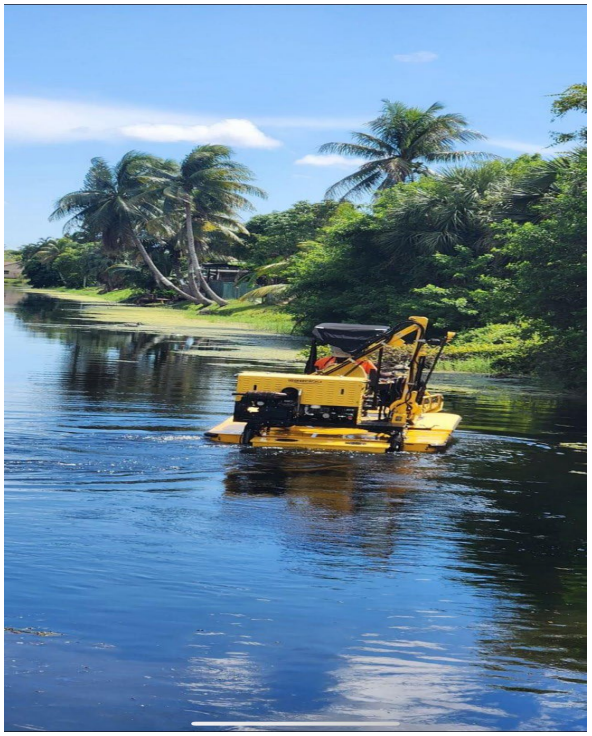
| Performance Measure | FY 2022 Actual | FY 2023 Actual | FY 2024 Goal | FY 2025 Goal |
|---|---|---|---|---|
| Percent of acres and canal banks treated monthly. | 100% | 70% | 100% | 100% |
| Percent of cubic yards of debris removed from canals weekly. | 98% | 70% | 98% | 100% |

* Services provided within Public Works Canal Maintenance Division.

**City of North Lauderdale**
**Water Control District Fund**

**Budget Expenditures**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Operating Expenditures | $ 1,024,967 | $ 161,007 | $ 1,271,187 | $ 1,872,761 |
| Transfers & Contingency | - | - | - | 26,127 |
| **Total** | **$ 1,024,967** | **$ 161,007** | **$ 1,271,187** | **$ 1,898,888** |



Public Works staff clean the City's canals.

**City of North Lauderdale**
**Schedule of Revenue and Expenditures**
**Water Control District Special Revenue Fund (Fund 131)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| ***Maintenance Assessment (per unit):*** | **$ 100.00** | **$ 100.00** | **$ 100.00** | **$ 100.00** |
| ***Revenue*** | | | | |
| Special Assessments | $ 1,123,426 | $ 1,127,078 | $ 1,120,808 | $ 1,121,960 |
| Special Assessments-WCD Brookside | 5,760 | 5,760 | 5,760 | 5,760 |
| Interest Earnings | 13,912 | 91,899 | 32,299 | 60,000 |
| Transfer In-General Fund for Exempt Properties | 111,360 | 111,936 | 112,320 | 111,168 |
| Use of Fund Balance or Net Position | - | - | - | 600,000 |
| **Total Revenue** | **$ 1,254,458** | **$ 1,336,673** | **$ 1,271,187** | **$ 1,898,888** |
| ***Expenditures*** | | | | |
| Canal Maintenance | | | | |
| Administrative Costs | $ 77,700 | $ 85,000 | $ 140,019 | $ 146,320 |
| Canal Maintenance | 924,797 | 53,465 | 1,108,168 | 1,703,441 |
| Assessment Comm Fees | 22,469 | 22,542 | 23,000 | 23,000 |
| Contingency | - | - | - | 26,127 |
| **Total Expenditures** | **$ 1,024,967** | **$ 161,007** | **$ 1,271,187** | **$ 1,898,888** |
| **Change in Fund Balance** | **$ 229,491** | **$ 1,175,666** | **$ -** | **$ (600,000)** |
| ***Fund Balance:*** | | | | |
| Beginning Balance | $ 2,203,515 | $ 2,433,006 | $ 3,608,672 | $ 3,608,672 |
| Ending Balance | **$ 2,433,006** | **$ 3,608,672** | **$ 3,608,672** | **$ 3,008,672** |

| **North Lauderdale Water Control District Assessment** | **FY 2025** |
|---|---|
| Assessable Number of Units | 11,687 |
| Assessment Rate | $ 100.00 |
| Gross Assessments | $ 1,168,700 |
| Less 4% Discount | 4% |
| **Assessments Revenue (net)** | **$ 1,121,960** |
| Exempt Properties Assessable Number of Units | 1,158 |
| Assessment Rate | $ 100.00 |
| Gross Exempt Properties | $ 115,800 |
| Less 4% Discount | 4% |
| **Transfer from General Fund - Exempt Properties (net)** | **$ 111,168** |

# Solid Waste Fund



**City of North Lauderdale**
**Solid Waste Fund**

## Mission

To provide for residential solid waste, recycling and bulk collection and disposal services.
Solid Waste services are provided under contracts with outside vendors for collection, hauling, and disposal.

## Core Services

* Manage outside contracts for solid waste collection and disposal.

## Strategic Priorities and Performance Measures

**Citywide Goal**: Perform collections in a timely manner.

**Department Objectives:**

* To manage outside contracts and ensure service is being provided to the satisfaction of the residents/businesses.

| Performance Measure | FY 2022 Actual | FY 2023 Actual | FY 2024 Goal | FY 2025 Goal |
|---|---|---|---|---|
| Percent of citizen solid waste complaints resolved to their satisfaction. | N/A | N/A | N/A | 98% |

## Budget Expenditures

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Personal Services | $ - | $ - | $ - | $ 131,170 |
| Operating Expenditures | - | - | - | 3,898,930 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 4,030,100** |

* Prior to Fiscal Year 2025, Solid Waste was Included as a Public Works Division in the General Fund.



**City of North Lauderdale**
**Schedule of Expenditures**
**Solid Waste Special Revenue Fund (Fund 165)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| ***Revenue*** | | | | |
| Special Assessments | $ - | $ - | $ - | $ 3,778,100 |
| Other Revenue - Solid Waste | - | - | - | 147,000 |
| Transfer from ARPA | - | - | - | 105,000 |
| Use of Fund Balance | - | - | - | - |
| **Total Revenue** | **$ -** | **$ -** | **$ -** | **$ 4,030,100** |
| ***Expenditures*** | | | | |
| **Personal Services** | | | | |
| Regular Salaries And Wages | $ - | $ - | $ - | $ 92,135 |
| Overtime | - | - | - | 1,000 |
| FICA Taxes | - | - | - | 7,125 |
| 401 (A) Retirement | - | - | - | 11,640 |
| 457 Deferred Compensation | - | - | - | 1,250 |
| Health/Dental Insurance | - | - | - | 17,150 |
| Disability Insurance | - | - | - | 680 |
| Life Insurance | - | - | - | 190 |
| **Total Personal Services** | $ - | $ - | $ - | $ 131,170 |
| **Operating Expenditures** | | | | |
| Misc. Professional Services | $ - | $ - | $ - | $ 4,200 |
| Internal Admin Costs | - | - | - | 15,830 |
| Solid Waste Services | - | - | - | 3,783,600 |
| Assessment Commission & Fees | - | - | - | 79,700 |
| Other Current Charges-Misc. | - | - | - | 15,536 |
| Workers' Compensation | - | - | - | 64 |
| **Total Operating Expenditures** | $ - | $ - | $ - | $ 3,898,930 |
| **Total Solid Waste** | **$ -** | **$ -** | **$ -** | **$ 4,030,100** |
| **Change in Fund Balance** | **$ -** | **$ -** | **$ -** | **$ -** |
| **Fund Balance** | | | | |
| Beginning Balance | $ - | $ - | $ - | $ - |
| **Ending Balance** | **$ -** | **$ -** | **$ -** | **$ -** |

Note: In FY 2025 Solid Waste was moved from a General Fund Public Works Division to this Special Revenue Fund.

# Debt Service Fund



**City of North Lauderdale**
**Schedule of Revenue and Expenditures**
**Debt Service Fund (210)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| ***Revenue*** | | | | |
| Ad Valorem Taxes Current | $ - | $ - | $ - | $ - |
| Transfer In-General Fund for Debt Service | - | - | - | - |
| Use of Fund Balance or Net Position | - | - | - | - |
| **Total Revenue** | **$ -** | **$ -** | **$ -** | **$ -** |
| ***Expenditures*** | | | | |
| Principal | $ - | $ - | $ - | $ - |
| Interest | - | - | - | - |
| Bond Costs | - | - | - | - |
| **Total Expenditures** | **$ -** | **$ -** | **$ -** | **$ -** |
| **Change in Fund Balance** | **$ -** | **$ -** | **$ -** | **$ -** |
| **Fund Balance** | | | | |
| Beginning Balance | $ - | $ - | $ - | $ - |
| Ending Balance | **$ -** | **$ -** | **$ -** | **$ -** |

The City of North Lauderdale currently has no outstanding bonds.

All forms of bonded indebtedness must be approved by a super majority vote of the City Commission. General obligation bonds shall also require the majority vote approval of the electors.

The City has no legal debt limit.

# Capital Projects Fund



**City of North Lauderdale**
**Schedule of Revenue and Expenditures**
**Capital Projects Fund (311)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| ***Revenue*** | | | | |
| Transfer In-General Fund for Capital Projects | $ 437,472 | $ 10,738,676 | $ 2,125,000 | $ 715,000 |
| Interest Earnings | (59,027) | 511,452 | 60,000 | 60,000 |
| Miscellaneous Revenue | 375,713 | 40,248 | - | - |
| Federal Grant [1] | - | - | 270,000 | 288,000 |
| Use of Fund Balance | - | - | 8,394,479 | 2,896,800 |
| **Total Revenue** | **$ 754,158** | **$ 11,290,376** | **$ 10,849,479** | **$ 3,959,800** |
| ***Expenditures*** [2] | | | | |
| Parks & Recreation | $ 380,847 | $ 539,861 | $ 520,000 | $ 1,123,800 |
| Public Works | 1,119,384 | 2,978,051 | 10,269,479 | 2,836,000 |
| Contingency - Reserve for Future Capital Projects | - | - | 60,000 | - |
| **Total Expenditures** | **$ 1,500,231** | **$ 3,517,912** | **$ 10,849,479** | **$ 3,959,800** |
| **Change in Fund Balance** | **$ (746,073)** | **$ 7,772,464** | **$ (8,394,479)** | **$ (2,896,800)** |
| **Assigned Fund Balance** | | | | |
| Beginning Balance | $ 11,749,090 | $ 11,003,017 | $ 18,775,481 | $ 10,381,002 |
| Ending Balance | **$ 11,003,017** | **$ 18,775,481** | **$ 10,381,002** | **$ 7,484,202** |

[1] Fusco Park Project will not commence unless funding is received.

[2] Project Detail Included in Capital Improvement Program (CIP).

# Utilities Fund



**City of North Lauderdale**
**Utilities Fund**

**Mission**

To provide Citizens with a safe and reliable water supply, as well as collect and properly dispose of sewage and wastewater in accordance with all Federal, State and County regulations.

**Core Services**

Water Plant:

* Water Plant: Produce potable water for all City consumers. The water plant annually processes approximately one billion gallons of water that is routinely tested.
* Water Distribution: Maintain the system that delivers water throughout the City. This includes over 8,000 meters, 58 miles of water mainline, 700 fire hydrants, 7,000 water and force main valves and supports, and customer water accounts.
* Sewer Operations: Focus is to ensure the proper operation of the sewer and wastewater collection system, including maintaining 52 miles of gravity sewer mainline, 1,200 sewer manholes, and 28 sewer-pumping stations.

**Strategic Priorities and Performance Measures**

**Citywide Goal**: Provide outstanding services while maintaining public accountability and fiscal responsibility. Contribute to family orientated neighborhoods.

**Department Objectives:**

* Test the 700 hydrants in the City to ensure proper pressure for the fire ISO rating each year.
* Read water meters within an error factor of 1,000 gallons.
* Maintain the quality of water produced within comparable tolerances to levels established over a trailing five year period.
* Maintain certification levels for all operators by requiring completion of continuing education.
* Inspect all pumps and motors within the water treatment plant monthly.

| Performance Measure | FY 2022 Actual | FY 2023 Actual | FY 2024 Goal | FY 2025 Goal |
|---|---|---|---|---|
| Percent of hydrants tested to ensure proper pressure for the fire ISO rating. | 100% | 100% | 100% | 100% |
| Percent of water meters read within an error factor of 1,000 gallons. | 70% | 85% | 98% | 98% |
| Percent of maintenance of the quality of water produced within comparable tolerances to levels established over a trailing five year period. | 100% | 100% | 98% | 98% |
| Percent of operators that completed seven continuing education credits. | 100% | 100% | 100% | 100% |
| Percent of pumps and motors inspected within the water treatment plant. | 100% | 100% | 100% | 100% |

**City of North Lauderdale**
**Utilities Fund**

**Budget Expenses**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Personal Services | $ 950,517 | $ 1,035,742 | $ 1,592,715 | $ 1,591,435 |
| Operating Expenditures | 10,688,219 | 11,389,052 | 13,665,081 | 14,461,893 |
| Capital Expenditures | 15,398 | - | 11,980,000 | 21,248,625 |
| Debt Service | - | - | - | - |
| Transfers & Contingency | - | - | 200,000 | 200,000 |
| **Total** | **$ 11,654,134** | **$ 12,424,794** | **$ 27,437,796** | **$ 37,501,953** |



Utilities team works on meters.

**City of North Lauderdale**
**Schedule of Revenue and Expenses**
**Utilities Enterprise Fund (Fund 401)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| ***Revenue*** | | | | |
| Water Sales | $ 5,693,995 | $ 5,787,399 | $ 5,696,000 | $ 5,696,000 |
| Sale of Meters | 2,440 | 1,410 | 5,150 | 1,500 |
| Backflow Certification Fees | 5,693 | 5,285 | 5,000 | 5,000 |
| Utilities Late Fees | 392,535 | 376,837 | 200,000 | 275,000 |
| Utilities Turn Off Fees | 79,230 | 94,090 | 110,000 | 90,000 |
| Utilities Dishonored Payment Fees | 12,596 | 13,760 | 4,500 | 10,000 |
| Utilities Hook Up Fees | 16,740 | 9,865 | 15,000 | 10,000 |
| Utilities Miscellaneous | 637 | 179 | 3,000 | 1,000 |
| Sewer Sales | 6,968,297 | 7,122,561 | 7,149,900 | 7,149,900 |
| Impact Fees - Water | 37,534 | 10,724 | - | - |
| Impact Fees - Sewer | 65,962 | 21,476 | - | - |
| State Funding | - | - | - | 7,735,000 |
| Investment Earnings | (493,208) | 1,593,587 | 500,000 | 1,000,000 |
| Miscellaneous Revenue-Other | 33,150 | 13,390 | - | 5,000 |
| Use of Net Position | - | - | 13,749,246 | 15,523,553 |
| **Total Revenue** | **$ 12,815,601** | **$ 15,050,563** | **$ 27,437,796** | **$ 37,501,953** |
| ***Expenses*** | | | | |
| Water Plant | $ 2,495,359 | $ 3,015,793 | $ 10,133,207 | $ 15,820,164 |
| Water Distribution | 1,526,609 | 1,639,847 | 3,421,430 | 8,972,229 |
| Sewer Operations | 4,757,316 | 4,988,788 | 10,665,210 | 9,311,401 |
| Non-Departmental | 2,874,850 | 2,780,366 | 3,217,949 | 3,398,159 |
| **Total Expenses** | **$ 11,654,134** | **$ 12,424,794** | **$ 27,437,796** | **$ 37,501,953** |
| **Change in Net Position** | **$ 1,161,467** | **$ 2,625,769** | **$ (13,749,246)** | **$ (15,523,553)** |
| Net Position, Beginning | $ 51,960,859 | $ 53,122,326 | $ 55,748,095 | $ 41,998,849 |
| Net Position, Ending | **$ 53,122,326** | **$ 55,748,095** | **$ 41,998,849** | **$ 26,475,296** |
| **Net Position** | | | | |
| Net Investment in Capital Assets | $ 10,871,194 | $ 10,400,921 | $ 10,400,921 | $ 10,400,921 |
| Unrestricted | 42,251,132 | 45,347,174 | 31,597,928 | 16,074,375 |
| Total Net Position | **$ 53,122,326** | **$ 55,748,095** | **$ 41,998,849** | **$ 26,475,296** |

**City of North Lauderdale**
**Schedule of Expenses**
**Utilities Enterprise Fund (Fund 401)**
**Water Plant Division (3933)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Regular Salaries and Wages | $ 133,616 | $ 157,530 | $ 256,200 | $ 281,425 |
| FICA Taxes | 9,428 | 10,635 | 19,600 | 21,530 |
| 401 (A) Retirement | 18,571 | 19,687 | 35,870 | 39,400 |
| 457 Deferred Compensation | 739 | 956 | 1,250 | 1,250 |
| Health/Dental Insurance | 27,920 | 28,439 | 49,440 | 40,785 |
| Disability Insurance | 1,077 | 1,136 | 1,440 | 1,440 |
| Life Insurance | 301 | 301 | 320 | 320 |
| **Total Personal Services** | $ 191,652 | $ 218,684 | $ 364,120 | $ 386,150 |
| **Operating Expenses** | | | | |
| Architect and Engineering | $ - | $ 68,114 | $ 20,000 | $ 150,000 |
| US Water Works-Water Plant | 947,106 | 984,991 | 998,688 | 1,169,599 |
| Sludge Removal | 25,000 | 36,733 | 75,000 | 250,000 |
| Electricity | 220,961 | 253,453 | 230,000 | 260,000 |
| R&M-Grounds | 2,305 | 2,279 | 15,000 | 15,000 |
| R&M-Plant Operations | 265,676 | 190,560 | 760,000 | 500,000 |
| Other Current Charges - Misc. | 1,080 | 308 | - | 1,000 |
| Environmental Permits | 9,109 | 4,103 | 10,000 | 10,000 |
| Fuel-City Vehicles | 8,735 | 1,229 | 8,000 | 8,000 |
| Chemicals | 308,641 | 324,036 | 375,000 | 400,000 |
| Memberships/Professional Dues | 560 | 3,865 | 1,000 | 5,000 |
| Training and Seminars | 1,755 | 2,214 | 2,000 | 5,000 |
| Workers' Compensation | 2,440 | 2,740 | 1,559 | 3,975 |
| Vehicle Maintenance | 1,500 | 1,400 | 1,600 | 6,900 |
| Information Technology | 57,950 | 488,769 | 61,240 | 64,540 |
| Depreciation | 435,491 | 432,315 | 460,000 | 450,000 |
| **Total Operating Expenses** | $ 2,288,309 | $ 2,797,109 | $ 3,019,087 | $ 3,299,014 |
| **Capital Expenses** | | | | |
| Improvements O/T Buildings | $ - | $ - | $ 5,950,000 | $ 4,400,000 |
| Cap Improvement-Grants | $ - | $ - | $ - | $ 7,735,000 |
| Cap Outlay-Machinery/Equip | 15,398 | - | 800,000 | - |
| **Total Capital Expenses** | $ 15,398 | $ - | $ 6,750,000 | $ 12,135,000 |
| **Total Water Plant** | **$ 2,495,359** | **$ 3,015,793** | **$ 10,133,207** | **$ 15,820,164** |

**City of North Lauderdale**
**Schedule of Expenses**
**Utilities Enterprise Fund (Fund 401)**
**Water Distribution Division (3936)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Regular Salaries and Wages | $ 208,644 | $ 240,424 | $ 382,850 | $ 470,000 |
| Sick and Vacation Payout | (41,242) | 9,610 | - | - |
| Overtime | 48,934 | 76,152 | 40,000 | 60,000 |
| FICA Taxes | 19,209 | 22,648 | 32,350 | 40,550 |
| 401 (A) Retirement | 27,687 | 24,285 | 59,200 | 70,700 |
| 457 Deferred Compensation | 1,261 | 1,250 | 3,780 | 3,780 |
| Health/Dental Insurance | 35,644 | 35,740 | 101,190 | 79,550 |
| Disability Insurance | 1,798 | 1,358 | 3,000 | 3,000 |
| Life Insurance | 643 | 538 | 1,080 | 1,080 |
| **Total Personal Services** | $ 302,578 | $ 412,005 | $ 623,450 | $ 728,660 |
| **Operating Expenses** | | | | |
| Legal Services-Other Funds | $ - | $ - | $ 1,000 | $ 2,000 |
| Temporary Asssistance | - | - | - | 110,000 |
| Architect and Engineering | 34,408 | 72,016 | 40,000 | 100,000 |
| US Water Works-Water Plant | 748,630 | 778,575 | 786,790 | 800,000 |
| Travel and Per Diem | 378 | - | 1,500 | 1,500 |
| Communication Services | 9,982 | 16,802 | 5,000 | 12,000 |
| Electricity | 1,052 | 327 | 500 | 500 |
| Vehicle Lease Payments | 39,617 | 43,364 | 49,500 | 49,500 |
| R&M-Meters/Boxes | 1,381 | - | - | 30,000 |
| R&M-Heavy Equipment | 343 | - | 5,000 | 15,000 |
| R&M-Grounds | 1,082 | 1,358 | 5,000 | 5,000 |
| R&M-Wet Well/Sewer Mat | - | - | 5,000 | 5,000 |
| R&M-Hydrants /Water Distribution | 159,589 | 137,962 | 250,000 | 250,000 |
| General Printing & Binding | 331 | - | 500 | 500 |
| Other Current Charges - Misc. | 5,257 | 3,495 | 5,000 | 5,000 |
| Utility Location Services | 3,555 | 4,021 | 20,000 | 90,000 |
| General Office Supplies | 151 | 1,701 | 1,500 | 2,000 |
| Fuel-City Vehicles | 47,339 | 41,339 | 30,000 | 50,000 |
| Operating Equipment | 6,010 | 558 | 10,000 | 10,000 |
| Uniforms | 5,317 | 2,884 | 4,000 | 5,000 |
| Safety Equipment | 2,608 | 2,323 | 4,000 | 5,000 |
| Memberships/Professional Dues | 150 | 5,126 | 5,000 | 5,000 |
| Training and Seminars | - | 75 | 2,000 | 2,500 |
| Workers' Compensation | 3,110 | 3,850 | 4,030 | 8,244 |
| Vehicle Maintenance | 6,500 | 6,100 | 4,700 | 5,300 |
| Information Technology | 127,850 | 87,660 | 122,960 | 130,900 |
| Depreciation | 19,391 | 18,306 | 35,000 | 30,000 |
| **Total Operating Expenses** | $ 1,224,031 | $ 1,227,842 | $ 1,397,980 | $ 1,729,944 |
| **Capital Expenses** | | | | |
| Improvements O/T Buildings | $ - | $ - | $ 1,400,000 | $ 6,513,625 |
| Cap Outlay-Machinery/Equip | - | - | - | - |
| **Total Capital Expenses** | $ - | $ - | $ 1,400,000 | $ 6,513,625 |
| **Total Water Distribution** | **$ 1,526,609** | **$ 1,639,847** | **$ 3,421,430** | **$ 8,972,229** |

**City of North Lauderdale**
**Schedule of Expenses**
**Utilities Enterprise Fund (Fund 401)**
**Sewer Operations Division (3939)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Regular Salaries and Wages | $ 180,457 | $ 166,529 | $ 267,350 | $ 173,870 |
| Overtime | 19,100 | 33,400 | 30,000 | 35,000 |
| FICA Taxes | 14,475 | 13,923 | 22,750 | 15,980 |
| 401 (A) Retirement | 24,191 | 21,247 | 41,630 | 29,250 |
| 457 Deferred Compensation | - | - | 2,000 | 2,000 |
| Health/Dental Insurance | 61,812 | 46,940 | 78,065 | 57,175 |
| Disability Insurance | 1,353 | 1,439 | 2,400 | 2,400 |
| Life Insurance | 583 | 538 | 950 | 950 |
| **Total Personal Services** | $ 301,971 | $ 284,016 | $ 445,145 | $ 316,625 |
| **Operating Expenses** | | | | |
| Architect and Engineering | $ 29,652 | $ 9,452 | $ 50,000 | $ 50,000 |
| Travel and Per Diem | - | 1,075 | 1,000 | 2,000 |
| Electricity | 96,975 | 110,564 | 110,000 | 120,000 |
| Bwd Cty Large User Charges | 3,029,111 | 3,880,996 | 3,750,000 | 3,900,000 |
| R&M-Equipment | 8,847 | 33,000 | 10,000 | 40,000 |
| R&M-Grounds | 50 | - | 2,000 | 2,000 |
| R&M-Lift Stations | 1,083,090 | 479,480 | 1,950,000 | 1,450,000 |
| R&M-Sewer Rehab | 17,916 | 2,395 | 300,000 | 400,000 |
| R&M-Wet Well | 3,575 | 1,357 | - | 200,000 |
| General Printing & Binding | - | - | 500 | 500 |
| Other Current Charges - Misc. | 82 | 922 | 2,000 | 3,000 |
| Operating Equipment | 1,348 | 4,130 | 10,000 | 15,000 |
| Uniforms | 2,566 | 2,853 | 5,000 | 5,000 |
| Training and Seminars | - | - | 1,000 | 5,000 |
| Workers' Compensation | 2,960 | 3,100 | 3,125 | 2,656 |
| Vehicle Maintenance | 3,600 | 3,400 | 4,700 | 6,900 |
| Information Technology | 27,970 | 21,920 | 30,740 | 32,720 |
| Depreciation | 147,603 | 150,128 | 160,000 | 160,000 |
| **Total Operating Expenses** | $ 4,455,345 | $ 4,704,772 | $ 6,390,065 | $ 6,394,776 |
| **Capital Expenses** | | | | |
| Improvements O/T Buildings | $ - | $ - | $ 3,700,000 | $ 2,600,000 |
| Cap Outlay-Machinery/Equip | - | - | 130,000 | - |
| **Total Capital Expenses** | $ - | $ - | $ 3,830,000 | $ 2,600,000 |
| **Total Sewer Operations** | **$ 4,757,316** | **$ 4,988,788** | **$ 10,665,210** | **$ 9,311,401** |

**City of North Lauderdale**
**Schedule of Expenses**
**Utilities Enterprise Fund (Fund 401)**
**Non-Departmental Division (3999)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Personal Services** | | | | |
| Other Benefits - OPEB | $ 154,316 | $ 121,037 | $ 160,000 | $ 160,000 |
| **Total Personal Services** | $ 154,316 | $ 121,037 | $ 160,000 | $ 160,000 |
| **Operating Expenses** | | | | |
| Internal Admin Costs | $ 1,034,200 | $ 939,100 | $ 1,077,989 | $ 1,126,499 |
| Other Misc. | - | 3,500 | 30,000 | 60,000 |
| Credit/Debit Card Fees | 155,064 | 177,969 | 210,000 | 210,000 |
| Payment In Lieu of Taxes | 194,570 | 194,570 | 194,570 | 194,570 |
| Privilege-Franchise Fee-Wtr | 569,600 | 569,600 | 569,600 | 569,600 |
| Privilege-Franchise Fee-Swr | 715,000 | 714,990 | 714,990 | 714,990 |
| Insurance | 52,100 | 59,600 | 60,800 | 162,500 |
| **Total Operating Expenses** | $ 2,720,534 | $ 2,659,329 | $ 2,857,949 | $ 3,038,159 |
| **Transfers & Contingency** | | | | |
| Contingency -W&S | $ - | $ - | $ 200,000 | $ 200,000 |
| **Total Transfers & Contingency** | $ - | $ - | $ 200,000 | $ 200,000 |
| **Total Non-Departmental** | **$ 2,874,850** | **$ 2,780,366** | **$ 3,217,949** | **$ 3,398,159** |
| **Total Utilities** | **$ 11,654,134** | **$ 12,424,794** | **$ 27,437,796** | **$ 37,501,953** |

# Stormwater Management Fund



**City of North Lauderdale**
**Stormwater Management Fund**

**Mission**

To provide stormwater management services and the availability and use of facilities and improvements to properly and safely detain, retain, convey, and treat stormwater.

**Core Services**

* Maintenance of the City's right-of-way and stormwater drainage system.
* Work with the County to establish programs that conform to the guidelines set forth in the National Pollution Discharge Elimination Systems permit.
* Ensure contaminants are prevented from infiltrating into the City's canals and lakes from streets, rights-of-way and swales.
* Upkeep and modifications needed to existing headwall systems to maintain the drainage system's operating efficiency.

**Strategic Priorities and Performance Measures**

**Citywide Goal**: Provide outstanding services while maintaining public accountability and fiscal responsibility. Contribute to family orientated neighborhoods.

**Department Objectives:**

* Inspect all 1,250 catch basins within the City on an annual basis.

| Performance Measure | FY 2022 Actual | FY 2023 Actual | FY 2024 Goal | FY 2025 Goal |
|---|---|---|---|---|
| Percent of catch basins inspected during the year. | 100% | 98% | 100% | 100% |

**Budget Expenses**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Personal Services | $ 267,523 | $ 288,393 | $ 385,890 | $ 368,235 |
| Operating Expenditures | 291,089 | 295,899 | 943,548 | 2,452,219 |
| Capital Expenditures | 424,062 | - | 3,100,000 | 14,522,608 |
| **Total** | **$ 982,674** | **$ 584,292** | **$ 4,429,438** | **$ 17,343,062** |



EXISTING TWIN 60-INCH CMP CULVERT
HEADWALL (NORTH SIDE OF KIMBERLY BLVD)

**City of North Lauderdale**
**Schedule of Revenue and Expenses**
**Stormwater Management Enterprise Fund (Fund 411)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| ***Revenue*** | | | | |
| Stormwater Assessments | $ 1,115,002 | $ 1,108,150 | $ 1,533,900 | $ 1,917,300 |
| Stormwater Revenue-Other | 32,139 | 31,575 | 31,800 | 31,800 |
| Investment Earnings | (40,273) | 114,885 | 10,000 | 60,000 |
| Federal Grant | - | - | - | 3,285,000 |
| State Grant | - | - | 550,000 | 4,929,780 |
| State Appropriations | - | - | 950,000 | 528,690 |
| Miscellaneous Revenue | 2,929 | - | - | - |
| Transfer from General Fund | | | | 1,000,000 |
| Use of Fund Balance or Net Position | - | - | 1,353,738 | 5,590,492 |
| **Total Revenue** | **$ 1,109,797** | **$ 1,254,610** | **$ 4,429,438** | **$ 17,343,062** |
| ***Expenses*** | | | | |
| **Personal Services** | | | | |
| Regular Salaries and Wages | $ 192,975 | $ 202,249 | $ 267,350 | $ 264,570 |
| Sick and Vacation Payout | (11,414) | 14,444 | - | - |
| Overtime | - | - | 5,000 | 5,000 |
| FICA Taxes | 13,865 | 13,963 | 20,840 | 20,625 |
| 401 (A) Retirement | 26,202 | 21,930 | 38,130 | 37,740 |
| 457 Deferred Compensation | 1,052 | 1,104 | 2,500 | 2,500 |
| Health/Dental Insurance | 42,796 | 32,733 | 49,670 | 35,400 |
| Disability Insurance | 1,452 | 1,473 | 1,680 | 1,680 |
| Life Insurance | 595 | 497 | 720 | 720 |
| **Total Personal Services** | $ 267,523 | $ 288,393 | $ 385,890 | $ 368,235 |
| **Operating Expenses** | | | | |
| Misc Consulting Services | $ - | $ 16,440 | $ 75,000 | $ - |
| Legal Services | 1,449 | 1,199 | - | - |
| Architect and Engineering | 39,450 | 18,142 | 45,000 | 50,000 |
| Internal Admin Costs | 117,100 | 118,700 | 180,421 | 188,540 |
| External Admin Costs | 5,527 | 5,529 | 6,000 | 6,000 |
| Street Sweeping | 13,673 | 25,240 | 30,000 | 30,000 |
| Storm Drain Maintenance | 17,527 | - | - | - |
| Assessment Commission | 1,227 | 1,219 | 2,000 | 2,000 |
| R&M-Equipment | 3,225 | 36 | - | 5,000 |
| R&M-Misc. | 19,286 | 19,492 | 500,000 | 50,000 |
| R&M-Grant | - | - | - | 2,000,000 |
| Other Current Charges - Misc | - | 375 | 1,000 | 1,000 |
| Payment In Lieu of Taxes | 22,100 | 22,100 | 22,100 | 22,100 |
| Environmental Permits | 1,404 | 21,931 | 14,000 | 18,000 |
| General Office Supplies | 189 | - | 500 | 500 |
| Fuel-City Vehicles | 2,701 | 1,973 | 2,000 | 2,000 |
| Operating Equipment | - | 1,187 | - | 5,000 |
| Uniforms | - | - | - | 1,000 |
| Membership/Professional Dues | 800 | - | 1,000 | 1,500 |
| Workers' Compensation | 4,380 | 4,720 | 3,127 | 10,779 |
| Insurance | 1,600 | 1,600 | 1,400 | 8,800 |
| Depreciation | 39,451 | 36,005 | 60,000 | 50,000 |
| **Total Operating Expenses** | $ 291,089 | $ 295,899 | $ 943,548 | $ 2,452,219 |

**City of North Lauderdale**
**Schedule of Revenue and Expenses**
**Stormwater Management Enterprise Fund (Fund 411)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Capital Expenses** | | | | |
| Capital Improvements O/T Buildings | $ 424,062 | $ - | $ 800,000 | $ 750,000 |
| Infrastructure BC 00008 (Surtax) | - | - | 800,000 | 4,979,138 |
| Capital Imp O/T Buildings-Grant C14 Pump Station | - | - | 1,000,000 | 6,714,780 |
| Capital Imp O/T Buildings-Grant Backflow Valve | - | - | 500,000 | 528,690 |
| Capital Imp O/T Buildings-Grant Tam Oshanter | - | - | - | 1,000,000 |
| Capital Outlay-Machinery/Equip | - | - | - | 550,000 |
| **Total Capital Expenses** | $ 424,062 | $ - | $ 3,100,000 | $ 14,522,608 |
| **Transfers & Contingency** | | | | |
| Contingency-Stormwater | $ - | $ - | $ - | $ - |
| **Total Transfers & Contingency** | $ - | $ - | $ - | $ - |
| **Total Stormwater Maintenance** | **$ 982,674** | **$ 584,292** | **$ 4,429,438** | **$ 17,343,062** |
| **Change in Net Position** | **$ 127,123** | **$ 670,318** | **$ (1,353,738)** | **$ (5,590,492)** |
| Net Position, Beginning | $ 3,453,134 | $ 3,580,257 | $ 4,250,575 | $ 2,896,837 |
| Net Position, Ending | **$ 3,580,257** | **$ 4,250,575** | **$ 2,896,837** | **$ (2,693,655)** |
| Net Position | | | | |
| Net Investment in Capital Assets | $ 372,416 | $ 459,612 | $ 459,612 | $ 459,612 |
| Unrestricted | 3,207,841 | 3,790,963 | 2,437,225 | (3,153,267) |
| Total Net Position | **$ 3,580,257** | **$ 4,250,575** | **$ 2,896,837** | **$ (2,693,655)** |

*** Stormwater Fund Shortfall to be Covered with Interfund Loan from the General Fund.**

| **Stormwater Maintenance Assessment** | | **FY 2025** |
|---|---|---|
| Assessable Number of Units | | 15,977.71 |
| Assessment Rate | $ | 125.00 |
| Gross Assessments | $ | 1,997,214 |
| Less 4% Discount | | 4% |
| **Assessments Revenue (net)** | **$** | **1,917,300** |

# Vehicle Maintenance Fund



**City of North Lauderdale**
**Vehicle Maintenance Fund**

**Mission**

To maintain the City's vehicle fleet and heavy and light equipment, in accordance with all manufacturer specifications, thus ensuring the safety of the City's employees and residents.

**Core Services**

* Monitor vehicle maintenance contract that is currently outsourced to a neighboring city.
* Ensure preventative maintenance is conducted.

**Strategic Priorities and Performance Measures ***

**Citywide Goal**: Provide outstanding services while maintaining public accountability and fiscal responsibility.
Enhance safety through the provision of Police and Fire/Rescue services.

**Department Objectives:**

* Ensure preventative maintenance is scheduled for vehicles throughout each year

| Performance Measure | FY 2022 Actual | FY 2023 Actual | FY 2024 Goal | FY 2025 Goal |
|---|---|---|---|---|
| Percent of scheduled preventative maintenance performed during the year. | 100% | 100% | 100% | 100% |

* Administered by Public Works.

**Budget Expenses**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Operating Expenses | $ 143,625 | $ 160,909 | $ 173,650 | $ 204,500 |
| **Total** | **$ 143,625** | **$ 160,909** | **$ 173,650** | **$ 204,500** |



**City of North Lauderdale**
**Schedule of Revenue and Expenses**
**Vehicle Maintenance Internal Service Fund (Fund 501)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| ***Revenue*** | | | | |
| Interest Earnings | $ 9,460 | $ 56,032 | $ 8,000 | $ 40,000 |
| Charges for Services | 73,700 | 70,400 | 70,300 | 84,300 |
| Use of Fund Balance | - | - | 95,350 | 80,200 |
| **Total Revenue** | **$ 83,160** | **$ 126,432** | **$ 173,650** | **$ 204,500** |
| ***Expenses*** | | | | |
| **Operating Expenses** | | | | |
| Garage - Service Contract | $ 14,058 | $ 14,094 | $ 25,000 | $ 25,000 |
| Electricity | 1,440 | 2,761 | 1,500 | 1,500 |
| Vehicle Repairs | 15 | 1,883 | 10,000 | 15,000 |
| Other Current Charges-Misc. | 10,284 | 9,774 | 15,000 | 15,000 |
| Car Wash | 263 | 20 | 3,000 | 3,000 |
| Vehicle Parts | 31,565 | 46,077 | 38,000 | 40,000 |
| Insurance | 86,000 | 86,300 | 81,150 | 105,000 |
| **Total Operating Expenses** | $ 143,625 | $ 160,909 | $ 173,650 | $ 204,500 |
| **Total Expenses** | **$ 143,625** | **$ 160,909** | **$ 173,650** | **$ 204,500** |
| **Change in Net Position** | **$ (60,465)** | **$ (34,477)** | **$ (95,350)** | **$ (80,200)** |
| Net Position, Beginning | $ 1,465,789 | $ 1,405,324 | $ 1,370,847 | $ 1,275,497 |
| Net Position, Ending | **$ 1,405,324** | **$ 1,370,847** | **$ 1,275,497** | **$ 1,195,297** |
| Net Position | | | | |
| Unrestricted | $ 1,405,324 | $ 1,370,847 | $ 1,275,497 | $ 1,195,297 |
| Total Net Position | **$ 1,405,324** | **$ 1,370,847** | **$ 1,275,497** | **$ 1,195,297** |

**City of North Lauderdale**
**Schedule of Fees Assessed to Departments**
**Vehicle Maintenance Internal Service Fund (Fund 501)**

| | Units of Service | Leased | Total | | Vehicle Charge FY 2024 |
|---|---|---|---|---|---|
| **General Fund (001):** | | | | | |
| City Manager (0501) | 0 | 1 | 1 | | 800 |
| Public Works | | | | | |
| Building Maintenance (3941) | 3 | 5 | 8 | | 10,100 |
| Grounds Maintenance (3944) | 1 | 6 | 7 | | 7,000 |
| Canal Maintenance (3947) | 2 | 1 | 3 | | 4,900 |
| Solid Waste (3948) | 0 | 0 | 0 | | - |
| Parks (7071) | 2 | 11 | 13 | | 13,200 |
| Recreation (7072) | 8 | 1 | 9 | | 16,900 |
| Community Development (3005) | 0 | 0 | 0 | | - |
| Code (3020) | 0 | 7 | 7 | | 5,800 |
| **Total General Fund (001):** | **16** | **32** | **48** | **$** | **58,700** |
| **Streets Maintenance Fund (111):** | | | | | |
| Street Maintenance (3946) | 2 | 2 | 4 | | 5,700 |
| **IT Fund (530):** | | | | | |
| Street Maintenance (3946) | 0 | 1 | 1 | | 800 |
| **Utilities Fund (401):** | | | | | |
| Administration (3933) | 3 | 1 | 4 | | 6,900 |
| Water Distribution (3936) | 1 | 4 | 5 | | 5,300 |
| Sewer Operations (3939) | 3 | 1 | 4 | | 6,900 |
| **Total Utilities Fund (401):** | **7** | **6** | **13** | **$** | **19,100** |
| **Total of All Funds** | **25** | **41** | **66** | **$** | **84,300** |

| **Allocation Summary:** | Vehicle Charge |
|---|---|
| General Fund | 64% |
| Street Maintnence Fund | 8% |
| Information Technology Fund | 0% |
| Utilities Fund | 28% |
| | 100% |

# Information Technology Fund



**City of North Lauderdale**
**Information Technology Fund**

**Mission**

Provide Executive Administration with efficient and scalable technical guidance, effective business planning, timely execution of selected technologies that meet City business goals and provide a high standard of service to all members of the City of North Lauderdale.

**Core Services**

* Advise Executive Administration on strategic technologies for business use.
* Utilize project management skills to complete planned projects in a timely manner.
* Provide high availability of critical systems.
* Provide innovative systems that meet compliance with local, state and federal laws.
* Provide excellent support to all end users of the City's computer system.
* Offer mobile and remote access solutions.
* Manage the technical and operation of the VoIP telephone system.
* Maintain and support a variety of department-specific computer applications.
* Manage and maintain the data and voice network infrastructure that links the City's departments and residents.
* Provide City GIS services to internal and external customers.

**Strategic Priorities and Performance Measures**

**Citywide Goal**: Enhance transparency with effective communication.

**Department Objectives:**

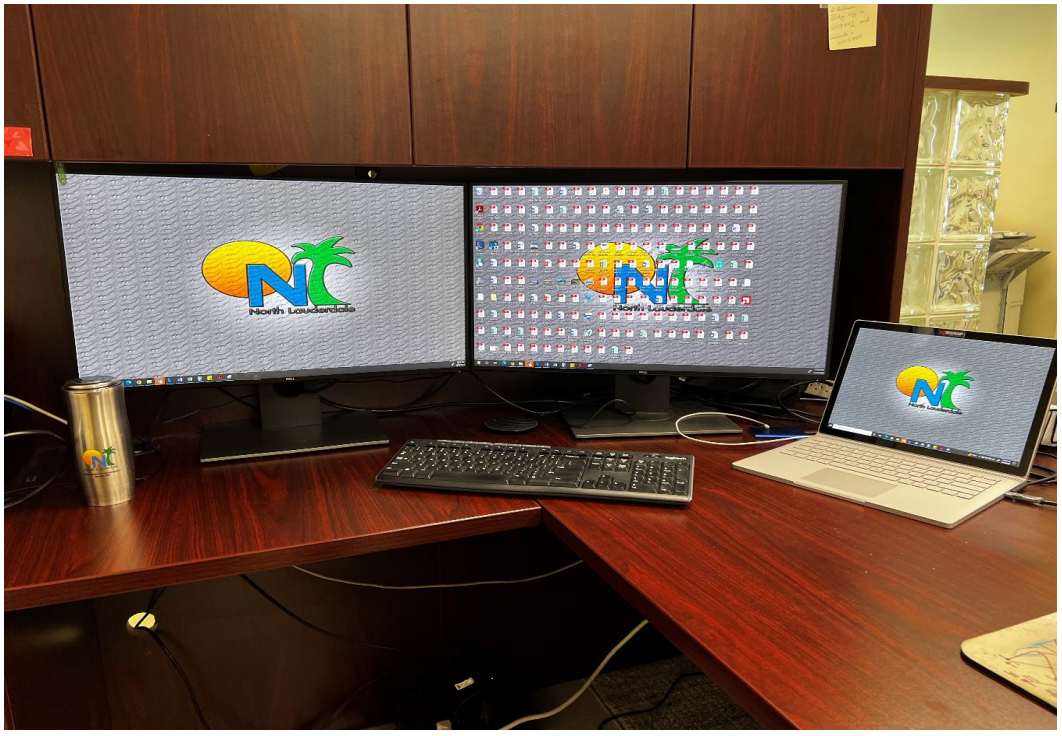
* Maintain the City's website and virtual private network remote processing to allow 24/7 access and use by residents and employees.
* Perform a minimum of 20 daily and eight full system back-ups.
* Respond to emergency requests for rectifying system failures within one hour.
* Convert a minimum of one form per year to online/fillable forms for website.

| Performance Measure | FY 2022 Actual | FY 2023 Actual | FY 2024 Goal | FY 2025 Goal |
|---|---|---|---|---|
| Percent of time the City's website and virtual private network remote processing is accessible. | 99% | 99% | 99% | 99% |
| Percent of time 20 daily and eight full system back-ups are performed. | 100% | 98% | 100% | 100% |
| Percent of time emergency tickets for rectifying system requests are responded to within one hour. | 99% | 99% | 99% | 99% |
| Number of forms converted to online/fillable forms. | 3 | 3 | 5 | 5 |

**City of North Lauderdale**
**Information Technology Fund**

**Budget Expenses**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| Personal Services | $ 516,377 | $ 603,562 | $ 717,890 | $ 755,775 |
| Operating Expenditures | 835,320 | 882,160 | 1,006,615 | 1,138,948 |
| Capital Expenditures | - | 8,640 | 470,000 | 235,000 |
| Transfers & Contingency | - | - | 60,000 | 60,000 |
| **Total** | **$ 1,351,697** | **$ 1,494,362** | **$ 2,254,505** | **$ 2,189,723** |

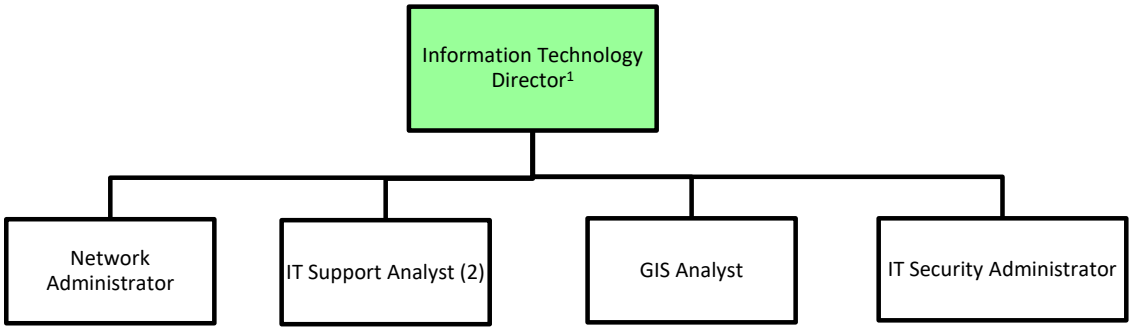


A sample desktop computer work station for City employees.

**City of North Lauderdale**
**Personnel Summary**
**Information Technology Department**

| Personnel | FY 2023 Amended Budget | FY 2024 Amended Budget | FY 2025 Budget |
|---|---|---|---|
| Information Technology Director [1] | 1 | 1 | 1 |
| System Administrator | 1 | - | - |
| Network Administrator | 1 | 1 | 1 |
| IT Support Analyst | 1 | 2 | 2 |
| GIS Analyst | 1 | 1 | 1 |
| IT Security Administrator | - | 1 | 1 |
| **Total Information Technology** | **5** | **6** | **6** |

[1] Chief Information Technology Officer reclassed to Information Technology Director for FY2024.



**City of North Lauderdale**
**Schedule of Revenue and Expenses**
**Information Technology Internal Service Fund (Fund 530)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| ***Revenue*** | | | | |
| Charges for Services | $ 1,578,190 | $ 1,799,519 | $ 1,854,450 | $ 2,049,800 |
| Interest Earnings | 18,226 | 115,900 | 10,020 | 39,923 |
| Miscellaneous Revenue | - | 14,247 | - | - |
| Use of Fund Balance or Net Position | - | - | 390,035 | 100,000 |
| **Total Revenue** | **$ 1,596,416** | **$ 1,929,666** | **$ 2,254,505** | **$ 2,189,723** |
| ***Expenses*** | | | | |
| **Personal Services** | | | | |
| Regular Salaries And Wages | $ 328,002 | $ 401,280 | $ 473,215 | $ 525,510 |
| Sick and Vacation Payout | 18,638 | 39,275 | - | - |
| Car Allowance | 692 | - | - | - |
| Overtime | 12,256 | 8,510 | 11,000 | 11,000 |
| Tuition Assistance | 2,734 | 4,101 | 24,000 | 10,000 |
| FICA Taxes | 25,604 | 29,066 | 37,100 | 41,050 |
| 401 (A) Retirement | 45,517 | 46,754 | 67,790 | 75,120 |
| 457 Deferred Compensation | 5,521 | 3,501 | 5,750 | 5,750 |
| Health/Dental Insurance | 73,488 | 67,373 | 94,790 | 83,100 |
| Disability Insurance | 3,028 | 2,910 | 3,300 | 3,300 |
| Life Insurance | 897 | 792 | 945 | 945 |
| **Total Personal Services** | $ 516,377 | $ 603,562 | $ 717,890 | $ 755,775 |
| **Operating Expenses** | | | | |
| System Consulting | $ 31,183 | $ 51,115 | $ 90,000 | $ 110,000 |
| Travel And Per Diem | 1,928 | - | 2,000 | 3,000 |
| Communication Services | 87,130 | 72,896 | 120,000 | 150,000 |
| Communication-Internet | - | - | - | - |
| Vehicle Lease Payments | 2,889 | 8,690 | 6,500 | 9,270 |
| R&M-Computer Software | 281,992 | 331,226 | 290,000 | 330,000 |
| R&M-Server Maintenance | 4,465 | - | 4,000 | 4,000 |
| R&M-Munis Software Maint | 154,748 | 166,979 | 190,000 | 230,000 |
| R&M-Misc Other | - | 1,585 | 8,000 | 6,000 |
| Other Current Charges-Misc | 479 | 265 | 5,000 | 4,000 |
| General Office Supplies | 2,460 | 5,392 | 4,000 | 5,000 |
| Computer Software- Not Capital | 57,744 | 62,225 | 60,000 | 65,000 |
| Fuel-City Vehicles | 1,232 | 2,303 | 4,000 | 4,000 |
| Computer Hardware- Not Capital | 109,598 | 83,107 | 65,000 | 80,000 |
| Memberships/Professional Dues | 200 | 200 | 3,500 | 3,500 |
| Training And Seminars | 11,795 | 5,995 | 25,000 | 25,000 |
| Workers' Compensation | 2,470 | 3,890 | 315 | 578 |
| Vehicle Maintenance | - | 600 | 800 | 800 |
| Insurance | 3,200 | 3,500 | 3,500 | 8,800 |
| Depreciation | 81,807 | 82,192 | 125,000 | 100,000 |
| **Total Operating Expenses** | $ 835,320 | $ 882,160 | $ 1,006,615 | $ 1,138,948 |

**City of North Lauderdale**
**Schedule of Revenue and Expenses**
**Information Technology Internal Service Fund (Fund 530)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| **Capital Expenses** | | | | |
| Capital Outlay- Hardware | $ - | $ - | $ 300,000 | $ 160,000 |
| Capital Outlay- Software | - | 8,640 | 170,000 | 75,000 |
| **Total Capital Expenses** | $ - | $ 8,640 | $ 470,000 | $ 235,000 |
| **Transfers & Contingency** | | | | |
| Contingency | $ - | $ - | $ 60,000 | $ 60,000 |
| **Total Transfers & Contingency** | $ - | $ - | $ 60,000 | $ 60,000 |
| **Total Expenses** | **$ 1,351,697** | **$ 1,494,362** | **$ 2,254,505** | **$ 2,189,723** |
| **Change in Net Position** | **$ 244,719** | **$ 435,304** | **$ (390,035)** | **$ (100,000)** |
| Net Position, Beginning | $ 2,749,833 | $ 2,994,552 | $ 3,429,856 | $ 3,039,821 |
| Net Position, Ending | **$ 2,994,552** | **$ 3,429,856** | **$ 3,039,821** | **$ 2,939,821** |
| Net Position | | | | |
| Net Investment in Capital Assets | $ 749,920 | $ 749,920 | $ 749,920 | $ 749,920 |
| Unrestricted | 2,244,632 | 2,679,936 | 2,289,901 | 2,189,901 |
| Total Net Position | **$ 2,994,552** | **$ 3,429,856** | **$ 3,039,821** | **$ 2,939,821** |

**City of North Lauderdale**
**Schedule of Fees Assessed to Departments**
**Information Technology Internal Service Fund (Fund 530)**

| | Units of Service | | IT Charge FY 2025 |
|---|---|---|---|
| **General Fund (001):** | | | |
| City Commission (0101) | 25 | $ | 272,700 |
| City Manager (0501) | 3 | $ | 32,720 |
| City Clerk (1801) | 4 | $ | 43,630 |
| Human Resources (0601) | 6 | $ | 65,450 |
| Finance (0906) | 10 | $ | 109,080 |
| Public Works | | | |
| Building Maintenance/Administration (3941) | 23 | $ | 250,880 |
| Parks and Recreation | | | |
| Parks (7071) | 15 | $ | 163,620 |
| Recreation (7072) | 7 | $ | 76,360 |
| Aquatics (7074) | 2 | $ | 21,820 |
| Community Development (3005) | 27 | $ | 294,520 |
| Code (3020) | 9 | $ | 98,170 |
| **Total General Fund (001):** | **131** | **$** | **1,428,950** |
| **Street Maintenance Fund (111):** | **2** | **$** | **21,820** |
| **Fire/Rescue Fund (115):** | **34** | **$** | **370,870** |
| **Utilities Fund (401):** | | | |
| Administration (3933) | 5 | $ | 64,540 |
| Water Distribution/ Billing (3936) | 12 | $ | 130,900 |
| Sewer Operations (3939) | 3 | $ | 32,720 |
| **Total Utilities Fund (401):** | **20** | **$** | **228,160** |
| **Total All Funds** | **187** | **$** | **2,049,800** |
| **Total Allocation** | | **$** | **2,049,800** |

# Insurance Fund



**City of North Lauderdale**
**Schedule of Revenue and Expenses**
**Insurance Internal Service Fund (Fund 550)**

| | FY 2022 Actual | FY 2023 Actual | FY 2024 Budget | FY 2025 Budget |
|---|---|---|---|---|
| ***Revenue*** | | | | |
| Interest Earnings | $ (39,338) | $ 170,640 | $ 50,000 | $ 75,000 |
| Insurance Proceeds-Not City Reimburse | - | 18,971 | - | - |
| Charges for Services-Workers Compensation | 120,290 | 140,230 | 166,800 | 297,341 |
| Charges for Services-General Insurance | 493,200 | 533,700 | 545,350 | 1,138,000 |
| Use of Fund Balance | - | - | 696,650 | 327,659 |
| **Total Revenue** | **$ 574,152** | **$ 863,541** | **$ 1,458,800** | **$ 1,838,000** |
| ***Expenses*** | | | | |
| **Operating Expenses** | | | | |
| Legal Srvs-Outside Counsel | $ 75 | $ - | $ 4,000 | $ 4,000 |
| General Liability | 166,388 | 191,842 | 210,000 | 271,000 |
| Automotive Insurance | 76,311 | 73,946 | 85,000 | 105,000 |
| Property Insurance | 281,771 | 305,701 | 650,000 | 765,000 |
| Other Insurance | 1,823 | 6,030 | 12,000 | 12,000 |
| Workers Compensation Exp | 338,886 | 300,031 | 316,800 | 450,000 |
| SIR Liability | 25,633 | 78,679 | - | - |
| Other Claims | 2,450 | (700) | 50,000 | 100,000 |
| Accident Prevention | - | - | 6,000 | 6,000 |
| **Total Operating Expenses** | $ 893,337 | $ 955,529 | $ 1,333,800 | $ 1,713,000 |
| **Transfers & Contingency** | | | | |
| Contingency | $ - | $ - | $ 125,000 | $ 125,000 |
| **Total Transfers & Contingency** | $ - | $ - | $ 125,000 | $ 125,000 |
| **Total Expenses** | **$ 893,337** | **$ 955,529** | **$ 1,458,800** | **$ 1,838,000** |
| **Change in Net Position** | **$ (319,185)** | **$ (91,988)** | **$ (696,650)** | **$ (327,659)** |
| Net Position, Beginning | $ 4,218,293 | $ 3,899,108 | $ 3,807,120 | $ 3,110,470 |
| Net Position, Ending | **$ 3,899,108** | **$ 3,807,120** | **$ 3,110,470** | **$ 2,782,811** |
| Net Position | | | | |
| Unrestricted | $ 3,899,108 | $ 3,807,120 | $ 3,110,470 | $ 2,782,811 |
| Total Net Position | **$ 3,899,108** | **$ 3,807,120** | **$ 3,110,470** | **$ 2,782,811** |

**City of North Lauderdale**
**Schedule of Fees Assessed to Departments**
**Insurance Internal Service Fund (Fund 550)**

| | Workers' Comp | General Liability | Automobile | Property | Other Insurance | Total FY 2025 |
|---|---|---|---|---|---|---|
| ***General Fund (001):*** | | | | | | |
| City Commission *(0101)* | $ 3,183 | $ - | $ - | $ - | $ - | $ 3,183 |
| City Manager (0501) | 415 | - | - | - | - | 415 |
| Human Resources (0601) | 340 | - | - | - | - | 340 |
| Finance (0906) | 924 | - | - | - | - | 924 |
| City Clerk *(1801)* | 229 | - | - | - | - | 229 |
| Community Development *(3005)* | 934 | - | - | - | - | 934 |
| Code *(3020)* | 10,854 | - | - | - | - | 10,854 |
| Building Maintenance *(3941)* | 11,476 | - | - | - | - | 11,476 |
| Grounds Maintenance *(3944)* | 20,020 | - | - | - | - | 20,020 |
| Canal Maintenance *(3947)* | 16,971 | - | - | - | - | 16,971 |
| Parks *(7071)* | 30,292 | - | - | - | - | 30,292 |
| Recreation *(7072)* | 31,299 | - | - | - | - | 31,299 |
| Non-departmental *(9899)* | - | 271,000 | - | 294,400 | 68,400 | 633,800 |
| *Total General Fund (001):* | $ 126,937 | $ 271,000 | $ - | $ 294,400 | $ 68,400 | $ 760,737 |
| ***Street Maintenance Fund (111):*** | | | | | | |
| Street Maintenance *(3946)* | $ 12,203 | $ - | $ - | $ 6,400 | $ 2,400 | $ 21,003 |
| *Total Street Maintenance Fund (111):* | $ 12,203 | $ - | $ - | $ 6,400 | $ 2,400 | $ 21,003 |
| ***Fire/Rescue Fund (115):*** | | | | | | |
| Administrative *(2001)* | $ 7,248 | $ - | $ - | $ - | $ - | $ 7,248 |
| Operating *(2025)* | 124,657 | - | - | - | - | 124,657 |
| Non-departmental *(9999)* | - | - | - | 192,000 | 18,300 | 210,300 |
| *Total Fire/Rescue Fund (115):* | $ 131,905 | $ - | $ - | $ 192,000 | $ 18,300 | $ 342,205 |
| ***Solid Waste Fund (165):*** | | | | | | |
| Street Maintenance *(3946)* | $ 64 | $ - | $ - | $ - | $ - | $ 64 |
| *Total Solid Waste Fund (165):* | $ 64 | $ - | $ - | $ - | $ - | $ 64 |
| ***Utilities Fund (401):*** | | | | | | |
| Administration *(3933)* | $ 3,975 | $ - | $ - | $ - | $ - | $ 3,975 |
| Water Distribution *(3936)* | 8,244 | - | - | - | - | 8,244 |
| Sewer Operations *(3939)* | 2,656 | - | - | - | - | 2,656 |
| Non-departmental *(3999)* | - | - | - | 134,400 | 28,100 | 162,500 |
| *Total Utilities Fund (401):* | $ 14,875 | $ - | $ - | $ 134,400 | $ 28,100 | $ 177,375 |
| ***Stormwater Management Fund (411):*** | $ 10,779 | $ - | $ - | $ 6,400 | $ 2,400 | $ 19,579 |
| ***Vehicle Maintenance Fund (501):*** | $ - | $ - | $ 105,000 | $ - | $ - | $ 105,000 |
| ***Information Technology Fund (530):*** | $ 578 | $ - | $ - | $ 6,400 | $ 2,400 | $ 9,378 |
| **Total** | **$ 297,341** | **$ 271,000** | **$ 105,000** | **$ 640,000** | **$ 122,000** | **$ 1,435,341** |

# Capital Improvement Program



# *Capital Improvement Program*

## Description

The Capital Improvement Program (CIP) is a five-year plan of the proposed Citywide capital improvement projects. Capital assets are defined by the City as assets with an initial, individual cost of more than $25,000 and an estimated useful life in excess of one year. The CIP is used to support capital items for all City funds and is listed here as its own document separate from the annual City's operating budget. The CIP is adopted by ordinance along with the adoption of the annual operating budget.

Each CIP project conforms to the City's strategic plan:

- Provide Outstanding Services while maintaining Public Accountability and Fiscal Responsibility
- Expand Citizen Communications and Resident Focus
- Enhance safety through the provision of Police and Fire/Rescue Services
- Contribute to Neighborhood Improvement /Community Image / Quality of Life

Since CIP projects impact the annual operating budget, the two must be created in unison. A detailed list of planned projects for the 5-Year period of FY 2025 – FY 2029 is included in this section. In addition, the estimated operating impact of the projects are listed on each individual project page.

## Impact of Capital Budgets

As part of the annual budget process, each department reviews and submits requests for its capital needs. These requests could be anywhere from the purchase of recurring or non-recurring assets/equipment to the complete rebuild/new installation of a piece of infrastructure (e.g., sewer lift station). In addition to the acquisition cost, Administration must consider the asset's future operating costs (e.g., additional staffing, annual maintenance, etc.).

Administration utilizes a comprehensive five-year Capital Improvement Program to project future capital projects and improvements. This analysis is prepared to identify our future capital needs; to ensure that there is no "gap" in providing City services; and to ensure that adequate funding is available.

A large part of our capital analysis includes determining how to provide funding for the capital projects. Such funding options are dependent on the nature, cost, asset's expected useful life and the current interest rate environment. All funding alternatives have various impacts on the City's operational budget and each one must be carefully analyzed to ensure the viability of future services.

## Strategic Planning

As part of the City's strategic planning workshops, various capital projects and programs are identified and prioritized by Commission consensus. Once that process is complete, the Administration may recommend various funding alternatives for the Commission's consideration.

In order to avoid straining the City's resources, the Administration utilizes a replacement schedule that provides for the planned and periodic replacement of computers, vehicles and infrastructure items. The Capital Improvement Program allocates similar dollar amounts each year for vehicle and equipment replacement to provide a smoothing effect on cash flow.

## Cash vs. Debt Philosophy

The City's philosophy on funding capital expenditures is based on two alternatives: 1.) Save and purchase with cash or 2) Finance through the issuance of debt. By establishing a purchasing schedule for both new and replacement acquisitions, the City is able to effectively forecast its future revenue needs by maintaining a cash reserve that is a conservative percentage of its total debt.

Large capital expenditures, such as fire trucks or buildings, are usually financed through some type of debt issuance that will be repaid over a number of years. Financing the cost of the item over several years allows for a "smoothing"

of the cost to those actually receiving the benefit. For example, a building with a significant cost may provide a benefit to the community for 30-40 years, thereby making it possible for future recipients to bear the cost of the debt.

Only the projects listed in the current fiscal year are formally adopted as part of the budget and funded 100%. Future year's projects are listed to demonstrate the plan for pending needs, however annually during the budget process these projects will be reconsidered and possibly reprioritized.

**City of North Lauderdale**

**Capital Improvement Program Schedule of Revenue and Expenditures/Expenses**

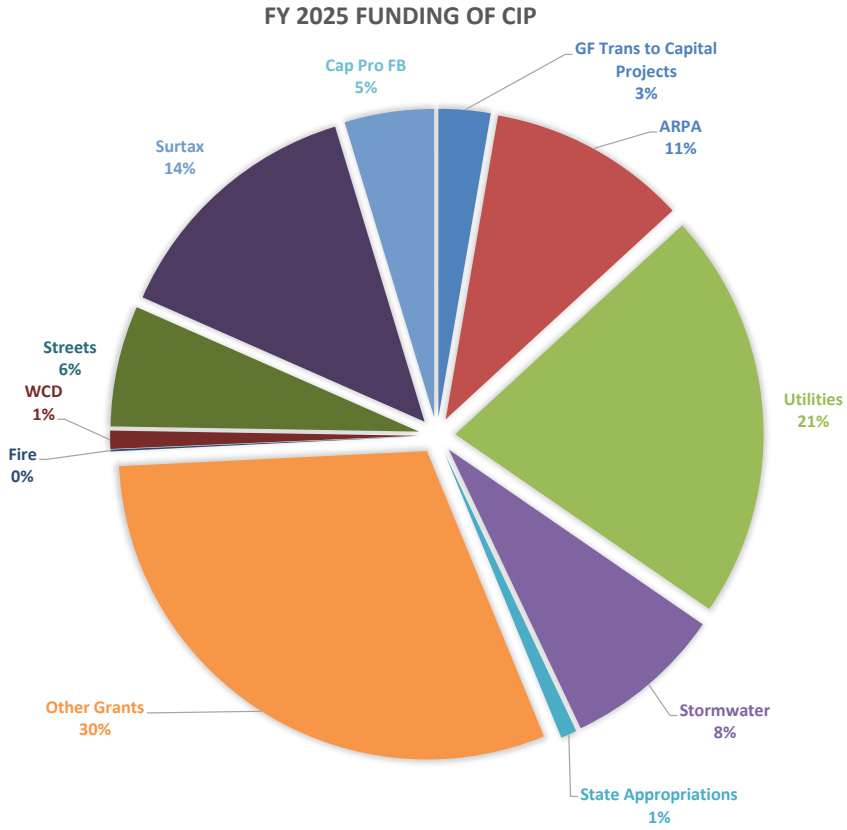
| | FY 2025 Budget | FY 2026 Projected | FY 2027 Projected | FY 2028 Projected | FY 2029 Projected | Five Year Total |
|---|---|---|---|---|---|---|
| ***Revenue*** | | | | | | |
| General Fund 001 | $ 1,715,000 | $ 7,110,000 | $ 1,150,000 | $ 1,360,000 | $ 775,000 | $ 12,110,000 |
| ARPA General Fund 005 | 6,586,426 | - | - | - | - | 6,586,426 |
| Street Maintenance Fund 111 | 4,000,000 | 150,000 | - | - | - | 4,150,000 |
| Transportation Surtax Fund 113 | 8,640,092 | | | | | 8,640,092 |
| Fire Rescue Fund 115 | 61,250 | 930,000 | 8,425,000 | 425,000 | - | 9,841,250 |
| Water Control District Fund 131 | 600,000 | 2,050,000 | 175,000 | - | - | 2,825,000 |
| Capital Projects Fund 311 | 2,956,800 | - | | - | - | 2,956,800 |
| Water/Wastewater Utilities Fund 401 | 13,513,625 | 1,000,000 | 70,000,000 | - | 450,000 | 84,963,625 |
| Stormwater Utility Fund 411 | 5,279,138 | 6,293,000 | 900,000 | 900,000 | 900,000 | 14,272,138 |
| Information Technology Fund 530 | - | 570,000 | - | 1,000,000 | - | 1,570,000 |
| State Appropriations Grant | 528,690 | - | - | - | - | 528,690 |
| Federal Appropriations Grant | 750,000 | | | | | 750,000 |
| Resilient Florida Grant | 7,029,780 | 4,393,000 | - | - | - | 11,422,780 |
| Rebuild Florida Grant | 3,285,000 | - | - | - | - | 3,285,000 |
| State Revolving Fund | 7,735,000 | | | | | 7,735,000 |
| Other Grant | 381,750 | 1,500,000 | - | - | - | 1,881,750 |
| **Total Revenue** | **$ 63,062,551** | **$ 23,996,000** | **$ 80,650,000** | **$ 3,685,000** | **$ 2,125,000** | **$ 173,518,551** |
| ***Expenditures/Expenses*** | | | | | | |
| **Project** | | | | | | |
| Parks and Recreation Bus Replacement | $ - | $ 165,000 | $ - | $ - | $ 170,000 | $ 335,000 |
| Silver Lakes Park Recreation Amenities | 50,000 | 400,000 | - | - | - | 450,000 |
| Landings Park Renovations | 220,800 | 1,825,000 | - | - | - | 2,045,800 |
| ADA Compliance | - | 500,000 | 700,000 | 1,000,000 | 555,000 | 2,755,000 |
| Fusco Park Enhancements | 288,000 | - | - | - | - | 288,000 |
| Teen Center Upgrades | - | - | 50,000 | - | - | 50,000 |
| Braeburn Park Improvements | - | 1,615,000 | 275,000 | 60,000 | 50,000 | 2,000,000 |
| Safety Fencing at Hamptons Pines Park | - | 105,000 | - | - | - | 105,000 |
| Highland Park Restroom | 565,000 | - | - | - | - | 565,000 |
| Hampton Pines Park Improvements LWCF Project | - | 3,000,000 | - | - | - | 3,000,000 |
| Relocate 9/11 Memorial to Carl Fusco Park | - | - | - | 200,000 | - | 200,000 |
| Parks System and Site Master Plan | - | - | 125,000 | - | - | 125,000 |
| Operations Center | - | 1,000,000 | - | - | - | 1,000,000 |
| Police License Plate Readers | 750,000 | - | - | - | - | 750,000 |
| City Hall Generator Replacement | 525,000 | - | - | - | - | 525,000 |
| City Hall ADA Bathrooms | 325,000 | - | - | - | - | 325,000 |
| Combination Backhoe | - | 150,000 | - | - | - | 150,000 |
| Rock Island Road Improvements | 2,500,000 | - | - | - | - | 2,500,000 |
| Boulevard of Champions Improvements | 4,100,000 | - | - | - | - | 4,100,000 |
| SW 81ST Avenue Improvements | 4,600,000 | - | - | - | - | 4,600,000 |
| Silver Lakes Drainage Improvement | 6,419,230 | - | - | - | - | 6,419,230 |
| Concrete Slab at Fire Training Facility | 30,000 | - | - | - | - | 30,000 |
| Fire Self-Contained Breathing Apparatus (SCBA) | - | 325,000 | - | - | - | 325,000 |
| Fire SCBA Cascade System | - | 40,000 | - | - | - | 40,000 |
| Fire Station 44 Generator | 125,000 | - | - | - | - | 125,000 |
| Cover Bay for Fire Apparatus at the Fire Training Facility | - | 65,000 | - | - | - | 65,000 |
| Fire Training Tower/Academy | - | - | 500,000 | 75,000 | - | 575,000 |
| Fire Multipurpose Building | - | 500,000 | 7,000,000 | - | - | 7,500,000 |
| Fire Propane Gas Training Field | - | - | 225,000 | - | - | 225,000 |
| Fire Rescue Ambulance | - | - | 550,000 | - | - | 550,000 |
| Fire Hydraulic Rescue Tools | - | - | 150,000 | - | - | 150,000 |
| Fire Lifepacks | - | - | - | 350,000 | - | 350,000 |
| Fire Engine * A | 180,885 | - | - | - | - | 180,885 |

**City of North Lauderdale**

**Capital Improvement Program Schedule of Revenue and Expenditures/Expenses**

| | FY 2025 Budget | FY 2026 Projected | FY 2027 Projected | FY 2028 Projected | FY 2029 Projected | Five Year Total |
|---|---|---|---|---|---|---|
| Mobile Workforce | - | 120,000 | - | - | - | 120,000 |
| Broadband Infrastructure | - | - | - | 1,000,000 | - | 1,000,000 |
| Information Technology Data Center Relocation | - | 450,000 | - | - | - | 450,000 |
| Solar Initiative | - | - | - | 100,000 | - | 100,000 |
| Rock Island Road Wall | 1,986,000 | - | - | - | - | 1,986,000 |
| Digital Water Meters and Backflow Preventers *A | 8,620,000 | - | - | - | - | 8,620,000 |
| Water Treatment Plant Renewal and Replacement | 4,400,000 | - | - | - | - | 4,400,000 |
| Water Treatment Plant Improvement | 7,735,000 | - | 70,000,000 | - | - | 77,735,000 |
| Lift Stations | 1,600,000 | - | - | - | - | 1,600,000 |
| Lift Station Piping and Valve Replacement | 1,000,000 | 1,000,000 | - | - | - | 2,000,000 |
| Camera Inspection Vehicle | - | - | - | - | 450,000 | 450,000 |
| C-14 Pump Station | 6,714,780 | - | - | - | - | 6,714,780 |
| Stormwater Utility Backflow Prevention Project | 528,690 | - | - | - | - | 528,690 |
| Culvert Replacement *A | 1,750,000 | 900,000 | 900,000 | 900,000 | 900,000 | 5,350,000 |
| Vacuum Truck | 550,000 | - | - | - | - | 550,000 |
| Tam O'Shanter Paving and Drainage Improvements | 1,000,000 | 9,786,000 | - | - | - | 10,786,000 |
| Lighted Fountain/Aerator | - | 50,000 | - | - | - | 50,000 |
| Canal Bank Restoration *A | 6,499,166 | 2,000,000 | - | - | - | 8,499,166 |
| Harvester | - | - | 175,000 | - | - | 175,000 |
| **Total Expenditures/Expenses** | **$ 63,062,551** | **$ 23,996,000** | **$ 80,650,000** | **$ 3,685,000** | **$ 2,125,000** | **$ 173,518,551** |

* A - Symbolizes a Project Receiving ARPA Direct or Indirect Funding



# CAPITAL IMPROVEMENT PROGRAM

## Parks and Recreation Bus Replacement



Parks and Recreation utilizes activity buses to transport various participants in City programs, including seniors, children, and the public during special events. The current fleet of buses is aging, two buses are scheduled to be replaced in the five-year Capital Improvement Program.

| | |
|---|---|
| **Fund** | General Fund 001 |
| **Funding Source(s)** | General Fund |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | - | - | - |
| **Other** | - | 165,000 | - | - | 170,000 | 335,000 |
| **Total** | **$ -** | **$ 165,000** | **$ -** | **$ -** | **$ 170,000** | **$ 335,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Decreased Maint. | $ - | $ - | $ (3,500) | $ (3,500) | $ (2,000) | $ (9,000) |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Silver Lakes Park Recreation Amenities



The renovation will include an upgrade to all outdoor amenities, including changing six tennis courts to three tennis courts and adding six pickle ball courts, repurposing the racquetball court to a hard surface soccer field, resurfacing the track, and upgrading fencing for security.

This project was previously budgeted in FY2023, therefore there is fund balance available within the Capital Projects Fund for the initial General Fund match. Future recreational grants will be applied for to cover a portion of construction.

| | |
|---|---|
| **Fund** | Capital Projects Fund 311 |
| **Funding Source(s)** | Capital Projects $50,000, General Fund $400,000 (Grants to be Applied For) |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ 50,000 | $ - | $ - | $ - | $ - | $ 50,000 |
| **Construction** | - | 400,000 | - | - | - | 400,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ 50,000** | **$ 400,000** | **$ -** | **$ -** | **$ -** | **$ 450,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Increased Maint. | $ - | $ - | $ - | $ 10,000 | $ 10,000 | $ 20,000 |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Landings Park Renovations



This project is the result of a community survey that identified the highest priority is to install a new 8' walking trail around the entire park to promote health and wellness while embracing the water feature of the park. Also, improving the restroom building with a pavilion, and adding a playground and outdoor fitness zone. Finally, converting some tennis courts into pickleball and basketball, along with shade structures was identified.

$75k for the design of this project was previously budgeted in FY2023, therefore there is fund balance available in addition to a FY 2025 transfer in from the General Fund. Future recreational grants will be applied for to cover a portion of construction.

| | |
|---|---|
| **Fund** | Capital Projects Fund 311 |
| **Funding Source(s)** | Capital Projects $70,800; General Fund $150,000 (Grants to be Applied For) |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ 220,800 | $ - | $ - | $ - | $ - | $ 220,800 |
| **Construction** | - | 1,750,000 | - | - | - | 1,750,000 |
| **Other** | - | 75,000 | - | - | - | 75,000 |
| **Total** | **$ 220,800** | **$ 1,825,000** | **$ -** | **$ -** | **$ -** | **$ 2,045,800** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Increased Maint. | $ - | $ - | $ 22,000 | $ 26,000 | $ 30,000 | $ 78,000 |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## ADA Compliance




The City completed an Americans with Disabilities Act (ADA) compliance assessment citywide that identified ADA projects in most parks, including trails, restrooms, building entrances, ramps, etc. This request is to address ADA improvements needed over the next five years.

| | |
|---|---|
| **Fund** | Capital Projects Fund 311 |
| **Funding Source(s)** | General Fund |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ 50,000 | $ 70,000 | $ 100,000 | $ 55,000 | $ 275,000 |
| **Construction** | - | 450,000 | 630,000 | 900,000 | 500,000 | 2,480,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ -** | **$ 500,000** | **$ 700,000** | **$ 1,000,000** | **$ 555,000** | **$ 2,755,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| TBD | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Fusco Park Enhancements




This project will repurpose the north end of Fusco Park (formerly a community garden) into a passive art garden featuring public art, a connective loop, walking trail, courtyard, shade structure, fencing, park signage, benches, recognition plaque and native vegetation.

Project was designed in prior year. Construction will only commence if grant funding is received.

| | |
|---|---|
| **Fund** | Capital Projects Fund 311 |
| **Funding Source(s)** | Community Redevelopment Block Grant (CDBG) Applied For |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | 288,000 | - | - | - | - | 288,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ 288,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 288,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Maint Costs - Personnel | $ - | $ 5,000 | $ 5,500 | $ 6,000 | $ 6,500 | $ 23,000 |
| Materials | - | 1,000 | 1,000 | 1,000 | 1,000 | 4,000 |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Teen Center Upgrades



This project consists of adding two security doors to increase safety for the children and staff. The project also includes installing divide partitions in the back half of the facility. This project allows the room to be divided based on the needs of the program.

| | |
|---|---|
| **Fund** | General Fund |
| **Funding Source(s)** | General Fund |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | - | - | - |
| **Other** | - | - | 50,000 | - | - | 50,000 |
| **Total** | **$ -** | **$ -** | **$ 50,000** | **$ -** | **$ -** | **$ 50,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| No Material Impact | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Braeburn Park Improvements



This project consists of adding a new parking area, replacing the fencing, and creating an innovative park entrance. Also, adding a new ADA accessible restroom, walking trail with a connective loop, shade structures, playground/splash pad, outdoor fitness zone, surfacing and new park signage and landscaping.

| | |
|---|---|
| **Fund** | Capital Projects Fund 311 |
| **Funding Source(s)** | General Fund and Apply for Recreational Trails Program (RTP) Grant |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ 140,000 | $ - | $ - | $ - | $ 140,000 |
| **Construction** | - | 1,475,000 | 275,000 | - | - | 1,750,000 |
| **Other** | - | - | - | 60,000 | 50,000 | 110,000 |
| **Total** | **$ -** | **$ 1,615,000** | **$ 275,000** | **$ 60,000** | **$ 50,000** | **$ 2,000,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Maintenance | $ - | $ - | $ 15,000 | $ 18,000 | $ 22,000 | $ 55,000 |
| Utilities | - | - | 10,000 | 15,000 | 19,000 | 44,000 |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Safety Fencing at Hamptons Pines Park



The project consists of adding PVC style fencing along the canal waterways at Hampton Pines Park. The fence will provide safety from the waterway along the south and north sides of the park for approximately 2700'. The fence would match the current fencing that surrounds existing areas of the lake.

| | |
|---|---|
| **Fund** | Capital Projects Fund 311 |
| **Funding Source(s)** | General Fund |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | 90,000 | - | - | - | 90,000 |
| **Other** | - | 15,000 | - | - | - | 15,000 |
| **Total** | **$ -** | **$ 105,000** | **$ -** | **$ -** | **$ -** | **$ 105,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| No Material Impact | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Highland Park Restroom




This project is to demolish the existing restroom, which is more than 50 years old, and add a new ADA compliant restroom facility. The project includes permitting, demolition, ADA compliance, drainage, masonry work and landscaping.

| | |
|---|---|
| **Fund** | General Fund |
| **Funding Source(s)** | General Fund |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ 55,000 | $ - | $ - | $ - | $ - | $ 55,000 |
| **Construction** | 475,000 | - | - | - | - | 475,000 |
| **Other** | 35,000 | - | - | - | - | 35,000 |
| **Total** | **$ 565,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 565,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| No Material Impact | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Hampton Pines Park Improvements LWCF Project




This project will renovate the multi-purpose park trails; add fitness stations and lighting; improve fishing piers areas; renovate existing picnic shelter and construct new picnic shelter; expand the restroom with ADA accessibility; resurface the parking lot with additional lighting and two new parking spaces; install a water observation bridge linking main park to linear park; renovate camping areas with turf, and related work.

A Land and Water Conservation Funds (LWCF) grant will be applied for to provide matching funding. Project will only commence if grant is awarded.

| | |
|---|---|
| **Fund** | Capital Projects Fund 311 |
| **Funding Source(s)** | Application for LWCF $1.5 Million with General Fund Match $1.5 Million |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ 400,000 | $ - | $ - | $ - | $ 400,000 |
| **Construction** | - | 2,600,000 | - | - | - | 2,600,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ -** | **$ 3,000,000** | **$ -** | **$ -** | **$ -** | **$ 3,000,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Maintenance | $ - | $ - | $ - | $ 25,000 | $ 27,500 | $ 52,500 |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Relocate 9/11 Memorial to Carl Fusco Park




This project will relocate or reconstruct the 9/11 Memorial from City Hall to Carl Fusco Park at the corner of Kimberly Boulevard and Rock Island Road.

| | |
|---|---|
| **Fund** | Capital Projects Fund 311 |
| **Funding Source(s)** | General Fund |

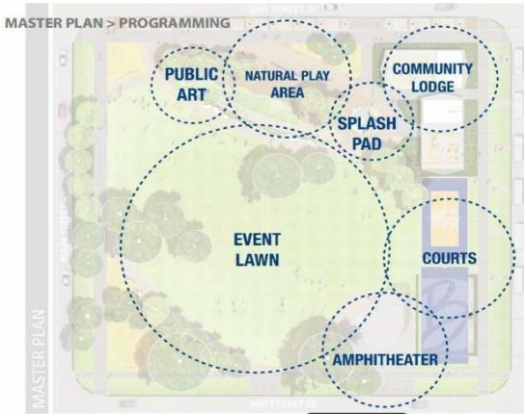
| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ 25,000 | $ - | $ 25,000 |
| **Construction** | - | - | - | 150,000 | - | 150,000 |
| **Other** | - | - | - | 25,000 | - | 25,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 200,000** | **$ -** | **$ 200,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| No Material Impact | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Parks System and Site Master Plan




Complete Park System Master Plan and Park Site Master Plan. The Park System Master Plan will assist the City with a long-term plan from 5 to 15 years of mapping out the best uses for City parks. The plan will seek citywide public input to evaluate park site options for future repurposing to help ensure the parks accommodate diverse programs, amenities and services. This plan will become the blueprint for guiding the parks system during the next decade. Park site master plans provide more specific details and options of redesigning parks that will enable the most desired uses during the next 1 to 5 years.

| | |
|---|---|
| **Fund** | General Fund |
| **Funding Source(s)** | General Fund |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | - | - | - |
| **Other** | - | - | 125,000 | - | - | 125,000 |
| **Total** | **$ -** | **$ -** | **$ 125,000** | **$ -** | **$ -** | **$ 125,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| No Material Impact | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Operations Center



This project is for the construction of an operations center. The current structure needs to be demolished. It contains offices, lunchrooms, bathrooms and storage. The new building would serve the Parks and Recreation Department.

The land was originally going to be used to construct an operations center for Public Works/Utilities utilizing American Rescue Plan Act (ARPA) funding. However, it was determined that the space was not large enough to accommodate that department, therefore the plan is to now utilize it for Parks. Since ARPA funds may not be used for general/recreational operations, future General Funds will be budgeted for the project.

| | |
|---|---|
| **Fund** | Capital Projects Fund 311 |
| **Funding Source(s)** | General Fund |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ 200,000 | $ - | $ - | $ - | $ 200,000 |
| **Construction** | - | 800,000 | - | - | - | 800,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ -** | **$ 1,000,000** | **$ -** | **$ -** | **$ -** | **$ 1,000,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Replacement/No Add'l Impact | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Police License Plate Readers



Installation of License Plate Recognition (LPR) cameras will support the public safety that the Broward Sheriff's Office (BSO) provides to North Lauderdale. The cameras will provide BSO staff with additional awareness and assist in investigations. The camera systems will be installed in strategic locations to mitigate crime and act as a force multiplier.

This project was included in the FY 2024 Budget, however because federal appropriations were applied for, nothing was ordered. Federal appropriations were approved in the summer of 2024, which started an application process. Project is being rebudgeted in FY 2025 which is when the purchase is anticipated.

| | |
|---|---|
| **Fund** | General Fund |
| **Funding Source(s)** | Federal Appropriations (COPS Technology Grant) |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | - | - | - |
| **Other** | 750,000 | - | - | - | - | 750,000 |
| **Total** | **$ 750,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 750,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Annual Fees/Maint | $ - | $ 3,000 | $ 3,000 | $ 5,000 | $ 5,000 | $ 16,000 |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## City Hall Generator Replacement




Replace the aging and undersized existing emergency backup generator at City Hall. The new generator will have a higher load capacity and be able to operate under City Hall's full load, including elevators, air conditioners, lights, computers, etc.

The generator replacement was originally included within the scope of the expansion and renovation of City Hall. Since that project was discontinued by Commission, the monies that were transferred from the General Fund to the Capital Projects Fund that are available in fund balance will be utilized for this project.

| | |
|---|---|
| **Fund** | Capital Projects Fund 311 |
| **Funding Source(s)** | Capital Projects Fund Balance |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | - | - | - |
| **Other** | 525,000 | - | - | - | - | 525,000 |
| **Total** | **$ 525,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 525,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Replacement/No Add'l Impact | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## City Hall ADA Bathrooms



Upgrade the first and second floors' bathrooms at City Hall to meet the accessibility standards outlined in the Americans with Disabilities Act (ADA).

The generator replacement was originally included within the scope of the expansion and renovation of City Hall. Since that project was discontinued by Commission, the monies that were transferred from the General Fund to the Capital Projects Fund that are available in fund balance will be utilized for this project.

| | |
|---|---|
| **Fund** | Capital Projects Fund 311 |
| **Funding Source(s)** | Capital Projects Fund Balance |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | 325,000 | - | - | - | - | 325,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ 325,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 325,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Replacement/No Add'l Impact | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Combination Backhoe




Purchase of a new Combination Backhoe to replace a City-owned, 10 year old backhoe. The current backhoe is continuously mounting costly repairs no longer under warranty. A new backhoe will continue to be the main piece of heavy equipment in PW's fleet, and the most reliable heavy equipment.

| | |
|---|---|
| **Fund** | Streets Fund 111 |
| **Funding Source(s)** | Streets Fund |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | - | - | - |
| **Other** | - | 150,000 | - | - | - | 150,000 |
| **Total** | **$ -** | **$ 150,000** | **$ -** | **$ -** | **$ -** | **$ 150,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Decreased Maintenance | $ - | $ - | $ (750) | $ (500) | $ (500) | $ (1,750) |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Rock Island Road Improvements



This project will include the milling, resurfacing and restriping of Rock Island Road from McNab Road to Southgate Boulevard. The restriping will establish bike lanes adjacent to the travel lanes on both sides.

The County's Surtax plan has funding designated in 2027 for this project. In order to initiate construction immediately, the City will fund the project and staff will work with the County to request future reimbursement for this project, if allowed.

| | |
|---|---|
| **Fund** | Streets Fund 111 |
| **Funding Source(s)** | Streets Fund with Future Request for Surtax Reimbursement |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | 2,250,000 | - | - | - | - | 2,250,000 |
| **Other** | 250,000 | - | - | - | - | 250,000 |
| **Total** | **$ 2,500,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 2,500,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| No Material Impact | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Boulevard of Champions Improvements




This project will be for milling, resurfacing and restriping of Boulevard of Champions (BOC). The restriping will include lane reduction from four lanes to two lanes, that will include the addition of bike lanes.

The eastern portion of BOC from SW 64th Terrace to Seaview will be funded by Surtax, design was funded in a prior year. The remaining portion will be City funded within the Streets Fund.

| | |
|---|---|
| **Fund** | Streets Fund 111; Surtax Fund 113 |
| **Funding Source(s)** | Surtax Funding (NLAU-008) $2,600,000; Streets Fund $1,500,000 |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ 300,000 | $ - | $ - | $ - | $ - | $ 300,000 |
| **Construction** | 3,800,000 | - | - | - | - | 3,800,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ 4,100,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 4,100,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| No Material Impact | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## SW 81ST Avenue Improvements



This project will be for intersection improvements and implementation of a multi use path along SW 81st Avenue from Southgate Boulevard to McNab Road.

| | |
|---|---|
| **Fund** | Surtax Fund 113 |
| **Funding Source(s)** | Surtax Funding (NLAU-007.2) |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | 4,600,000 | - | - | - | - | 4,600,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ 4,600,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 4,600,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| No Material Impact | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Silver Lakes Drainage Improvement



During intense rain events, the Silver Lakes area experiences extensive flooding leaving the roadways under water. Drainage pipes are needed to enhance the drainage system between SW 78th Avenue and SW 80th Avenue and SW 10th Court. The project will also provide beautification to the median with landscaping and irrigation.

| | |
|---|---|
| **Fund** | Transportation Surtax Fund 113; Stormwater Fund 411 |
| **Funding Source(s)** | Broward County Surtax (00008) $1,440,092; Stormwater $3,979,138; General Fund $1M Transfer |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | 5,769,230 | - | - | - | - | 5,769,230 |
| **Other** | 650,000 | - | - | - | - | 650,000 |
| **Total** | **$ 6,419,230** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 6,419,230** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| No Material Impact | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Concrete Slab at Fire Training Facility



Installation of a 30' x 30', eight to ten inch concrete slab is proposed to conduct vehicle rescue and extrication training. A high strength concrete pad is needed to allow junk vehicles to be placed in various positions and for the fire rescue personnel to train on.

| | |
|---|---|
| **Fund** | Fire/Rescue Fund 115 |
| **Funding Source(s)** | Fire/Rescue Fund $30k |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | 30,000 | - | - | - | - | 30,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ 30,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 30,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Replacement-No Impact | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Fire Self-Contained Breathing Apparatus (SCBA)



Self-Contained Breathing Apparatus (SCBA), or Air Packs, are used by firefighters to enter fire and/or toxic air situations, such as structural fires, car fires, toxic chemical spills, and other hazardous events.

SCBA'S themselves are maintained, serviced and certified every year by a certified vendor. 10 years is the maximum shelf life recommended by National Fire Prevention Association (NFPA) for urban or city use. The North Lauderdale Fire Rescue Department must keep enough SCBA'S on each frontline fire truck, including ambulances, for all firefighters to have on every shift. Extra packs and air bottles are also needed for break downs and large-scale events.

| | |
|---|---|
| **Fund** | Fire/Rescue Fund 115 |
| **Funding Source(s)** | Fire/Rescue Fund, Potential Future Grant Funding |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | - | - | - |
| **Other** | - | 325,000 | - | - | - | 325,000 |
| **Total** | **$ -** | **$ 325,000** | **$ -** | **$ -** | **$ -** | **$ 325,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Replacement-No Impact | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Fire Self-Contained Breathing Apparatus (SCBA) Cascade System




To become compliant with the requirements of the State of Florida statute 69A-37.060 - "Certification as an Approved Firefighter Recruit Training Facility", the fire training facility will require an SCBA Cascade Fire Station Complete System to be installed to support the scba bottles utilized at the facility.

| | |
|---|---|
| **Fund** | Fire/Rescue Fund 115 |
| **Funding Source(s)** | Fire/Rescue Fund |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | - | - | - |
| **Other** | - | 40,000 | - | - | - | 40,000 |
| **Total** | **$ -** | **$ 40,000** | **$ -** | **$ -** | **$ -** | **$ 40,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Annual Maintenance Agreement | $ - | $ - | $ 1,500 | $ 1,500 | $ 1,500 | $ 4,500 |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Fire Station 44 Generator




The current generator at Fire Station 44 is almost 25 years old and has reached its useful life. The Fire Department has submitted an application for Hazard Mitigation Grant Program (HMGP) funding to replace the generator which requires a 25% City match.

| | |
|---|---|
| **Fund** | Fire/Rescue Fund 115 |
| **Funding Source(s)** | HMGP Grant $93,750; Fire/Rescue Fund $31,250 |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | - | - | - |
| **Other** | 125,000 | - | - | - | - | 125,000 |
| **Total** | **$ 125,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 125,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Replacement-No Impact | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Cover Bay for Fire Apparatus at the Fire Training Facility



In accordance with the Insurance Service Organization (ISO), fire apparatus shall be housed to provide protection from inclement weather. This would require an enclosed canopy structure to be erected at the Fire Training Facility to house fire engine apparatus. Costs include the asphalt base and the cover.

| | |
|---|---|
| **Fund** | Fire/Rescue Fund 115 |
| **Funding Source(s)** | Fire/Rescue Fund |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | 65,000 | - | - | - | 65,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ -** | **$ 65,000** | **$ -** | **$ -** | **$ -** | **$ 65,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| No Material Impact | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Fire Training Tower/Academy



The City has constructed a state of the art Fire Training Tower which was complete in FY2023. In FY 2024 a propane generator and burn room were included in the budget to facilitate a clean fire simulation. This phase of the project includes the capital needs to expand and remodel the existing classroom facility, which will only occur if a new building is not constructed.

| | |
|---|---|
| **Fund** | Fire/Rescue Fund 115 |
| **Funding Source(s)** | Fire/Rescue Fund |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ 75,000 | $ - | $ - | $ 75,000 |
| **Construction** | - | - | 425,000 | 75,000 | - | 500,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ -** | **$ -** | **$ 500,000** | **$ 75,000** | **$ -** | **$ 575,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Detailed Analysis Needed | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Fire Multipurpose Building



If future grant funds are received, the City would like to build a Multipurpose Building at the Fire Training Center. This could be utilized to house multiple citywide services, an emergency operations center (EOC) and large classrooms to hose trainings and community presentations. In additions, classrooms could be available to host a possible future fire academy and other potential revenue generating programs.

| | |
|---|---|
| **Fund** | Fire/Rescue Fund 115 |
| **Funding Source(s)** | Future Grant Funds |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ 500,000 | $ - | $ - | $ - | $ 500,000 |
| **Construction** | - | - | 7,000,000 | - | - | 7,000,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ -** | **$ 500,000** | **$ 7,000,000** | **$ -** | **$ -** | **$ 7,500,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Detailed Analysis Needed | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Fire Propane Gas Training Field



In accordance with FL Statute 69A-37.060 Certification as an Approved Firefighter Recruit Training Facility, as well as NFPA 1402, a propane gas field must be established to provide training for recruit firefighters as well as fire personnel from North Lauderdale and surrounding jurisdictions. The purpose of this project is to train fire personnel in tactics to mitigate gas and propane fueled fires that occur in the city and surrounding jurisdictions. Funding will be through city Fire Rescue Fund with applications to State Appropriations and Assistance to Firefighter Grants (AFG).

| | |
|---|---|
| **Fund** | Fire/Rescue Fund 115 |
| **Funding Source(s)** | Fire/Rescue Fund; Potential Future Grant Funding |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ 25,000 | $ - | $ - | $ 25,000 |
| **Construction** | - | - | 200,000 | - | - | 200,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ -** | **$ -** | **$ 225,000** | **$ -** | **$ -** | **$ 225,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Utilities | $ - | $ - | $ - | $ 500 | $ 500 | $ 1,000 |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Fire Rescue Ambulance




The Fire Department will be replacing a 2020 front line ambulance (Rescue 44). The 2020 ambulance will be placed back in the fleet as a reserve, back-up unit. With a 24-28 month buildout to delivery, this unit will be ordered in 2027 to meet recommended replacement schedules.

| | |
|---|---|
| **Fund** | Fire/Rescue Fund 115 |
| **Funding Source(s)** | Fire/Rescue Fund |

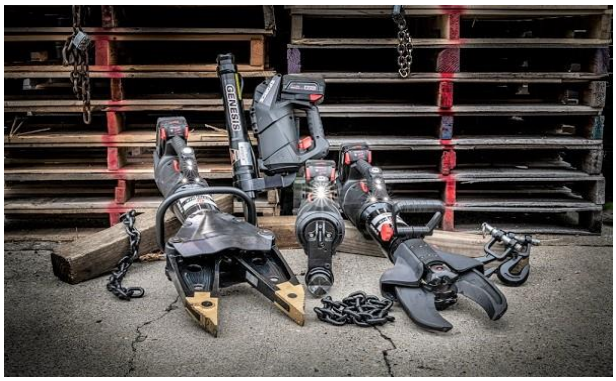
| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | - | - | - |
| **Other** | - | - | 550,000 | - | - | 550,000 |
| **Total** | **$ -** | **$ -** | **$ 550,000** | **$ -** | **$ -** | **$ 550,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Decreased Maint. | $ - | $ - | $ - | $ - | $ (3,500) | $ (3,500) |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Fire Hydraulic Rescue Tools



NFPA 1936 and 37 recommend the replacement of hydraulic rescue tools that have had an in service time of 10 years and/or two NFPA cycles. The current three systems that are on the fire engine apparatus were purchased in 2017.

| | |
|---|---|
| **Fund** | Fire/Rescue Fund 115 |
| **Funding Source(s)** | Fire/Rescue Fund and/or Assistance to Firefighters Grant (AFG) |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | - | - | - |
| **Other** | - | - | 150,000 | - | - | 150,000 |
| **Total** | **$ -** | **$ -** | **$ 150,000** | **$ -** | **$ -** | **$ 150,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Replacement-No Add'l Impact | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Fire Lifepacks



The Fire Rescue department currently has six Life-pack defibrillator units that will reach the end of service in 2028. These units will no longer be serviceable by the company due to outdated technology.

| | |
|---|---|
| **Fund** | Fire/Rescue Fund 115 |
| **Funding Source(s)** | Fire/Rescue Fund |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | - | - | - |
| **Other** | - | - | - | 350,000 | - | 350,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 350,000** | **$ -** | **$ 350,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Replacement-No Add'l Impact | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Fire Engine * [A]




The Fire Department will be replacing a fire engine. The new vehicle will become a front-line vehicle with the 2013 engine moving into a backup position. The 2004 engine that is currently serving as the backup unit will transition to the training academy.

The truck will be purchased utilizing funding made available by the American Rescue Plan (ARPA). The base vehicle was approved and ordered in a prior year, however it had a very long period to delivery. Costs listed in 2025 are for equipping the truck.

| | |
|---|---|
| **Fund** | ARPA General Fund Subfund 005 |
| **Funding Source(s)** | Projects Made Available by ARPA |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | - | - | - |
| **Other** | 180,885 | - | - | - | - | 180,885 |
| **Total** | **$ 180,885** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 180,885** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Decreased Maint. | $ (15,000) | $ (15,000) | $ (12,000) | $ (12,000) | $ (7,500) | $ (61,500) |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

* [A] - Symbolizes a Project Receiving ARPA Direct or Indirect Funding

# CAPITAL IMPROVEMENT PROGRAM

## Mobile Workforce



This project is to augment our End User Computing (EUC) ecosystem with a consolidated computing environment that is run, managed, and hosted in our private cloud and can be accessed from any location with an Internet connection. This will enable the Information Technology Department to provide Desktop as a Service (DaaS) to the City's on premise and Mobile Workforce users.

Grant funding will be researched for this project.

| | |
|---|---|
| **Fund** | Information Technology Fund 530 |
| **Funding Source(s)** | IT Internal Service Fund Charges for Services; Grant Funding to be Applied For |

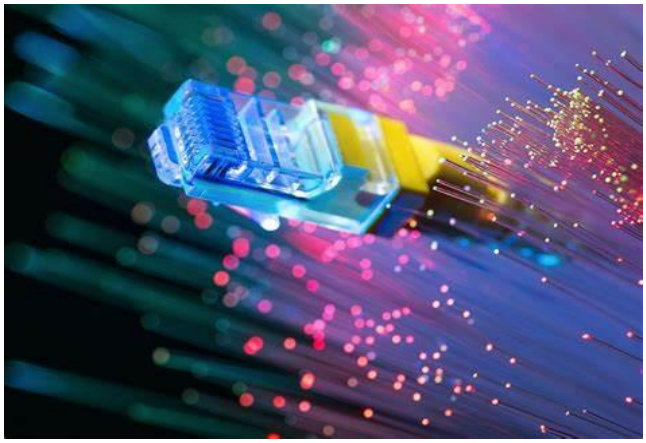
| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | - | - | - |
| **Other** | - | 120,000 | - | - | - | 120,000 |
| **Total** | **$ -** | **$ 120,000** | **$ -** | **$ -** | **$ -** | **$ 120,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| No Material Increase | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Broadband Infrastructure



This funding will be used as a match for future grants. The project is to connect all networks together and provide internet connectivity to City facilities. In addition, there will be free Wi-fi access in public spaces.

Grant funding will be researched for this project.

| | |
|---|---|
| **Fund** | Information Technology Fund 530 |
| **Funding Source(s)** | IT Internal Service Fund Charges for Services; Grant Funding to be Applied For |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | 1,000,000 | - | 1,000,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 1,000,000** | **$ -** | **$ 1,000,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| TBD-Dependent on Grant | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Information Technology Data Center Relocation



To build a more resilient Disaster Recovery (DR) and Business Continuity (BC) plan for the City's Data Centers, the Information Technology Department needs to move one of the City's two Data Centers to a different geolocation.

| | |
|---|---|
| **Fund** | Information Technology Fund 530 |
| **Funding Source(s)** | IT Internal Service Fund Charges for Services |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | - | - | - |
| **Other** | - | 450,000 | - | - | - | 450,000 |
| **Total** | **$ -** | **$ 450,000** | **$ -** | **$ -** | **$ -** | **$ 450,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Annual Costs | $ - | $ - | $ 20,000 | $ 22,000 | $ 24,000 | $ 66,000 |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Solar Initiative



This funding will be used as a match for future grant applications.

Grants will be researched to fund this project.

| | |
|---|---|
| **Fund** | Capital Projects Fund 311 |
| **Funding Source(s)** | General Fund; Grant Funding to be Applied For |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | 100,000 | - | 100,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ -** | **$ -** | **$ -** | **$ 100,000** | **$ -** | **$ 100,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| TBD-Dependent on Grant | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Rock Island Road Wall



A wall on Rock Island Road in the Broadview area from Bailey Road to south of McNab Road was a priority of the City Commission during their Visioning Sessions. Design was started in the prior fiscal year. During the design phase, staff analyzed if a fence can be utilized in place of a concrete wall, however the preliminary construction budget was estimated using concrete pricing.

Installation and the continuation of any legal requirements are proposed in Fiscal Year 2025.

| | |
|---|---|
| **Fund** | Capital Projects Fund 311 |
| **Funding Source(s)** | General Fund Transferred Funds to Cover the Project in FY 2024 |

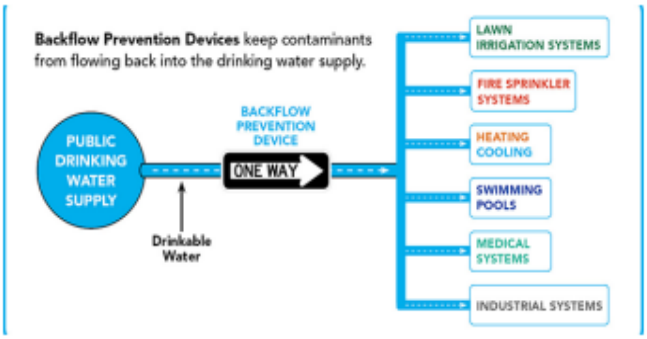
| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | 1,986,000 | - | - | - | - | 1,986,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ 1,986,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 1,986,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| No Maint. For 10 Years | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Digital Water Meters and Backflow Preventers *[A]




This project is for the installation of digital water meters and backflow preventers. These meters can be read remotely, allow for real-time monitoring, and provide detailed information of consumption to help identify potential leaks or other unusual usage. Contaminants can enter the potable water system when the pressure of a cross-connection polluted source exceeds the pressure of the potable source or when pressure in the distribution system is lost causing back siphonage. Backflow preventers are part of the system to eliminate contaminants and ensure the safety of water.

An RFP for consulting services was issued in FY 2023 ($293k). Award for the installation of the new system is anticipated in FY 2025.

| | |
|---|---|
| **Fund** | ARPA General Fund Subfund 005; Utilities Enterprise Fund 401 |
| **Funding Source(s)** | Total Project: ARPA Funding $2,106,375; Utilities Enterprise Fund $6,513,625 |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | - | - | - |
| **Other** | 8,620,000 | - | - | - | - | 8,620,000 |
| **Total** | **$ 8,620,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 8,620,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Annual Maint. | $ - | $ 25,000 | $ 26,250 | $ 27,563 | $ 28,941 | $ 107,753 |
| Decreased Personnel | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

* [A] - Symbolizes a Project Receiving ARPA Direct or Indirect Funding

# CAPITAL IMPROVEMENT PROGRAM

## Water Treatment Plant Renewal and Replacement



There are several treatment components and equipment that are in need of rehabilitation and replacement, including high service pumps and motors, lime silo, control valves, and others. This is the City's on-going effort to maintain a continuous potable water supply to the residents as future options to treat water are analyzed.

| | |
|---|---|
| **Fund** | Utilities Fund 401 |
| **Funding Source(s)** | Utilities Enterprise Fund |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | 4,400,000 | - | - | - | - | 4,400,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ 4,400,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 4,400,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Decreased Maintenance | $ - | $ (40,000) | $ (36,000) | $ (32,400) | $ (29,160) | $ (137,560) |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Water Treatment Plant Improvement



Plan and implement a construction project to renovate the existing water treatment plant that will enhance water quality and improve quality of life with reliable and sustainable technologies.

Florida Department of Environmental Protection (FDEP) State Revolving Fund (SRF) grant was awarded for the design of this project. Additional grants will be applied for to fund contruction and the City will also consider other sources, such as loans or bonds, to provide the best possible funding option for the project.

| | |
|---|---|
| **Fund** | Utilities Fund 401 |
| **Funding Source(s)** | Utilities Enterprise Fund; FDEP SRF Pre-Construction Loan; Future Grants |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ 7,735,000 | $ - | $ - | $ - | $ - | $ 7,735,000 |
| **Construction** | - | - | 70,000,000 | - | - | 70,000,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ 7,735,000** | **$ -** | **$ 70,000,000** | **$ -** | **$ -** | **$ 77,735,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Dependent on System Selected | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Lift Stations



This project will convert all of the suction lift stations to submersible stations utilizing a stanless steel retrofit system. The new systems are more efficient and require less maintenance. Technicians can service these stations above ground making it safer for staff.

| | |
|---|---|
| **Fund** | Utilities Fund 401 |
| **Funding Source(s)** | Utilities Enterprise Fund |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | 1,600,000 | - | - | - | - | 1,600,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ 1,600,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 1,600,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Decreased Maint. | $ (10,000) | $ (10,000) | $ (10,000) | $ - | $ - | $ (30,000) |
| Decreased Overtime | (30,000) | (30,000) | (30,000) | (30,000) | (30,000) | (150,000) |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Lift Station Piping and Valve Replacement



This project is for the replacement of all corroded piping and valves in the lift stations. These replacements will improve the system by reducing the pump run times.

| | |
|---|---|
| **Fund** | Utilities Fund 401 |
| **Funding Source(s)** | Utilities Enterprise Fund |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | 1,000,000 | 1,000,000 | - | - | - | 2,000,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ 1,000,000** | **$ 1,000,000** | **$ -** | **$ -** | **$ -** | **$ 2,000,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Decreased Maint. And Utilities | $ (15,000) | $ (30,000) | $ (30,000) | $ (25,000) | $ (25,000) | $ (125,000) |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Camera Inspection Vehicle



A vehicle outfitted with a robotic camera that allows for visual inspection of underground sewer lines and other piping to determine the condition of the inside of the line. The camera will allow for inspections that will identify infiltration and inflow, solids accumulation, root infiltration, pipe defects, and the structural condition of lateral services and mainline sewers.

| | |
|---|---|
| **Fund** | Utilities Fund 401 |
| **Funding Source(s)** | Utilities Enterprise Fund |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | - | - | - |
| **Other** | - | - | - | - | 450,000 | 450,000 |
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 450,000** | **$ 450,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Decreased Outsourcing | $ - | $ - | $ - | $ - | $ (10,000) | $ (10,000) |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## C-14 Pump Station



The new C-14 Pump Station will be installed to reduce initial amounts of water in a major storm event, reduce peak stages, and flood duration across the whole city.

Three grants have been awarded to the City for this project: $3.55M from Resilient Florida, the balance of the State Appropriations grant ($450k), and $3.285M from Rebuild Florida (CDBG). The balance will be funded from the Stormwater Fund. Design was awarded in FY 2024. Total project $7,550,000 = Rebuild Fl $3,285,000 plus Stormwater $265,000 to match Resilient Fl $3,550,000; $450,000 State Appropriation to cover balance.

| | |
|---|---|
| **Fund** | Stormwater Utilities Fund 411 |
| **Funding Source(s)** | Three Grants: Resilient Florida, Rebuild Florida and State of Florida Appropriations |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | 6,714,780 | - | - | - | - | 6,714,780 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ 6,714,780** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 6,714,780** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Increased Personnel | $ - | $ 75,000 | $ 78,750 | $ 82,688 | $ 86,822 | $ 323,259 |
| Increased Utilities | - | 3,600 | 3,600 | 3,600 | 3,600 | 14,400 |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Stormwater Utility Backflow Prevention Project



This device is installed on the outfalls that lead to the C-14 canal. A small amount of pressure on the back of the device causes it to open automatically to allow discharge. When water on the face of the valve rises above the water on the back of the valve, the valve closes automatically to prevent backflow. This will prevent water from flowing from the C-14 into the City's canals during extreme storm events. Design was initiated in FY 2024.

A State Appropriation grant was received for this project.

| | |
|---|---|
| **Fund** | Stormwater Utilities Fund 411 |
| **Funding Source(s)** | State of Florida Appropriations |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | 528,690 | - | - | - | - | 528,690 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ 528,690** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 528,690** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| No Material Impact | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Culvert Replacement *[A]



The project is to upsize the culverts to 72" concrete pipes to eliminate the bottlenecks in the existing canal network due to capacity restraints.

The five-year plan includes the replacement and expansion of four culverts. FY2025 replace two; replace one in each future year. This project is partially funded with direct ARPA funds and appropriations have been applied for to cover the balance.

| | |
|---|---|
| **Fund** | ARPA General Fund Subfund 005; Stormwater Utilities Fund 411 |
| **Funding Source(s)** | Stormwater Utilities $750k; ARPA Direct Funding $1M |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ 200,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 600,000 |
| **Construction** | 1,500,000 | 750,000 | 750,000 | 750,000 | 750,000 | 4,500,000 |
| **Other** | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 |
| **Total** | **$ 1,750,000** | **$ 900,000** | **$ 900,000** | **$ 900,000** | **$ 900,000** | **$ 5,350,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Annual Maint./Debris Cleaning | $ 2,000 | $ 2,000 | $ 2,000 | $ 2,000 | $ 2,000 | $ 10,000 |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

* [A] - Symbolizes a Project Receiving ARPA Direct or Indirect Funding

# CAPITAL IMPROVEMENT PROGRAM

## Vacuum Truck



A vacuum truck is needed to assist stormwater crews in cleaning and maintaining storm drains.

| | |
|---|---|
| **Fund** | Stormwater Utilities Fund 411 |
| **Funding Source(s)** | Stormwater Utilities |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | - | - | - |
| **Other** | 550,000 | - | - | - | - | 550,000 |
| **Total** | **$ 550,000** | **$ -** | **$ -** | **$ -** | **$ -** | **$ 550,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Fuel and Maintenance | $ - | $ 5,000 | $ 5,000 | $ 6,000 | $ 6,000 | $ 22,000 |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Tam O'Shanter Paving and Drainage Improvements



This project will be for repaving and grading of the road, and adding stormwater drainage improvements on Tam O'Shanter Boulevard from Rock Island Road to SW 81st Avenue.

The City was awarded a Resilient Florida Grant for $5,393,000 which it will match with City Stormwater Funds. If necessary, a interfund loan from the General Fund will be utilized.

| | |
|---|---|
| **Fund** | Stormwater Utilities Fund 411 |
| **Funding Source(s)** | DEP Resilient FL Grant $5,393,000; Stormwater Fund $5,393,000 |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ 1,000,000 | $ - | $ - | $ - | $ - | $ 1,000,000 |
| **Construction** | - | 9,786,000 | - | - | - | 9,786,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ 1,000,000** | **$ 9,786,000** | **$ -** | **$ -** | **$ -** | **$ 10,786,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| No Material Impact | $ - | $ - | $ - | $ - | $ - | $ - |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Lighted Fountain/Aerator



Floating fountains in ponds provide oxygen for fish and other aquatic life. Additionally, they help to reduce algal blooms by increasing circulation within the body of water in a visually appealing manor. Fiscal Year 2026 will include the construction and installation of one lake lighted fountain, with control devices, a control panel, and electrical power.

| | |
|---|---|
| **Fund** | General Fund/Canal Maintenance Division |
| **Funding Source(s)** | Water Control District |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | 50,000 | - | - | - | 50,000 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ -** | **$ 50,000** | **$ -** | **$ -** | **$ -** | **$ 50,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Repair & Maintenance | $ - | $ - | $ 2,500 | $ 2,500 | $ 2,500 | $ 7,500 |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# CAPITAL IMPROVEMENT PROGRAM

## Canal Bank Restoration *[A]



The City will be using a process whereby the eroded soil is pumped from the bottom of the canal into filter fabric bags strategically placed along the banks. These bags are then covered with sod to restore the canal bank to its original condition. This process also removes the sediment from the waterways in order to increase water storage capacity throughout the Water Control District.

The repair and maintenance project will be completed over a three-year period. A Resilient Florida matching grant was received for $2.6 Million. ARPA direct funding is being utilized to match the grant.

| | |
|---|---|
| **Fund** | General Fund 001 (Water Control District Project) Repair & Maintenance |
| **Funding Source(s)** | DEP Resilient FL Grant ($2.6M) matched by ARPA Funding ($3.3M) and WCD Fund ($2.6M) |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | 6,499,166 | 2,000,000 | - | - | - | 8,499,166 |
| **Other** | - | - | - | - | - | - |
| **Total** | **$ 6,499,166** | **$ 2,000,000** | **$ -** | **$ -** | **$ -** | **$ 8,499,166** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Decreased Maint/Spraying | $ (6,000) | $ (6,000) | $ (6,000) | $ (6,000) | $ (6,000) | $ (30,000) |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

* [A] - Symbolizes a Project Receiving ARPA Direct or Indirect Funding

# CAPITAL IMPROVEMENT PROGRAM

## Harvester



The harvester is used to assist the Canal Division in cleaning and maintaining the City's waterways. The new equipment will replace the existing harvester that is over twenty years old.

| | |
|---|---|
| **Fund** | General Fund 001 (Water Control District Project) |
| **Funding Source(s)** | Water Control District Fund 131 |

| **Estimated Project Cost** | **FY 2025 Budget** | **FY 2026 Projected** | **FY 2027 Projected** | **FY 2028 Projected** | **FY 2029 Projected** | **Five Year Total** |
|---|---|---|---|---|---|---|
| **Design** | $ - | $ - | $ - | $ - | $ - | $ - |
| **Construction** | - | - | - | - | - | - |
| **Other** | - | - | 175,000 | - | - | 175,000 |
| **Total** | **$ -** | **$ -** | **$ 175,000** | **$ -** | **$ -** | **$ 175,000** |

**Estimated Additional Operating Costs Associated with this Project**
**Increase / (Decrease)**

| **Description (ex. Personnel, utilities, other)** | **FY 2025** | **FY 2026** | **FY 2027** | **FY 2028** | **FY 2029** | **Five Year Total** |
|---|---|---|---|---|---|---|
| Decreased Maintenance | $ - | $ - | $ - | $ (5,000) | $ (5,000) | $ (10,000) |
| | - | - | - | - | - | - |
| | $ - | $ - | $ - | $ - | $ - | $ - |

# Glossary

| | |
|---|---|
| Account | A separate financial reporting unit. All budgetary transactions are recorded in accounts. |
| Accounting Period | A period of time (ex: one month, one year) where the City determines its financial position and results of operations. |
| Accrual Basis | A method of accounting where revenues are recognized when they are earned and expenses are recognized when they are incurred. |
| Actuarial | A person or methodology that makes statistical calculations for the purpose of assessing risk. |
| Ad Valorem Tax | A tax levied on the assessed value of real estate and personal property. This tax is also known as a property tax. |
| Adopted Budget | The original budget as initially formally approved by the City Commission. |
| Amended Budget | The current budget resulting from changes to the Adopted Budget such as budget transfers within funds or formal adjustments approved by the City Commission. |
| Amortization | The reduction of debt through regular payments of principal and interest sufficient to retire the debt instrument at a predetermined date known as maturity. |
| Annual Comprehensive Financial Report (ACFR) | The official annual report that presents the status of the City's finances in a standardized format containing an introductory section, financial section that provides information on each fund, a statistical section, and a compliance section. |
| Appropriation | A specific amount of money authorized by the City Commission for a particular purpose. |
| Assessed Property Value | The value set upon real estate or other property by the County Property Appraiser as a basis for levying ad valorem taxes. |
| Assets | Resources owned by the government which have monetary value, such as cash, receivables or capital assets. |
| Balanced Budget | A budget in which planned revenues are equal to planned expenditures/expenses. |
| Benefits | Payments to which participants may be entitled under a pension plan, including pension benefits, death benefits, and benefits due on termination of employment. |
| Bond Covenants | A legally enforceable promise made to the bondholders from the issuer, generally in relation to the source of repayment funding. |

# Glossary

| | |
|---|---|
| Bond | A certificate of debt issued by an entity, guaranteeing payment of the original investment, plus interest, by a specified future date. |
| Budget | A financial operations plan for a twelve-month period (City fiscal year, beginning October 1) based on estimates of revenues and expenses/expenditures during that period and proposals for financing them. |
| Budget Calendar | A schedule of key dates which the City follows in the preparation, adoption and administration of the budget. |
| Budget Cycle | The budget process that includes the preparation of the proposed budget, legislative approval of the budget, administrative implementation of the budget, and finally the preparation of the annual report detailing the actual results. |
| Budget Message | An executive level overview of the budget delivered from the City Manager to the City Commission. It discusses the major City issues and the proposed means of dealing with them, highlights key experiences during the current fiscal year, and indicates how current and proposed budgetary plans will meet the City's objectives. |
| Budgetary Control | The control/management of a government/enterprise in accordance with an approved budget for the purpose of keeping expenses/expenditures within the limitations of available appropriations and revenues. |
| Capital Assets | Assets with an initial, individual cost of more than $5,000 and an estimated useful life in excess of one year. |
| Capital Expenditures | The cost for improvements to or acquisitions of equipment, infrastructure, park development, building, construction/expansion, utility systems, streets or other physical structures with an estimated cost of $5,000 or more. |
| Capital Improvement Program | The five-year plan of expected annual capital expenses/expenditures. This plan allows for a systemic evaluation of potential projects, specifies funding sources for all approved projects, and serves as an economic development tool. |
| Community Development Block Grant | One of the longest-running programs of the U.S. Department of Housing and Urban Development that funds local community development activities such as affordable housing, anti-poverty programs, and infrastructure development. |
| Consumer Price Index (CPI) | An index from the U.S. Bureau of Labor Statistics that measures the changes in prices paid by U.S. consumers. |

# Glossary

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|---|---|
| Cost of Living Adjustment (COLA) | An increase in salaries to offset the adverse effect of inflation on the cost of living. |
| Contingency | An appropriation of funds available to cover the unforeseen events that occur during the fiscal year. These funds, if not used, lapse at year end. |
| Debt Service | The payment of principal and interest on borrowed funds such as bonds and loans. |
| Debt Service Fund | The fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs. |
| Deficit | The excess of expenses/expenditures over revenues during a duration of time. |
| Department | An organizational unit of government that provides a specific type of service. |
| Depreciation | The decrease in value of physical capital assets due to use and the passage of time. |
| Distinguished Budget Presentation Program | A voluntary program administered by the Government Finance Officers Association (GFOA) to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer review and recognition to the fiscal officers preparing them. |
| Encumbrance | Obligations incurred utilizing purchase orders that will become payable when goods are delivered or services rendered. |
| Enterprise Fund | A self-supporting fund designed to account for activities supported primarily by user charges. Examples include the water/sewer Utilities Fund and Stormwater Management Fund. |
| Expenditure | The disbursement of appropriated funds to purchase goods or services. |
| Fiduciary Fund | A fund that accounts for resources that the government holds in trust for individuals or other governments. |
| Fines and Forfeitures | A variety of fees, fines and forfeitures collected by the State Court System. |
| Fire/Rescue Fund | A special revenue fund that provides for the Fire Department and consists of administration, prevention, suppression, inspection, communications and emergency response. |
| Fiscal Year | Any period of 12 consecutive months designated as the budget year. The City's fiscal year begins on October 1st and ends September 30th. |

# Glossary

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|---|---|
| Fixed Assets | Items owned by the City that cost more than $5,000 with a useful life exceeding one year. Examples include vehicles and equipment. See also Capital Assets. |
| Fleet | The vehicles owned and operated by the City. |
| Forfeiture | The automatic loss of property, including cash, as a penalty for breaking the law, or as compensation for losses resulting from illegal activities. Once property has been forfeited, the City may claim it, resulting in confiscation of the property. |
| Franchise Fee | Charges to utility customers for the exclusive/non-exclusive rights to operate within municipal boundaries. Examples include electricity and solid waste. |
| Fringe Benefits | Contributions made by an employer to meet employee commitments beyond base pay. Examples include pension and medical/life insurance. |
| Full-Time Equivalent Position | A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. |
| Fund | A set of self-balancing accounts to record revenues and expenses/expenditures associated with a specific purpose. |
| Fund Balance | The difference between assets and liabilities reported in a governmental fund at the end of the fiscal year. Fund balances can be non-spendable, restricted, committed, assigned or unassigned. |
| General Fund | A major governmental fund established to account for resources and uses of general operating functions that are not accounted for in other funds. Revenues are mostly provided by taxes. |
| General Obligation Bonds | Bonds for the payment of which the full faith and credit of the issuing government are pledged. They must be approved by a majority of voters. |
| Generally Accepted Accounting Principles (GAAP) | Uniform set of accounting rules, standards and procedures used for financial accounting and reporting. |
| Governmental Accounting Standards Board (GASB) | The body that sets accounting standards specifically for governmental entities at the state and local level. |
| Government Finance Officers Association (GFOA) | A professional association of state, provincial, and local government finance officers in the United States and Canada. |
| Governmental Funds | Funds generally used to account for tax-supported activities, including the General Fund, Special Revenue Funds, Debt Service Funds, and Permanent Funds. |

# Glossary

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|---|---|
| Grant | The contribution by one governmental unit to another in aid of a specified function. |
| Homestead Exemption | Pursuant to the Florida State Constitution, the first $25,000 of assessed value of a home which the owner occupies as principal residence is exempt from property tax. |
| Impact Fee | Fee charged to developers to cover the anticipated cost of improvements that will be needed as the result of growth and development. |
| Indirect Cost | Cost that cannot be directly attributed to one service. |
| Inflation | The rise in price levels caused by an increase in available funds beyond the proportion of available goods. |
| Infrastructure | A set of public fixed assets including roads, bridges, curbs, sidewalks, drainage systems, lighting systems and other similar items. |
| Insurance Fund | Internal Service Fund set up to account for the City's insured general liability, property, workers' compensation, and other benefits. |
| Interest Income | Revenue associated with cash management activities and investments. |
| Interfund Transfer | The movement of monies between funds within the government. |
| Intergovernmental Revenue | Revenue received from or through federal, state or county government. Examples include grants, state shared revenue for sales and use taxes, and gas taxes. |
| Interlocal Agreement (ILA) | A contractual agreement between two or more governmental entities. |
| Internal Service Fund | A proprietary fund established to account for a department which provides goods and services to other City departments on a cost reimbursement basis. |
| Levy | To impose a tax for the support of government activities. |
| Liability | Debt or obligation owed by one entity to another entity payable in money, goods or services. |
| Line Item Budget | A form of budget presentation that itemizes revenues and expenses/expenditures according to category, department or cost center. |
| Major Fund | A fund that represents at least 10% of total assets, liabilities, revenues or expenses/expenditures of all funds in that category (governmental) or type (enterprise), or a fund that represents 5% of the corresponding total for all funds and types combined. |

# Glossary

| | |
|---|---|
| Mandate | A requirement from a higher level of government to a lower level of government to carry out a policy or course of action. |
| Mill | The property tax rate equal to one dollar of tax obligation for every $1,000 of assessed valuation of property. |
| Millage | The total tax obligation per $1,000 of assessed valuation of property. |
| Mission Statement | A statement that identifies the particular purpose and function of the agency as a whole or of an individual department. |
| Modified Accrual Basis | The basis of accounting in which revenues are recognized when they become measurable and available and expenditures are recognized when they are incurred. Governmental funds, including the General Fund, special revenue funds and debt service funds are prepared this way. |
| Municipal Code | A collection of laws, rules and regulations that apply to the City and its citizens. |
| Net Position | The residual of all other elements presented in a statement of financial position. Shown as an account in the equity section of the balance sheet for Proprietary Funds. |
| Non-Departmental | Activities, revenues and expenses/expenditures that are not related to any one department. |
| Object | An expenditure classification, referring to the lowest and most detailed level of classification. |
| Objective | Something to be accomplished in specific, well defined and measurable terms and that is achievable within a specific time frame. |
| Operating Budget | The financial plan for the fiscal year estimating the revenues and setting an appropriation for expenses/expenditures. |
| Ordinance | Formal legislative enactment by the City that carries the full force and effect of the law within corporate boundaries of the City, unless it is in conflict with any higher form of law, such as state or federal. |
| Outcome | Quality performance measure of effectiveness and of achieving goals. |
| Pay-as-you-go Financing | A method of paying for capital projects from current revenues rather than through borrowing. |
| Per Capita | Term in economical and statistical analysis that means “per person”. Used when comparing a certain metric to the population. |

# Glossary

| | |
|---|---|
| Performance Measure | Data collected to determine how effective/efficient a program is in achieving its objectives. |
| Permanent Fund | Fund used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for the purposes that support the reporting government's programs. |
| Permit Revenue | Fees imposed on construction-related activities and for the acquisition of other non-business permits. |
| Personal Services | Expenses/Expenditures for salaries, wages, and fringe benefits for government employees. |
| Potable Water | Water that is fit to drink. |
| Present Value | The discounted value of the future cash flow, assuming a given rate of interest, to take into account the time value of money. |
| Program | A group of activities, operations or organizational units directed to attaining specific objectives and achievements. |
| Property Tax | Tax levied on the assessed value of real and personal property. Also known as an ad valorem tax. |
| Proprietary Fund | Funds that are used to account for activities that involve business-like transactions, either within the government or outside of it. These include enterprise and internal service funds. |
| Public/Private Partnership | A joint project conducted with resources of a government and a private organization. |
| Public Hearing | An open meeting regarding the proposed budget that provides citizens the opportunity to speak prior to adoption by the governing body. |
| Refunding | This issuance of new debt whose proceeds are used to repay previously issued debt. |
| Reserves | Government assets/earnings retained legally and set aside for a specific purpose. Formally referred to as fund balance. |
| Residual Equity Transfer | Non-recurring or non-routine transfers of equity between funds for residual balances of the initial transfer. |
| Resolution | A legislative act by the City with less legal formality than an ordinance. |
| Retained Earnings | An account that reflects accumulated net earnings (or losses) of an enterprise or internal service fund. |

# Glossary

| | |
|---|---|
| Revenue | Monies received from all sources (with the exception of fund balances) which will be used to fund expenses/expenditures in a fiscal year. |
| Revenue Bonds | Bonds in which specific revenues are pledged for the repayment of principal and interest. |
| Rolled-Back Rate | The operating millage rate that raises the same ad valorem tax revenues as were levied in the prior year, exclusive of new construction, additions to structures, deletions and annexations. |
| Save Our Homes (SOH) | Approved amendment of the State of Florida Constitution that places a limitation of 3% on any increase to assessed value on homestead properties. |
| Special Assessment | A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties. |
| Special Revenue Fund | A fund used to account for revenues legally restricted for a particular purpose. |
| Strategic Plan | A document outlining long-term goals, critical issues and action plans which will increase the organization's effectiveness in attaining its mission, goals and objectives. |
| Taxable Value | The value of a property on which ad valorem taxes are levied. Determined by the Property Appraiser, it is the assessed value less homestead, Save Our Homes, portability and other exemptions. |
| Taxes | Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. |
| Transport Fees | The cost to provide ambulance transport services to a hospital for patients. |
| Trust and Agency Funds | Funds used to account for assets held by the government in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. |
| Truth In Millage (TRIM) | An act by the State of Florida that serves to formalize the property tax levying process by requiring a specific method of tax rate calculation, form of notice, public hearing requirements and advertisement specifications prior to the adoption of a budget tax rate. |
| Unappropriated | Not obligated for specific purposes. |
| Unencumbered | The portion of an allotment not yet expended or encumbered. |

# Glossary

| | |
|---|---|
| Useful Life | The period of time that a fixed asset is expected to be functional. |
| User Fees | Charges for expenses incurred when services are provided to an individual or group and not the community at large. |
| Utility Service Tax | Tax levied on consumer consumption of utility services provided in the City. The tax is levied as a percentage of gross receipts. |

# Acronyms

| | |
|---|---|
| ACFR | Annual Comprehensive Financial Report |
| ARPA | American Rescue Plan Act |
| BCPA | Broward County Property Appraiser |
| BEBR | Bureau of Economic and Business Research (University of Florida) |
| BSO | Broward Sheriff's Office |
| CDBG | Community Development Block Grant |
| CIP | Capital Improvement Program |
| COOP | Cooperative |
| COVID | Coronavirus |
| CPI | Consumer Price Index |
| CY | Current Year |
| DOR | Department of Revenue |
| EMS | Emergency Medical Services |
| EXP | Expense/Expenditure |
| FDEP | Florida Department of Environmental Protection |
| FDOT | Florida Department of Transportation |
| FEMA | Federal Emergency Management Agency |
| FICA | Federal Insurance Contributions Act |
| FLC | Florida League of Cities |
| FPL | Florida Power and Light |
| FRS | Florida Retirement System |
| FT | Full-Time |
| FB | Fund Balance |
| FY | Fiscal Year |
| GAAP | Generally Accepted Accounting Principals |
| GAAS | Generally Accepted Auditing Standards |
| GAGAS | Generally Accepted Governmental Auditing Standards |
| GASB | Governmental Accounting Standards Board |
| GF | General Fund |

# Acronyms

| | |
|---|---|
| GFOA | Governmental Finance Officers Association |
| GO | General Obligation (Bonds) |
| HB | House Bill |
| HJR | House Joint Resolution |
| HMGP | Hazard Mitigation Grant Program |
| HUD | Housing and Urban Development |
| HVAC | Heating, Ventilation and Air Conditioning |
| ILA | Interlocal Agreement |
| ISO | Insurance Services Office |
| IT | Information Technology |
| LED | Light-Emitting Diode |
| LWCF | Land Water Conservation Fund |
| MPO | Metropolitan Planning Organization |
| NL | North Lauderdale |
| NTV | Net Taxable Value |
| OPEB | Other Post-Employment Benefits |
| OMB | Office of Management and Budget (Federal) |
| PO | Purchase Order |
| PPE | Personal Protective Equipment |
| PR | Parks and Recreation |
| PT | Part-Time |
| PY | Prior Year |
| R&M | Repair and Maintenance |
| RFP | Request for Proposal |
| SB | Senate Bill |
| SCADA | Supervisory Control and Data Acquisition |
| SCBA | Self-Contained Breathing Apparatus |
| SRF | State Revolving Fund |
| TRIM | Truth In Millage |

# Acronyms

| | |
|---|---|
| TV | Taxable Value |
| WCD | Water Control District |
| WTP | Water Treatment Plant |


Thank you
for Visiting!